

RETURN BIDS TO:
RETOURNER LES SOUMISSIONS À:
Bid Receiving - PWGSC / Réception des soumissions
- TPSGC
11 Laurier St. / 11 rue Laurier
Place du Portage, Phase III
Core 0B2 / Noyau 0B2
Gatineau
Quebec
K1A 0S5
Bid Fax: (819) 997-9776

SOLICITATION AMENDMENT
MODIFICATION DE L'INVITATION

The referenced document is hereby revised; unless otherwise indicated, all other terms and conditions of the Solicitation remain the same.

Ce document est par la présente révisé; sauf indication contraire, les modalités de l'invitation demeurent les mêmes.

Comments - Commentaires
REQUEST FOR QUALIFICATION - Request for
Qualification - Architectural & Engineering
Services for Centre Block

THIS DOCUMENT CONTAINS A SECURITY
REQUIREMENT

Vendor/Firm Name and Address
Raison sociale et adresse du
fournisseur/de l'entrepreneur

Issuing Office - Bureau de distribution
Parliamentary Precinct Projects Division/Division,
Projets de la Colline parlementaire
Booth Building 3rd Floor - 309
Édifice Booth 3e étage - 309
165 Sparks Street
165, rue Sparks
Ottawa
Ontario
K1A 0S5

Title - Sujet RFQ - A&E Centre Block Rehab	
Solicitation No. - N° de l'invitation EP748-151887/C	Amendment No. - N° modif. 010
Client Reference No. - N° de référence du client 20151887	Date 2015-09-23
GETS Reference No. - N° de référence de SEAG PW-\$\$FP-002-67644	
File No. - N° de dossier fp002.EP748-151887	CCC No./N° CCC - FMS No./N° VME
Solicitation Closes - L'invitation prend fin at - à 02:00 PM on - le 2015-09-29	
F.O.B. - F.A.B. Plant-Usine: <input type="checkbox"/> Destination: <input type="checkbox"/> Other-Autre: <input type="checkbox"/>	
Address Enquiries to: - Adresser toutes questions à: El-Zarka, Edward	Buyer Id - Id de l'acheteur fp002
Telephone No. - N° de téléphone (819) 775-7156 ()	FAX No. - N° de FAX () -
Destination - of Goods, Services, and Construction: Destination - des biens, services et construction: Public Works and Government Services Canada 111 Wellington Street Ottawa, Ontario K1A 0A9	

Instructions: See Herein

Instructions: Voir aux présentes

Delivery Required - Livraison exigée	Delivery Offered - Livraison proposée
Vendor/Firm Name and Address Raison sociale et adresse du fournisseur/de l'entrepreneur	
Telephone No. - N° de téléphone Facsimile No. - N° de télécopieur	
Name and title of person authorized to sign on behalf of Vendor/Firm (type or print) Nom et titre de la personne autorisée à signer au nom du fournisseur/ de l'entrepreneur (taper ou écrire en caractères d'imprimerie)	
Signature	Date

Solicitation No. - N° de l'invitation

EP748-151887/C

Client Ref. No. - N° de réf. du client

20151887

Amd. No. - N° de la modif.

010

File No. - N° du dossier

fp002EP748-151887

Buyer ID - Id de l'acheteur

fp002

CCC No./N° CCC - FMS No/ N° VME

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1. **DELETE** the document RFQ – Revision 5 and **REPLACE** with RFQ - Revision 6 attached. The revised RFQ includes modifications to the following:

- i. Scale 1;
- ii. Scale 5; and
- iii. Scale 6.

End of Amendment 10



REQUEST FOR QUALIFICATION

Revision **56**

ARCHITECTURAL AND ENGINEERING SERVICES

for the

CENTRE BLOCK REHABILITATION PROJECT

Table of Contents

1. Purpose	5
2. Procurement Approach.....	6
3. Definitions.....	6
4. Overview of Selection Process.....	7
5. Canada's Evaluation Team.....	8
6. Enquiries / Communications - RFQ Period.....	8
7. Security Requirements.....	9
8. Integrity Provisions - Response.....	12
9. Joint Venture.....	20
10. Legal Capacity	21
11. Conflict of Interest - Unfair Advantage.....	21
12. Advance Ruling - Conflict of Interest	22
13. Ineligible Party.....	22
14. Licensing Requirements.....	23
15. Financial Capability	23
16. Limitation of Liability.....	26
17. Federal Contractors Program for Employment Equity	26
18. RFQ Response Submission Deadline	27
19. Submission of Response.....	27
20. Revision of Response.....	28
21. Late Responses.....	28
22. Rejection of Response.....	28
23. Acceptance of Response	29
24. Compliant Responses.....	30
25. Response Costs	30
26. Key Individuals	30
27. Exclusivity of Key Individuals.....	31
28. Status and Availability of Key Individuals and Changes to Respondent Team.....	32
29. Client Reference.....	32
30. RFQ Notification and Debriefing.....	33
31. Basis of Selection	34
Submission Requirements and Evaluation (SRE).....	35
SRE 1. Response Format Requirements	35
SRE 2. Mandatory Requirements.....	36
SRE 3. Rated Requirements	37
SRE 3.1. Experience and Achievements of Respondent on Projects.....	37
SRE 3.2. Experience and Expertise of Key Individuals	45
SRE 3.3. Capacity of the Respondent	48
SRE 3.4. Internal Governance and Structure of the Respondent.....	51
SRE 3.5. Approach and Methodology.....	53
SRE 3.6. Presentation / Case scenario.....	56
Appendix A - Description of Centre Block Rehabilitation Project	60
Appendix B - Respondent Identification and Declaration	72
Appendix C - Client Reference Form.....	77
Appendix D - List of Directors	80
Appendix E - Escalation Calculation.....	82
Appendix F - Federal Contractors Program for Employment Equity Certification	84
Appendix G - Security Requirement Check List.....	87
APPENDIX H – APPROVED VERIFICATIONS FOR CRIMINAL RECORD BACKGROUND CHECKS...93	

1. PURPOSE

- 1.1. Public Works and Government Services Canada (PWGSC) is initiating a process to pre-qualify Respondents for the provision of architectural and engineering services for the Centre Block Rehabilitation project located at 111 Wellington Street, Ottawa, Ontario.
- 1.2. This Request for Qualification (RFQ) defines the requirements for the prequalification of Respondents for this project. Interested Respondents are required to respond to this RFQ. The top three ranked Respondents after the RFQ will be invited to submit a Proposal for this project during the Request for Proposal (RFP) phase of the solicitation.
- 1.3. The architectural and engineering services are required from contract award, expected to be in spring/summer 2016, for duration of eight to twelve years depending on the options approved for implementation. Active construction is anticipated to start in 2018 once the building has been vacated.
- 1.4. In order to provide guidance as to the degree of undertaking and complexity, the scope of work may include but is not limited to the following elements, to the extent possible given the building's heritage designation:
 - restoration of the building envelope, including selective security mitigation measures;
 - seismic upgrade;
 - excavation of the basement subject to viability and cost benefit;
 - new mechanical, electrical, and vertical transportation systems;
 - new information technology, multimedia and security systems;
 - parliamentary office suites and broadcast capable committee rooms;
 - adjustment to allow additional seating to the Senate Chamber and the House of Commons Chamber;
 - complete fit-up of the building, including special purpose space;
 - restoration of designated heritage spaces;
 - specialized art handling for the removal, storage and return of heritage assets and the main collection of the Library of Parliament;
 - conservation of fixed and moveable heritage assets; and
 - significant conservation of exterior and interior masonry, wood, plaster, paint, art glass, fabric and metals.
- 1.5. Additional information pertaining to the Centre Block Rehabilitation Project can be found in the attached Appendix A - Centre Block Rehabilitation Program Overview.

2. PROCUREMENT APPROACH

2.1. A two-phase procurement approach will be followed.

a. Phase One – Request for Qualification:

This RFQ, to prequalify Respondents with the necessary experience to provide architectural and engineering services, is open to all interested suppliers. The prequalification of a Respondent is based on the mandatory and rated evaluation criteria specified in this document. The three Respondents achieving the highest scores will be invited to submit a Proposal in Phase Two. All prequalification requirements in Phase One will be carried over to Phase Two.

b. Phase Two - Request for Proposal:

Following the RFQ evaluation process, topic specific commercial-in-confidence meetings, limited to qualified Respondents, may be held to capture relevant input from industry into the RFP.

A RFP will be sent to the prequalified Respondents and a notice will be posted on BuyandSell.gc.ca. Only the three Respondents who have been prequalified by PWGSC in Phase One will be invited to submit a Proposal in Phase Two. The Phase One score will not be carried over to Phase 2. The selection of an Architectural and Engineering consultant will be based on a best value approach, which will include a combination of price and technical score.

2.2. Should there be an insufficient number of prequalified Respondents after Phase One to permit a competition in Phase Two, PWGSC reserves the right to cancel Phase Two or to modify the Phase One requirements and re-publish the solicitation using the same or a different approach.

2.3. Canada has engaged PPI Consulting Limited as Fairness Monitor to monitor this solicitation process. The Fairness Monitor will provide formal oversight and independent validation of the fairness of the procurement process.

