Treasury Board of Canada Secrétariat du Conseil du Trésor du Canada

REQUEST FOR PROPOSAL DEMANDE DE PROPOSITION

RETURN BIDS TO: RETOURNER LES SOUMISSIONS À :

TBS Bid Receiving Unit L'Esplanade Laurier P-113-B, West Tower 300 Laurier Avenue West Ottawa, Canada K1A 0R5

Unite de reception des soumissions du SCT L'Esplanade Laurier P-113-B, tour ouest 300, avenue Laurier ouest Ottawa, Canada K1A 0R5

Proposal to: Treasury Board of Canada Secretariat

We hereby offer to sell to Her Majesty the Queen in right of Canada, in accordance with the terms and conditions set out herein, refered or attached hereto, the supplies and services listed herein or on any attached sheets at the price(s) set out therefore.

Propositions aux : Secrétariat du Conseil du Trésor du Canada

Nous offrons par la présente de vendre à sa Majesté la Reine du chef du Canada, aux conditions énoncées ou incluses par référence dans la présente et aux annexes ci-jointes, les articles et les services énumérés ici et sur toute feuille ci-annexée, au(x) prix indiqué(s).

| Solicitation No N° de l'invitation | Type - Genre | Update - Mise à jour |
|--|---------------|----------------------|
| 24062-13-060 | | |
| Solicitation closes - La demande prend fin | TBS File No N | I° de dossier de SCT |
| at - à 2:00pm | | |
| on - le January 8, 2014 | | |



Please ensure this area appears in window of return envelope

S'assurer que cette partie figure dans la fenêtre de l'enveloppe-réponse





TBS-SCT 520-0002 (11/2012)

| | | 9- | ' | de | 43 |
|--|----------------------------|----|---|----|----|
| Date of Solicitation - Date de la dem November 19, 2013 | ande | | | | |
| Address inquiries to - Adresser toute demande de renseignements à : Alexandra.Millan@tbs-sct.gc.ca | | | | | à: |
| Area code and Telephone No. Code régional et N° de téléphone | Facsimile N N° de téléc | | | | |
| 613-617-4053 | | | | | |
| Special Instructions- Instructions spéciales | | | | | |
| | | | | | |
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of

Instructions: Municipal taxes are not applicable.

Unless otherwise specified herein by the Crown, all prices quoted are to be net prices in Canadian funds including Canadian customs duties, excise taxes, and are to be F.O.B, including all delivery charges to destination(s) as indicated. The amount of the GST/HST is to be shown as a separate item.

Instructions: Les taxes municipales ne s'appliquent pas.

Sauf indication contraire, énoncée par la Couronne, dans les présentes, tous les prix indiqués sont des prix nets, en dollars canadiens, comprenant les droits de douane canadiens, la taxe d'accise et doivent être F.A.B, y compris tous frais de livraison à la (aux) destination(s) indiquée(s). La somme de la TPS/TVH devra être un article particulier.

| Delivery required - Livraison exigee | Delivery offered - Livraison proposée |
|---|---------------------------------------|
| Vendor Name Address - Nom et adre | esse du fournisseur |
| | |
| Facsimile No N° de télécopieur | |
| Telephone No N° de téléphone | |
| Name and title of person authorized print) - Nom et titre de la personne a fournisseur (caractère d'impression) | |
| Name / Nom | |
| Title/ Titre | |
| Signature : | |
| Date : | |

RFP # 24062-13-060

PROVISION OF STRATEGIC ADVICE AND TECHNICAL ANALYSIS FOR THE PUBLIC SERVICE CLASSIFICATION INITIATIVE

FOR

Treasury Board of Canada Secretariat

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PART 1 - GENERAL INFORMATION

1. Introduction

The bid solicitation is divided into seven parts plus attachments and annexes, as follows:

- Part 1 General Information: provides a general description of the requirement;
- Part 2 Bidder Instructions: provides the instructions, clauses and conditions applicable to the bid solicitation;
- Part 3 Bid Preparation Instructions: provides bidders with instructions on how to prepare their bid:
- Part 4 Evaluation Procedures and Basis of Selection: indicates how the evaluation will be conducted, the evaluation criteria that must be addressed in the bid, and the basis of selection:
- Part 5 Certifications: includes the certifications to be provided;
- Part 6 Security, Financial and Other Requirements: includes specific requirements that must be addressed by bidders; and
- Part 7 Resulting Contract Clauses: includes the clauses and conditions that will apply to any resulting contract.

The Annexes include the Statement of Work, the Basis of Payment, the Security Requirements Checklist and the Task Authorization Form.

2. Summary

- (a) This bid solicitation is being issued to satisfy the requirement for the Treasury Board of Canada Secretariat.
- (b) It is intended to result in the award of up to two (2) 'as and when requested' contracts each for one (1) year, plus two (2) one year irrevocable options allowing Canada to extend the term of the contract.
- (c) There is a security requirement associated with this requirement. For additional information, see Part 6 Security, Financial and Other Requirements, and Part 7 Resulting Contract Clauses. Bidders should consult the "Security Requirements on PWGSC Bid Solicitations Instructions for Bidders" document on the Departmental Standard Procurement Documents (http://www.tpsgc-pwgsc.gc.ca/app-acq/lc-pl/lc-pl-eng.html) website.
- (d) The requirement is subject to the provisions of the World Trade Organization Agreement on Government Procurement (WTO-AGP), the North American Free Trade Agreement (NAFTA), and the Agreement on Internal Trade (AIT), the Canadian-Chile Free Trade Agreement (CCFTA), and the Canada-Peru Free Trade Agreement (CPFTA).

3. Debriefings

Bidders may request a debriefing on the results of the bid solicitation process. Bidders should make the request to the Contracting Authority within 15 working days of receipt of the results of the bid solicitation process. The debriefing may be in writing, by telephone or in person.

A de-brief is intended to:

- 1. Provide the Bidder with feedback on their proposal and the solicitation process;
- 2. Review the evaluation of the Bidder's proposal and explain where they met or failed to meet the criteria;
- 3. Identify strengths and weaknesses in the Bidder's proposal to assist them with preparing future proposals.

A de-brief is not an opportunity for the Bidder to debate the evaluation or request a re-evaluation of the proposal.

PART 2 - BIDDER INSTRUCTIONS

1. Standard Instructions, Clauses and Conditions

All instructions, clauses and conditions identified in the bid solicitation by number, date and title are set out in the <u>Standard Acquisition Clauses and Conditions Manual</u> (https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditionsmanual) issued by Public Works and Government Services Canada. Bidders who submit a bid agree to be bound by the instructions, clauses and conditions of the bid solicitation and accept the clauses and conditions of the resulting contract.

The 2003 (2013-06-01), Standard Instructions - Goods or Services - Competitive Requirements, are incorporated by reference into and form part of the bid solicitation.

The text under Section 01, Code of Conduct and Certification – Bid, of the 2003, Standard Instructions - Goods or Services - Competitive Requirements, is amended as follows:

Delete the following subsection in their entirety:

4. Bidders who are incorporated, including those bidding as a joint venture, must provide with their bid or promptly thereafter a complete list of names of all individuals who are currently directors of the Bidder. Bidders bidding as sole proprietorship, including those bidding as a joint venture, must provide with their bid or promptly thereafter the name of the owner. Bidders bidding as societies, firms, or partnerships do not need to provide lists of names. If the required names have not been received by the time the evaluation of bids is completed, Canada will inform the Bidder of a time frame within which to provide the information. Failure to comply will render the bid non-responsive. Providing the required names is a mandatory requirement for contract award.

Canada may, at any time, request that a Bidder provide properly completed and Signed Consent Forms (Consent to a Criminal Record Verification form - PWGSC-TPSGC 229) for any or all individuals aforementioned within the time specified. Failure to provide such Consent Forms within the time period provided will result in the bid being declared non-responsive.

5. The Bidder must diligently maintain an up-to-date list of names by informing Canada in writing of any change occurring during the validity period of the bid as well as during the period of any contract arising from this bid solicitation. The Bidder must also, when so requested, provide Canada with the corresponding Consent Forms.

Subsection 5.4 of 2003, Standard Instructions - Goods or Services - Competitive Requirements, is amended as follows:

Delete: sixty (60) days

Insert: one hundred and twenty (120) days

2. Submission of Bids

Bids must be submitted only to the Treasury Board of Canada Secretariat (TBS) Bid Receiving Unit by the date, time and place indicated on page 1 of the bid solicitation.

Due to the nature of the bid solicitation, bids transmitted by facsimile to TBS will not be accepted.

3. Enquiries - Bid Solicitation

All enquiries must be submitted in writing to the Contracting Authority no later than eight (8) calendar days before the bid closing date. Enquiries received after that time may not be answered.

Bidders should reference as accurately as possible the numbered item of the bid solicitation to which the enquiry relates. Care should be taken by bidders to explain each question in sufficient detail in order to enable Canada to provide an accurate answer. Technical enquiries that are of a proprietary nature must be clearly marked "proprietary" at each relevant item. Items identified as "proprietary" will be treated as such except where Canada determines that the enquiry is not of a proprietary nature. Canada may edit the questions or may request that the Bidder do so, so that the proprietary nature of the question is eliminated, and the enquiry can be answered with copies to all bidders. Enquiries not submitted in a form that can be distributed to all bidders may not be answered by Canada.

4. Applicable Laws

Any resulting contract must be interpreted and governed, and the relations between the parties determined, by the laws in force in Ontario.

Bidders may, at their discretion, substitute the applicable laws of a Canadian province or territory of their choice without affecting the validity of their bid, by deleting the name of the Canadian province or territory specified and inserting the name of the Canadian province or territory of their choice. If no change is made, it acknowledges that the applicable laws specified are acceptable to the bidders.

5. Improvement of Requirement During Solicitation Period

Should bidders consider that the specifications or Statement of Work contained in the bid solicitation could be improved technically or technologically, bidders are invited to make suggestions, in writing, to the Contracting Authority named in the bid solicitation. Bidders must clearly outline the suggested improvement as well as the reason for the suggestion. Suggestions that do not restrict the level of competition nor favour a particular bidder will be given consideration provided they are submitted to the Contracting Authority at least fifteen (15) days before the bid closing date. Canada will have the right to accept or reject any or all suggestions.

