Canada Revenue Agency

**RETURN BIDS TO : - RETOURNER LES** 

**REQUEST FOR PROPOSAL /** 

SOUMISSION À:	DEMANDE DE PROPOSITION	
Canada Revenue Agency Agence du revenu du Canada See herein / Voir dans ce document	Title – Sujet MAIL SORTING FURNITUR	E
Proposal to: Canada Revenue Agency We hereby offer to sell to Her Majesty the Queen in right of Canada, in accordance with the terms and conditions	Solicitation No. – No de l'invitation : 1000317910	Date: 2014-09-12
set out herein, referred to herein and/or attached hereto, the goods and/or services listed herein and on any attached sheets at the price(s) set out therefor. <b>Proposition à : l'Agence du revenu du Canada</b>	Solicitation closes – L'invitation prend fin on – le : 2014-10-23 at – à : 2:00 P.M. / 14 h	Time zone – Fuseau horaire : EDT /HAE Eastern Daylight Time/ Heure
Nous offrons par la présente de vendre à Sa Majesté la Reine du Chef du Canada, en conformité avec les conditions énoncées dans la présente incluses par		Avancée de l'Est
référence dans la présente et/ou incluses par référence	Contracting Authority – Auto	orité contractante
aux annexes jointes à la présente les biens et/ou services énumérés ici sur toute feuille ci-annexée, $au(x)$	Name – Nom : Katherine Hutton	
prix indiqué(s). Bidder's Name and Address -	Address – Adresse - See herein /	Voir dans ce document
Raison sociale et adresse du Soumissionnaire	E-mail address – Adresse de cou dans ce document	
	<b>Telephone No. – No de télépl</b> (613) 946-0790	hone
Bidder is required to identify below the name and	<b>Fax No. – No de télécopieur</b> (613) 957-6655	
title of the individual authorized to sign on behalf of the Bidder – Soumissionnaire doit identifier ci-bas	Destination - Destination	
<i>le nom et le titre de la personne autorisée à signer au nom du soumissionnaire</i>	See herein / Voir dans ce document	
Name /Nom		
Title/Titre	THIS DOCUMENT CONT REQUIREN	
	LE PRÉSENT DOCUMEN	IT COMPORTE UNE
Signature	EXIGENCE EN MATIÈF	RE DE SÉCURITÉ.
Date (yyyy-mm-dd)/(aaaa-mm-jj)		
() Telephone No. – No de téléphone ()		
Fax No. – No de télécopieur		
E-mail address – Adresse de courriel		



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# **REQUEST FOR PROPOSAL (RFP)**

### PART 1 **GENERAL INFORMATION**

### 1.1 INTRODUCTION

Agency

The solicitation is divided into seven parts plus attachments and annexes, as follows:

Part 1 General Information: provides a general description of the requirement;

Part 2 Bidder Instructions: provides the instructions, clauses and conditions applicable to the solicitation;

Part 3 Proposal Preparation Instructions: provides bidders with instructions on how to prepare their bid;

Part 4 Evaluation and Selection: indicates how the evaluation will be conducted, the evaluation criteria that must be addressed in the bid, and the basis of selection;

Part 5 Certifications: includes the certifications to be provided by bidders

Part 6 Model Contract: includes the clauses and conditions and any annexes that will apply to any resulting contract.

The Attachments include:

Attachment 1: Mandatory Criteria Attachment 2: Financial Proposal Attachment 3: Certifications required to be submitted at time of bid closing.

The Annexes include:

Annex A: Statement of Requirement Annex B: Basis of Payment Annex C: Security Requirements Check List (SCRL)



### 1.2 SUMMARY

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The Mail Operations processes more than 1.3 million pieces of incoming and outgoing mail each year. With the current operational furniture in place, the mail room personnel have been experiencing the following health issues:

Recurring and repetitive back strain:

- from having to lift bins from high shelves
- from having to lifting from lower shelves
- from lifting of heavy loads
- leg and back strain from working in a standing only position

The objective is to obtain the proper furniture for the Mail Operations to avoid further health and safety issues.

### 1.3 **GLOSSARY OF TERMS**

TERM	DEFINITION	
"Canada", "Crown", "Her Majesty" or "the Government"	Refers to Her Majesty the Queen in right of Canada as represented by the Canada Revenue Agency (CRA).	
Contract or This Contract	The Articles of Agreement, the specified general conditions, any supplemental general conditions, annexes and any other document specified or referred to as forming part of the Contract, all as amended by agreement of the Parties from time to time.	
CRA	Canada Revenue Agency	
DDP	Delivered Duty Paid	
Environmentally Preferable	Products and services that have a lesser or reduced effect on human health and the environment when compared with competing products or services that serve the same purpose. The comparison may consider raw material acquisition, production, manufacturing, packaging, distribution, operation, maintenance, disposal and re-use of the product or service	
EDT	Eastern Daylight Time	
Green Product	<ul> <li>A product that is less harmful to the environment throughout its lifecycle than the next best alternative, having characteristics including, but not limited to the following: <ul> <li>Recyclable - local facilities exist that are capable of recycling the product at the end of its useful life;</li> <li>Biodegradable - will not take a long time to decompose in landfill;</li> <li>Contains recycled material (post-consumer recycled content preferred);</li> <li>Minimal packaging (take-back and reuse/recycling by the supplier preferred);</li> <li>Reusable and/or contains reusable parts;</li> <li>Contains no or minimal hazardous substances;</li> <li>Produces fewer and/or less polluting by-products during manufacture, distribution, use and disposal;</li> </ul> </li> </ul>	



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TERM	DEFINITION	
	<ul> <li>Makes efficient use of resources - a product that uses energy, fuel or water more efficiently or that uses less paper, ink or other resources; and/or</li> <li>Durable - has a long economically useful life and/or can be economically repaired or upgraded.</li> </ul>	
Project	A set of activities required to produce certain defined outputs, or to accomplish specific goals or objectives, within a defined schedule and resource budget. A project exists only for the duration of time required to complete its stated objectives.	
Proposal	A solicited submission by one party to supply certain goods or services. The word "proposal" is used interchangeably with "bid"	
RFP	Request for Proposal	
Solicitation	An act or instance of requesting proposals/bids on specific products and/or services.	
SOR	Statement of Requirement	
Sustainable Development	An internationally recognized concept that embodies social, economic and environmental dimensions. It recognizes the fact that a healthy economy contributes to quality of life, which are both critically dependent on the protection of air, land, water and ecosystems that these resources support. The concept is intergenerational, ensuring that the actions of one generation do not compromise the ability of future generations to have an equal quality of life.	
Tendering Authority	Canada Revenue Agency	
VOC: Volatile Organic Compounds	A group of common industrial and household chemicals that evaporate or volatilize, when exposed to air. VOCs are used as cleaning and liquefying agents in fuels, degreasers, solvents, polishes, cosmetics, and dry cleaning solutions.	

### 1.4 DEBRIEFINGS

Bidders may request a debriefing on the results of the solicitation process. Bidders should make the request to the Contracting Authority within ten (10) calendar days of receipt of the results of the solicitation process. The debriefing may be in writing, by telephone or in person.



### PART 2 **BIDDER INSTRUCTIONS**

### 2.1 MANDATORY REQUIREMENTS

Agency

Wherever the words "shall", "must" and "will" appear in this document or any related document forming a part hereof, the item being described is a mandatory requirement.

Failure to comply or demonstrate compliance with a mandatory requirement will render the bid non-responsive and the bid will not be considered further.

### STANDARD INSTRUCTIONS, CLAUSES AND CONDITIONS 2.2

All instructions, clauses and conditions identified in the solicitation by number, date and title are set out in the Standard Acquisition Clauses and Conditions Manual issued by Public Works and Government Services Canada (PWGSC). The Manual is available on the PWGSC Website: https://buvandsell.gc.ca/policy-andguidelines/standard-acquisition-clauses-and-conditions-manual.

Bidders who submit a bid agree to be bound by the instructions, clauses and conditions of this solicitation and accept the clauses and conditions of the resulting contract.

# **REVISIONS TO STANDARD INSTRUCTIONS 2003**

The 2003 (2013-06-01) Standard Instructions - Goods or Services – Competitive Requirements as revised herein, are incorporated by reference into and form part of the solicitation.

Section 01 titled "Code of Conduct and Certifications – Bid", is revised as follows:

Subsection 1 is hereby deleted in its entirety and replaced with:

- 1. Bidders must respond to bid solicitations in an honest, fair and comprehensive manner, accurately reflect their capacity to satisfy the requirements stipulated in the bid solicitation and resulting contract, submit bids and enter into contracts only if they will fulfill all obligations of the Contract. To ensure fairness, openness and transparency in the procurement process, the following activities are prohibited:
  - a. payment of a contingency fee to a person to whom the Lobbying Act (1985, c. 44 (4th Supp.)) applies:
  - b. corruption, collusion, bid-rigging or any other anti-competitive activity in the procurement process.

Subsection 4, delete reference to: (Consent to a Criminal Record Verification form - PWGSC-TPSGC 229) and replace with: (Consent to a Criminal Record Verification form).

Section 03 titled "Standard Instructions, Clauses and Conditions", "Pursuant to the Department of Public Works and Government Services Act (S.C. 1996, c.16)," is hereby deleted.

Section 05 titled "Submission of Bids", paragraph 2 (d) is deleted in its entirety and replaced with the following: "(d) send its bid only to the Canada Revenue Agency Bid Receiving Unit or to the address specified in the solicitation in Section 2.4."

Section 06, titled "Late Bids", reference to "PWGSC" is hereby deleted and replaced with CRA.