3. DEFINITIONS

3.1. In this RFQ, the following words or phrases have the corresponding meaning.

"Key Individuals":

Specific roles or individuals identified as such in the SRE 3 RATED REQUIREMENTS.

"Proponent":

The Respondents that are deemed as one of the three highest ranking Respondents and are invited to take part in the RFP.

“Proposal”

The formal proposal by a Proponent in response to the RFP.

“Respondent”:

The person or entity (or, in the case of a Joint Venture or consortia, the persons or entities) submitting a Response.

“Respondent Team”:

The Respondent, its Architectural and Structural Engineering Firms/Entities, Key Individuals and any other subconsultant/firm/entity identified in the Respondent's Response to this RFQ.

“Response”:

The formal response by a Respondent to this RFQ and is the statement of information that substantially complies with the form and content requirements of this RFQ.

4. OVERVIEW OF SELECTION PROCESS

4.1. RFQ Response

- a. Interested Respondents must submit a Response to this RFQ in which they:
 - i. indicate whether the Response is submitted by an individual firm or by a Joint Venture or any other legal entity;
 - ii. identify the Respondent and Key Individuals proposed for inclusion in the Respondent Team, and the proposed organizational structure of the Respondent Team;
 - iii. describe the extent to which the proposed Key Individuals of the Respondent Team have successfully performed services for the delivery of complex projects;
 - iv. demonstrate their understanding of the requirements contained in the RFQ and explain how they meet these requirements in a thorough, concise and clear manner;
 - v. clearly and sufficiently address all criteria against which the Response will be evaluated. Simply repeating statements contained in the RFQ will not be sufficient;

4.2. RFQ Evaluation and Rating

- a. Each Response received is reviewed, evaluated and rated by Canada's Evaluation Team in accordance with the evaluation criteria set out in the RFQ with the exception of the presentation / case scenario.

- b. A pre-presentation / case scenario sub-total score will be established for each Respondent. Only the top six Respondents will be invited to participate in the presentation / case scenario. The top six Respondents should be contacted within 45 calendar days of the RFQ closing date in order to schedule a date and time for the required presentation as noted in SRE 3.6 PRESENTATION / CASE SCENARIO. Respondents should be given two different choices (dates and times) of which the Respondent will be requested to choose from.
- c. The three highest ranked Respondents after the presentation / case scenario will be qualified for the next phase, the RFP. In the event of a tie in determining the top three ranked Responses, the tied Responses will be qualified.
- d. Client references are required and may be contacted by PWGSC as part of the evaluation of the Responses.

5. CANADA'S EVALUATION TEAM

Canada's evaluation team may comprise specialists from PWGSC and technical experts from private industry. All members of the evaluation team will be required to enter into a non-disclosure agreement and declare any conflict of interest situations.

6. ENQUIRIES / COMMUNICATIONS - RFQ PERIOD

- 6.1. To ensure the integrity of this RFQ process, all enquiries and other communications regarding the RFQ should be directed only to the Contracting Authority identified at the email address below. Interested Respondents should not contact any other employee of Canada or other persons involved in the Project to discuss questions regarding the RFQ. Non-compliance with this requirement during the prequalification period can, for that reason alone, result in disqualification of a Respondent. Canada designates the following person as the Contracting Authority:

Edward El-Zarka
Public Works and Government Services Canada
Acquisitions Branch, Centre Block Rehabilitation Project
Edward.el-zarka@pwgsc-tpsgc.gc.ca

- 6.2. All enquiries should be submitted in writing by e-mail to the Contracting Authority no later than fifteen calendar days before the RFQ closing date and time in order to be considered by Canada.
- 6.3. To ensure consistency and quality of information provided to Respondents, all enquiries received and their replies will be posted on BuyandSell.gc.ca.

7. SECURITY REQUIREMENTS

Respondents are advised that the following security requirements will form part of the RFP process and must be met before June 1st, 2016. Interested parties are strongly encouraged to initiate registration at this time.

7.1. FOR CANADIAN SUPPLIER:

- 7.1.1. The contractor must, at all times during the performance of the contract, hold a valid Facility Security Clearance at the level of **SECRET**, with approved document safeguarding at the level of **SECRET**, issued by the Canadian Industrial Security Directorate (CISD), Public Works and Government Services Canada (PWGSC).
- 7.1.2. The contractor personnel requiring access to PROTECTED / CLASSIFIED information, assets or sensitive work site(s) must EACH hold a valid personnel security screening at the level of **RELIABILITY STATUS** or **SECRET** as required, and all others must have a valid SITE ACCESS clearance required, granted or approved by CISD/PWGSC.
- 7.1.3. Processing of PROTECTED/CLASSIFIED information electronically at the contractor's site is NOT permitted under this contract.
- 7.1.4. Subcontracts which contain security requirements are NOT to be awarded without the prior written permission of CISD/PWGSC.
- 7.1.5. The contractor must comply with the provisions of the:
 - a. Security Requirements Check List and security guide, attached at Appendix G - Security Requirement Check List;
 - b. *Industrial Security Manual* (Latest Edition).

7.2. FOR FOREIGN SUPPLIER:

- 7.2.1. The contractor and/or any and all subcontractors must be from a country which Canada has an international bilateral industrial security instrument with. The Industrial Security Program (ISP) has international bilateral industrial security instruments with the countries listed on the following PWGSC website: <http://ssi-iss.tpsgc-pwgsc.gc.ca/qvrnmnt/risi-iisr-eng.html>.
- 7.2.2. All **CANADA CLASSIFIED SECRET** information/assets, furnished to the foreign recipient contractor, shall be safeguarded as follows:
 - 7.2.2.1. The Canadian Designated Security Authority (DSA) (Canadian DSA) is the International Industrial Security Directorate (IISD), Public Works and Government Services Canada (PWGSC). The Canadian DSA reserves the right to conduct compliance visits at its sole discretion, to ensure compliance with the below listed security measures.

- 7.2.2.2. The foreign recipient contractor defined as an individual or legal entity possessing the legal capacity to enter into a contract, shall provide confirmation of compliance with the below terms and condition, in writing, to the Canadian DSA, prior to June 1, 2016.
- 7.2.2.3. The foreign recipient contractor shall, at all times during the performance of the contract, hold a valid Facility Security Clearance, issued by the NSA/DSA of the supplier's country, at the equivalent level of **SECRET**, as appropriate, and hold an approved Document Safeguarding Capability Clearance at the level of **SECRET**.
- 7.2.2.4. All **CANADA CLASSIFIED** information/assets provided or generated under this contract will continue to be safeguarded in the event of withdrawal by the recipient party or upon termination of the contract, in accordance with the National Policies of the supplier's country.
- 7.2.2.5. The foreign recipient contractor shall provide the **CANADA CLASSIFIED** information / assets a degree of safeguarding no less stringent than that provided by the Government of Canada in accordance with the National Policies, National Security legislation and regulations and as prescribed by the NSA/DSA of the supplier's country.
- 7.2.2.6. All **CANADA CLASSIFIED** information/assets provided to the foreign recipient contractor pursuant to this contract by the Government of Canada, shall be marked by the foreign recipient contractor with the equivalent security classification utilized by the supplier's country and in accordance with the National Policies of the supplier's country.
- 7.2.2.7. The foreign recipient contractor shall, at all times during the performance of this contract, ensure the transfer of **CANADA CLASSIFIED** information /assets be facilitated in accordance with the National Policies of the supplier's country, and in compliance with the provisions of the Bilateral Industrial Security Instrument between the supplier's country and Canada.
- 7.2.2.8. Upon completion of the work, the foreign recipient contractor shall return to the Government of Canada, via government-to-government channels, all **CANADA CLASSIFIED** information/assets furnished or produced pursuant to this contract, including all **CANADA CLASSIFIED** information/assets released to and/or produced by its subcontractors.
- 7.2.2.9. **CANADA CLASSIFIED** information/assets shall be released only to foreign recipient contractor personnel, who have a need-to-know for the performance of the contract and who have a Personnel Security Clearance at the level of **SECRET** when accessing **CANADA CLASSIFIED** information/assets, granted by their respective NSA/DSA, in accordance with the National Policies of the supplier's country.

7.2.2.10. The foreign recipient contractor shall not permit access to Canadian restricted sites except to its personnel who have a valid Personnel Security Clearance at the level of **SECRET** or have met the following conditions equivalent to **RELIABILITY STATUS** in Canada:

- a. Personnel have a need-to-know for the performance of the contract;
- b. Personnel have been subject to a criminal record background check, with favourable results, from a recognized Governmental agency in the supplier's country. The approved verifications for the required criminal record background check are listed at APPENDIX H – APPROVED VERIFICATIONS FOR CRIMINAL RECORD BACKGROUND CHECKS;
- c. The foreign contractor will ensure that its Chief Executive Officer (CEO) or Senior Official of the company will appoint a Contract Security Officer (CSO) and/or an Alternate Contract Security Officer (ACSO) in order to ensure compliance with all contracting security requirements;
- d. The foreign recipient contractor shall ensure that personnel provide consent to share results of the criminal record background check with the Canadian DSA and other Canadian government officials, if requested; and
- e. The Government of Canada reserves the right to deny access to Canadian Protected information and/or assets to a foreign contractor for cause.