6. Basis for Canada's Ownership of Intellectual Property

The Treasury Board of Canada Secretariat has determined that any intellectual property arising from the performance of the Work under the Contract will vest in Canada, on the following grounds:

(6.5) Where the Foreground consists of material subject to copyright, with the exception of computer software and all documentation pertaining to that software.

PART 3 - BID PREPARATION INSTRUCTIONS

1. Bid Preparation Instructions

Canada requests that bidders provide their bid in separately bound sections as follows:

Section I: Technical Bid (4 hard copies and one soft copy on CD).

Section II: Financial Bid (1 hard copy and 1 soft copy on CD).

Section III: Certifications (1 hard copy).

Section IV: Additional Information (1 soft copy on CD)

If there is a discrepancy between the wording of the soft copy and the hard copy, the wording of the hard copy will have priority over the wording of the soft copy.

Prices must appear in the financial bid only. No prices must be indicated in any other section of the bid.

Canada requests that bidders follow the format instructions described below in the preparation of their bid:

- (a) use 8.5 x 11 inch (216 mm x 279 mm) paper;
- (b) use a numbering system that corresponds to the bid solicitation.

In April 2006, Canada issued a policy directing federal departments and agencies to take the necessary steps to incorporate environmental considerations into the procurement process Policy on Green Procurement (http://www.tpsgc-pwgsc.gc.ca/ecologisation-greening/achats-procurement/politique-policy-eng.html). To assist Canada in reaching its objectives, bidders should:

- 1) use 8.5 x 11 inch (216 mm x 279 mm) paper containing fibre certified as originating from a sustainably-managed forest and containing minimum 30% recycled content; and
- use an environmentally-preferable format including black and white printing instead of colour printing, printing double sided/duplex, using staples or clips instead of cerlox, duotangs or binders.

Section I: Technical Bid

In their technical bid, bidders should demonstrate their understanding of the requirements contained in the bid solicitation and explain how they will meet these requirements. Bidders should demonstrate their capability in a thorough, concise and clear manner for carrying out the work.

The technical bid should address clearly and in sufficient depth the points that are subject to the evaluation criteria against which the bid will be evaluated. Simply repeating the statement contained in the bid solicitation is not sufficient. In order to facilitate the evaluation of the bid, Canada requests that bidders address and present topics in the order of the evaluation criteria under the same headings. To avoid duplication, bidders may refer to different sections of their bids by identifying the specific paragraph and page number where the subject topic has already been addressed.

Section II: Financial Bid

1.1 Bidders must submit their financial bid in accordance with the Basis of Payment in Annex "B". The total amount of Applicable Taxes must be shown separately.

1.2 Exchange Rate Fluctuation

The requirement does not provide for exchange rate fluctuation protection. Any request for exchange rate fluctuation protection will not be considered and will render the bid non-responsive.

Section III: Certifications

Bidders must sign and submit the certifications required under Part 5.

Section IV: Additional Information

1.1 Bidder's Proposed Site or Premises Requiring Safeguard Measures

As indicated in Part 6 under Security Requirement, the Bidder must provide the required information below, on the Bidder's proposed site or premises for which safeguard measures are required for Work Performance.

Address:

Street Number / Street Name, Unit / Suite / Apartment Number City, Province, Territory / State Postal Code / Zip Code Country

PART 4 - EVALUATION PROCEDURES AND BASIS OF SELECTION

1. Evaluation Procedures

- (a) Bids will be assessed in accordance with the entire requirement of the bid solicitation including the technical evaluation criteria. Each bid will be reviewed for compliance with the mandatory requirements of the bid solicitation. All elements of the bid solicitation that are mandatory requirements are identified specifically with the words "must" or "mandatory". Bids that do not comply with each and every mandatory requirement will be considered non-responsive and be disqualified.
- (b) An evaluation team composed of representatives of Canada will evaluate the bids.

1.1 Technical Evaluation

1.1.1 Mandatory Technical Criteria

Bidders' proposals will be evaluated according to the following evaluation and selection criteria:

Bidders are advised that only listing experience without providing any supporting data to describe responsibilities, duties and relevance to the requirements, or reusing the same wording as the RFP, will not be considered "demonstrated" for the purposes of this evaluation. The Bidder should provide complete details as to where, when, month and year, and how, through which activities / responsibilities, the stated qualifications / experience were obtained.

When completing the resource grids the specific information which demonstrates the requested criteria should be in the grid. The reference to the page and project number should also be provided so that the evaluator can verify this information. It is not acceptable that the grids contain all the project information from the résumé, only the specific answer should be provided.

Bidders are also advised that the experience is as of the closing date of the Request for Proposal.

Definitions

For the purposes of evaluating all mandatory and rated criteria, the following definitions shall apply:

Public Sector includes federal (including Crown Corporations), provincial, municipal, regional governments or international government departments within a union or non-union environment.

A **Project** is a set of activities required to produce certain defined outputs, or to accomplish specific goals or objectives, within a defined schedule and resource budget. A project exists only for the duration of time required to complete its stated objectives.

Large organization is defined as an organization, a department, or agency with a minimum of 5,000 full-time/permanent employees.

An **Occupational Group** is a series of jobs or occupations related by the nature of the functions performed. *Examples of occupational groups include:

Professional Technical Information Technology Administrative Clerical Support **Department** is defined as a specialized functional area within an organization or division, such as human resources, information technology or accounting.

Human Resources Management: The function within an organization that deals with issues related to its workforce specific to compensation, classification, organization design and labour relations.

Human Resources Communications Strategies: Range of communication material or documents concerning human resources management, to support one or more of the functions that deal with staffing, development, training, and compensation of organizational employees. This may include but is not limited to tools, presentations, briefings, social media, etc.

The Bidder must demonstrate in detail within their proposal each of the following mandatory requirements. All supporting documentation must be provided with the Bidder's proposal at bid closing.

The Crown reserves the right to validate all information provided.

MANDATORY REQUIREMENT DESCRIPTION

M1. The Bidder must demonstrate that the proposed resource has a minimum of sixty (60) months of demonstrated Human Resources Management experience within the last one hundred and twenty (120) months, at the time of bid closing, working on projects for large organizations within the public sector where the resource provided strategic and technical advice and analysis on i) job classification program design and implementation and ii) the business impacts on human resources management for new or revised job classification systems.

To demonstrate compliance with this criterion, the Bidder must complete and submit with their proposal, the following grid:

| Mandato | Mandatory Project/Work Experience Information | | | | |
|---------|--|-----------------|--|--|--|
| Item | Submission Requirements | Bidder Response | | | |
| a) | The client organization or department for whom the work was performed, how it fits the definition of large public sector organization, including the number of full-time/permanent employees | | | | |
| b) | The start and end dates of the work (mm/yy to mm/yy) | | | | |
| c) | Overall project description and objective | | | | |
| d) | The role and responsibilities of the resource | | | | |
| e) | The specific tasks performed by the resource | | | | |

In addition, the Bidder must provide the name, title and current contact information (phone number and email address) of the client reference for three (3) projects, including the most recent project.

MANDATORY REQUIREMENT DESCRIPTION

M2. The Bidder must demonstrate that the proposed resource has a minimum of sixty (60) months of demonstrated experience within the last one hundred and twenty (120) months, at the time of bid closing, on projects developing and integrating job classification systems with compensation for a minimum of four (4) occupational groups within a large organization from the public sector.

To demonstrate compliance with this criterion, the Bidder must complete and submit with their proposal, the following grid:

| Mandato | Mandatory Project/Work Experience Information | | | | |
|---------|--|-----------------|--|--|--|
| Item | Submission Requirements | Bidder Response | | | |
| a) | The client organization or department for whom the work was performed, how it fits the definition of large public sector organization, including the number of full- time/permanent employees | | | | |
| b) | The start and end dates of the work (mm/yy to mm/yy) | | | | |
| c) | Overall project description and objective | | | | |
| d) | The role and responsibilities of the resource | | | | |
| e) | The specific tasks performed by the resource | | | | |

In addition, the Bidder must provide the name, title and current contact information (phone number and email address) of the client reference for three (3) projects including the most recent project.

Examples of occupational groups include:

Professional

Technical

Information Technology

Administrative

Clerical Support

1.1.2 Point Rated Technical Criteria

A maximum of one hundred and sixty (160) Points are available. Bids not receiving at least one hundred and twelve (112) points will not receive any further consideration.

For all rated requirements, all claimed experience and/or knowledge must have been achieved in the last one hundred and twenty (120) months from the date of bid closing.

To demonstrate compliance with all the Point Rated Technical Criteria listed below, the Bidder should complete and submit the grid below that clearly demonstrates the proposed resource's experience.

| The Pro | The Project or Experience Summaries should include at a minimum: | | | | |
|---------|--|-----------------|--|--|--|
| Item | Submission Requirements | Bidder Response | | | |
| a) | The client organization or department for whom the work was performed, how it fits the definition of large public sector organization, including the number of full-time/permanent employees | | | | |
| b) | Project or work time frame in date & total months (ex: Jan 2006 to Dec 2006 – 12 months); | | | | |
| c) | Project or work description; | | | | |
| d) | Objective and scope | | | | |
| e) | Role and tasks of the proposed resource | | | | |
| f) | Name of company the proposed resource was working through at the time of the project or work | | | | |

For each criterion, the Bidder must submit the name of at least one client reference along with the phone number and/or email of the client reference.