Section 07 titled "Delayed Bids", all references to "PWGSC" are hereby deleted and replaced with "CRA".

Section 08 titled "Transmission by Facsimile", this section is not applicable to this solicitation and is hereby deleted.



Section 11 titled "Rights of Canada", add the following:

- h) accept, or waive, a non material error of form in a Bidder's proposal or, where practical to do so, request a Bidder to correct a non material error of form in the Bidder's proposal provided there is no change in the price quoted;
- award more than one contract for the requirement if it is determined that no single proposal satisfies the i) project objectives; and
- retain all proposals submitted in response to this bid solicitation. i)

Section 12 titled "Rejection of Bid", delete subsections 1(a) and 1(b) in their entirety.

Section 17 titled "Joint Venture" delete in its entirety and replace with the following:

17 Joint Venture

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- 1. Bidders who bid as a contractual joint venture shall clearly indicate in their bid submission (in Attachment 4) that they are bidding as a contractual joint venture and shall provide the following information.
  - a) the name of the contractual joint venture;
  - b) the name of each member of the contractual joint venture;
  - c) the Procurement Business Number of each member of the contractual joint venture;
  - d) a certification signed by each member of the joint venture representing and warranting:
    - (i) the name of the joint venture (if applicable);
    - (ii) the members of the joint venture;
    - (iii) the Procurement Business Numbers (PBN) of each member of the joint venture;
    - (iv) the effective date of formation of the joint venture;
    - (v) that the joint venture continues to be in effect as of the date of the bid submission; and
    - (vi) that each member of the joint venture has appointed and granted full authority to the specified member of the joint venture (the "Lead Member") to act on behalf of all members as its representative for the purposes of executing documentation relating to the Contract issued subsequent to contract award (if the joint venture is awarded a contract), including but not limited to Contract Amendments and Task Authorizations.
  - e) the name of the representative of the joint venture (the "Lead Member"), i.e. the member chosen by the other members to act on their behalf.
- 2. Notwithstanding that the joint venture members have appointed one of the members of the joint venture to act as the representative of the joint venture, the bid including any certifications to be submitted as part of the bid, as well as any resulting contract must be signed by all the members of the joint venture.
- If a contract is awarded to a joint venture, all members of the joint venture will be jointly and severally or 3. solidarily liable for the performance of any resulting contract.
- 4. In the case of a contractual joint venture, no dispute, claim or action for damages, whether based in contract, or in tort, or any other theory of law, howsoever arising from the Request for Proposal, Contract, or any other related or subsequently issued documents including without limitation Task Authorizations, Contract amendments may be commenced, or brought against the CRA, including without limitation any of its officers, employees or agents unless each member of the joint venture is a party to such dispute, claim, or action (as the case may be).
- 5. The Bidder shall obtain the prior written approval of the Contracting Authority to any change in the membership of a contractual joint venture after bid submission. Any change in the membership of a contractual joint venture after bid submission without the prior written approval of the Contract Authority shall result in elimination of the bid or if such change occurs after contract award shall be deemed to be default under the Contract.



Section 20 titled "Further Information", Paragraph 2 is hereby deleted and replaced with the following: Enquiries concerning receipt of bids may be addressed to the Contracting Authority identified in the bid solicitation.

### 2.3 SUBMISSION OF PROPOSALS

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When responding, the proposal SHALL be delivered to the Bid Receiving Unit address indicated below by the time and date indicated on Page 1.

BIDDERS ARE TO SUBMIT PROPOSALS TO:

Canada Revenue Agency

Bid Receiving Unit

Ottawa Technology Centre

Receiving Dock

875 Heron Road

Room D-95

Ottawa, ON

K1A 1A2

**Telephone No:** (613) 941-1618

Bidders are hereby advised that the Bid Receiving Unit of CRA is open Monday to Friday inclusive, between the hours of 0730 and 1530, excluding Statutory Holidays.

ELECTRONIC BIDS WILL NOT BE ACCEPTED. Due to the nature of this solicitation, electronic transmissions of a proposal by such means as electronic mail or facsimile is not considered to be practical and therefore will not be accepted.

### **COMMUNICATIONS - SOLICATION PERIOD** 2.4

To ensure the integrity of the competitive bid process, enquiries and other communications regarding the solicitation must be directed only to the Contracting Authority identified in the solicitation. Failure to comply with the request may result in the bid being declared non-responsive.

Bidders should reference as accurately as possible the numbered item of the solicitation to which the enquiry relates. Care should be taken by bidders to explain each question in sufficient detail in order to enable Canada to provide an accurate answer. Technical enquiries that are of a "proprietary" nature must be clearly marked "proprietary" at each relevant item. Items identified as proprietary will be treated as such except where Canada determines that the enquiry is not of a proprietary nature. Canada may edit the questions or may request that the Bidder do so, so that the proprietary nature of the question is eliminated, and the enquiry can be answered with copies to all bidders. Enquiries not submitted in a form that can be distributed to all bidders may not be answered by Canada.

All enquiries regarding the RFP must be submitted in writing to the Contracting Authority named below as early as possible within the solicitation period to allow sufficient time to provide a response. The following schedule applies to this RFP:

RFP 1000317910 released:	Sept 12 <sup>th</sup> , 2014
First deadline for questions on RFP: (at Noon EST)	Sept 23 <sup>rd</sup> , 2014
RFP Amendment (Q&A) released (estimated)	Sept 26 <sup>th</sup> , 2014



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Second deadline for questions on RFP: (at Noon EST)	Oct 6 <sup>th</sup> , 2014
RFP Amendment (Q&A) released (estimated)	Oct 9 <sup>th</sup> , 2014
RFP closing date:	Oct 23 <sup>rd</sup> , 2014

To ensure consistency and quality of information provided to suppliers, the Contracting Authority will simultaneously distribute any information with respect to significant inquiries received and the replies to such inquiries, without revealing the sources of the inquiries, by way of a formal RFP Amendment.

Meetings will not be held with individual Bidders prior to the closing date and time of this RFP.

### 2.5 **CONTRACTING AUTHORITY**

The Contracting Authority is:

Name: Katherine Hutton

Telephone Number: (613) 946-0790

Fax Number: (613) 957-6655

E-mail address: katherine.hutton@cra-arc.gc.ca

### 2.6 AMENDMENTS TO BIDDER'S PROPOSAL

Notwithstanding the Rights of Canada, amendments to the Bidder's proposal will not be accepted after the RFP closing date and time.

### 2.7 **APPLICABLE LAWS**

Any resulting contract shall be interpreted and governed, and the relations between the parties determined, by the laws in force in Ontario.

The Bidder may, at its discretion, substitute the applicable laws of a Canadian province or territory of its choice without affecting the validity of its bid, by deleting the name of the Canadian province or territory specified and inserting the name of the Canadian province or territory of its choice. If no change is made, it acknowledges that the applicable laws specified are acceptable to the Bidder.



### PART 3 PROPOSAL PREPARATION INSTRUCTIONS

CRA requests that bidders provide their bid in separately bound sections as follows:

#### Section I **Technical Proposal**

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The technical proposal should demonstrate the Bidder's understanding of the requirements of the Statement of Requirement and explain how they will meet the mandatory detailed in Attachment 1. Bidders should demonstrate their capability for providing mail sorting furniture in a thorough, concise and clear manner for carrying out the work.

The technical proposal should address clearly and in sufficient depth the items that are subject to the evaluation criteria. Simply repeating the statement contained in the solicitation is not sufficient. In order to facilitate the evaluation of the bid, Canada requests that bidders address and present topics in the order of the evaluation criteria under the same headings. To avoid duplication, bidders may refer to different sections of their bids by identifying the specific paragraph and page number where the subject topic has already been addressed.

#### Section II **Financial Proposal**

The Bidder shall provide prices for the mail sorting furniture requested in the Statement of Requirement, using the format outlined in Attachment 2: Financial Proposal. The total amount of the Goods and Services Tax or Harmonized Sales Tax must be shown separately, if applicable.

Prices must appear in the financial proposal only. Pricing information must not be indicated in any other section of the proposal.

### Exchange Rate Fluctuation

The requirement does not provide for exchange rate fluctuation protection. Any request for exchange rate fluctuation protection will not be considered.

#### Section III Certifications

Bidders must provide the required certifications and documentation in order to be awarded a contract. Canada will declare a bid non-responsive if the required certifications and documentation are not completed and submitted as requested. Please refer to Part 5 "Certifications" of this document for more details on the certifications that are required for this solicitation.

### 3.1 NUMBER OF COPIES

The Bidder is requested to submit the following number of printed of the separately bound sections as follows:

SECTION	MASTER (HARD COPY)	NUMBER OF PRINTED COPIES
Technical Proposal	1	3
Financial Proposal	1	0
Certifications	1	1

The master copy (one original hard copy) must be clearly labelled and contain original signatures.



# **BID FORMAT**

Agency

CRA requests that the Bidder follow the format instructions described below in the preparation of their bid:

- Use recycled-fibre content paper and two-sided printing. Reduction in the size of documents will contribute to CRA's sustainable development initiatives and reduce waste:
- Use 8.5 inch x 11 inch (or equivalent metric dimensions) bond paper and avoid the use of colour and • glossy formats
- Use a numbering system corresponding to that of the RFP and Statement of Requirement. All references to descriptive material, technical manuals and brochures should be included in the bidder's proposal.

# Sustainable Development

CRA Materiel Management policy requires that contracting be conducted in a manner that will ensure the preeminence of operational requirements and comply with international trade agreements. It also requires that contracting support national CRA objectives, such as protection of the environment.