7.2.2.11. Until the foreign recipient's responsible NSA/DSA for industrial security of the supplier's country has provided Canadian DSA with the required written Personnel Security Screening assurances, the foreign recipient contractor personnel SHALL NOT HAVE ACCESS to **CANADA CLASSIFIED** information/assets, and SHALL NOT ENTER "Government of Canada" or "contractor" sites where such information or assets are kept, without an escort. An escort is defined as a "Government of Canada" or "contractor" employee who holds the appropriate Personnel Security Clearance at the required level.

7.2.2.12. The foreign recipient contractor must not award a sub-contract containing a security requirement clause whereby supplier personnel must be in possession of an appropriate personnel security clearance, without first verifying through the Canadian DSA, that the supplier holds the appropriate level of facility security clearance and (if required) document safeguarding capability. Subcontracts which contain security requirements are NOT to be awarded without the prior written permission of their respective NSA/DSA, in accordance with the National Policies of the supplier's country.

7.2.2.13. The foreign recipient contractor shall not use the **CANADA**

CLASSIFIED information/assets for any purpose other than for the performance of the contract without the prior written approval of the Government of Canada. This approval must be obtained by contacting the Canadian DSA.

- 7.2.2.14. The foreign recipient contractor visiting Canadian Government or industrial facilities, under this contract, will submit a Request for Visit form to Canada DSA through their respective NSA/DSA for personnel cleared to Secret or to UK International Visits Control Office (IVCO) for United Kingdom contractors. For all other personnel, a Request for Visit is to be forwarded through the Departmental Security Officer (DSO) of Public Works and Government Services Canada.
- 7.2.2.15. The foreign recipient contractor shall immediately report to the Canadian DSA all cases in which it is known or there is reason to suspect that **CANADA CLASSIFIED** information/assets pursuant to this contract has been compromised.
- 7.2.2.16. The foreign recipient contractor shall immediately report to its respective NSA/DSA all cases in which it is known or there is reason to suspect that **CANADA CLASSIFIED** information/assets accessed by the foreign recipient contractor, pursuant this contract, have been lost or disclosed to unauthorized persons.
- 7.2.2.17. The foreign recipient contractor shall not disclose the **CANADA CLASSIFIED** information to a third party government, person, firm or representative thereof, without the prior written consent of the Government of Canada. Such consent shall be sought through the recipient's National Security Authority/ Designated Security Authority (NSA/DSA).
- 7.2.2.18. The foreign recipient contractor shall comply with the provisions of the **Bilateral Industrial Security Memorandum of Understanding** between the supplier's country and Canada, in relation to equivalencies for classified information.
- 7.2.2.19. The foreign recipient contractor must comply with the provisions of the Security Requirements Check List attached at Appendix G - Security Requirement Check List.

8. INTEGRITY PROVISIONS - RESPONSE

8.1. Interpretation

For the purposes of these Integrity Provisions, the following definitions apply:

"Administrative Agreement": is a negotiated agreement between a supplier/potential supplier and the Minister of Public Works and Government Services (PWGS) as provided for in the [Ineligibility and Suspension Policy](#).

"Affiliate": is a person, including, but not limited to, organizations, bodies corporate, societies, companies, firms, partnerships, associations of persons, parent companies or subsidiaries, whether partly or wholly-owned, as well as individuals, directors, officers and key employees if:

- i. one controls or has the power to control the other, or
- ii. a third party has the power to control both.

"Control": means

- a. direct control, such as where:
 - i. a person controls a body corporate if securities of the body corporate to which are attached more than 50 percent of the votes that may be cast to elect directors of the body corporate are beneficially owned by the person and the votes attached to those securities are sufficient, if exercised, to elect a majority of the directors of the body corporate;
 - ii. a person controls a corporation that is organized on a cooperative basis if the person and all of the entities controlled by the person have the right to exercise more than 50 percent of the votes that may be cast at an annual meeting or to elect the majority of the directors of the corporation;
 - iii. a person controls an unincorporated entity, other than a limited partnership, if more than 50 percent of the ownership interests, however designated, into which the entity is divided are beneficially owned by that person and the person is able to direct the business and affairs of the entity;
 - iv. the general partner of a limited partnership controls the limited partnership; and
 - v. a person controls an entity if the person has any direct or indirect influence that, if exercised, would result in control in fact of the entity.
- b. deemed control, such as where a person who controls an entity is deemed to control any entity that is controlled, or deemed to be controlled, by the entity
- c. indirect control, such as where a person is deemed to control, within the meaning of paragraph (a) or (b), an entity where the aggregate of
 - i. any securities of the entity that are beneficially owned by that person, and
 - ii. any securities of the entity that are beneficially owned by any entity controlled by that person

is such that, if that person and all of the entities referred to in paragraph (c)(ii) that beneficially own securities of the entity were one person, that person would control the entity.

"Ineligibility": means not eligible for contract award.

"Suspension": means a determination of temporary ineligibility by the Minister of PWGS.

8.2. Statement

- a. Respondents must comply with the [Code of Conduct for Procurement](#) and be eligible for contract award under the [Ineligibility and Suspension Policy](#). In addition, Respondents must respond to the RFQ in an honest, fair and comprehensive manner, and that accurately reflect their capacity to satisfy the requirements stipulated in the RFQ, RFP, and resulting contract, and submit bids as well as enter into contracts only if they will fulfill all obligations of the Contract.
- b. By submitting a Response, Respondents confirm that they understand that being convicted of certain offences will render them ineligible to be qualified under this RFQ. Canada will declare non-responsive any Response in respect of which the information requested is incomplete or inaccurate, or in respect of which the information contained in the certifications is found by Canada to be untrue in any respect, at the time of contract award. If it is determined by the Minister of PWGS, after contract award, that the Respondent made a false declaration, Canada will, following a notice period, have the right to terminate the Contract for default.

8.3. List of Names

- a. Respondents who are incorporated, including those responding as a Joint Venture, must provide a complete list of names of all individuals who are currently directors of the Respondent as per Appendix D – List of Directors. Respondents responding as sole proprietorship, as well as those responding as a Joint Venture, must provide the name of the owner(s). Respondents responding as societies, firms, or partnerships do not need to provide lists of names.
- b. If the required list of names has not been received by the time the evaluation of Responses is completed, Canada will inform the Respondent of a time frame within which to provide the information. Failure to provide the names within the time frame specified will render the Response non-responsive. Providing the required names is a mandatory requirement for qualification under this RFQ.
- c. The Respondent must immediately inform Canada in writing of any changes affecting the list of names of directors during this procurement process.

8.4. Request for Additional Information

By submitting a Response, the Respondent certifies that it is aware, and that its Affiliates are aware, that Canada may request additional information, certifications, validations from a third party qualified by the Minister of PWGS, and other evidentiary elements proving identity or eligibility to contract with

Canada. Canada may also verify the information provided by the Respondent, including the information relating to convictions for certain offences and any conditional or absolute discharges specified in these Integrity Provisions.

8.5. Lobbying Act

By submitting a Response, the Respondent certifies that neither it nor any of its Affiliates have directly or indirectly, paid or agreed to pay, and will not, directly or indirectly, pay a contingency fee to any individual for the solicitation, negotiation or obtaining of the Contract if the payment of the fee would require the individual to file a return under section 5 of the [Lobbying Act](#).

8.6. Canadian Offences Resulting in Legal Incapacity

By submitting a Response, the Respondent certifies that:

- a. it and the Affiliates of the Respondent have not been convicted of or pleaded guilty to an offence under any of the following provisions which would result in a legal incapacity under section 750(3) of the [Criminal Code](#) and for which they have not been pardoned or received a record of discharge under the Canadian Pardons subsection:
 - i. paragraph 80(1)(d) (*False entry, certificate or return*), subsection 80(2) (*Fraud against Her Majesty*) or section 154.01 (*Fraud against Her Majesty*) of the [Financial Administration Act](#), or
 - ii. section 121 (*Frauds on the government and Contractor subscribing to election fund*), section 124 (*Selling or Purchasing Office*), section 380 (*Fraud*) for fraud committed against Her Majesty or section 418 (*Selling defective stores to Her Majesty*) of the [Criminal Code](#), or
- b. the Respondent has not been convicted of or pleaded guilty to the offences described in paragraph (a) and certifies that it has not directed, influenced, authorized, assented to, acquiesced in or participated in the commission or omission of the acts or offences that would render that Affiliate ineligible to be awarded a contract as described in (a).