The Crown reserves the right to validate all information provided.

| Description | Point Allocation | Demonstrated Experience Reference to Résumé: Page # & Project # |
|--|---|---|
| R1.The Bidder should demonstrate the proposed resource's experience working on projects where the resource provided strategic and | Up to four (4) projects will be evaluated with a maximum of 5 points available per project. | |
| technical advice and analysis for each of the following: | There are up to 20 points available for this criterion. | |
| i) design ii) development iii) implementation | Demonstrated experience per project: | |
| of a job evaluation plan for a large organization within the public sector. | Design = 2 points Development = 2 points Implementation = 1 point | |

| Description | Point Allocation | Demonstrated Experience Reference to Résumé: Page # & Project # |
|--|---|---|
| R2. The Bidder should demonstrate the proposed resource's experience working on projects for large | Number of occupational groups. | |
| organizations within the public sector where, for each distinct occupational group, the resource was responsible | 5 to 6 occupational groups=5 points | |
| or: | 7 to 8 occupational groups=10 points | |
| Developing job evaluation plans and | 9 to 10 occupational groups | |
|) Developing compensation structural designs | = 15 points | |
| and ii) Integrating job evaluation plans with compensation systems. | 11+ occupational groups= 20 points | |
| R3. The Bidder should demonstrate | Up to four (4) projects will be | |
| he proposed resource's experience working on projects for large organizations within the public sector | evaluated with 5 points available per project. | |
| where the resource: | There are up to 20 points available for this criterion. | |
|) designed job evaluation plans | | |
| systems) that included: a) conceptual modeling and b) element weighting and | Demonstrated experience per project: | |
| c) level analysis and d) conversion options | i) designed job evaluation plans (systems) that | |
| · | included: | |
| And/or | a) conceptual modeling and | |
| i) implemented the new job evaluation plans (systems) | b) element weighting and c) level analysis and | |
| , | d) conversion options = 3 points | |
| | implemented the new job evaluation plans (systems) = 2 points | |

| Point-Rated Requirements | | |
|--|--|---|
| Description | Point Allocation | Demonstrated Experience Reference to Résumé: Page # & Project # |
| R4. The Bidder should demonstrate the proposed resource's experience working on projects for large organizations within the public sector where the resource assessed the business impacts of newly implemented classification systems on Integrated Human Resources programs in terms of the following factors: i) compensation and/or ii) labour relations and/or iii) staffing | Up to four (4) projects will be evaluated with a maximum of 5 points available per project. There are up to 20 points available for this criterion. Demonstrated experience per project: 3 out of 3 factors = 5 points 2 out of 3 factors = 3 points 1 out of 3 factors = 1 point | |
| R5. The Bidder should demonstrate the proposed resource's job evaluation experience with occupational group structures developed for multiple large organizations within the public sector. | 2 organizations = 2 points 3 organizations= 4 points 4 organizations = 6 points 5+ organizations= 10 points | |
| R6. The Bidder should demonstrate the proposed resource's experience working on projects for large organizations within the public sector where the resource: i) analyzed the organizational design structure for the workforce and ii) assessed the impact on | Demonstrated project experience: 1 project = 2 points 2 projects = 4 points 3 projects = 7 points 4+ projects = 10 points | |
| ii) assessed the impact on operational and business needs of the organization | | |

| Description | Point Allocation | Demonstrated Experience Reference to Résumé: Page # & Project # |
|---|---|---|
| R7. The Bidder should demonstrate the proposed resource's experience working on projects for large organizations within the public sector where the resource: i) developed a business case and/or ii) conducted a risk management assessment of a new job evaluation plan. R8. The Bidder should demonstrate | Up to four (4) projects will be evaluated with a maximum of 5 points available per project. There are up to 20 points available for this criterion. Demonstrated experience per project: 2 out of 2 = 5 points 1 out of 2 = 3 points | |
| the proposed resource's experience working on projects for large organizations from the public sector where the resource was responsible for developing human resources communication strategies to management. | Demonstrated project experience: 1 project = 2 points 2 projects = 4 points 3 projects = 7 points 4+ projects = 10 points | |
| R9. The Bidder should demonstrate the proposed resource's experience working on projects for large organizations within the public sector where the resource provided advice and analysis on: i) implementation options of a classification strategy and/or ii) impacts on compensation and labour relations issues. | Up to four (4) projects will be evaluated with a maximum of 5 points available per project. There are up to 20 points available for this criterion. Demonstrated experience per project: 2 out of 2 = 5 points 1 out of 2 = 3 points | |
| R10. The Bidder should demonstrate the resource's experience working on projects for large organizations within the public sector where the resource analyzed the impact of pay equity legislation on classification systems. | Demonstrated project experience: 1 project = 2 points 2 projects = 4 points 3 projects = 7 points 4+ projects = 10 points | |
| Total | | |
| Minimum Pass Mark | 112/160 | |

1.2 Financial Evaluation

The price of the bid will be evaluated in Canadian dollars, Applicable Taxes excluded, FOB destination, Canadian customs duties and excise taxes included.

2. Basis of Selection

2.1 Basis of Selection - Highest Combined Rating of Technical Merit 60% and Price 40%

- 2.1.1 To be declared responsive, a bid must:
 - a. comply with all the requirements of the bid solicitation; and
 - b. meet all mandatory criteria;
- 2.1.2 Bids not meeting (a) or (b) will be declared non-responsive.
- 2.1.3 The selection will be based on the highest responsive combined rating of technical merit and price. The ratio will be 60% for the technical merit and 40% for the price.
- 2.1.4 To establish the technical merit score, the overall technical score for each responsive bid will be determined as follows: total number of points obtained / maximum number of points available multiplied by the ratio of 60%.
- 2.1.5 To establish the pricing score, each responsive bid will be prorated against the lowest evaluated price and the ratio of 40%.
- 2.1.6 For each responsive bid, the technical merit score and the pricing score will be added to determine its combined rating.
- 2.1.7 Neither the responsive bid obtaining the highest technical score nor the one with the lowest evaluated price will necessarily be accepted. The responsive bid with the highest combined rating of technical merit and price will be recommended for award of a contract.

The table below illustrates an example where all three bids are responsive and the selection of the contractor is determined by a 60/40 ratio of technical merit and price, respectively. The total points available equals 135 and the lowest evaluated price is \$45,000 (45).

| Basis of Selection - Highest Combined Rating Technical Merit (60%) and Price (40%) | | | | | |
|--|---------------|-------------------------|------------------------|------------------------|--|
| | | Bidder 1 | Bidder 2 | Bidder 3 | |
| Overall Technical Score | | 115/135 | 89/135 | 92/135 | |
| Bid Evaluated Price | | \$55,000.00 | \$50,000.00 | \$45,000.00 | |
| Calculations | _ | 115/135 x 60 = 51.11 | 89/135 x 60 = 39.56 | 92/135 x 60 = 40.89 | |
| | Pricing Score | 45/55 x 40 = 32.73 | 45/50 x 40 = 36.00 | 45/45 x 40 = 40.00 | |
| Combined Rating | | 83.84 | 75.56 | 80.89 | |
| Overall Rating | | 1st | 3rd | 2nd | |

In the example above and for the purposes of this requirement, up to two contracts may be awarded; one contract to Bidder 1 and one contract to Bidder 3.

PART 5 - CERTIFICATIONS

Bidders must provide the required certifications and documentation to be awarded a contract.

The certifications provided by bidders to Canada are subject to verification by Canada at all times. Canada will declare a bid non-responsive, or will declare a contractor in default, if any certification made by the Bidder is found to be untrue whether during the bid evaluation period or during the contract period.

The Contracting Authority will have the right to ask for additional information to verify the Bidder's certifications. Failure to comply with this request will also render the bid non-responsive or will constitute a default under the Contract.

1. Mandatory Certifications Required Precedent to Contract Award

1.1 Code of Conduct and Certifications - Related documentation

By submitting a bid, the Bidder certifies that the Bidder and its affiliates are in compliance with the provisions as stated in Section 01 Code of Conduct and Certifications - Bid of Standard Instructions 2003. The related documentation therein required will assist Canada in confirming that the certifications are true.

1.2 Federal Contractors Program for Employment Equity - Bid Certification

By submitting a bid, the Bidder certifies that the Bidder, and any of the Bidder's members if the Bidder is a Joint Venture, is not named on the Federal Contractors Program (FCP) for employment equity "FCP Limited Eligibility to Bid" list (http://www.labour.gc.ca/eng/standards_equity/eq/emp/fcp/list/inelig.shtml) available from Human Resources and Skills Development Canada (HRSDC) - Labour's website

Canada will have the right to declare a bid non-responsive if the Bidder, or any member of the Bidder if the Bidder is a Joint Venture, appears on the "FCP Limited Eligibility to Bid " list at the time of contract award.

Canada will also have the right to terminate the Contract for default if a Contractor, or any member of the Contractor if the Contractor is a Joint Venture, appears on the "FCP Limited Eligibility to Bid" list during the period of the Contract.

The Bidder must provide the Contracting Authority with a completed annex <u>Federal Contractors</u> <u>Program for Employment Equity - Certification</u>, before contract award. If the Bidder is a Joint Venture, the Bidder must provide the Contracting Authority with a completed annex Federal Contractors Program for Employment Equity - Certification, for each member of the Joint Venture.

2. Additional Certifications Precedent to Contract Award

The certifications listed below should be completed and submitted with the bid but may be submitted afterwards. If any of these required certifications is not completed and submitted as requested, the Contracting Authority will so inform the Bidder and provide the Bidder with a time frame within which to meet the requirement. Failure to comply with the request of the Contracting Authority and meet the requirement within that time period will render the bid non-responsive.

2.1 Former Public Servant

Contracts with former public servants (FPS) in receipt of a pension or of a lump sum payment must bear the closest public scrutiny, and reflect fairness in the spending of public funds. In order

to comply with Treasury Board policies and directives on contracts with FPS, bidders must provide the information required below.

Definitions

For the purposes of this clause, "former public servant" is any former member of a department as defined in the <u>Financial Administration Act</u>, R.S., 1985, c. F-11, a former member of the Canadian Armed Forces or a former member of the Royal Canadian Mounted Police. A former public servant may be:

- a. an individual;
- b. an individual who has incorporated;
- c. a partnership made of former public servants; or
- d. a sole proprietorship or entity where the affected individual has a controlling or major interest in the entity.

"lump sum payment period" means the period measured in weeks of salary, for which payment has been made to facilitate the transition to retirement or to other employment as a result of the implementation of various programs to reduce the size of the Public Service. The lump sum payment period does not include the period of severance pay, which is measured in a like manner.