In support of the CRA Sustainable Development (SD) Strategy, the Agency is committed to:

- Carrying out its mandate in a manner consistent with the principles of sustainable development (SD) and • to promote SD opportunities and obligations with respect to economic growth, social well-being, and a healthy environment. Opportunities and cooperative efforts related to SD will be supported and encouraged throughout the contract period; and
- The purchase of green products and services that are of equal or better performance and quality where • available and cost effective.

It is the policy of the CRA to:

- Demonstrate leadership and commitment to SD; and raise the level of management and employee involvement and support for SD;
- Communicate our SD commitment and be accountable to the public; .
- Assess the economic, social, and environmental effects of our programs, policies and plans leading to • integrated and informed decision-making; and leverage sustainable development to enable efficient and innovative program delivery;
- Monitor, measure, and report on our SD progress;
- Enhance partnerships with clients and partners to support shared responsibility and cooperation for SD objectives; and
- Reduce waste, ensure efficient use of resources, and comply with environmental legislation resulting in environmental stewardship.



Agency

### 3.2 PRIORITY OF DOCUMENTS FOR REQUEST FOR PROPOSAL

The documents listed below form part of and are incorporated into this Request for Proposal.

If there is any conflict or inconsistency between the wording of any documents that appear on the list, the wording of the document that first appears on the list shall take precedence over the wording of any document that subsequently appears on the list.

- This Request for Proposal and Attachments 1-3, and any amendments; excluding Part 6 Model Contract and a) Annexes A to C;
- b) Standard Instructions 2003, (2013-06-01) Goods or Services Competitive Requirements as amended in section 2.2 of this RFP;
- c) Part 6 Model Contract;
- d) General Conditions 2030 (2013-06-27), General Conditions Higher Complexity Goods as amended in the Model Contract in Part 6 of the RFP;
- e) Annex A Statement of Requirement and any attachments;
- f) Annex B Basis of Payment
- g) Annex C Security Requirements Check List (SCRL);



### **EVALUATION AND SELECTION** PART 4

#### 4.1 **GENERAL**

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A committee composed of representatives of CRA will evaluate the proposals on behalf of the Agency. The services of independent consultants may be called upon to assist in the evaluation of, or in the validation of, specific aspects of the solution proposed. CRA reserves the right to engage any independent consultant, or use any Government resources, which it deems necessary to evaluate any proposal.

Proposals will be evaluated in accordance with the evaluation criteria identified in Attachment 1 and in conjunction with the Statement of Requirement (SOR). Bidders are encouraged to address these criteria in sufficient depth in their proposals to permit a full evaluation of their proposals. The onus is on the Bidder to demonstrate that it meets the requirements specified in the solicitation.

Bidders are advised that only listing experience without providing any supporting information to describe where and how such experience was obtained will not be considered to be demonstrated for the purpose of the evaluation. The Bidder should not assume that the evaluation team is necessarily cognizant of or knowledgeable about the experience and capabilities of the Bidder or any of the proposed resource(s); as such, any relevant experience must be demonstrated in the Bidders' written proposal.

Canada will evaluate the bid only on the documentation provided as part of the bid. References in a bid to additional information not submitted with the bid, such as website addresses where additional information can be found or technical manuals or brochures not submitted with the bid will not be considered in the evaluation of the bid.

### 4.2 STEPS IN THE EVALUATION PROCESS

The selection process to determine the successful Bidder will be carried out as follows:

Notwithstanding Steps 1 and 2 below, in order to expedite the evaluation process, CRA reserves the right to conduct Step 3 - Evaluation of Financial Proposals concurrently with Steps 1 and 2. Should CRA elect to conduct Step 3 prior to the completion of Step 2, the information in the Financial Proposal will not be disclosed to the team evaluating the mandatory and rated sections until the completion of Steps 1 and 2. However, if the Contracting Authority is able to ascertain that a proposal is non-responsive by virtue of incomplete information or an error in the financial proposal, the Contracting Authority will advise the team evaluating the mandatory and rated sections that the proposal is not compliant and should no longer be considered. The concurrent evaluation of the financial proposal does not in any way construe compliance in Steps 1 and 2 despite the statement "All bids meeting the minimum thresholds in Step 2 will proceed to Step 3".

### **STEP 1 – EVALUATION AGAINST MANDATORY CRITERIA**

All bids will be evaluated to determine if the mandatory requirements detailed in Attachment 1 "Mandatory Criteria" have been met. Only those bids meeting ALL mandatory requirements will then be evaluated in accordance with Step 2 below.

### **STEP 2 – EVALUATION AGAINST POINT-RATED CRITERIA**

Point-rated criteria do not apply to this requirement.



Agency

# **STEP 3 – EVALUATION OF FINANCIAL PROPOSALS**

Only technically compliant bids meeting all of the requirements detailed in Step 1 will be considered at this point.

Prices submitted will be evaluated to determine the bid evaluation price as defined in Attachment 2: "Financial Proposal". Once the bid evaluation prices are determined under Step 3, the proposals will proceed to Step 4.

Should there be an error in the extended pricing of the bid, the unit pricing and rates shall prevail and the extended pricing shall be corrected in the evaluation. Any errors in quantities of the bid shall be changed to reflect the quantities stated in the RFP.

Should the Bidder not provide a price (for example: the space is left blank or the letters N/A or the words "no charge" or "included") for one or more items in Attachment 2: Financial Proposal, the following steps will be taken:

- The CRA Contracting Authority will notify the Bidder of any omission(s) in its financial proposal and give it the 1. opportunity to withdraw its bid, or agree to the following process:
  - If the Bidder does not wish to withdraw its bid. CRA will insert a price of \$0.00 for evaluation purposes for all cells in which financial information is omitted. The price of \$0.00 would also be reflected in any resulting contract and the Bidder would be obliged to honour those prices for the period of the contract.
  - The Bidder must advise the Contracting Authority of its decision to withdraw the bid or agree to the process described above in writing, within two (2) business days of notification. If the Bidder does not respond within the two (2) business days, CRA will render the bid non-responsive and the bid will receive no further consideration.

# STEP 4 – BASIS OF SELECTION

A bid must comply with the requirements of the solicitation and meet all mandatory technical evaluation criteria to be declared responsive.

The responsive bid with the lowest evaluated price will be considered the highest ranked Bidder and will be recommended for award of a contract.

### **STEP 5 – CONTRACT ENTRY**

The Bidder(s) with the lowest priced responsive bid and meeting all the requirements listed above will be recommended for award of a contract.



# PART 5 CERTIFICATIONS

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Canada Revenue

Bidders must provide the required certifications and documentation to be awarded a contract.

The certifications provided by bidders to Canada are subject to verification by Canada at all times. Canada will declare a bid non-responsive, or will declare a contractor in default, if any certification made by the Bidder is found to be untrue whether during the bid evaluation period or during the contract period.

The Contracting Authority will have the right to ask for additional information to verify the Bidder's certifications. Failure to comply with this request will also render the bid non-responsive or will constitute a default under the Contract.

The Bidder must submit the original of the completed Attachment 3: "Certifications required to be submitted at time of bid closing" along with its bid, by the bid closing date.

The Bidder should contact the Contracting Authority if they require further clarification on any certification.

### Federal Contractors Program for Employment Equity - Bid Certification

By submitting a bid, the Bidder certifies that the Bidder, and any of the Bidder's members if the Bidder is a Joint Venture, is not named on the Federal Contractors Program (FCP) for employment equity "<u>FCP Limited Eligibility to Bid</u>" list (http://www.labour.gc.ca/eng/standards\_equity/eq/emp/fcp/list/inelig.shtml) available from <u>Human Resources and Skills</u> <u>Development Canada (HRSDC) - Labour's</u> website

Canada will have the right to declare a bid non-responsive if the Bidder, or any member of the Bidder if the Bidder is a Joint Venture, appears on the "FCP Limited Eligibility to Bid "list at the time of contract award.



# PART 6 MODEL CONTRACT

Canada Revenue

Agency

The following clauses and conditions apply to and form part of any contract resulting from the solicitation.

# 6.1 AGENCY RESTRUCTURING

In cases where the Contracting Authority's department or agency is being reconfigured, absorbed by another government department or agency, or disbanded entirely, the Commissioner may, by giving notice to the Contractor, designate another Contracting Authority for all or part of the Contract.

# 6.2 **REQUIREMENT**

The Contractor must perform the Work in accordance with the Statement of Requirement (SOR) at Annex A.

# 6.3 PERIOD OF CONTRACT

The period of the Contract is from date of Contract award to \_\_\_\_\_ inclusive (fill in end date of the period).

# 6.4 SECURITY REQUIREMENTS

Contractor personnel must be escorted at all times while on CRA premises.

# 6.5 AUTHORITIES

6.5.1 CONTRACTING AUTHORITY

The Contracting Authority for the Contract is:

Name: Katherine Hutton

Telephone Number: (613) 941-5146

Fax Number: (613) 957-6655

E-mail address: Katherine.hutton@cra-arc.gc.ca

The Contracting Authority is responsible for the management of the Contract, and any changes to the Contract must be authorized in writing by the Contracting Authority. The Contractor must not perform work in excess of or outside the scope of the Contract based on verbal or written requests or instructions from anybody other than the Contracting Authority.



### 6.5.2 PROJECT AUTHORITY

The Project Authority is the representative of the CRA for whom the Work is being carried out under the Contract and is responsible for all matters concerning the technical content of the Work under the Contract. Technical matters may be discussed with the Project Authority; however the Project Authority has no authority to authorize changes to the scope of the Work. Changes to the scope of the Work can only be made through a contract amendment issued by the Contracting Authority.