8.7. Canadian Offences

By submitting a Response, the Respondent certifies that:

- a. the Respondent and the Affiliates of the Respondent have not, in the last three years, from the bid submission date, been convicted of or pleaded guilty to an offence under any of the following provisions for which they would be ineligible for contract award under these Integrity Provisions and for which they have not been pardoned or received a record of discharge under the Canadian Pardons subsection:
 - i. section 119 (*Bribery of judicial officers, etc*), section 120 (*Bribery of officers*), section 346 (*Extortion*), sections 366 to 368 (*Forgery and other offences resembling forgery*), section 382 (*Fraudulent manipulation of stock exchange transactions*), section 382.1 (*Prohibited insider trading*), section 397 (*Falsification of books and documents*), section 422

(*Criminal breach of contract*), section 426 (*Secret commissions*), section 462.31 (*Laundering proceeds of crime*) or sections 467.11 to 467.13 (*Participation in activities of criminal organization*) of the [Criminal Code](#), or

- ii. section 45 (*Conspiracies, agreements or arrangements between competitors*), section 46 (*Foreign directives*), section 47 (*Bid rigging*), section 49 (*Agreements or arrangements of federal financial institutions*), section 52 (*False or misleading representation*), section 53 (*Deceptive notice of winning a prize*) of the [Competition Act](#), or
 - iii. section 239 (*False or deceptive statements*) of the [Income Tax Act](#), or
 - iv. section 327 (*False or deceptive statements*) of the [Excise Tax Act](#), or
 - v. section 3 (*Bribing a foreign public official*), section 4 (*Accounting*), or section 5 (*Offence committed outside Canada*) of the [Corruption of Foreign Public Officials Act](#), or
 - vi. section 5 (*Trafficking in substance*), section 6 (*Importing and exporting*), or section 7 (*Production of substance*) of the [Controlled Drugs and Substance Act](#); or
- b. the Respondent has not been convicted of or pleaded guilty to the offences described in paragraph (a) and it has not directed, influenced, authorized, assented to, acquiesced in or participated in the commission or omission of the acts or offences that would render that Affiliate ineligible for contract award as described in (a).

8.8. Foreign Offences

By submitting a Response, the Respondent certifies that:

- a. the Respondent and its Affiliates have not, in the last three years, from the Response submission date, been convicted of or pleaded guilty to an offence in a jurisdiction other than Canada that would, in Canada's opinion, be similar to an offence referenced in the Canadian Offences Resulting in Legal Incapacity and the Canadian Offences subsections, and for which it would be ineligible for contract award under these Integrity Provisions and for which they have not been pardoned under the Foreign Pardons subsection and:
 - i. the court, before which the Respondent or its Affiliate appeared, acted within the court's jurisdiction;
 - ii. the Respondent or its Affiliate appeared during the court's proceedings or submitted to the court's jurisdiction;
 - iii. the court's decision was not obtained by fraud, and
 - iv. the Respondent or its Affiliate was entitled to present to the court every defence that the Respondent or its Affiliate would have been entitled to present had the proceeding been tried in Canada; or
- b. it has not been convicted of or pleaded guilty to the offences described in paragraph (a) and certifies that it has not directed, influenced, authorized,

assented to, acquiesced in or participated in the commission or omission of the acts or offences that would render that Affiliate ineligible to be awarded a contract as described in (a).

8.9. Ineligibility for Contract Award

- a. The Respondent confirms that it understands that where it or any of its Affiliates have been convicted of certain offences or have been held responsible of certain acts, as described under the Canadian Offences Resulting in Legal Incapacity, the Canadian Offences, the Foreign Offences and the Lobbying Act subsections, the Respondent or its Affiliate is ineligible to be awarded a contract, subject to a Public Interest Exception.
- b. The Respondent confirms that it understands that it is ineligible for contract award where it has been so determined by the Minister of PWGS under the [Ineligibility and Suspension Policy](#) and that the period of ineligibility or suspension has not expired.

8.10. Declaration of Convicted Offences

Where a Respondent or its Affiliate is unable to certify that it has not been convicted of any of the offences referenced under the Canadian Offences Resulting in Legal Incapacity, the Canadian Offences and the Foreign Offences subsections, the Respondent must provide with its Response the completed [Declaration Form](#), to be given further consideration in the procurement process.

8.11. Period of Ineligibility

The following rules determine the period for which a Respondent or its Affiliate that has been convicted of certain offences is, ineligible to be awarded a contract:

- a. for all offences referenced under the Canadian Offences Resulting in Legal Incapacity subsection for which a Respondent or an Affiliate of the Respondent has pleaded guilty to or has been convicted of, the period of ineligibility to be awarded a contract is indefinite, subject to the Canadian Pardons subsection.
- b. subject to an Administrative Agreement, for all offences referenced under the Canadian Offences and Foreign Offences subsections for which a Respondent or an Affiliate of the Respondent has pleaded guilty to or been convicted of, as the case may be, in the last three years, from the Response submission date, the period of ineligibility for contract award is ten years from the date of determination by the Minister of PWGS, subject to the Canadian Pardons and Foreign Pardons subsections.
- c. subject to an Administrative Agreement, for violations of matters referenced in the Lobbying Act subsection for which a Respondent or an Affiliate of the Respondent has been found responsible, as the case may be, in the last three years, from the Response submission date, the period of ineligibility for

contract award is ten years from the date of determination by the Minister of PWGS, subject to the Canadian Pardons and Foreign Pardons subsections.

8.12. Canadian Pardons

A determination of ineligibility for contract award will not be made or maintained by the Minister of PWGS under these Integrity Provisions, in respect of an offence or act that gave rise or that could give rise to a determination of ineligibility, if the Respondent or its Affiliate has:

- i. been granted an absolute discharge in respect of the offence, or has been granted a conditional discharge in respect of the offence and those conditions have been satisfied;
- ii. been granted a pardon under Her Majesty's royal prerogative of mercy;
- iii. been granted a pardon under section 748 of the Criminal Code;
- iv. received a record of suspension ordered under the Criminal Records Act; and
- v. been granted a pardon under the [Criminal Records Act](#), as that Act read immediately before the day section 165 of the [Safe Streets and Communities Act](#) comes into force.

8.13. Foreign Pardons

A determination of ineligibility for entering into government contracts will not be made or maintained, as the case may be, by the Minister of PWGS in respect of matters referenced in the Foreign Offences subsection and with respect to an offence or act that gave rise or will give rise to a determination of ineligibility, if the Respondent or its Affiliate, has at any time, benefited from foreign measures that are similar to Canadian pardons, conditional discharges, absolute discharges, record suspensions, or restoration of legal capacities by the Governor in Council.

8.14. Suspension of Period of Ineligibility

The Respondent confirms that it understands that a determination of ineligibility for entering into government contracts made under these Integrity Provisions may be suspended by the Minister of PWGS through an Administrative Agreement, to the extent that it is permissible in law. The period of ineligibility applicable to that Respondent or its Affiliate and the right to participate in a given procurement process are guided by the terms and conditions of the Administrative Agreement. Subject to the Public Interest Exception, an Administrative Agreement may only suspend a period of ineligibility on solicitations issued after it has been concluded.

8.15. Period of Ineligibility for Providing False or Misleading Information

The Respondent confirms that it understands that where it has made a false declaration or provided false or misleading information under these Integrity Provisions, the Minister of PWGS will declare a Respondent to be ineligible to

be awarded contracts for a period of ten years. The period of ineligibility is effective from the date of determination by the Minister of PWGS.

8.16. Period of Ineligibility for Breaching Administrative Agreements

The Respondent confirms that it understands that where it has concluded an Administrative Agreement and that it has breached any of its terms and conditions, the Minister of PWGS will lengthen the period of ineligibility for a period to be determined by the Minister of PWGS.

8.17. Suspension of a Respondent

The Respondent confirms that it understands that the Minister of PWGS may suspend a Respondent from being awarded a contract for a period of up to 18 months, subject to renewal, pending completion of the criminal proceeding, if the Respondent has been charged with any of the offences listed in the Canadian Offences Resulting in Legal Incapacity, the Canadian Offences and the Foreign Offences subsections or if the Respondent has admitted to being guilty of any of these offences. The period of suspension is effective from the date of determination by the Minister of PWGS. A period of suspension does not abridge or suspend all other periods of ineligibility that may be imposed on a Respondent by the Minister of PWGS.

8.18. Third Party Validation

The Respondent confirms that it understands that where it or any of the Respondent's Affiliates has been subject to a period of ineligibility to be awarded contracts, for which the Canadian Pardons and the Foreign Pardons subsections do not apply, the Respondent must provide by Response closing date, a confirmation from an independent third party, recognized in advance by the Minister of PWGS, confirming that measures have been put in place in order to avoid the re-occurrence of such wrongdoings that led to the convictions. Failure to provide the said confirmation from an independent third party renders this Response non-responsive.

8.19. Sub-consultants

The Respondent must ensure that contracts with first tier sub-consultants include Integrity Provisions similar to those imposed in the resulting contract.

8.20. Public Interest Exception

The Respondent confirms that it understands:

- a. that, with the exception of a legal incapacity to contract resulting from section 750(3) of the Criminal Code, Canada may enter in a contract with a Respondent, or any of its Affiliates, which have been convicted of or have pleaded guilty to any of the offences referenced in the Canadian Offences and Foreign Offences subsections, where Canada considers it necessary to the public interest for reasons which include, but are not limited to:

- i. the need is one of pressing emergency in which delay would be injurious to the public interest;
 - ii. the Respondent is the only person capable of performing the contract;
 - iii. the contract is essential to maintain sufficient emergency stocks in order to safeguard against possible shortages; and;
 - iv. not entering into the contract with the Respondent would have a significant adverse impact on the health, national security, safety, security or economic or financial well-being of the people of Canada or the functioning of any portion of the federal public administration;
- b. Canada may only enter into a contract with a Respondent under this subsection where the ineligible Respondent has concluded an Administrative Agreement with the Minister of PWGS, on such terms and conditions that are necessary to safeguard the integrity of the procurement process and can apply to any procurement. The Administrative Agreement need not be concluded in advance of the request for qualification.