"pension" means, a pension or annual allowance paid under the <u>Public Service Superannuation Act</u> (PSSA), R.S., 1985, c.P-36, and any increases paid pursuant to the <u>Supplementary Retirement Benefits Act</u>, R.S., 1985, c.S-24 as it affects the PSSA. It does not include pensions payable pursuant to the <u>Canadian Forces Superannuation Act</u>, R.S., 1985, c.C-17, the <u>Defence Services Pension Continuation Act</u>, 1970, c.D-3, the <u>Royal Canadian Mounted Police Pension Continuation Act</u>, 1970, c.R-10, and the <u>Royal Canadian Mounted Police Superannuation Act</u>, R.S., 1985, c.R-11, the <u>Members of Parliament Retiring Allowances Act</u>, R.S., 1985, c.M-5, and that portion of pension payable to the <u>Canada Pension Plan Act</u>, R.S., 1985, c.C-8.

Former Public Servant in Receipt of a Pension

As per the above definitions, is the Bidder a FPS in receipt of a pension? **Yes** () **No** ()

If so, the Bidder must provide the following information, for all FPS in receipt of a pension, as applicable:

- a. name of former public servant;
- b. date of termination of employment or retirement from the Public Service.

By providing this information, Bidders agree that the successful Bidder's status, with respect to being a former public servant in receipt of a pension, will be reported on departmental websites as part of the published proactive disclosure reports in accordance with <u>Contracting Policy Notice</u>: 2012-2 and the Guidelines on the Proactive Disclosure of Contracts.

Work Force Reduction Program

Is the Bidder a FPS who received a lump sum payment pursuant to the terms of a work force reduction program? Yes () No ()

If so, the Bidder must provide the following information:

- a. name of former public servant;
- b. conditions of the lump sum payment incentive;

- c. date of termination of employment;
- d. amount of lump sum payment;
- e. rate of pay on which lump sum payment is based;
- f. period of lump sum payment including start date, end date and number of weeks;
- g. number and amount (professional fees) of other contracts subject to the restrictions of a work force reduction program.

For all contracts awarded during the lump sum payment period, the total amount of fees that may be paid to a FPS who received a lump sum payment is \$5,000, including Applicable Taxes.

2.2 Status and Availability of Resources

The Bidder certifies that, should it be awarded a contract as a result of the bid solicitation, every individual proposed in its bid will be available to perform the Work as required by Canada's representatives and at the time specified in the bid solicitation or agreed to with Canada's representatives. If for reasons beyond its control, the Bidder is unable to provide the services of an individual named in its bid, the Bidder may propose a substitute with similar qualifications and experience. The Bidder must advise the Contracting Authority of the reason for the substitution and provide the name, qualifications and experience of the proposed replacement. For the purposes of this clause, only the following reasons will be considered as beyond the control of the Bidder: death, sickness, maternity and parental leave, retirement, resignation, dismissal for cause or termination of an agreement for default.

If the Bidder has proposed any individual who is not an employee of the Bidder, the Bidder certifies that it has the permission from that individual to propose his/her services in relation to the Work to be performed and to submit his/her résumé to Canada. The Bidder must, upon request from the Contracting Authority, provide a written confirmation, signed by the individual, of the permission given to the Bidder and of his/her availability. Failure to comply with the request may result in the bid being declared non-responsive.

2.3 Education and Experience

The Bidder certifies that all the information provided in therésumés and supporting material submitted with its bid, particularly the information pertaining to education, achievements, experience and work history, has been verified by the Bidder to be true and accurate. Furthermore, the Bidder warrants that every individual proposed by the Bidder for the requirement is capable of performing the Work described in the resulting contract.

| Name of Supplier's Authorized Signatory | Signature of Supplier's Authorized Signatory |
|---|--|
| | |
| Date | |

PART 6 - SECURITY, FINANCIAL AND OTHER REQUIREMENTS

1. Security Requirement

- 1. Before award of a contract, the following conditions must be met:
 - the Bidder must hold a valid organization security clearance as indicated in Part
 Resulting Contract Clauses;
 - (b) the Bidder's proposed individuals requiring access to classified or protected information, assets or sensitive work site(s) must meet the security requirement as indicated in Part 7 Resulting Contract Clauses;
 - (c) the Bidder must provide the name of all individuals who will require access to classified or protected information, assets or sensitive work sites;
 - (d) the Bidder's proposed location of work performance or document safeguarding must meet the security requirement as indicated in Part 7 - Resulting Contract Clauses;
 - (e) the Bidder must provide the address(es) of proposed location(s) of work performance or document safeguarding as indicated in Part 3 - Section IV Additional Information.
- 2. Bidders are reminded to obtain the required security clearance promptly. Any delay in the award of a contract to allow the successful bidder to obtain the required clearance will be at the entire discretion of the Contracting Authority.
- 3. For additional information on security requirements, bidders should consult the "Security Requirements for PWGSC Bid Solicitations Instructions for Bidders" (http://www.tpsgc-pwgsc.gc.ca/app-acq/lc-pl/lc-pl-eng.html#a31) document on the Departmental Standard Procurement Documents website.
- 4. Before award of a contract the bidder must hold the security clearance for the resources they are proposing. If the supplier does not hold the resources' clearance, they must submit a request to CISD at PWGSC to obtain the security clearance or to duplicate the resources' security clearance.

PART 7 - RESULTING CONTRACT CLAUSES

The following clauses and conditions apply to and form part of any contract resulting from the bid solicitation.

1. Statement of Work

The Contractor must perform the Work in accordance with the Statement of Work at Annex "A".

1.1 Task Authorization

- **1.1.1** Work described at Annex A, Statement of Work, will be performed under the Contract on an "as and when requested basis".
- **1.1.2** With respect to the Work mentioned under paragraph 1.1.1 of this clause,
- **1.1.2a)** an obligation will come into force only when the Contractor receives a Task Authorization (TA), inclusive of any revisions, authorized and issued in accordance with this clause, and only to the extent designated in the authorized TA;
- **1.1.2b)** the TA Authority and limit will be determined in accordance with paragraph 1.1.3 of this clause;
- 1.1.2c) the Contractor must not commence work until a TA, inclusive of any revisions, has been authorized and issued in accordance with the Contract. The Contractor acknowledges that work performed before a TA, inclusive of any revisions, has been authorized and issued in accordance with the Contract will be done at the Contractor's own risk and expense;
- **1.1.2d)** the task description, inclusive of any revisions, included in an authorized TA must fall within the scope of the Statement of Work, in Annex A; and
- **1.1.2e)** the TA, inclusive of any revisions, will be authorized under the Contract through the use of Annex D, Task Authorization Form. An authorized TA is a completed Annex D signed by all signing authorities.

1.1.3 TA Authority and Limit

- **1.1.3.1** The Technical Authority may authorize individual TAs inclusive of any revisions up to a limit of \$0, GST or HST extra.
- **1.1.3.2** The authority specified under paragraph 1.1.3.1 of this clause is granted subject to the sum specified in the Contract under clause 7.2, Limitation of Expenditure Cumulative Total of all authorized TAs not being exceeded.

1.1.4 TA Process

- **1.1.4.1** For each task or revision of a previously authorized task, the Contracting Authority will provide the Contractor with a request to perform a task prepared using Annex D, Task Authorization Form, containing as a minimum:
 - 1. the task or revised task description of the Work required, including:
 - a) the details of the activities or revised activities to be performed;
 - b) a description of the deliverables or revised deliverables to be submitted; and

- c) a schedule or revised schedule indicating completion dates for the major activities or submission dates for the deliverables, or both, as applicable;
- 2. the Contract security requirements applicable to the task or revised task;
- 3. the Contract basis (bases) of payment applicable to the task or revised task; and
- 4. the Contract method(s) of payment applicable to the task or revised task
- **1.1.4.2** Within five (5) calendar days of its receipt of the request, the Contractor must provide the Contracting Authority with a signed and dated response prepared and submitted using the TA form received from the Contracting Authority, containing as a minimum:
 - the total estimated cost proposed for performing the task or, as applicable, revised task:
 - a breakdown of that cost in accordance with Annex B.

1.1.4.3 TA Authorization

- **1.1.4.3.1** The TA Authority will authorize the TA based on:
 - 1. the request submitted to the Contractor pursuant to paragraph 1.1.4.1 above;
 - 2. the Contractor's response received, submitted pursuant to paragraph 1.1.4.2 above; and
 - the agreed total estimated cost and level of effort for performing the task or, as applicable, revised task.
- **1.1.4.3.2** The TA Authority will authorize the TA provided each resource proposed by the Contractor for the performance of the Work required meets all the requirements specified under paragraph 1.1.4.2.
- **1.1.4.3.3** The authorized TA will be issued to the Contractor by email (as an email attachment in PDF format).

1.1.5 Minimum Work Guarantee - All the Work - Authorized TAs

- **1.1.5.1** In paragraphs 1.1.5.2 and 1.1.5.3 below,
- "Maximum Contract Value" means the sum specified in Contract clause 7.2.1, Limitation of Expenditure - Cumulative Total of All Authorized TAs; and
- "Minimum Contract Value" means 5% of the Maximum Contract Value.
- **1.1.5.2** Canada's obligation under the Contract is to request Work in the amount of the Minimum Contract Value or, at Canada's option, to pay the Contractor at the end of the Contract in accordance with paragraph 1.1.5.3 of this clause. In consideration of such obligation, the Contractor agrees to stand in readiness throughout the Contract period to perform the Work. Canada's maximum liability for Work requested in authorized TAs, performed by the Contractor and accepted by Canada must not exceed the Maximum Contract Value, unless an increase is authorized in writing by the Contracting Authority.
- **1.1.5.3** In the event that Canada does not request Work in the amount of the Minimum Contract Value during the period of the Contract, Canada must pay the Contractor the difference between the Minimum Contract Value and the cost of the Work requested in authorized TAs, performed by the Contractor and accepted by Canada.

1.1.5.4 Canada will have no obligation to the Contractor under this clause if Canada terminates the Contract in whole or in part for default.