All work carried out under this Contract is to be performed to the satisfaction of the Project Authority or a designated representative in accordance with the terms and conditions of this Contract. Should the work or any portions thereof not be satisfactory, the Project Authority reserve the right to reject it, in part or in its entirety, and to require its correction before recommending payment.

The Project Authority will be responsible for:

- arranging for access to Crown facilities and equipment;
- review and inspection of all invoices submitted;
- inspection and acceptance of all work performed as detailed in this contract;
- defining any proposed changes to the scope of work.

### To be completed at the time of Contract award.

Name:
Address:
Геlephone Number:
Fax Number:
E-mail Address:

# 6.5.3 CONTRACTOR'S REPRESENTATIVE

To be completed at the time of Contract award.		
Name:		
Address:		
Telephone Number:		
Fax Number:		
E-mail Address:		



# 6.6 STANDARD ACQUISITION CLAUSES AND CONDITIONS (SACC)

All clauses and conditions identified in the Contract by number, date and title are set out in the Standard Acquisition Clauses and Conditions Manual issued by Public Works and Government Services Canada (PWGSC). The Manual is available on the PWGSC Website: <u>https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual</u>

### 6.6.1 GENERAL CONDITIONS

Canada Revenue

Agency

2030 (2013-06-27), General Conditions - Higher Complexity - Goods, apply to and form part of the Contract.

Section 01 titled "Interpretation" the definition of "Canada", "Crown", "Her Majesty" or "the Government" is hereby amended to read: "Canada", "Crown", "Her Majesty" or "the Government" means Her Majesty the Queen in right of Canada as represented by the Canada Revenue Agency (CRA) ".

Section 02 titled "Standard Clauses and Conditions" is hereby amended to delete the phrase "Pursuant to the Department of Public Works and Government Services Act, S.C. 1996, c. 16,". The remainder of Section 02 remains unchanged.

Section 22 titled "Warranty", subsection (4) is hereby deleted and replaced with:

The Contractor must pay the transportation costs associated with returning any Work or part thereof to the Contractor's plant pursuant to subsection (3) as well as the transportation costs associated with forwarding the replacement or returning the Work or part thereof when rectified to the delivery point required to transport the Work or part thereof to another location directed by the CRA Purchaser.

Section 23 titled "Confidentiality",

- Subsection 5 is hereby amended to delete: Public Works and Government Services (PWGSC) and insert Canada Revenue Agency (CRA).
- Subsection 6 is hereby amended to delete:

"PWGSC *Industrial Security Manual* and its supplements", and insert: "Security Requirements for the Protection of Sensitive Information" issued by the CRA, Security and Internal Affairs Directorate (SIAD). The remainder of Section 23 remains unchanged.

Section 43 titled "Code of Conduct and Certifications - Contract", subsection 1 is hereby deleted in its entirety and replaced with:

The Contractor must comply with the terms set out in this section.

### 6.7 IDENTIFICATION BADGE

Any person assigned to the performance of any part of the Work that is performed on government premises must wear in a conspicuous place the identification badge issued to that person by Canada.



### 6.8 PACKAGING AND SHIPPING

Agency

The Contractor must deliver equipment to the delivery destination specified on the order. All items supplied shall remain the responsibility of the Contractor until delivered and installed. Packaging and shipping shall be in accordance with industry standards in order to ensure safe arrival at destination.

It is the Agency's objective to promote sustainable development initiatives by purchasing environmentally preferable products, where possible, as well as encouraging vendors to use best practices in packaging and delivery to reduce environmental impacts.

All packaging material is to be removed from the site by the Contractor for reuse, recycling, or be disposed of in an environmentally preferable manner.

### 6.9 SUSTAINABLE DEVELOPMENT

In pursuit of the Canada Revenue Agency's commitment to sustainable development and green procurement as well as the Canadian Federal Government's Green Procurement Policy, the Contractor agrees to commit to comprehensive, nationally recognized environmental standards for:

- The reduction or elimination of environmentally hazardous materials (if applicable); •
- Design for reuse and recycle; •
- Energy efficiency; •
- End of Life Management for reuse and recycle; •
- Environmental stewardship in the manufacturing process (if applicable); and
- Packaging. •

### 6.10 DELIVERY

Deliverables must be received by the Project Authority at the place and time specified herein.

### 6.11 INSTALLATION SERVICES

Installation services must be provided for the products offered. The minimum level of service required is detailed below:

- 1) Receive and unload all product/pieces to the staging and/or installation area.
- 2) Unpack all pieces and inspect product for shipping damage. Report any damage immediately to the CRA Purchaser.
- 3) Install all products in accordance with the manufacturer's specifications.
- 4) Ensure all products function properly and make minor adjustment/repairs as necessary at time of installation.
- 5) Touch up all nicks and scratches that may have occurred during installation.
- 6) Clean product.
- Remove all packing material debris and cartons from the site. 7)
- 8) Upon completion, and at the request of the CRA, the Contractor must walk through the installation area with the CRA to verify the operating condition of all products in accordance with the deficiency procedures.



### 6.12 **DEFICIENCY PROCEDURES**

Agency

The Contractor must adhere to the following deficiency procedures at the discretion of the CRA:

- It is the responsibility of the Contractor to notify the CRA when the installation is completed.
- 2) It is the responsibility of the CRA to arrange for the initial walk-through inspection with the Contractor.
- 3) The walk-through inspection will only take place within three (3) working days after installation is completed. If the Work is for a phased installation, the walk-through inspection will take place upon completion of each phase.
- 4) The CRA, in consultation with the Contractor, will prepare the deficiency list documenting all problems in every area.
- The deficiency list will be forwarded by the CRA to the Contractor. 5)
- 6) Within three (3) working days of receipt of this deficiency list, the Contractor will complete all minor deficiencies and make all adjustments not requiring new parts.
- 7) For all outstanding issues identified on the deficiency list, that are not considered a minor deficiency, the Contractor will submit the plan of action with the delivery dates or completion dates within fourteen (14) calendar days from receipt of the deficiency list from the CRA.

Upon completion of the deficiencies and adjustments the Contractor must notify the CRA that all deficiencies have been completed. The CRA will then submit to the supplier a final sign-off that the Order is complete.

### 6.13 WORK LOCATION

All work under this Contract will be performed at the Contractor's site.

#### 6.14 **BASIS OF PAYMENT**

The Contractor will be paid a firm unit price for the goods described at Annex A SOR, in accordance with Annex B: Basis of Payment.

### 6.15 TERMS OF PAYMENT

Payment by CRA to the Contractor for the Work shall be made by:

#### 6.15.1 Single Payment

Canada will pay the Contractor upon completion and delivery of the Work in accordance with the payment provisions of the Contract if:

- an accurate and complete invoice and any other documents required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- b) all such documents have been verified by Canada;
- c) the Work delivered has been accepted by Canada.



### 6.16 METHOD OF PAYMENT

Agency

At Canada's discretion, the Contractor will be paid using direct deposit. All communications regarding the specific method of payment, including changes thereto, will be in writing via email as it's not Canada's desire to formally amend this Contract if the payment method is changed.

At its sole discretion, Canada may change the method of payment at any time during the period of the Contract, including any extension thereto, to one of the other two payment methods stated above.

It is the sole responsibility of the Contractor to ensure that their organization is entitled to receive payment from the Government of Canada.

### 6.16.1 Payment by Direct Deposit

The Contractor shall accept Direct Deposit for payment of the goods and/or services described herein. Payments by direct deposit will be subject to Article 18 – Payment Period and Article 19 - Interest on Overdue Accounts, set out in 2030 General Conditions (2013-06-27) forming part of this Contract forming part of this Contract.

To complete or amend a direct deposit registration, the Contractor must complete the Vendor Electronic Payment Registration form accessible at: http://www.cra-arc.gc.ca/E/pbg/tf/rc231/rc231-fill-09e.pdf

It is the sole responsibility of the Contractor to ensure that the information and account number submitted to Canada via their Vendor Electronic Payment Registration form is up to date. Should the Contractor's information within the Vendor Electronic Payment Registration form not be accurate or up to date, the provisions identified herein under Article 18 - Payment Period and Article 19 - Interest on Overdue Accounts, set out in 2030 General Conditions (2013-06-27) forming part of this Contract forming part of this Contract will not apply, until the Contractor corrects the matter.

### 6.17 INVOICING INSTRUCTIONS

- 1. The Contractor must submit invoices in accordance with the section entitled "Invoice Submission" of the General Conditions. Invoices cannot be submitted until all Work identified in the invoice is completed.
- 2. Invoices must be distributed as follows:
  - The original and one (1) copy must be forwarded to the Project Authority of the Contract, identified a) under the section entitled "Authorities", for certification and payment.
  - One (1) copy must be forwarded to the Contracting Authority identified under the section entitled b) "Authorities" of the Contract.
  - CRA, at its sole discretion, may request the invoices be submitted in electronic pdf format and c) emailed to XXX (to be added at Contract award).



#### 6.18 JOINT VENTURE

Agency

If the Contract is awarded to a joint venture, all members of the joint venture will be jointly and severally or solidarily liable for the performance of the Contract.

In the case of a contractual joint venture, no dispute, claim or action for damages, whether based in contract, or in tort, or any other theory of law, howsoever arising from the Request for Proposal, Contract, or any other related or subsequently issued documents including without limitation Task Authorizations, Contract Amendments, may be commenced, or brought against the CRA, including without limitation any of its officers, employees or agents unless each member of the joint venture is a party to such dispute, claim, or action (as the case may be).

The Contractor shall obtain the prior written approval of the Contracting Authority to any change in the membership of a contractual joint venture after Contract Award. Any change in the membership of a contractual joint venture after Contract Award without the prior written approval of the Contracting Authority shall be deemed to be default under the Contract.