9. JOINT VENTURE

9.1. A Joint Venture is an association of two or more parties who combine their money, property, knowledge, expertise or other resources in a single joint business enterprise, sometimes referred as a consortium, to bid together on a requirement. Respondents who submit a Response as a Joint Venture must indicate clearly that it is a Joint Venture and provide the following information in Appendix B – Respondent Identification and Declaration:

- a. the name of each member of the Joint Venture;
- b. the name of the representative of the Joint Venture, i.e. the member chosen by the other members to act on their behalf, if applicable;
- c. the name of the Joint Venture, if applicable.

9.2. If the information is not clearly provided in the Response, the Respondent must provide the information on request from the Contracting Authority within fifteen calendar days.

9.3. The Response, the Proposal (if qualified) and any resulting contract must be signed by all the members of the Joint Venture unless one member has been appointed to act on behalf of all members of the Joint Venture. The Contracting Authority may, at any time, require each member of the Joint Venture to confirm that the representative has been appointed with full authority to act as its representative for the purposes of the Response. If a contract is awarded to a Joint Venture, all members of the Joint Venture will be jointly and severally or solidarily liable for the performance of any resulting contract.

10. LEGAL CAPACITY

The Respondent must have the legal capacity to contract. If the Respondent is a sole proprietorship, a partnership, a corporate body, or a Joint Venture, the Respondent must provide, if requested by the Contracting Authority, a statement and any requested supporting documentation indicating the laws under which it is registered or incorporated together with the registered or corporate name and place of business.

11. CONFLICT OF INTEREST - UNFAIR ADVANTAGE

11.1. In order to protect the integrity of the procurement process, Respondents are advised that Canada may reject a Response in the following circumstances:

- vi. if the Respondent, any of its Key Individuals, any of its sub-consultants, any of their respective employees or former employees was involved in any manner in the preparation of this RFQ or in any situation of conflict of interest or appearance of conflict of interest;
- ii. if the Respondent, any of its Key Individuals, any of its sub-consultants, any of their respective employees or former employees had access to information related to this RFQ that was not available to other Respondents and that would, in Canada's opinion, give or appear to give the Respondent an unfair advantage.

11.2. Due to the vast number of contracts awarded in the last ten years for various projects both completed and underway in the Parliamentary Precinct, the experience acquired by a Respondent who is providing or has provided the goods and services to Canada in the Parliamentary Precinct described in the Response to the RFQ (or similar goods or services) will not, in of itself, be considered by Canada as conferring an unfair advantage or creating a conflict of interest. This Respondent remains however subject to the criteria established above.

11.3. Where Canada intends to reject a Response under this section, the Contracting Authority will inform the Respondent and provide the Respondent an opportunity to make representations before making a final decision. Respondents who are in doubt about a particular situation should contact the Contracting Authority before the RFQ closing date and time. By submitting a Response, the Respondent represents that it does not consider itself to be in conflict of interest nor to have an unfair advantage. The Respondent acknowledges that it is within Canada's sole discretion to determine whether a conflict of interest, unfair advantage or an appearance of conflict of interest or unfair advantage exists.

12. ADVANCE RULING - CONFLICT OF INTEREST

12.1. Canada has taken steps to protect the integrity of the procurement process including requiring all those involved with the process to comply with the Code of Conduct for Procurement (<http://www.tpsgc-pwgsc.gc.ca/app-acq/cndt-cndct/index-eng.html>) and to avoid and prevent situations that could give rise to a conflict of interest, or the appearance of a conflict of interest. A Respondent who has any concerns regarding their status to qualify based on section 11 CONFLICT OF INTEREST - UNFAIR ADVANTAGE provisions, is encouraged to request an advance ruling in accordance with the following process:

12.2. Advance ruling requests are to be sent to the Contracting Authority not less than 15 calendar days prior to the RFQ Response Submission Deadline by email with the following information:

- i. names and contact information of the Respondent and the person or entity for which the advance ruling is requested;
- ii. a description of the person and or entity's relationship to the Respondent;
- iii. description of the steps taken to date and future steps proposed to be taken to mitigate the situation, if applicable; and
- iv. copies of any relevant documentation.

13. INELIGIBLE PARTY

13.1. As a result of their involvement in the Project, the persons named below, their employees, any of their sub-consultants, and any of their subcontractors, advisors, consultants or representatives engaged in respect of this project and any person controlled by, that controls or that is under common control with the Ineligible Party (each an Ineligible Party's affiliate) are not eligible to participate as a Respondent Team member or advisor to the Respondent:

Behamdouni Consultants
HDP Group Inc.
LCO-Construction and Management Consultants Inc
MHPM Project Managers Inc.
MHPM Project Managers Inc., Tiree Facility Solutions Inc., in Joint Venture
PPI Consulting Limited
PlanFirst
Tiree Security Inc.
Tiree Facility Solutions Inc.

13.2. PWGSC may amend the Ineligible Parties list from time to time during the solicitation process.

13.3. An Ineligible Party's Affiliate, as defined under section 8. INTEGRITY PROVISIONS - RESPONSE, may be eligible to participate as a Respondent's Team member or advisor to the Respondent, only after it has obtained a written consent from PWGSC permitting it to participate as a Respondent's Team member or advisor to the Respondent. To obtain consent for an Ineligible Party's Affiliate to participate as a Respondent's Team member or advisor to the Respondent, the Respondent must submit a request for consent to the Contracting Authority that includes the following information:

- i. the full legal name of the Ineligible Party's Affiliate that the Respondent wishes to include on its team or as a Respondent's Team member or advisor to the Respondent;
- ii. information regarding the Ineligible Party's Affiliate's relationship to the Ineligible Party; and;
- iii. a description of the policies and procedures that will be put in place to manage, mitigate or minimize the impact of any potential Conflict of Interest.

13.4. Upon the Contracting Authority's receipt of a Respondent's properly completed request for consent, PWGSC will, in its sole discretion, make a determination as to whether it considers there to be a real, perceived or potential Conflict of Interest and whether the impact of such real, perceived or potential Conflict of Interest can be appropriately managed, mitigated or minimized. The Respondent will be notified of PWGSC's decision by means of a consent letter setting out the nature of the consent and the management, mitigation or minimization measures required as a condition of consent. If the Ineligible Party's Affiliate is considered to have a Conflict of Interest the impact of which cannot be properly managed, mitigated or minimized, the Ineligible Party's Affiliate will be added, by PWGSC, to the Ineligible Parties list by amendment.

14. LICENSING REQUIREMENTS

14.1. Respondent's Key Individuals must be, or be eligible to be licensed, certified or otherwise authorized to provide the necessary professional services to the full extent that may be required by provincial law in the province of Ontario.

14.2. By virtue of submission of a Response, the Respondent certifies that the Respondent's Key Individuals are in compliance with the requirements of subsection 1 above. The Respondent acknowledges that PWGSC reserves the right to verify any information in this regard and that false or erroneous certification will result in the Response being declared non-compliant.

15. FINANCIAL CAPABILITY

15.1. The top three qualified Respondents should have the financial capability to fulfill the requirements of the future contract. Financial capability refers herein to

the determination that the Respondent will be able to provide the services under the proposed contract while continuing the rest of the respondent's regular business and continue to be able to meet its financial obligations.

- 15.2. The analysis is both static and historical, including the current state of the Respondent and its evolution from year to year to determine trends. A ratio analysis is performed in different areas such as cash flow, asset management, debt management and profitability. Predicting models are also used to assess the likelihood of a cessation of business activities.
- 15.3. The verification of the top three qualified Respondents' credit information will be done through a credit rating company; the research of public documents, such as legal lien on the Respondent's assets and lawsuit registered in the name of the Respondent will also be done, to establish if there are indicators that could lead to determine that the Respondent is in poor financial health.
- 15.4. Should the above not allow a positive conclusion on the financial capability of the top three qualified Respondents, additional information will be requested from the company with respect to its line of credit, cash flow forecasting for the company or the project / contract, and any other relevant information.
- 15.5. To determine the top three qualified Respondents' financial capability, the Respondent is to submit the financial information detailed below as part of its Response. If the financial information is not submitted along with the Response, Canada will inform the Respondent of a time frame within which to provide the information. Failure to provide the financial information within the time frame specified will render the Response non-compliant.
- a) Audited financial statements, if available, or the unaudited financial statements (prepared by the Respondent's outside accounting firm, if available, or prepared in-house if no external statements have been prepared) for the Respondent's last three fiscal years, or for the years that the Respondent has been in business if this is less than three years (including, as a minimum, the Balance Sheet, the Statement of Retained Earnings, the Income Statement and any notes to the statements).
 - b) If the date of the financial statements in (a) above is more than five months before the date of closing of this RFQ, the Respondent must also provide, unless this is prohibited by legislation for public companies, the last quarterly financial statements (consisting of a Balance Sheet and a year-to-date Income Statement), as of two months before the date on which the Contracting Authority requests this information.
 - c) If the Respondent has not been in business for at least one full fiscal year, the following must be provided:

- i. the opening Balance Sheet on commencement of business (in the case of a corporation, the date of incorporation); and
 - ii. the last quarterly financial statements (consisting of a Balance Sheet and a year-to-date Income Statement) as of two months before the date on which the Contracting Authority requests this information.
 - d) A certification from the Chief Financial Officer or an authorized signing officer of the Respondent that the financial information provided is complete and accurate.
 - e) A confirmation letter from all of the financial institution(s) that have provided short-term financing to the Respondent outlining the total of lines of credit granted to the Respondent and the amount of credit that remains available and not drawn upon as of one month prior to the date on which the Contracting Authority requests this information.
- 15.6. If the Respondent is a Joint Venture, the financial information required by the Contracting Authority must be provided by each member of the Joint Venture.
- 15.7. If the Respondent is a subsidiary of another company, then any financial information in 15.5. (a) to (e) above required by the Contracting Authority must be provided by the ultimate parent company. Provision of parent company financial information does not by itself satisfy the requirement for the provision of the financial information of the Respondent, and the financial capability of a parent cannot be substituted for the financial capability of the Respondent itself unless an agreement by the parent company to sign a Parental Guarantee, as drawn up by PWGSC, is provided with the required information.
- 15.8. If the Respondent is composed of multiple entities, the Respondent is requested to identify which entity or entities will provide the financial capability for the Respondent and under what form the financial viability of the Respondent will be guaranteed for the period of the proposed contract.
- 15.9. If the Respondent, or a member of the teaming arrangement forming the Respondent, refers to its parent company, the respondent must:
- i. Clearly identify the name of the legal entity of the parent company;
 - ii. Clearly describe the role of this entity in delivering the services, similar to the experience being claimed for this organisation, under the proposed contract;
 - iii. Demonstrate that the entity has the requested experience;

- iv. Provide for the entity the name of a contact person in authority within this entity, the address, telephone number and email address.

15.10. Financial Information Already Provided to PWGSC: The Respondent is not required to resubmit any financial information requested by the Contracting Authority that is already on file at PWGSC with the Contract Cost Analysis, Audit and Policy Directorate of the Policy, Risk, Integrity and Strategic Management Sector, provided that within the above-noted time frame:

- a) the Respondent identifies to the Contracting Authority in writing the specific information that is on file and the requirement for which this information was provided; and
- b) the Respondent authorizes the use of the information for this requirement.

It is the Respondent's responsibility to confirm with the Contracting Authority that this information is still on file with PWGSC.

15.11. Other Information: Canada reserves the right to request from the Respondent any other information that Canada requires to conduct a complete financial capability assessment of the Respondent.

15.12. Confidentiality: If the Respondent provides the information required above to Canada in confidence while indicating that the disclosed information is confidential, then Canada will treat the information in a confidential manner as permitted by the *Access to Information Act*, R.S., 1985, c. A-1, Section 20(1) (b) and (c).

15.13. Security: In determining the Respondent's financial capability to fulfill this requirement, Canada may consider any security the Respondent is capable of providing, at the Respondent's sole expense (for example, an irrevocable letter of credit from a registered financial institution drawn in favour of Canada, a performance guarantee from a third party or some other form of security, as determined by Canada).

16. LIMITATION OF LIABILITY

Each Respondent, by submitting a Response, agrees that in no event will Canada, or any of its employees, advisors, mandataries or representative, be liable, under any circumstances, for any claim, or to reimburse or compensate the Respondent in any manner whatsoever, including but not limited to loss of opportunity and the Respondent waives any and all claims for loss of profits or loss of opportunity, if the Respondent is not shortlisted in the competitive selection process or for any other reason whatsoever.

17. FEDERAL CONTRACTORS PROGRAM FOR EMPLOYMENT EQUITY

Subject to the Federal Contractors Program for Employment Equity, the Respondent is required to complete and submit Appendix F – Federal Contractors Program for Employment Equity Certification as part of the Response, but may be submitted afterwards as follows: if Appendix F – Federal Contractors Program for Employment Equity Certification is not completed and submitted with the Response, the Contracting Authority will inform the Respondent of a time frame within which to provide the information. Failure to comply with the request of the Contracting Authority and to provide the certifications within the time frame provided will render the Response non-Compliant.

18. RFQ RESPONSE SUBMISSION DEADLINE

The Response must be received on or before the date and time set for the RFQ closing identified on the front page of this RFQ.

19. SUBMISSION OF RESPONSE

- 19.1. Canada requires that each Response, at closing date and time or upon request from the Contracting Authority, be signed by the Respondent or by an authorized representative of the Respondent. If a Response is submitted by a Joint Venture, it must be in accordance with section 9. JOINT VENTURE.
- 19.2. A Response by facsimile or electronic means will not be accepted.
- 19.3. It is the Respondent's responsibility to:
 - a. submit a Response, duly completed, in the format requested, on or before the closing date and time set for RFQ Responses;
 - b. obtain clarification of the requirements contained in the RFQ, if necessary, before submitting a Response;
 - c. submit the Response only to PWGSC Bid Receiving Unit specified on the front page of the RFQ;
 - d. ensure that the Respondent's name, return address, the RFQ number and description, and RFQ closing date and time are clearly visible on the envelope or the parcel(s) containing the Response; and
 - e. provide a comprehensive and sufficiently detailed Response that will permit a complete evaluation in accordance with the criteria set out in this RFQ.
- 19.4. Timely and correct delivery of Responses to the office designated for receipt of Responses is the sole responsibility of the Respondent. PWGSC will not assume or have transferred to it those responsibilities. All risks and consequences of incorrect delivery of Responses are the responsibility of the Respondent.

19.5. Responses and supporting information may be submitted in either English or French.

19.6. Canada will make available the RFQ and related documents for download through BuyandSell.gc.ca. Canada is not responsible and will not assume any liabilities whatsoever for the information found on websites of third parties. In the event the RFQ or related documentation is amended, Canada will not send notifications to potential Respondents. During the RFQ, Canada will post all amendments using BuyandSell.gc.ca. It is the sole responsibility of the Respondents to regularly consult BuyandSell.gc.ca for the most up-to-date information. Canada will not be liable for any oversight on the Respondent's part nor for notification services offered by a third party.

19.7. Only one Response per Respondent will be accepted, whether it is submitted by an entity as an individual Respondent or by that entity as part of a Joint Venture Respondent. If more than one Response is received from an entity acting either individually or in joint venture, all such Responses shall be rejected and no further consideration shall be given to the entity or to any proposed Joint Venture of which the entity forms part.

20. REVISION OF RESPONSE

A Response submitted may be amended by letter or facsimile provided the revision is received at the office designated for the receipt of Responses, on or before the date and time set for the receipt of Responses. The revision must be on the Respondent's letterhead and bear a signature that identifies the Respondent, and must clearly identify the change(s) to be applied to the original Response. The revision must also include the information identified in sub-section 3 (d) of section 19 SUBMISSION OF RESPONSE.

21. LATE RESPONSES

Responses delivered after the stipulated closing date and time will be returned.

22. REJECTION OF RESPONSE

22.1. Canada may reject a Response where any of the following circumstances is present:

- a. the Respondent has been declared ineligible for selection, following unsatisfactory performance in a previous project as determined in accordance with the department's performance review procedures (<https://buyandsell.gc.ca/policy-and-guidelines/supply-manual/section/8/180>);

- b. the Respondent Team member or Key Individual included as part of the Response has been declared ineligible, for selection for work with the department in accordance with the performance review procedure referred to in paragraph 1.(a), which would render the Respondent Team member or Key Individual ineligible to submit a Response to the requirement, or the portion of the requirement the Respondent Team member or Key Individual is to perform;
- c. the Respondent is bankrupt or where, for whatever reason, its activities are rendered inoperable for an extended period;
- d. evidence, satisfactory to Canada, of fraud, bribery, fraudulent misrepresentation or failure to comply with any law protecting individuals against any manner of discrimination, has been received with respect to the Respondent, any of its employees, or any Key Individuals included as part of the Response;
- e. evidence satisfactory to Canada that based on past conduct or behavior, the Respondent, a Respondent Team member, a Key Individual or a person who is to perform the services is unsuitable or has conducted himself/herself improperly;
- f. with respect to current or prior transactions with the Government of Canada,
 - i. Canada has exercised its contractual remedies of taking the services out of the consultant's hands, suspension or termination for default with respect to a contract with the Respondent, any of its employees, any Respondent Team member or any Key Individual included as part of the Response;
 - ii. Canada determines that the Respondent's performance on other contracts, including the quality of the services provided and the quality and timeliness of the delivery of the project, is sufficiently poor to jeopardize the successful completion of the requirement being bid on.

22.2. Where Canada intends to reject a Response pursuant to subsection 1.(f), the Contracting Authority will so inform the Respondent and provide the Respondent ten calendar days within which to make representations, before making a final decision on the Response rejection.

23. ACCEPTANCE OF RESPONSE

23.1. Canada may accept any Response, or may reject any or all Responses.

23.2. Canada reserves the right to cancel the RFQ at any time or amend the RFQ at any time prior to the RFQ Response Submission Deadline.

24. COMPLIANT RESPONSES

To be considered compliant, a Response must meet all of the mandatory requirements set out in the RFQ. No further consideration in the selection process will be given to a Respondent submitting a non-compliant Response.