1.1.6. Multiple contracts (if applicable; will be determined at contract award)

As more than one contract has been awarded for this requirement of Work specified in the Statement of Work, in Annex 'A', a request to perform a task will be sent in accordance with paragraph 1.1.4 of this clause to the first ranked contractor in the Contractors' order of ranking below.

| Two (2) contracts were awarded as a result of TBS bid solicitation number: 24062-13-060. | The |
|--|-----|
| Contractors' order of ranking is as follows: | |

| Ranked | first: | |
|--------|---------|--|
| Ranked | second: | |

If, through independent evaluation of each bid against the evaluation criteria and selection methodology contained in this solicitation there are two compliant bids received, up to two contracts may be awarded. The supplier who achieves the highest overall score on the point-rated criteria of the technical proposal will be the first ranked Contractor.

If, through independent evaluation of each bid against the evaluation criteria and selection methodology contained in this solicitation there is only one compliant bid received, up to one contract may be awarded and clause 1.1.6 will be removed from the resulting clauses.

The Task Authorizations will be issued on a rotational basis between the first and second ranked contractors.

For example, if the Crown identifies a need to perform a task, the first Task Authorization (TA) will be sent to the first ranked contractor for their response. If that contractor is capable of performing the work, the TA will be issued to that contractor. If the Crown identifies a need to perform a second task, the TA will be sent to the second ranked contractor for their response. If that contractor is capable of performing the work, the TA will be issued to that contractor. If the Crown identifies a need to perform a third task, the TA will be sent to the first ranked contractor for their response. If that contractor is capable of performing the work, the TA will be issued to that contractor. The TAs will continue to be issued on this rotational basis.

If a contractor confirms in writing that it is unable to perform the task as a result of previous commitments under one or more than one authorized TA, the request to perform a task will be forwarded to the next contractor in the contractors' order of ranking and will not impact the rotation. For example, if it is the first ranked contractor's turn in the rotation a request to perform a task is sent to the first ranked contractor. If that contractor confirms in writing that it is unable to perform the task, the request to perform the task will be sent to the second ranked contractor. If that contractor is able to perform the task, the TA will be issued to that contractor. If the Crown then identifies a new task to be performed, the request will be sent to the second ranked contractor.

If no contractor in the ranking can perform the task, Canada reserves the right to acquire the required Work by other means.

2. Standard Clauses and Conditions

All clauses and conditions identified in the Contract by number, date and title are set out in the <u>Standard Acquisition Clauses and Conditions Manual</u>(https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual) issued by Public Works and Government Services Canada.

2.1 General Conditions

2035, (2013-06-27), General Conditions - Higher Complexity - Services, apply to and form part of the Contract.

2.2 Supplemental General Conditions

4007, (2010-08-16), Canada to Own Intellectual Property Rights in Foreground Information apply to and form part of the Contract.

3. Security Requirement

- 3.1 The following security requirement (SRCL and related clauses) applies and form part of the Contract.
 - The Contractor/Offeror must, at all times during the performance of the Contract/Standing Offer/Supply Arrangement, hold a valid Designated Organization Screening (DOS) with approved Document Safeguarding at the level of **PROTECTED B**, issued by the Canadian Industrial Security Directorate, Public Works and Government Services Canada.
 - The Contractor/Offeror personnel requiring access to PROTECTED information, assets or work site(s) must EACH hold a valid RELIABILITY STATUS, granted or approved by the Canadian Industrial Security Directorate (CISD), Public Works and Government Services Canada (PWGSC).
 - The Contractor MUST NOT utilize its Information Technology systems to electronically process, produce or store PROTECTED information until the CISD/PWGSC has issued written approval. After approval has been granted or approved, these tasks may be performed up to the level of **PROTECTED B**.
 - 4. Subcontracts which contain security requirements are NOT to be awarded without the prior written permission of CISD/PWGSC.
 - 5. The Contractor/Offeror must comply with the provisions of the:
 - a. Security Requirements Check List and security guide (if applicable), attached at Annex C;
 - b. Industrial Security Manual (Latest Edition).

3.2 Contractor's Site or Premises Requiring Safeguard Measures

The Contractor must diligently maintain up-to-date, the information related to the Contractor's site or premises, where safeguard measures are required in the performance of the Work, for the following addresses:

Address:

Street Number / Street Name, Unit / Suite / Apartment Number City, Province, Territory / State Postal Code / Zip Code Country

4. Term of Contract

4.1 Period of the Contract

The period of the Contract is from date of Contract to one year from date of award inclusive.

4.2 Option to Extend the Contract

The Contractor grants to Canada the irrevocable option to extend the term of the Contract by up to two (2) additional one year period(s) under the same conditions. The Contractor agrees that, during the extended period of the Contract, it will be paid in accordance with the applicable provisions as set out in the Basis of Payment.

Canada may exercise this option at any time by sending a written notice to the Contractor at least ten (10) calendar days before the expiry date of the Contract. The option may only be exercised by the Contracting Authority, and will be evidenced for administrative purposes only, through a contract amendment.

5. Authorities

5.1 Contracting Authority

The Contracting Authority for the Contract is:

Name: Alexandra Millan

Title: Senior Procurement and Contracting Officer

Treasury Board of Canada Secretariat

Address: 300 Laurier West, Ottawa, Ontario, K1A 0R5

Telephone: 613-617-4053

E-mail address: <u>Alexandra.Millan@tbs-sct.gc.ca</u>

The Contracting Authority is responsible for the management of the Contract and any changes to the Contract must be authorized in writing by the Contracting Authority. The Contractor must not perform work in excess of or outside the scope of the Contract based on verbal or written requests or instructions from anybody other than the Contracting Authority.

5.2 Project Authority

To be provided at contract award.

The Project Authority for the Contract is:

| Name: Title: Organization: Address: | | _ | |
|--|--------------|------|--|
| Telephone: Facsimile: E-mail address: | - | | |

The Project Authority is the representative of the department or agency for whom the Work is being carried out under the Contract and is responsible for all matters concerning the technical content of the Work under the Contract. Technical matters may be discussed with the Project Authority; however, the Project Authority has no authority to authorize changes to the scope of the Work. Changes to the scope of the Work can only be made through a contract amendment issued by the Contracting Authority.

5.3 Contractor's Representative

To be provided at contract award.

| Name: | | | |
|-----------------|---|---|------|
| Title: | | | |
| Organization: | | | |
| Address: | | _ | |
| Telephone: | _ | _ | |
| Facsimile: | | | |
| E-mail address: | | | |

6. Proactive Disclosure of Contracts with Former Public Servants

By providing information on its status, with respect to being a former public servant in receipt of a <u>Public Service Superannuation Act</u> (PSSA) pension, the Contractor has agreed that this information will be reported on departmental websites as part of the published proactive disclosure reports, in accordance with <u>Contracting Policy Notice: 2012-2</u> of the Treasury Board Secretariat of Canada.

7. Payment

7.1 Basis of Payment

One of the following types of basis of payment will form part of the approved TA

7.1.1 Firm Lot Price TA

In consideration of the Contractor satisfactorily completing all of its obligations under the approved TA, the Contractor will be paid the firm price stipulated in the approved TA, as determined in accordance with the basis of payment, in Annex B. Customs duty is included and Goods and Services Tax or Harmonized Sales Tax is extra, if applicable.

Canada will not pay the Contractor for any design changes, modifications or interpretations of the Work unless they have been approved, in writing, by the TA Approval Authority before their incorporation into the Work.

7.1.2 TA subject to a Limitation of Expenditure

The Contractor will be reimbursed for the costs reasonably and properly incurred in the performance of the Work specified in the approved TA, as determined in accordance with the basis of payment, in Annex B, to the limitation of expenditure specified in the approved TA.

Canada's total liability to the Contractor under the approved TA must not exceed the limitation of expenditure specified in the approved TA. Customs duties are included and Goods and Services Tax or Harmonized Sales Tax is extra, if applicable.

No increase in the liability of Canada or in the price of the Work specified in the approved TA resulting from any design changes, modifications or interpretations of the Work will be authorized or paid to the Contractor unless these design changes, modifications or interpretations have been approved, in writing, by the TA Approval Authority before their incorporation into the Work. The Contractor must not perform any work or provide any service that would result in Canada's total liability being exceeded before obtaining the written approval of the TA Approval Authority. The Contractor must notify the TA Approval Authority in writing as to the adequacy of this sum:

- (a) when it is 75 percent committed, or
- (b) four (4) months before the final delivery date specified in the approved TA, or
- (c) as soon as the Contractor considers that the approved TA funds are inadequate for the completion of the Work specified in the approved TA,

whichever comes first.

If the notification is for inadequate approved TA funds, the Contractor must provide to the TA Approval Authority, a written estimate for the additional funds required. Provision of such information by the Contractor does not increase Canada's liability.

7.2 Limitation of Expenditure - Cumulative Total of all Approved Task Authorizations

- 1. Canada's total liability to the Contractor under the Contract for all approved Task Authorizations, inclusive of any amendments, must not exceed \$_____ (to be inserted at contract award). Customs duties are included and the Goods and Services Tax or Harmonized Sales Tax is extra, if applicable.
- 2. No increase in the total liability of Canada or in the price of the Work resulting from any design changes, modifications or interpretations of the Work, will be authorized or paid to the Contractor unless these design changes, modifications or interpretations have been approved, in writing, by the Contracting Authority before their incorporation into the Work. The Contractor must not perform any work or provide any service that would result in Canada's total liability being exceeded before obtaining the written approval of the Contracting Authority. The Contractor must notify the Contracting Authority in writing as to the adequacy of this sum:
 - (a) when it is 75 percent committed, or
 - (b) four (4) months before the Contract expiry date, or
 - (c) as soon as the Contractor considers that the contract funds provided are inadequate for the completion of the Work.

whichever comes first.

3. If the notification is for inadequate contract funds, the Contractor must provide to the Contracting Authority, a written estimate for the additional funds required. Provision of such information by the Contractor does not increase Canada's liability.

If two contracts are awarded, one to Bidder A and one to Bidder B, because they achieved the highest and second highest Combined Rating Score of Technical Merit (60%) and Price (40%) as per the selection methodology, each contract will not exceed \$150,000.00 plus HST for the initial contract period.