The joint venture represents and warrants that it has appointed and granted full authority to (name to be inserted at Contract Award), the "Lead Member", to act on behalf of all members as its representative for the purposes of executing documentation relating to the Contract, including but not limited to Contract Amendments and Task Authorizations.

In the event of a contractual joint venture, all payments due and owing to the joint venture shall be made by the Canada Revenue Agency to the Lead Member of the joint venture. Any such payment to the Lead Member of the joint venture shall be deemed to be payment to the joint venture and shall act as a release from all the members of the joint venture.

By giving notice to the Lead Member the Canada Revenue Agency will be deemed to have given notice to all the members of the joint venture.

#### 6.19 **APPLICABLE LAWS**

The Contract must be interpreted and governed, and the relations between the parties determined, by the laws in force in Ontario.

#### 6.20 **PRIORITY OF DOCUMENTS**

If there is any conflict or inconsistency between the wording of any documents that appear on the list, the wording of the document that first appears on the list shall take precedence over the wording of any document that subsequently appears on the list.

- a) The Articles of Agreement including all Annexes:
  - Annex A: Statement of Requirement;
  - Annex B: Basis of Payment;
  - Annex C: Security Requirements Check List;
- b) The General Conditions 2030 (2013-06-27), General Conditions Higher Complexity Goods;
- c) The Request for Proposal No. 1000317910 dated September 12th, 2014 including any amendments thereto;
- d) The Contractor's proposal dated (insert date of bid), (If the bid was clarified, insert) as clarified on \_(and insert date(s) of clarification(s)).



### 6.21 **FOREIGN NATIONALS**

Agency

SACC clause A2000C (2006-06-16) Foreign Nationals (Canadian Contractor) (to be deleted at contract award if N/A)

The Contractor must comply with Canadian immigration requirements applicable to foreign nationals entering Canada to work temporarily in fulfillment of the Contract. If the Contractor wishes to hire a foreign national to work in Canada to fulfill the Contract, the Contractor should immediately contact the nearest Service Canada regional office to enquire about Citizenship and Immigration Canada's requirements to issue a temporary work permit to a foreign national. The Contractor is responsible for all costs incurred as a result of non-compliance with immigration requirements.

SACC clause A2001C (2006-06-16) Foreign Nationals (Foreign Contractor) (to be deleted at contract award if N/A)

The Contractor must comply with Canadian immigration legislation applicable to foreign nationals entering Canada to work temporarily in fulfillment of the Contract. If the Contractor wishes to hire a foreign national to work in Canada to fulfill the Contract, the Contractor should immediately contact the nearest Canadian Embassy, Consulate or High Commission in the Contractor's country to obtain instructions, information on Citizenship and Immigration Canada's requirements and any required documents. The Contractor is responsible to ensure that foreign nationals have the required information, documents and authorizations before performing any work under the Contract in Canada. The Contractor is responsible for all costs incurred as a result of noncompliance with immigration requirements.

#### 6.22 **INSURANCE REQUIREMENTS**

The Contractor is responsible for deciding if insurance coverage is necessary to fulfill its obligation under the Contract and to ensure compliance with any applicable law. Any insurance acquired or maintained by the Contractor is at its own expense and for its own benefit and protection. It does not release the Contractor from or reduce its liability under the Contract.

### 6.23 ALTERNATIVE DISPUTE RESOLUTION

### **NEGOTIATION FOLLOWED BY MANDATORY MEDIATION, THEN, IF NECESSARY BY ARBITRATION OR** LITIGATION

The parties agree to meet, negotiate in good faith, and attempt to resolve, amicably, any dispute arising out of or related to this contract or any breach thereof.

If the parties are unable to resolve the dispute through negotiations within 10 working days, the parties agree to attempt to resolve the dispute through mediation by submitting the dispute to a sole mediator selected jointly by the parties. The mediator will be chosen from a roster of gualified mediators maintained by the Canada Revenue Agency. All costs shall be shared equally between the disputing parties.

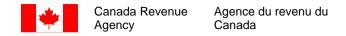
If a dispute cannot be settled with a 15 calendar day period after the mediator has been appointed, or if the parties are unable to select a mediator within 15 calendar days of the date of provision of notice by one party to the other of the intention to proceed to mediation, or such longer period as agreed to by the parties, the parties shall have the right to resort to any remedies permitted by law, including but not limited to arbitration or litigation.



# 6.24 ANNEXES

The following Annexes apply to and form part of the Contract:

ANNEX A:	STATEMENT OF REQUIREMENT
ANNEX B:	BASIS OF PAYMENT
ANNEX C:	SECURITY REQUIREMENTS CHECK LIST (SRCL)



RFP# 1000317910

# **ATTACHMENT 1: MANDATORY CRITERIA**

# 1. EVALUATION PROCEDURES

Bids will be evaluated in accordance with all the mandatory evaluation criteria detailed below. Bids failing to adequately respond to ALL mandatory requirements will be considered non-responsive and will be given no further consideration.

# 2. MANDATORY TECHNICAL CRITERIA

Bids will be evaluated in accordance with all the mandatory evaluation criteria detailed below. The Bidder must provide supporting documentation in its proposal as requested by CRA, in order to demonstrate that each technical mandatory requirement has been met. To assist with the evaluation process, it is preferred that the Bidder complete the table included below, to indicate where in its proposal the information can be located. Bids that fail to meet all mandatory requirements will be declared non-responsive.

Column A	Column B	Column C
	Item	BIDDER USE ONLY
ltem		Page Reference
	AT THE TIME OF BID CLOSING, THE FOLLOWING CRITERIA MUST BE MET:	
M1.	Product Specifications	The Bidder should indicate where in their proposal the documentation can be located to demonstrate compliance.
M1.1	The Bidder must provide complete product literature (which may include, but is not limited to, pictures, drawings, pamphlets, and specification guides), describing their product's specifications. The literature must demonstrate that the product meets <u>all</u> of the specifications listed in the Statement of Requirements (SOR), located in Appendix A, Section 4.0, titled Product Specifications, including the following:	



Column A	Column B	Column C
	Mandatary Daguiramant	BIDDER USE ONLY
ltem	Mandatory Requirement	Page Reference
	Mail Sort Table Specifications	
	All Mail Sort Tables must come equipped with adjustable leveling guides to ensure stable support on uneven floor environments.	
	<ul> <li>All Mail Sort Tables must be able to support between 500 – 750 lbs or more. This would include the weight of the Mail Sorter (Modules).</li> </ul>	
	• Mail Sort Tables must be height adjustable, at a minimum covering a range of 28" up to 40", and must have a manual crank system.	
	<ul> <li>All Mail Sort Tables must consist of laminate and/or plastic surfaces, and must be durable enough to prevent chips or dents to the tabletop for sustainability.</li> </ul>	
	All Mail Sort Tables must have protective edges and corners to prevent injury to employees.	
	<ul> <li>All Mail Sort Tables must have a locking system in place to ensure that the Mail Sorters (Modules) with or without Risers are stable and secure.</li> </ul>	
	• All Mail Sort Tables must have back and side panels. The front must be open and have a single full lower shelf. The shelf must have a distance of 18" between the lower shelf unit and the top of the inside top of the table to accommodate mail sorting bins and storage.	
	All Mail Sort Tables must be available in a variety of colours.	



Column A	Column B	Column C
	Mandataw, Dawiyawant	BIDDER USE ONLY
Item	Mandatory Requirement	Page Reference
	Mail Sorter (Modules) (with or without risers) Specifications	
	<ul> <li>All Mail Sorters (Modules) must fit securely into the Mail Sort Table locking systems.</li> </ul>	
	• All Mail Sorters (Modules) must be adjustable with a secure locking mechanism so that it can easily readjust toward the front or the back of the Mail Sort Table to accommodate the varying reach of personnel.	
	• All Mail Sorters (Modules) must have horizontal shelving units. The shelves must be easily adjustable. The support level must be consistent throughout the length and depth of the shelf. It must contain rigid PVC plastic guides to allow for easy and quick shelf adjustment.	
	<ul> <li>The Mail Sorters (Modules) must able to accommodate oversize packages (12 <sup>3</sup>/<sub>4</sub>" wide x 15 7/8" deep).</li> </ul>	
	• The Mail Sorters (Modules) must have adjustable plastic shelving constructed of polyethylene. Shelves must be adjustable on 1" increments. The support level must be consistent throughout the length and depth of the shelf. Shelves must be rated for capacity loads of up to 35 lbs or more.	
	<ul> <li>The Mail Sorters (Modules) must come with colour coded labeling on the front of the shelves which will allow employees to easily sort mail visually by building / floor.</li> </ul>	
	• The Mail Sorters (Modules) with Risers must be able to provide either a closed or open back (pass thru), to maximize the use of space.	
	All Mail Sorters (Modules) must be available in a variety of colours.	