25. RESPONSE COSTS

No payment will be made for costs incurred in the preparation and submission of a Response to the RFQ. Costs associated with preparing and submitting a Response, as well as any costs incurred by the Respondent associated with the evaluation of the Response, are the sole responsibility of the Respondent.

26. KEY INDIVIDUALS

Canada will have a requirement to interact with Key Individuals during the performance of the work. To that end, Canada has identified the following Key Individual positions for which the incumbent shall have the following responsibilities.

- i. **Lead Program Manager (Project Leader):**
The single individual having overall control, and accountability for the overall delivery of the consultant services.
Beyond the traditional responsibilities typically assumed by the Principle in Charge (as referenced in the RAIC Handbook of Practice) with respect to contract performance, the Lead Program Manager shall personally spearhead on a hands-on basis, the active management of the entire consultant team, and its sub-consultants.
- ii. **Lead Representative (spokesperson – designated Key Individual responsible for presenting design submissions to all approval bodies):**
The individual leading and presenting all formal design or project approval presentations, as well as all preparatory presentations thereto.
- iii. **Lead Project Manager:**
The single individual directly supporting the Lead Program Manager, acting in a lead position for all project management functions and project management resources. The Lead Project Manager shall have overall responsibility for the management of services within the cost, schedule, quality and risk parameters approved for the project.
- iv. **Lead Quality Manager:**
The single individual having distinct overall responsibility for the definition, application and ongoing management of an integrated, multi-disciplinary, quality management program for this project, throughout all stages of the project.

- v. **Architectural Team Leader:**
The single individual having overall accountability to lead and coordinate the technical performance and management of all architectural design services, inclusive of all work packages, for the project.
- vi. **Lead Design Architect:**
The single individual having responsibility and design control over the project's architectural expression and aesthetic "signature", within the approval parameters of the project.
- vii. **Architectural Production Leader:**
The single individual responsible to lead the production of architectural technical documents, inclusive of all work packages and the full coordination of the overall project design with all other relevant disciplines.
- viii. **Architectural Lead Quality Manager:**
The single individual having distinct responsibility for determining, documenting, implementing and monitoring the project specific quality management plan established for the architectural discipline.
- ix. **Structural Team Leader:**
The single individual having overall accountability to lead and coordinate the technical performance and management of all structural design services, inclusive of all work packages, for the project.
- x. **Lead Structural Engineer;**
The single individual having responsibility and design control over the all aspects of the project's structural design, within the approval parameters of the project.
- xi. **Structural Production Leader;**
The single individual responsible to lead the production of structural design technical documents, including work packages, and the full coordination of the structural design with all other relevant disciplines.
- xii. **Structural Lead Quality Manager.**
The single individual having distinct responsibility for determining, documenting, implementing and monitoring the project specific quality management plan established for the structural discipline.

27. EXCLUSIVITY OF KEY INDIVIDUALS

Key Individuals identified in a Response must be exclusive to the Respondent presenting the Key Individuals as part of the Respondent Team. If more than one Response received identifies the same Key Individual(s), all such Responses will be rejected and no further consideration to the Responses will be given unless only one Response includes the declaration of exclusivity stipulated under SRE 3.2 EXPERIENCE AND EXPERTISE OF KEY INDIVIDUALS signed by the Key

Individual, in which case only the Response with the declaration of exclusivity will be evaluated.

28. STATUS AND AVAILABILITY OF KEY INDIVIDUALS AND CHANGES TO RESPONDENT TEAM

- 28.1. The Respondent certifies that, should it be selected as one of the Proponents, the Respondent and every Key Individual proposed in its RFQ Response will be available to perform the work as required by Canada's representatives and at the time specified in the RFQ or eventual RFP.
- 28.2. The Proposal in response to the RFP phase of the procurement process must be made in the same name as the person(s) or entity(ies) named as the Respondent in this RFQ. Proponents must utilize, in their Proposal in response to the RFP, the same Respondent Team, subject to the provisions of this clause.
- 28.3. If for reasons beyond its control, any of the Key Individuals proposed by the Respondent are unable to provide the services named in its Response, the Respondent must notify Canada immediately of the unavailability and then propose to Canada within 14 calendar days of the notification a substitute with at least the same level of qualifications and experience, subject to the acceptance of Canada at its sole discretion. If Canada does not agree that the proposed substitute has similar capacity and qualification to the original Key Individual, then another substitute must be proposed within the next 14 calendar days of Canada's rejection of the previously proposed substitute.
- 28.4. The Respondent must advise the Contracting Authority of the reason for the substitution and provide the name, qualifications and experience of the proposed replacement. For the purposes of this clause, only the following reasons will be considered as beyond the control of the Respondent, and must be documented: death, sickness, maternity and parental leave, retirement, resignation, dismissal for cause, termination of an agreement for default or by mutual agreement between Canada and the Respondent.
- 28.5. In the first four years of any resulting contract, any substitution of Key Individual for reasons other than death, certified sickness, maternity, dismissal for cause or mutual consent between Canada and the Respondent, will be subject to a financial adjustment. The rate of pay, including all payroll factors, for the services provided by the Key Individual replacement will be reduced by 50% for the first six months of services provided.

29. CLIENT REFERENCE

- 29.1. Client references should be submitted for each project provided in accordance with SRE 3.1 Experience and Achievements of Respondent on

Projects. The client reference information is to be submitted in accordance with APPENDIX C - Client Reference Form – Project attached.

- 29.2. Canada may, but will have no obligation to contact any or all client references provided by Respondents to verify and validate any information submitted by Respondents.
- 29.3. In the event that Canada contacts client references pursuant to subparagraph 2, above, Canada will contact the client reference representatives to schedule a mutually convenient time to conduct the validation. Once Canada has made contact with the client reference representative, Canada will forward the submitted client reference form to the client reference representative for validation. If after three attempts contact has not been made with the client reference representatives, Canada will request that the Respondent organize the contact with the client reference representative on Canada's behalf, within ten days of such a request by Canada.
- 29.4. It is incumbent upon the Respondent to ensure that its client reference representative is available and can confirm the information contained within the client reference forms. The Respondent may wish to provide its client reference representatives with advance copies of the completed forms.

30. RFQ NOTIFICATION AND DEBRIEFING

- 30.1. All Respondents will be notified in writing after the list of qualified Respondents is established, and, upon request to the Contracting Authority, will be offered a debriefing.
- 30.2. The debriefing will include the reasons the Respondent was not selected as one of the six highest ranked Responses before the presentation / case scenario or as one of the three highest ranked Responses to be invited to the RFP, as applicable. The debriefing will be limited to details and results of the evaluation of the specific Respondent's Response and will not provide any details on the contents of, or evaluation results of, Responses of other Respondents. The confidentiality of information relating to other Respondents will be protected. Canada will not assume any costs in relation to debriefings.

31. BASIS OF SELECTION

- 31.1. To be declared compliant, a Respondent must meet the mandatory requirements identified in section SRE 2 MANDATORY REQUIREMENTS.
- 31.2. Responses meeting paragraph 1. will be evaluated as follows:

Criterion	Evaluation Scale	Available Points
SRE 3.1 Experience and Achievements of Respondent on Projects	Scale 1 & Scale 1.1	330
SRE 3.2 Experience and Expertise of Key Individuals	Scale 2	230
SRE 3.3 Capacity of the Respondent	Scale 3	240
SRE 3.4 Internal Governance and Structure of the Respondent	Scale 4	180
SRE 3.5 Approach and Methodology	Scale 5	390
	Pre-presentation and Case scenario Subtotal	
SRE 3.6 Presentation / Case scenario	Scale 6	250
TOTAL		1620

SUBMISSION REQUIREMENTS AND EVALUATION (SRE)

SRE 1. RESPONSE FORMAT REQUIREMENTS

SRE 1.1. The following Response format information should be implemented when preparing the Response.

- Submit one printed original, one electronic copy in a format compatible with Microsoft Office Suite 2003 or Adobe Acrobat 8.0 on USB, and ten copies of the Response. If there is a discrepancy between the wording of any copy and the original printed copy, the wording of the original printed copy will have priority over the wording of any copy.
- Paper size should be - 216mm x 279mm (8.5" x 11").
- Minimum font size - 11 points or greater.
- Minimum margins - 12 mm left, right, top, and bottom.
- Double-sided submissions are preferred.
- One 'page' means one side of a 216mm x 279mm (8.5" x 11") sheet of paper.
- 279mm x 432 mm (11" x 17") fold-out sheets for spreadsheets, organization charts etc. will be counted as two pages.
- The order of the Response should follow the order established in the Submission Requirements and Evaluation (SRE) section.

SRE 1.2. In accordance with a policy that Canada issued in April 2006, directing federal departments and agencies to take the necessary steps to incorporate environmental considerations into the procurement process Policy on Green Procurement (<http://www.tpsgc-pwgsc.gc.ca/ecologisation-greening/achats-procurement/politique-policy-eng.html>) and to assist Canada in reaching its objectives pertaining to this policy, Respondents should use:

- a. Paper containing fibre certified as originating from a sustainably-managed forest and/or containing minimum 30% recycled content; and
- b. An environmentally-preferable format including black and white printing instead of colour printing, printing double sided/duplex, using staples or clips instead of cerlox, duotangs or binders.