If there is only one compliant bid the Crown may, at its sole discretion, award the contract for a value not to exceed \$300,000.00 plus HST for the initial contract period.

7.3 Methods of Payment - Approved TA

One, several or all of the following methods of payment will form part of the approved TA:

7.3.1 For a Firm Price TA:

For the Work specified in an approved firm price TA:

Canada will pay the Contractor upon completion and delivery of the Work in accordance with the payment provisions of the Contract if:

- (a) an accurate and complete invoice and any other documents required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- (b) all such documents have been verified by Canada;
- (c) the Work delivered has been accepted by Canada.

7.3.2 For a Limitation of Expenditure TA:

For the Work specified in an approved TA subject to a limitation of expenditure:

A Single Payment

Canada will pay the Contractor upon completion and delivery of the Work in accordance with the payment provisions of the Contract if:

- (a) an accurate and complete invoice and any other documents required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract:
- (b) all such documents have been verified by Canada;
- (c) the Work delivered has been accepted by Canada.

B Progress Payment

- 1. Canada will make progress payments in accordance with the payment provisions of the Contract, no more than once a month, for cost incurred in the performance of the Work if:
 - (a) an accurate and complete claim and any other document required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
 - (b) the amount claimed is in accordance with the Basis of payment;
- 2. The balance of the amount payable will be paid in accordance with the payment provisions of the Contract upon completion and delivery of all work required under the Contract if the Work has been accepted by Canada and a final claim for the payment is submitted.
- 3. Progress payments are interim payments only. Canada may conduct a government audit and interim time and cost verifications and reserves the rights to make adjustments to the Contract from time to time during the performance of the Work. Any overpayment resulting from progress payments or otherwise must be refunded promptly to Canada.

C Monthly Payments

Canada will pay the Contractor on a monthly basis for work performed during the month covered by the invoice in accordance with the payment provisions of the Contract if:

- (a) an accurate and complete invoice and any other documents required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- (b) all such documents have been verified by Canada;
- (c) the Work performed has been accepted by Canada.

7.4 Time Verification

Time charged and the accuracy of the Contractor's time recording system are subject to verification by Canada, before or after payment is made to the Contractor. If verification is done after payment, the Contractor must repay any overpayment, at Canada's request.

8. Invoicing Instructions

- 1. The Contractor must submit invoices in accordance with the section entitled "Invoice Submission" of the general conditions. Invoices cannot be submitted until all work identified in the invoice is completed.
- 2. Invoices must be distributed as follows:
 - a. The original and one (1) copy must be forwarded to the address shown on page 1 of the Contract for certification and payment.
 - One (1) copy must be forwarded to the Contracting Authority identified under the section entitled "Authorities" of the Contract.

9. Compliance with Certifications

Compliance with the certifications and related documentation provided by the Contractor in its bid is a condition of the Contract and subject to verification by Canada during the term of the Contract. If the Contractor does not comply with any certification, provide the related documentation or if it is determined that any certification made by the Contractor in its bid is untrue, whether made knowingly or unknowingly, Canada has the right, pursuant to the default provision of the Contract, to terminate the Contract for default.

10. Applicable Laws

The Contract must be interpreted and governed, and the relations between the parties determined, by the laws in force in ______. (to be inserted at contract award)

11. Priority of Documents

If there is a discrepancy between the wording of any documents that appear on the list, the wording of the document that first appears on the list has priority over the wording of any document that subsequently appears on the list.

- (a) the Articles of Agreement;
- the general conditions 2035 (2013-06-27), General Conditions Higher Complexity Services:
- (c) the signed Task Authorizations (including all of its annexes, if any)
- (d) Annex A, Statement of Work;
- (e) Annex B, Basis of Payment;
- (f) Annex C, Security Requirements Check List;
- (g) the Contractor's bid dated _____, (insert date of bid)

12. Foreign Nationals (Canadian Contractor)

SACC Manual clause A2000C (2006-06-16) Foreign Nationals (Canadian Contractor)

OR

12. Foreign Nationals (Foreign Contractor)

SACC Manual clause A2001C (2006-06-16) Foreign Nationals (Foreign Contractor)

13. Conflict of Interest- Other Work

The Contractor, during and after the period of performance of the Contract agrees that:

- a) it must not bid on any other work stream of this project for the Work performed under its Contract, to be let as a result of a solicitation where any work performed by the Contractor under this Contract creates a real or apparent conflict of interest or unfair advantage over other potential suppliers for any resulting contract(s), and must not participate as a subcontractor or consultant in the preparation of any other Bidder's bid for such a resulting contract;
- b) if its work under the subject Contract involved access to information that would for any reason create a real or apparent conflict of interest or unfair advantage over other potential suppliers for any resulting contract(s), on any other work stream for the Work performed under its Contract, the Contractor must not bid for any of that resulting contract(s) or participate as a subcontractor or consultant in the preparation of any other Bidder's Bid for any resulting contract; and
- c) it must not act as an advisor or provide any third party with privileged information obtained in the performance of its work, for any real estate transaction related to the Work performed under its Contract.

Canada will disqualify any bid from the Contractor (or any entity that either controls or is controlled by the Contractor or, together with the Contractor, is under the common control of a third party, as well as such third party) for contracts, on any other work stream of this project for the Work performed under its Contract, as described in this clause, in respect to which Canada determines, at its sole discretion, that the Bidder's involvement in this Contract, whether direct or indirect, has resulted in a real or apparent conflict of interest or unfair advantage over other suppliers for the work subject to the solicitation.

Canada will disqualify any bid from the Contractor (or any entity that either controls or is controlled by the Contractor or, together with the Contractor, is under the common control of a third party, as well as such third party) for contracts as described in this clause, in respect to which Canada determines, at its sole discretion, that the bidder's involvement in this Contract, whether direct or indirect, has resulted in a real or apparent conflict of interest or unfair advantage over other suppliers for the work subject to the solicitation.

14. Knowledge Transfer at the end of contract period

The Contractor agrees that, in the period leading up to the end of the Contract and for up to three months afterwards, it will make all reasonable effort to assist Canada in documenting the lessons learned and any other elements to allow corporate knowledge transfer from the Contractor to Canada. The Contractor agrees that there will be no additional charge for these services.

ANNEX A

STATEMENT OF WORK

1.0 TITLE

Classification Program Renewal for the Core Public Administration.

2.0 OBJECTIVE

To provide strategic advice and technical analysis services to the Office of the Chief Human Resources Officer (OCHRO) of the Treasury Board of Canada Secretariat (TBS) in support of the Core Public Administration classification program renewal initiative.

3.0 BACKGROUND

The renewal of the public service classification system is part of the broader government agenda to modernize and strengthen the accountability of public-sector management. It is also one of a series of initiatives designed to improve people management in the public service. By renewing the classification program, the government is improving the way it organizes and values the work of public service employees. As part of its mandate, the Treasury Board of Canada Secretariat (TBS) is responsible for leading the program to modernize the classification system.

The classification program renewal initiative is organized around objectives to modernize and create a well-functioning classification system, which is enabled by modern Standards (i.e. job evaluation plans) that evaluate work in the public service effectively, reflects labour market realities, and treats men and women equitably. The classification renewal initiative uses a flexible, tailored and phased approach that can be adapted to the specific business priorities of departments and targeted to meet the needs of specific occupational groups whose Standards are particularly outdated or impede sound management.

Classification program renewal represents a major undertaking with the complexities of implementation having far reaching organizational implications on how work is structured and how departments manage their human resources with impacts on business needs and human resources strategies. The changes that are being made to the current classification system will greatly impact the staffing, compensation and labour relations processes across government.

Modernizing an existing Standard or creating a new one to replace a family of existing job evaluation plans requires a number of specialized skills ranging from the strategic to the technical. As this incremental and tailored approach to implementation of the classification program progresses, the TBS will require independent specialized expertise and advice regarding all issues pertaining to modernizing classification Standards and the impact on business needs and human resources strategies including the integration of the occupational group structure, organization design, classification design, compensation, collective bargaining, implementation and conversion options to ensure the integrity and sustainability of the classification system.

*Core Public Administration: The departments named in Schedules I and IV of the *Financial Administration Act*.

4.0 SCOPE OF WORK

On an 'as and when requested basis', through the issuance of Task Authorizations, the Contractor will provide strategic advice and technical analysis services during the planning, analysis, application and implementation phases of the Core Public Administration classification program renewal initiative.

5.0 TASKS

Specific tasks, activities, deliverables, and project time lines or milestones will be determined by the Project Authority at the time of each Task Authorization (TA) issuance. Each Task Authorization will identify the specific tasks to be performed.

The Contractor could be involved in a variety of tasks, primarily focused on the design (planning), development (analysis), application and implementation of new or revised classification Standards, including but not limited to the following tasks:

5.1 Planning Phase - Strategic Planning Advice on Classification Program Renewal

During this phase, the Contractor may be required to provide comprehensive advice on the design and management of the classification program renewal initiative as a whole, each of the group-specific initiatives and the impact on departmental business requirements, such as:

- Advice on any specific strategic issues that need to be resolved within or related to the classification program renewal initiative and its constituent components or projects;
- b) Advice on the alignment of classification program renewal with the broader human resources strategies and their impact on total compensation, labour relations recruitment and retention;
- c) Participate in feasibility studies to develop and analyze the business case for potential classification Standard modernization;
- d) Provide project management support and develop policy frameworks, evaluation criteria, supporting documentation and discussion papers on various issues being impacted through classification program renewal across occupational groups;
- e) Participate at meetings and working group sessions to provide expert strategic advice to TBS officials, federal government departments and other stakeholders on occupational group structure, job evaluation design, organizational design, conversion options and impact on operational needs of departments;
- f) Develop recommendations, project plans, reports, executive summaries, decks and presentations.