Column A	Column B	Column C
	Mandatory Requirement	BIDDER USE ONLY
ltem	Mandatory Requirement	Page Reference
	Multi-Function Utility Console	
	• The Multi-Function Utility Consoles must act as a portable stand-alone tabletop island to allow personnel with an isolated portable work surface to enable them to move workloads between their respective workstations.	
	• The Multi-Function Utility Consoles must have lockable canister wheels which will stabilize the unit when in a standing position.	
	• The Multi-Function Utility Consoles must have back and side dump rims to prevent mail from falling.	
	• The Multi-Function Utility Consoles must have back and side panels.	
	Mail Sorter Corner Console	
	• All Mail Sorter Corner (Modules) must fit securely into the Mail Sort Table locking systems.	
	• All Mail Sorter Corner (Modules) must have horizontal shelving units. The shelves must contain rigid PVC plastic guides, to allow for easy and quick shelf adjustment. The support level must be consistent throughout the length and depth of the shelf	
	<ul> <li>The Mail Sorter Corner (Modules) must able to accommodate oversize packages (12 <sup>3</sup>/<sub>4</sub> wide x 15 7/8 deep).</li> </ul>	



Column A	Column B	Column C
	Mandataw, Dawiyawant	BIDDER USE ONLY
Item	Mandatory Requirement	Page Reference
	• The Mail Sorter Corner (Modules) must have adjustable plastic shelving constructed of polyethylene. Shelves must be adjustable on 1" increments. The support level must be consistent throughout the length and depth of the shelf. Shelves must be rated for capacity loads up to 35 lbs or more.	
	<ul> <li>The Mail Sorter Corner (Modules) must come with color coded labeling on the front of the shelves which will allow employees to easily sort mail visually by building / floor.</li> </ul>	
	• The Mail Sorter Corner (Modules) with Risers must be able to provide either a closed or open back (pass thru), to maximize the use of space.	
	<ul> <li>All Mail Sorter Corner (Modules) must be available in a variety of colours.</li> </ul>	
	Free Standing Sort Modules	
	• All Free Standing Sort Modules must have horizontal shelving units. The shelves must be easily adjustable, with channel guides that allow for easy and quick shelf adjustment. The support level must be consistent throughout the length and depth of the shelf	
	• The Free Standing Sort Modules must have adjustable shelving. Shelves must be adjustable on 12" increments that provide oversize shelves to a depth of up to 24". Shelves must be rated for capacity loads up to 35 - 50 lbs or more.	
	• The Free Standing Sort Modules must have a closed back to contain the mail.	
	The Free Standing Sort Modules must come in a variety of colours.	



Column A	Column B	Column C	
	Men detem : Dem instant	BIDDER USE ONLY	
Item	Mandatory Requirement	Page Reference	
	Certifications		
M2.	The bidder must complete and sign Attachment 3, titled "Certifications required to be submitted at time of bid closing".		
	Financial Proposal		
М3.	The bidder must provide a financial proposal in accordance with Section II of Part 3, titled "Proposal Preparation Instructions".		



# **ATTACHMENT 2: FINANCIAL PROPOSAL**

# 2.1 FINANCIAL PROPOSAL

Bidders must quote firm unit prices in Canadian funds, taxes extra as applicable, Delivered Duty Paid (DDP) (875 Heron Road, Loading Dock, Ottawa, ON), for the supply and delivery of the deliverables outlined in Annex A "Statement of Requirement".

Shipments shall be consigned to the destination specified in Annex A and Delivered Duty Paid (DDP) (875 Heron Road, Loading Dock, Ottawa, ON) Incoterms 2010 for shipments from a commercial supplier.

The Contractor will be responsible for all delivery charges, administration, costs and risk of transport and customs clearance, including the payment of customs duties and taxes.

Product Description	Product Dimensions	Quantity (Firm)	Firm Unit Price	Extended Total Unit Price
Mail Sort Table	60"W x 36"D x 30"H	16	\$X.XX	\$XXX.XX
Mail Sort Module with an 18" riser	60"W x 17"D x 24"H	16	\$X.XX	\$XXX.XX
Corner Console with two column sorter and riser	36"W x 36"D x 30"H	1	\$X.XX	\$XXX.XX
Mail Sort Table	60"W x 36"D x 30"H	2	\$X.XX	\$XXX.XX
Platform	72"W x 12"D x 24"H	1	\$X.XX	\$XXX.XX
Mail Sort Table	72"W x 36"D x 30"H	5	\$X.XX	\$XXX.XX
Multi-Function Utility Console with casters and perimeter rims	42"W x 24"D x 36"H	10	\$X.XX	\$XXX.XX
Mail Sort Table with Full Shelf	60"W x 30"D x 30"H	29	\$X.XX	\$XXX.XX
Mail Sort Module, no riser	60"W x 17"D x 36"H	19	\$X.XX	\$XXX.XX
Mail Sort Table with full shelf	48"W x 30"D x 30"H	3	\$X.XX	\$XXX.XX



		TOTAL B	ID EVALUATION PRICE	\$XXXXX.XX
Corner Console with two column sorter, no riser	30"W x 30"D x 30"H	1	\$X.XX	\$XXX.XX
Mail Sort Table	72"W x 30"D x 30"H	8	\$X.XX	\$XXX.XX
Mail Sort Table	48"W x 24"D x 30"H	1	\$X.XX	\$XXX.XX
Mail Sort Module with 18" riser	60"W x 17"D x 24"H	10	\$X.XX	\$XXX.XX
Free standing sort module with 18" riser	60"W x 17"D x 66"H	10	\$X.XX	\$XXX.XX
Mail Sort Module with 18" riser	48"W x 17"D x 36"H	3	\$X.XX	\$XXX.XX

ALL PAYMENTS ARE SUBJECT TO GOVERNMENT AUDIT.



# ATTACHMENT 3: CERTIFICATIONS REQUIRED TO BE SUBMITTED AT TIME OF BID CLOSING

Bidders must submit the following duly completed certifications as part of their bid at bid closing. The Bidder should ensure they review and understand the certifications below. The Bidder should contact the Contracting Authority if they require further clarification on these certifications.

Please ensure all the required signatures are provided at bid closing, as indicated below.

# **3.1 TERMS AND CONDITIONS**

The Bidder hereby certifies compliance with and acceptance of all of the articles, clauses, terms and conditions contained or referenced in this Request for Proposal (RFP) and Statement of Requirement (SOR). Any modifications, or conditional pricing by the bidder, including deletions or additions to the articles, clauses, terms and conditions contained or referenced in this RFP and/or SOR document will render the bid non-responsive.

# **3.2 CERTIFICATION STATEMENT**

We hereby offer to sell to Her Majesty the Queen in right of Canada, in accordance with the terms and conditions set out herein, referred to herein and/or attached hereto, the goods and/or services listed herein and on any attached sheets at the price(s) set out therefor.

The Bidder, by signing below, hereby certifies that it has read the solicitation and is in compliance with the above noted certifications, that all statements made in its proposal are accurate and factual, that it is aware that CRA reserves the right to verify all information provided in this regard, and that untrue statements may result in the proposal being declared non-responsive or in other action being taken which CRA deems appropriate.

Date: \_\_\_\_\_

Name (Print): \_\_\_\_\_

Signature: \_\_\_\_\_

Title: \_\_\_\_\_\_(Title of duly authorized representative of business)

Place: \_\_\_\_\_



# 3.3 CERTIFICATE OF INDEPENDENT BID DETERMINATION

I, the undersigned, in submitting the accompanying bid or tender (hereinafter "bid") to:

# Canada Revenue Agency

(Corporate Name of Recipient of this Submission)

for:

# Mail Sorting Furniture - #1000317910

(Name of Project and Submission Number)

in response to the call or request (hereinafter "call") for bids made by:

# Canada Revenue Agency

(Name of Tendering Authority)

do hereby make the following statements that I certify to be true and complete in every respect: I certify, on behalf of:

(Corporate Name of Bidder or Tenderer [hereinafter "Bidder"])

that:

- 1. I have read and I understand the contents of this Certificate;
- 2. I understand that the accompanying bid will be disqualified if this Certificate is found not to be true and complete in every respect;
- 3. I am authorized by the Bidder to sign this Certificate, and to submit the accompanying bid, on behalf of the Bidder;
- 4. Each person whose signature appears on the accompanying bid has been authorized by the Bidder to determine the terms of, and to sign, the bid, on behalf of the Bidder;
- 5. For the purposes of this Certificate and the accompanying bid, I understand that the word "competitor" shall include any individual or organization, other than the Bidder, whether or not affiliated with the Bidder, who:

(a) has been requested to submit a bid in response to this call for bids;

(b) could potentially submit a bid in response to this call for bids, based on their qualifications, abilities or experience;

6. The Bidder discloses that (check one of the following, as applicable):

	(a)	the Bidder has arrive	d at the acco	mpanying	bid independe	ntly from,	and
with	out	consultation, commun	ication, agre	ement or a	rrangement wi	th, any	
com	npeti	itor;					

(b) the Bidder has entered into consultations, communications, agreements or arrangements with one or more competitors regarding this call for bids, and the Bidder discloses, in the attached document(s), complete details thereof, including the names of the competitors and the nature of, and reasons for, such consultations, communications, agreements or arrangements;



7. In particular, without limiting the generality of paragraphs (6)(a) or (6)(b) above, there has been no consultation, communication, agreement or arrangement with any competitor regarding:

(a) prices;

(b) methods, factors or formulas used to calculate prices;

(c) the intention or decision to submit, or not to submit, a bid; or

(d) the submission of a bid which does not meet the specifications of the call for bids;

except as specifically disclosed pursuant to paragraph (6)(b) above;

- In addition, there has been no consultation, communication, agreement or arrangement with any competitor regarding the quality, quantity, specifications or delivery particulars of the products or services to which this call for bids relates, except as specifically authorized by the Tendering Authority or as specifically disclosed pursuant to paragraph (6)(b) above;
- 9. The terms of the accompanying bid have not been, and will not be, knowingly disclosed by the Bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening, or of the awarding of the contract, whichever comes first, unless otherwise required by law or as specifically disclosed pursuant to paragraph (6)(b) above.

(Printed Name and Signature of Authorized Agent of Bidder)

(Position Title)

(Date)



#### 3.4 JOINT VENTURE CERTIFICATION

# NOTE TO BIDDER: Complete this certification if a joint venture if being proposed otherwise check the box below.

This certification is not applicable.