5.2 Group-specific job evaluation systems development phase

- a) Design or adapt job evaluation systems, including plan development with linkages to compensation management, organizational design and performance management;
- b) Provide technical expertise and simulation of weighting and level analysis for the development of job evaluation and compensation structures;
- c) Development of a quality assurance framework for assessing job evaluation plans and their impact on operational business structures and pay equity legislation;
- d) Advice on conversion strategies including alignment with public service human resources management policies, principles and objectives, demographic analysis and projections, transition to new structures and red and green circling analysis;
- Establish work plans for the design, development, testing and implementation of new job evaluation tools, identifying and defining the major blocks of work and deliverables:
- f) Develop recommendations, reports, decks, briefings and presentations,

discussion papers, policy frameworks, executive summaries.

5.3 Analysis Phase

The Analysis Phase may encompass conceptual modelling and technical diagnostics for modernizing /designing classification Standards for selected occupational groups. During this phase, the Contractor may be tasked with conducting a comprehensive design diagnosis of the ability of the tailored Standard to effectively capture and measure the value of work within an organization design framework for each selected occupational group, including but not limited to:

- a) Technical review of how each element works independently to fairly and appropriately capture the value differences required;
- b) Conceptual review of the overall workability of the Standard to examine the effectiveness of the interplay among the elements in generating a fair and composite view of the value hierarchy;
- c) Conduct analysis to ensure compliance with pay equity legislation;
- d) Establish a detailed methodology for designing and developing the classification Standard and its supporting documents;
- e) Assess the implications on quantitative modeling scenarios;
- f) Develop recommendations, reports, decks, briefings and presentations, discussion papers, policy frameworks, executive summaries.

5.4 Application Phase

The Application Phase involves the organizational design diagnostics and relativity analysis on test departments to assess the practical organizational impact issues and the workability of the tailored Standard. This may include:

- a) Develop the organizational data management process;
- b) Develop management consultation tools;
- c) Conduct consultation sessions with senior management of test departments to understand the departmental delivery structure;
- d) Compile findings, summary analysis and documentation;
- e) Conduct detailed analysis and documentation of the options to improve the effectiveness, interpretation and application of the Standards;
- f) Test and validate the weighting and progression implications required to support the proposed options and alternatives;
- g) Identify trends, patterns and options on analysis of relativity studies and work description:
- h) Finalize all documentation; prepare briefings, presentations and decks, reports, discussion papers, policy frameworks, executive summaries.

5.5 Implementation Phase

- a) Based on learnings from previous phases, develop a practical implementation process to be applied to all affected departments, supplemented with tools and guidelines;
- b) Develop reference guides for the different types of jobs within a group and supplemental application guidelines for certain elements;
- Develop change management and integrated communication strategies and tools for TBS and departments.
- d) Provide technical expertise to identify and deliver training needs and products.
- e) Develop recommendations, project plans, reports, discussion papers, policy frameworks, executive summaries, training, lessons learned, decks and presentations.

5.6 All phases of work

The contractor may be expected to provide project management support throughout each of the phases of classification renewal initiative. The work will involve a variety of tasks, primarily the analysis, design, development, testing and implementation of the new classification Standards for each of the occupational groups requiring a new Standard.

Throughout the different phases of the assignment the Contractor will:

- Provide regular progress reports and briefings to the Project Authority
- Coach and advise TBS staff on new approaches to classification design, analysis, implementation and the development of new skills and expertise as part of the knowledge transfer and capacity building within the organization and classification area

6.0 DELIVERABLES

Each Task Authorization will identify the specific deliverables and timelines for the Contractor. The Contractor may be requested by the project authority to deliver:

- a) Independent strategic expert advice and technical analysis in the form of
 - briefings
 - project plans
 - detailed work plan
 - technical products and papers (application guidelines, compensable factors, job evaluation modeling and plan design)
 - methodologies (e.g. statistical sampling, point values, costing, risk assessment)
 - · analysis including weights and level modeling
 - reports
 - training
 - · decks and presentations

6.1 Format of Deliverables

Each TA will specify the format of the deliverables.

The Contractor may be required to submit the deliverables to the Project Authority in the following formats:

- In English using MS Office
- In hard or soft copy or both

The acceptance of all deliverables will be subject to the approval of the Project Authority. Approval of each deliverable will be given once comments provided by the Project Authority have been incorporated into the deliverables.

7.0 GOVERNMENT FURNISHED EQUIPMENT AND INFORMATION

The TBS Project Authority is responsible for all matters concerning the work under this requirement. TBS will:

- Provide project management coordination for the contract
- Provide background material and subject matter experts, as required
- · Review of documentation and identification of next steps
- Provide documents electronically, via e-mail, wherever possible.

8.0 LANGUAGE OF WORK

The work will be conducted in one or both of the official languages, English and French. The deliverables may be provided in English or French. TBS will be responsible for the translation of the final products produced by the consultant, as required.

9.0 TRAVEL REQUIREMENTS

While travel is not expected in the conduct of the work, each TA will specify whether or not travel is required.

10.0 LOCATION OF WORK

Generally, the Contractor will be required to work at its own premises. However as some of the work requires close interaction with Canadian Government representatives the Contractor may be required, on occasion, to work with government representatives at Canadian Government premises in the National Capital Region.

ANNEX B

BASIS OF PAYMENT

A- Contract Period (From Date of contract to one year from date of contract)

During the period of the Contract, the Contractor will be paid as specified below for Work performed in accordance with the Contract.

The rate specified below, includes any of the following expenses that may need to be incurred to satisfy the terms of the contract:

- a all travel and living expenses for work performed within the National Capital Region (NCR). The NCR is defined in the National Capital Act, R.S.C. 1985, c. N-4, S.2. The National Capital Act is available on the Justice Website: http://laws.justice.gc.ca./en/N-4/;
- b any travel expenses for travel between the Contractor's place of business and the NCR; and
- c any travel and living expenses for the relocation of resources to satisfy the terms of any resulting contract. These expenses cannot be charged directly and separately from the professional fees to any contract that may result from the bid solicitation.

1.0 Labour

The Contractor will be paid all inclusive fixed time rates as follows:

| CATEGORY OF PERSONNEL | Firm all inclusive per diem rate (Cdn) |
|-----------------------|--|
| Senior Consultant | \$ |

1.1 Definition of a Day/Proration:

A day is defined as 7.5 hours exclusive of meal breaks. Payment will be for days actually worked with no provision for annual leave, statutory holidays and sick leave. Time worked which is more or less than a day will be prorated to reflect actual time worked in accordance with the following formula:

Hours worked / applicable firm per diem rate 7.5 hours

- (i) All personnel must be available to work outside normal office hours during the duration of the Contract.
- (ii) No overtime charges will be authorized under the Contract. All time worked will be compensated according to paragraph above.

The supplier must invoice in $\frac{1}{4}$, $\frac{1}{2}$, $\frac{3}{4}$ or whole day increments. For example 1.00, 1.25, 1.50 or 1.75 days.

2.0 Cost Reimbursable Expenses

2.1 Travel and Living Expenses

Canada will not accept any travel and living expenses incurred by the Contractor as a consequence of any relocation required to satisfy the terms of the Contract.

3.0 Total Estimated Cost to a Limitation of Expenditure*:

*If two contracts are awarded, one to Bidder A and one to Bidder B, because they achieved the highest and second highest Combined Rating Score of Technical Merit (60%) and Price (40%) as per the selection methodology, each contract will not exceed \$150,000.00 plus HST for the initial contract period.

If there is only one compliant bid the Crown may, at its sole discretion, award the contract for a value not to exceed \$300,000.00 plus HST for the initial contract period.

B- Option to Extend the Term of the Contract

This section is only applicable if the option to extend the Contract is exercised by Canada.

During the extended period of the Contract specified below, the Contractor will be paid as specified below to perform all the Work in relation to the Contract extension.

B-1 Extended Contract Period 1: One year

*If two contracts are awarded, and if the Crown elects to exercise one or both option periods, the exercised option period will not exceed \$150,000.00 plus HST per contract.

If there is only one contract awarded, the Crown may, at its sole discretion, exercise the option period for a value not to exceed \$300,000.00 plus HST.

B-2 Extended Contract Period 2: One year

*If two contracts are awarded, and if the Crown elects to exercise one or both option periods, the exercised option period will not exceed \$150,000.00 plus HST per contract.

If there is only one contract awarded, the Crown may, at its sole discretion, exercise the option period for a value not to exceed \$300,000.00 plus HST.

ANNEX C

SECURITY REQUIREMENTS CHECK LIST

13-0009

Government of Canada

Gouvernement du Canada Contract Number / Numéro du contrat
24062-13-060
Security Classification / Classification de sécurité
unclassified

SECURITY REQUIREMENTS CHECK LIST (SRCL)

LISTE DE VÉRIFICATION DES EXIGENCES RELATIVES À LA SÉCURITÉ (LVERS)

PART A - CONTRACT INFORMATION / PARTIE A - INFORMATION CONTRACTUELLE Originating Government Department or Organization / Ministère ou organisme gouvernemental d'origine 2. Branch or Directorate / Direction générale ou Direction Treasury Board Secretariat/OCHRO | Secretariat/OCHRO | Compenstiaon and Labour Relations | 3. b) Name and Address of Subcontractor / Nom et adresse du sous-traitant 3. a) Subcontract Number / Numéro du contrat de sous-traitance 4. Brief Description of Work / Brève description du travail The provision of strategic advice and technical analysis services to the Public Service Classification Modernization Initiative. 5. a) Will the supplier require access to Controlled Goods? ✓ Non Yes Le fournisseur aura-t-il accès à des marchandises contrôlées? 5. b) Will the supplier require access to unclassified military technical data subject to the provisions of the Technical Data Control No Yes Regulations? Non Oui Le fournisseur aura-t-ll accès à des données techniques militaires non classifiées qui sont assujetties aux dispositions du Règlement sur le contrôle des données techniques? Indicate the type of access required / Indiquer le type d'accès requis 6. a) Will the supplier and its employees require access to PROTECTED and/or CLASSIFIED information or assets? Le fournisseur ainsi que les employés auront-ils accès à des renseignements ou à des blens PROTÉGÉS et/ou CLASSIFIÉS? (Specify the level of access using the chart in Question 7. c) No ✓ Yes Non ✓ Oui (Specify the level of access using the chart in Question 7. c)

(Préciser le niveau d'accès en utilisant le tableau qui se trouve à la question 7. c)

(5. b) Will the supplier and its employees (e.g. cleaners, maintenance personnel) require access to restricted access areas? No access to PROTECTED and/or CLASSIFIED information or assets is permitted.

Le fournisseur et ses employés (p. ex. nettoyeurs, personnel d'entretien) auront-its accès à des zones d'accès restreintes? L'accès à des renseignements ou à des biens PROTEGES et/ou CLASSIFIES n'est pas autorisé.

(6. c) Is this a commercial courier or delivery requirement with no overnight storage?

S'agit-il d'un contrat de messagerie ou de livraison commerciale sans entreposage de nuit? No Non Oui Yes √ Non Oui 7. a) Indicate the type of information that the supplier will be required to access / Indiquer le type d'information auquel le fournisseur devra avoir accès NATO / OTAN Foreign / Étranger 7. b) Release restrictions / Restrictions relatives à la diffusion All NATO countries Tous les pays de l'OTAN No release restrictions No release restrictions 1 Aucune restriction relative à la diffusion Aucune restriction relative à la diffusion Not releasable À ne pas diffuser Restricted to: / Limité à : Restricted to: / Limité à : Restricted to: / Limité à : Specify country(ies): / Préciser le(s) pays : Specify country(ies): / Préciser le(s) pays : Specify country(les): / Préciser le(s) pays : 7. c) Level of Information / Niveau d'Information PROTECTED A NATO UNCLASSIFIED PROTECTED A 1 PROTÉGÉ A NATO NON CLASSIFIÉ NATO RESTRICTED PROTÉGÉ A PROTECTED B PROTECTED B 1 PROTÉGÉ B NATO DIFFUSION RESTREINTE PROTÉGÉ B PROTECTED C NATO CONFIDENTIAL PROTECTED C PROTÉGÉ C NATO CONFIDENTIEL PROTÉGÉ C CONFIDENTIAL NATO SECRET CONFIDENTIAL CONFIDENTIEL NATO SECRET
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TBS/SCT 350-103(2004/12)

TRÈS SECRET (SIGINT)

Security Classification / Classification de sécurité unclassified

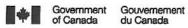
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TRÈS SECRET (SIGINT)



Contract Number / Numéro du contrat 24062-13-060 Security Classification / Classification de sécurité unclassified

| PART A (con | tinued) / PARTIE A (suite) | W - 01 + 00 H 10 H | San San Street | | |
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| Le toumisse | plier require access to PROTECTED eur aura-t-il accès à des renseigneme ate the level of sensitivity: | and/or CLASSIFIED COMSEC i ents ou à des biens COMSEC dé | nformation or assets? signés PROTÉGÉS et/ou Cl | LASSIFIÉS? | ✓ No Yes Non Oui |
| | native, indiquer le niveau de sensibili | lé : | | | |
| 9. Will the sup | plier require access to extremely sen eur aura-t-il accès à des renseigneme | sitive INFOSEC information or a | ssets? nature extrêmement délicat | e? | ✓ No Yes Oul |
| Short Title(s | s) of material / Titre(s) abrégé(s) du n | | | | |
| PART B - PER | Number / Numéro du document : RSONNEL (SUPPLIER) / PARTIE B | PERSONNEL /EQUIPMISSELLE | | | |
| 10. a) Personn | nel security screening level required / | Niveau de contrôle de la sécurité | du personnel requis | | |
| ✓ | RELIABILITY STATUS COTE DE FIABILITÉ | CONFIDENTIAL CONFIDENTIEL | SECRET SECRET | | ECRET SECRET |
| | TOP SECRET - SIGINT TRÈS SECRET - SIGINT | NATO CONFIDENTIAL NATO CONFIDENTIEL | NATO SECRET NATO SECRET | | C TOP SECRET C TRÈS SECRET |
| | SITE ACCESS ACCES AUX EMPLACEMENTS | | | | |
| | Special comments: Commentaires spéciaux : | | | | |
| | NOTE: If multiple levels of screening REMARQUE: SI plusieurs niveaux | de contrôle de sécurité sont requ | ation Guide must be provided | de la sécurité doit é | tre fourni |
| 10. b) May uns Du pers | creened personnel be used for portion onnel sans autorisation sécuritaire pe | ons of the work? | | To its obtained only | V No Yes Oui |
| If Yes, w | rill unscreened personnel be escorted | 1? | | | No Yes Non Oui |
| DADTO GAS | FOULTH 100 100 100 100 100 100 100 100 100 10 | | | | |
| INFORMATIO | EGUARDS (SUPPLIER) / PARTIE O DN / ASSETS / RENSEIGNEMEN | TS / BIENS | (FOURNISSEUR) | | |
| 11. a) Will the | supplier be required to receive and si | ore PROTECTED and/or CLASS | SIFIED Information or assets | on its site or | □ No □Yes |
| premise | s? Isseur sera-t-il tenu de recevoir et d'e | | | | Non Oui |
| 11. b) Will the : | supplier be required to safeguard CO | MSEC information or assets? | | | No TYes |
| Le fourni | isseur sera-t-il tenu de protéger des r | renseignements ou des blens CO | MSEC? | | Non Oui |
| PRODUCTIO | N | 3.500 | | | |
| 11. c) Will the p | roduction (manufacture, and/or repair a | and/or modification) of PROTECTE | ED and/or CLASSIFIED mater | ial or equipment | No TYes |
| Les insta | the supplier's site or premises? ilations du fournisseur serviront-elles à ASSIFIÉ? | la production (fabrication et/ou rép | paration et/ou modification) de | matériel PROTÉGÉ | Non Oui |
| | N TECHNOLOGY (IT) MEDIA / SU | IDDODT DEI ATIE À I A TECUNO | N OGIE DE L'INEODMATION | 1.770 | |
| oranano | | OFFORT RELATIF A LA TECHNO | ALOGIE DE L'INFORMATION | (11) | |
| intormatio | upplier be required to use its IT system on or data? | | | | No Ves Non Voui |
| Le fournis renseigne | sseur sera-t-il tenu d'utiliser ses propre ements ou des données PROTEGÉS e | s systèmes informatiques pour tra et/ou CLASSIFIÉS? | iter, produire ou stocker électr | oniquement des | |
| Disposer | be an electronic link between the suppart-on d'un lien électronique entre le sy ementale? | olier's IT systems and the governm rstème Informatique du fournisseur | ent department or agency? r et celui du ministère ou de l'a | agence | No Yes Non Oui |
| TBS/SCT 350 |)-103(2004/12) | Security Classification / Class | ification de sécurité | | |
| | | unclassifie | | | Canada |
| | | | | | Variaua |



Contract Number / Numéro du contrat

24062-13-060

Security Classification / Classification de sécurité unclassified

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| a) Is the descript La description of If Yes, classify Dans l'affirma « Classificatio | du ti , thi tive | s for | l vis | é par la prése by annotating ler le présent | the top a | S est-elle and botto re en ind | de nature P m in the are iquant le niv | ROTÉGÉE et a entitled "So | ou CLAS | lassificat | lon". ntitul | óe. | | [| √ No Non | |
| b) Will the docum | neni | atio | n att ciée | ached to this à la présente | SRCL be | PROTEC sera-t-elle | TED and/or (PROTÉGÉE | CLASSIFIED? et/ou CLASS | IFIÉE? | | | | | | ✓ Non | |

ANNEX "D"

TASK AUTHORIZATION FORM

| | TASK AUTHO | ORIZATION (| ГА) | | |
|---|------------------------|-----------------------|-------------------------|-----------|---------|
| Contractor: | | Cor | ntract Number: | | |
| Task Number: | | Dat | e: | | |
| Amendment Number: Date: | | | | | |
| | | Request | | | |
| • | or completion b | | <u> </u> | | |
| 1. Description of service(s) to | be delivered/pr | ovided as pe | r the Statement of | Work | |
| | [Inser | t details] | | | |
| | | | | | |
| | | | | | |
| 2. PERIOD OF SERVICES | From: | | To: | | |
| 3. Service Location | [Indicate wher | e the work wil | l be performed with | in the NC | R] |
| 4. Travel Requirements | - | | • | | |
| - | | | | | |
| 5. Other Conditions | Yes No | Specify: | | | |
| /Restraints | | | | | |
| 1. Basis of Payment | Limitation of | Expenditure |] Firm | Price [] | |
| _ | | • | • | | |
| 7. METHOD OF PAYMENT: | | | | | |
| | | | | | |
| Single | | nthly | | Progress | |
| 8. LEVEL OF SECURITY CLEA | RANCE REQUI | RED FOR TH | E CONTRACTOR' | S PERSO | NNEL |
| () Reliability | | | | | |
| 9. LANGUAGE OF WORK | | | | | |
| | French | | | | |
| Language of service(s) to be delivered/provided | English | | | | |
| delivered/provided | | | | | |
| | | roposal | | | |
| 40. 5-1 | [For completion | | | | |
| 10. Estimated Cost Contract < | | | 1 | т. | 4-1 |
| Resource Category & Name of Proposed Resource | PWGSC Security File | Firm Per Diem Rate | Estimated level of days | 10 | otal |
| or Proposed Resource | Number | Dieili Kate | of efforts | | |
| | Hamber | | OI CITOTES | \$ | |
| | | | | \$ | |
| | | | | \$ | |
| _ | | | Sub-Total Price | | |
| | | | HST | | |
| | | | ice HST Included | | |
| | TA A | pproval | | | |
| | | | | | |
| 11. Signing Authorities | | | | | |
| Name and Title of Individual Auth | | Signature | | | Date |
| on Behalf of Contractor [type or p | print] | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

| Name and Title of TBS Project Authority [type or print] | Signature | Date |
|---|-----------|------|
| Name and Title of Individual Authorized to Sign on Behalf of the Treasury Board of Canada Secretariat (TBS) | Signature | Date |

12. Basis of Payment & Invoicing

Payment to be made based on receipt of a detailed invoice for services rendered, subject to acceptance by the Project Authority.

Original invoices must be sent to the Project Authority identified in the Contract and a copy of the invoice must be sent to the Contracting Authority identified in the Contract. Electronic submission of invoices is acceptable.