The Bidder represents and warrants the following:

- (a) The bidding entity is a contractual joint venture in accordance with the following definition. A "contractual joint venture" is an association of two or more parties who have entered into a written contract in which they have set out the terms under which they have agreed to combine their money, property, knowledge, skills, time or other resources in a joint business enterprise, sharing the profits and the losses and each having some degree of control over the enterprise.
- (b) The name of the joint venture is:

\_(if applicable).

- (c) The members of the contractual joint venture are (the Bidder is to add lines to accommodate the names of all members of the joint venture, as necessary):
- (d) The Procurement Business Numbers (PBN) of each member of the contractual joint venture are as follows (the Bidder is to add lines for additional PBNs, as necessary):
- (e) The effective date of formation of the joint venture is: \_\_\_\_
- (f) Each member of the joint venture has appointed and granted full authority to (the "Lead Member") to act on behalf of all members as its representative for the purposes of executing documentation relating to the Contract issued subsequent to contract award, including but not limited to Contract Amendments and Task Authorizations.
- (g) The joint venture is in effect as of the date of bid submission.

This Joint Venture Certification must be signed by **EACH** member of the joint venture.

The Joint Venture Certification shall be effective throughout the entire period of the Contract, including any exercised option period, if exercised.

The CRA has the right to request documentation from the Bidder evidencing the existence of the contractual joint venture.



#### Signature of an authorized representative of <u>each</u> member of the joint venture

#### (the Bidder is to add signatory lines as necessary):

Signature of Authorized Representative	Name of Individual (Please Print)	Name of Business Entity	Date
Signature of Authorized Representative	Name of Individual (Please Print)	Name of Business Entity	Date



### ANNEX A: STATEMENT OF REQUIREMENT

#### 1.0 TITLE: MAIL SORTING FURNITURE

#### 2.0 BACKGROUND INFORMATION:

The Mail Operations area processes more than 1.3 million pieces of incoming and outgoing mail each year. This includes shipments to and from CRA locations across the country, inter-office mail within the National Capital Region as well as mail from taxpayers for payment processing and information returns processing requirements. Operations within the mail room demands that furniture be durable, safe, efficient and will withstand the continuous volumes of mail processing that currently exists and for years to come.

With the current operational furniture in place, the mail room personnel have been experiencing the following health issues:

Recurring and repetitive back strain:

- from having to lift bins from high shelves
- from having to lifting from lower shelves
- from lifting of heavy loads
- leg and back strain from working in a standing only position

#### 3.0 OBJECTIVE:

To obtain the proper furniture for the Mail Operations area to avoid further health and safety issues.

#### 4.0 PRODUCT SPECIFICATIONS

#### 4.1 List of Products

Item #	Description of Goods or Component or Item	Dimensions	Quantity
F1	Mail Sort Table	60"W x 36"D x 30"H	16
F2	Mail Sorter (Module) with an 18" riser	60"W x 17"D x 24"H	16
F3	Mail Sorter Corner Console with two column sorter and riser	36"W x 36"D x 30"H	1
F5	Mail Sort Table	60"W x 36"D x 30"H	2
F6	Platform	72"W x 12"D x 24"H	1
F7	Mail Sort Table	72"W x 36"D x 30"H	5



F8	Multi-Function Utility Console with casters and perimeter rims	42"W x 24"D x 36"H	10
F9	Mail Sort Table with Full Shelf	60"W x 30"D x 30"H	29
F10	Mail Sorter (Module), no riser	60"W x 17"D x 36"H	19
F11	Mail Sort Table with full shelf	48"W x 30"D x 30"H	3
F12	Mail Sorter (Module) with 18" riser	48"W x 17"D x 36"H	3
F14	Free standing sort module with 18" riser	60"W x 17"D x 66"H	10
F15	Mail Sorter (Module) with 18" riser	60"W x 17"D x 24"H	10
F16	Mail Sort Table	48"W x 24"D x 30"H	1
F17	Mail Sort Table	72"W x 30"D x 30"H	8
F18	Mail Sorter Corner Console with two column mail sorter, no riser	30"W x 30"D x 30"H	1

All furniture shall be freestanding with no requirement for electricity. Pictures of each type of furniture are being provided in Appendix A to this Annex, **to be used as a reference only**.

#### 4.2 Mail Sort Table Specifications

- All Mail Sort Tables must come equipped with adjustable leveling guides to ensure stable support on uneven floor environments.
- All Mail Sort Tables must be able to support between 500 750 lbs or more. This would include the weight of the Mail Sorter (Modules).
- Mail Sort Tables must be height adjustable, at a minimum covering a range of 28" up to 40", and must have a manual crank system.
- All Mail Sort Tables must consist of laminate and/or plastic surfaces and must be durable enough to prevent chips or dents to the tabletop for sustainability.
- All Mail Sort Tables must have protective edges and corners to prevent injury to employees.
- All Mail Sort Tables must have a locking system in place to ensure that the Mail Sorters (Modules) with or without Risers are stable and secure.
- All Mail Sort Tables must have back and side panels. The front must be open and have a single full lower shelf. The shelf must have a distance of 18" between the lower shelf unit and the top of the inside top of the table to accommodate mail sorting bins and storage.
- All Mail Sort Tables must be available in a variety of colours. The colours should be earth tone in the cream, brown, beige, taupe family to match existing furniture in the Mail Room.



#### 4.3 Mail Sorter (Modules) (with or without risers) Specifications

- All Mail Sorters (Modules) must fit securely into the Mail Sort Table locking systems.
- All Mail Sorters (Modules) must be adjustable with a secure locking mechanism so that it can easily readjust toward the front or the back of the Mail Sort Table, to accommodate the varying reach of personnel.
- All Mail Sorters (Modules) must have horizontal shelving units. The shelves must be easily adjustable. The support level must be consistent throughout the length and depth of the shelf. The shelving unit must contain rigid PVC plastic guides to allow for easy and quick shelf adjustment.
- The Mail Sorters (Modules) must be able to accommodate oversize packages (12 <sup>3</sup>/<sub>4</sub>" wide x 15 7/8" deep).
- The Mail Sorters (Modules) must have adjustable plastic shelving must be constructed of polyethylene. Shelves must be adjustable on 1" increments. The support level must be consistent throughout the length and depth of the shelf. Shelves must be rated for capacity loads of up to 35 lbs or more.
- The Mail Sorters (Modules) must come with colour coded labeling on the front of the shelves which will allow employees to easily sort mail visually by building / floor.
- The Mail Sorters (Modules) with Risers must be able to provide either a closed or open back (pass thru), to maximize the use of space.
- All Mail Sorters (Modules) must be available in a variety of colours. The colours should be earth tone in the cream, brown, beige, taupe family to match existing furniture in the Mail Room.

#### 4.4 Multi-Function Utility Console

- The Multi-Function Utility Consoles must act as a portable stand-alone tabletop island to allow personnel with an isolated portable work surface to enable them to move workloads between their respective workstations. The personnel must be able to use the Multi-Function Utility Console as a work surface to ease the strain of lifting and carrying bins of mail to their work area.
- The Multi-Function Utility Consoles must have lockable canister wheels which will stabilize the unit when in a standing position.
- The Multi-Function Utility Consoles must have back and side dump rims to prevent mail from falling.
- The Multi-Function Utility Consoles must have back and side panels.



#### 4.5 Mail Sorter Corner Console

- All Mail Sorter Corner (Modules) must fit securely into the Mail Sort Table locking systems.
- All Mail Sorter Corner (Modules) must have horizontal shelving units. The shelves must contain rigid PVC plastic guides, to allow for easy and quick shelf adjustment. The support level must be consistent throughout the length and depth of the shelf.
- The Mail Sorter Corner (Modules) must able to accommodate oversize packages (12 <sup>3</sup>/<sub>4</sub>" wide x 15 7/8" deep).
- The Mail Sorter Corner (Modules) must have adjustable plastic shelving constructed of polyethylene. Shelves must be adjustable on 1" increments. The support level must be consistent throughout the length and depth of the shelf. Shelves must be rated for capacity loads of up to 35 lbs or more.
- The Mail Sorter Corner (Modules) must come with colour coded labeling on the front of the shelves which will allow employees to easily sort mail visually by building / floor.
- The Mail Sorter Corner (Modules) with Risers must be able to provide either a closed or open back (pass thru), to maximize the use of space.
- All Mail Sorter Corner (Modules) must be available in a variety of colours. The colours should be earth tone in the cream, brown, beige, taupe family to match existing furniture in the Mail Room.

#### 4.6 Free Standing Sort Modules

- All Free Standing Sort Modules must have horizontal shelving units. The shelves must be easily adjustable, with channel guides that allow for easy and quick shelf adjustment. The support level must be consistent throughout the length and depth of the shelf
- The Free Standing Sort Modules must have adjustable shelving. Shelves must be adjustable on 12" increments that provide oversize shelves to a depth of up to 24". Shelves must be rated for capacity loads up to 35 50 lbs or more.
- The Free Standing Sort Modules must have a closed back to contain the mail.
- The Free Standing Sort Modules come in a variety of colors. The mail operations do not have windows or any source of natural light for the employees. The furniture must be available in a variety of neutral colors in order to address the physiological well-being of its employees.

#### 5.0 TASKS

The Contractor must provide the following services:

- Delivery of the products within the timelines specified
- Installation of the product;



#### 6.0 CLIENT SUPPORT

The CRA will provide the Contractor with escorted access to the areas within the Mail Operations in order to install the furniture, both during working hours and outside of working hours, if necessary.

#### 7.0 DELIVERABLES and ASSOCIATED SCHEDULE

The Contractor must manufacture, deliver and install the following good(s) by the date and at the location specified:

Item #	Description of Goods or Component or Item	Dimensions	Delivery Date	Delivery Location
F1	Mail Sort Table	60"W x 36"D x 30"H	On or before December 5 <sup>th</sup> , 2014	875 Heron Road, Loading Dock, Ottawa, ON K1A 1A2
F2	Mail Sorter (Module) with an 18" riser	60"W x 17"D x 24"H	On or before December 5 <sup>th</sup> , 2014	875 Heron Road, Loading Dock, Ottawa, ON K1A 1A2
F3	Mail Sorter Corner Console with two column sorter and riser	36"W x 36"D x 30"H	On or before December 5 <sup>th</sup> , 2014	875 Heron Road, Loading Dock, Ottawa, ON K1A 1A2
F5	Mail Sort Table	60"W x 36"D x 30"H	On or before December 5 <sup>th</sup> , 2014	875 Heron Road, Loading Dock, Ottawa, ON K1A 1A2
F6	Platform	72"W x 12"D x 24"H	On or before December 5 <sup>th</sup> , 2014	875 Heron Road, Loading Dock, Ottawa, ON K1A 1A2
F7	Mail Sort Table	72"W x 36"D x 30"H	On or before December 5 <sup>th</sup> , 2014	875 Heron Road, Loading Dock, Ottawa, ON K1A 1A2
F8	Multi-Function Utility Console with casters and perimeter rims	42"W x 24"D x 36"H	On or before December 5 <sup>th</sup> , 2014	875 Heron Road, Loading Dock, Ottawa, ON K1A 1A2



F9	Mail Sort Table with Full Shelf	60"W x 30"D x 30"H	On or before December 5 <sup>th</sup> , 2014	875 Heron Road, Loading Dock, Ottawa, ON K1A 1A2
F10	Mail Sorter (Module), no riser	60"W x 17"D x 36"H	On or before December 5 <sup>th</sup> , 2014	875 Heron Road, Loading Dock, Ottawa, ON K1A 1A2
F11	Mail Sort Table with full shelf	48"W x 30"D x 30"H	On or before December 5 <sup>th</sup> , 2014	875 Heron Road, Loading Dock, Ottawa, ON K1A 1A2
F12	Mail Sorter (Module) with 18" riser	48"W x 17"D x 36"H	On or before December 5 <sup>th</sup> , 2014	875 Heron Road, Loading Dock, Ottawa, ON K1A 1A2
F14	Free standing sort module with 18" riser	60"W x 17"D x 66"H	On or before December 5 <sup>th</sup> , 2014	875 Heron Road, Loading Dock, Ottawa, ON K1A 1A2
F15	Mail Sorter (Module) with 18" riser	60"W x 17"D x 24"H	On or before December 5 <sup>th</sup> , 2014	875 Heron Road, Loading Dock, Ottawa, ON K1A 1A2
F16	Mail Sort Table	48"W x 24"D x 30"H	On or before December 5 <sup>th</sup> , 2014	875 Heron Road, Loading Dock, Ottawa, ON K1A 1A2
F17	Mail Sort Table	72"W x 30"D x 30"H	On or before December 5 <sup>th</sup> , 2014	875 Heron Road, Loading Dock, Ottawa, ON K1A 1A2
F18	Mail Sorter Corner Console with two column mail sorter, no riser	30"W x 30"D x 30"H	On or before December 5 <sup>th</sup> , 2014	875 Heron Road, Loading Dock, Ottawa, ON K1A 1A2



### **APPENDIX A: PICTURES OF FURNITURE**

Multi-Function Utility Console (bottom right) and Corner Console





#### Mail Sort Table with Mail Sorter Module (with riser) & Colour Coded labelling





Freestanding Sort Module





Canada Revenue

Agency

### APPENDIX B: FLOOR PLAN

# (INCLUDED AS AN ATTACHMENT)



Canada Revenue

Agency

### ANNEX B: BASIS OF PAYMENT

For fulfilling all of its obligations as specified under the Contract, the Contractor will be paid a firm unit price for the provision of Mail Sorting Furniture, as set out in the Basis of Payment Table below:

# (TO BE COMPLETED AT TIME OF AWARD)



# ANNEX C: SECURITY REQUIREMENTS CHECK LIST (SRCL)



1	Government	Gouvernement				Con	tract Number / Numéro du cor	ntrat	
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3. a) Subcon	tract Number / Num	néro du contrat de so	us-traitance	3. b) Name an			ntractor / Nom et adresse du s		
4. Brief Desc	ription of Work / Br	ève description du tra	avail						
		lation of Mail Ro		ons and wo	rk tables				
			-						
		cess to Controlled G ès à des marchandis						No Non	Yes
5. b) Will the	supplier require ac			ta subject to th	ne provisions	s of the T	Fechnical Data Control	No	Yes
Regulat	ions?							🛆 Non	Oui
Règiem	ent sur le contrôle o	ès à des données te des données techniq	ues?	non classifiées	qui sont as	sujetties	aux dispositions du		
		equired / Indiquer le t							
6. a) Will the	supplier and its em	ployees require acce	ss to PROTECTED	and/or CLAS	SIFIED infor	mation of	or assets?	No	Yes
Le fourn	hisseur ainsi que les	s employés auront-ils	accès à des rense	ignements ou	à des biens	PROTÉ	GÉS et/ou CLASSIFIÉS?	🛆 Non	Oui
		s using the chart in Q en utilisant le tablea		question 7, c)				12	
6. b) Will the	supplier and its em	ployees (e.g. cleane	rs, maintenance pe	rsonnel) requir	e access to	restricte	d access areas? No access	No	Yes
to PRO	TECTED and/or CL	ASSIFIED informatio	on or assets is perm	itted.			s d'accès restreintes? L'accès	Non	LOui
à des re	inseignements ou à	a des biens PROTÉG	ÉS et/ou CLASSIF	lÉS n'est pas a	autorisé.	es zones	a acces restreintes / L acces		
6. c) Is this a	commercial courie	r or delivery requirem	ent with no overnig	ht storage?				No	Yes
		ssagerie ou de livrais						Non	LOui
7. a) Indicate		ation that the supplier			uer le type d	'informat	ion auquel le fournisseur devr		5
	Canada	$\bowtie$		/ OTAN			Foreign / Étranger		
7. b) Release No release		rictions relatives à la	diffusion All NATO countries						
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	icate the level of s			
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	e(s) of material / Tr t Number / Numér	tre(s) abrégé(s) du matériel :		
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). a) Perso	nnel security scree	ning level required / Niveau de contrôle de la séc	curité du personnel requis	
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		ble levels of screening are identified, a Security Cla	reflection Guide must be provided	
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	nscreened person	nel be used for portions of the work?		No Non Yes Oui
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		ired to receive and store PROTECTED and/or C	ASSIFIED information or assets on its site or	No Yes
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1 6) 14/11 11	e supplier be requ	ired to safeguard COMSEC information or assets	2	No Yes
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at the	supplier's site or pr	remises?		Non Oui
	stallations du fourn CLASSIFIÉ?	isseur serviront-elles à la production (fabrication et/	ou réparation et/ou modification) de matériel PROTÉGÉ	
evou	CLASSIFIE			
		Y (IT) MEDIA / SUPPORT RELATIE À LA TE	CHNOLOGIE DE L'INFORMATION (TI)	
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1. d) Will the inform Le fou rense	e supplier be requir lation or data? Irnisseur sera-t-il te ignements ou des d	ed to use its IT systems to electronically process, p nu d'utiliser ses propres systèmes informatiques po lonnées PROTÉGÉS et/ou CLASSIFIÉS?	roduce or store PROTECTED and/or CLASSIFIED uur traiter, produire ou stocker électroniquement des	Non Oui
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PART D - AUTHORIZATION / PARTIE D - AUTORISATI	011		
13. Organization Project Authority / Chargé de projet de l'			
Name (print) - Nom (en lettres moulées) Caroline Maathuis	Title – Titre Signa Manager - Administration	ature	
	Manager - Administration	CAA .	
Telephone No Nº de téléphone Facsimile No Nº		Date Date	
613-954-8758 14. Organization Security Authority / Responsable de la s	caroline.maathuis@cra-arc.go	c.ca November 12, 2013	
Name (print) - Nom (en lettres moulées)	Title - Titre   Signa	atore	
Sylvain Levasseur / MARC Demecs	Manager - Security	du Sames.	
Telephone No N° de téléphone Facsimile No N°		Date	
613-954-9586 15. Are there additional instructions (e.g. Security Guide,	sylvain.levasseur@cra-arc.gc	ca November 12, 2013	
Des instructions supplémentaires (p. ex. Guide de sé	curité, Guide de classification de la sécurité) sont-elles		
16. Procurement Officer / Agent d'approvisionnement	the second s	1/ 1/ 1	
Name (print) - Nom (en lettres moulées)	Title – Titre Signa	ature	
Katherine Hutton :	Sprior Supply/Busines	Anglest 1 March	
Telephone No Nº de téléphone Facsimile No Nº		Date	
613 946 -07 90 613 957- 17. Contracting Security Authority / Autorité contractante	en matière de sécurité	NEC ST/S	
Name (print) - Nom (en lettres moulées)	Title – Titre   Sign:	ature	
Telephone No Nº de téléphone Facsimile No Nº	de télécopieur E-mail address - Adresse courriel	Date	
		L'att	

TBS/SCT 350-103(2004/12)

Security Classification / Classification de sécurité

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