SRE 1.3. The maximum number of pages (including text and graphics) to be submitted for each rated requirement is stipulated within each criterion description. Where a maximum page limit applies, all pages in excess of the stipulated limit will not be evaluated and only the information contained in the stipulated maximum number of pages will be evaluated.

SRE 2. MANDATORY REQUIREMENTS

Failure to meet the mandatory requirements will render the Response non-compliant and no further evaluation will be carried out.

SRE 2.1. Licensing, Certification or Authorization

Any entity that is part of the Respondent Team, responsible for the provision of **architectural** and **structural engineering** services must be licensed, or be eligible to be licensed, certified or otherwise authorized to provide the necessary professional services to the full extent that may be required by provincial law in the province of Ontario.

SRE 2.2. Respondent and Respondent Team Identification

Respondents must complete, sign and submit Appendix B – Respondent Identification and Declaration with their Response. The Key Individuals to be identified in Appendix B – Respondent Identification and Declaration must be exclusive to the Respondent in accordance with section 27. EXCLUSIVITY OF KEY INDIVIDUALS and section 28. STATUS AND AVAILABILITY OF KEY INDIVIDUALS AND CHANGES TO RESPONDENT TEAM of this RFQ.

SRE 3. RATED REQUIREMENTS

SRE 3.1. Experience and Achievements of Respondent on Projects

SRE 3.1.1. Project Description and Qualification Criteria

The Respondent should substantiate their experience and achievements on representative projects by providing the information as it pertains to each criterion listed below on a **maximum of five pages** per project, two projects of each category (structural engineering, heritage, complex), along with the client references as per APPENDIX C - Client Reference Form – Project for each of the six projects (two project per category).

In the context of this criterion 'Client' means the project owner, or its representative, of the funding department or organization who was directly involved in contracting the architectural and engineering services activities of the representative projects. Respondents are requested to provide Construction costs in Canadian currency for the year completed. Canada will escalate the construction cost to 2015 Canadian currency as identified in APPENDIX E - Escalation Calculation - 2015 Value of Construction Costs after 1999. Construction cost in currencies other than Canadian currency will be converted by Canada based on the rate of exchange published by the Bank of Canada at the time of the completion date of the project.

Canada will evaluate the criteria listed below for a maximum of two projects per category, meeting the characteristics of the project category. If a Respondent submits more than two projects per category (structural engineering, heritage, and complex), only the first two projects will be evaluated. Additionally, Respondents will be evaluated on the diversity of the representative projects as noted in SRE 3.1.5. In order to be evaluated for a category, the representative project must meet the following characteristics for the category for which it is submitted:

- 1) **Structural engineering** work (ouvrage d'art) for an existing or new infrastructure that has the following characteristics:
 - i. includes a degree of design and aesthetic quality; and
 - ii. has a final or current construction cost of \$250M in 2015 Canadian currency; and
 - iii. has completed at least 50% of its construction phase after the year 1999.

- 2) Architectural and engineering intervention to a **heritage** site, building, or monument, that has the following characteristics:
 - i. is recognized either nationally or internationally for its historic or cultural significance; and

- ii. is predominantly as an adaptive re-use or rehabilitation, with or without spatial expansion; and
- iii. a Respondent Team member acted as the design prime consultant having managerial control and overall liability for the design services; and
- iv. has a final or current construction cost of \$250M in 2015 Canadian currency; and
- v. has completed at least 50% of its construction phase after the year 1999.

3) A **complex** project that has the following characteristics:

- i. includes a prime or a majority design responsibility for implementation as a Construction Management, Design-Build, or Public-Private-Partnership project delivery model; and
- ii. has a final or current construction cost of \$450M in 2015 Canadian currency; and
- iii. has completed at least 50% of its construction phase after the year 1999; and
- iv. is in one location only (not multiple locations) and includes a minimum of three of the following complexity characteristics:
 - 1) Public infrastructure (e.g. subway or tunnel system, airport, bridge, etc.);
 - 2) Constrained spatial environment (e.g. downtown metropolitan area, limited land mass area, etc.);
 - 3) High security requirement of an entire facility (e.g. courthouse, laboratory level 3 or above, airport, prison, etc.);
 - 4) Layers of circulation or technical programming (e.g. pedestrian impact, public transportation, multiple user groups, separating the public from principle occupant or client/user, etc.): or
 - 5) Process – government or public context (e.g. numerous approval bodies, ministerial or equivalent approval, etc.).

SRE 3.1.2. For the purposes of the evaluation of the Respondent's experience and achievements on projects:

- i. If the Respondent is composed of multiple entities, the Respondent is requested to identify who in the teaming arrangement has the claimed experience of the requested information within the five page limitation stated above;
- ii. If the Respondent, or a member of the Respondent Team, claims the experience of its parent company, a subsidiary, an affiliate or a subcontractor, the Respondent is requested to provide the information below as part of section 3 of Appendix B:

- 1) Clearly identify the name of the legal entity of the parent company, the subsidiary, the affiliate or the subcontractor;
 - 2) Clearly describe the role of this entity in delivering the services, similar to the experience being claimed for this organisation, under the proposed contract; and
 - 3) Provide for the entity the name of a contact person in authority within this entity, the address, telephone number and email address.
- iii. If the entity is not directly involved in the proposed delivery of the services for the Centre Block Rehabilitation project, the experience proposed by the Respondent to demonstrate it meets the experience and achievements will not be used in the evaluation.
- iv. Experience claimed by a subsidiary, an affiliate or a subcontractor will be evaluated as experience by a member of the Respondent Team but not as experience of the Respondent. For a Joint Venture, experience by any member of the Joint Venture will be evaluated as experience of the Respondent.

SRE 3.1.3. Evaluation Criteria

The following criteria will only be evaluated for projects that meet the minimum characteristics of a structural engineering, heritage, or complex project:

- a. The architectural design intent or vision (categories 2) and 3)) or the structural engineering design intent or vision (category 1));
- b. Substantiation of:
 - i. Location of and how each representative project meets the characteristics of a structural engineering, heritage or complex project;
 - ii. Services rendered by the Respondent or one of its team members for each of the following roles and responsibilities. For projects undertaken as a joint-venture, consortium or in association, clearly specify the other participants, whether or not they are part of the Respondent Team, and a high level description of their respective involvement and responsibilities:
 - 1) Managerial Control;
 - 2) Architect of Record for projects under category 2 and category 3; Engineer of Record for project under category 1;
 - 3) Design Lead
 - 4) Construction Documents Lead;

- 5) Quality Management;
 - 6) Resident Site Services;
- iii. Degree of involvement for the following stage(s) of the project. For projects undertaken as a joint-venture, consortium or association, clearly specify the other participants and their respective involvement and responsibilities;
- 1) Schematic or concept design;
 - 2) Design Development;
 - 3) Construction documents;
 - 4) Tender and award;
 - 5) Field or site supervision; and
 - 6) Post-construction warranty review.
- iv. Identification of the entity that provided the service
- c. The original project schedule and the date of completion, and the actual completion date, with a detailed explanation of any variances. In the case of project underway, original project schedule, current status and forecasted completion date and explanation of any variances as detailed during the last reporting period. Provide documented evidence;
- d. The initial construction estimate and the final construction cost, with a detailed explanation of any variances. In the case of project underway, initial construction estimate, current expenditures to date, and forecast at completion as detailed during the last reporting period. Provide documented evidence;
- e. Approach and methodology for the:
- i. Design stage of the project;
 - ii. Construction stage of the project;
 - iii. Peer review and/or quality management processes;
 - iv. The commissioning and close out of the project; and
 - v. Change management (integration and management of changes throughout the project);
- f. Industry/peer recognition, including industry or professional publications, and awards for innovation, design quality, or energy efficiency.

SRE 3.1.4. Client references

- a. Canada may, but will not have the obligation to contact client references representatives to validate the information provided as part of APPENDIX C -Client Reference Form – Project. In the event of event of any discrepancy between the information provided by the Respondent and the

- information validated by the client reference(s), the Respondent will be given the opportunity to clarify any such discrepancy(ies).
- b. Any portion of the information that is not validated by a signed client reference, or any proposed representative project for which no signed client reference was provided or for which the Respondent was unable to establish contact with its client reference representatives within ten days of such a request by Canada pursuant to section 29 CLIENT REFERENCE, will not be evaluated.
 - c. Client references do not apply to the calculation of the page limit.

The above criteria will be evaluated for each project in accordance with Scale 1 below:

Scale 1	0 %	20 %	40 %	60 %	80 %	100 %	Available Points
SRE 3.1.3. a	Design intent or vision presented is poor <u>inadequate</u>	Design intent or vision presented provides some rationale <u>is poor</u>	Design intent or vision presented provides an acceptable <u>average</u> rationale	Design intent or vision presented provides a good rationale	Design intent or vision presented provides a very good rationale	Design intent or vision presented provides an exceptional rationale	8 points per project for a total of 48 points
SRE 3.1.3. b	Representative project not related to a category of project OR Relevant services provided in less than three specific roles OR Degree of involvement does not exceed 50% in at least two stages of a project OR Does not meet the minimum characteristics of structural engineering, heritage, or complex project	Representative project are marginally related to a category of project OR Relevant services provided in three specific roles by the Respondent Team OR Degree of involvement by the Respondent Team exceeds 50% in two or three stages of a project OR For complex projects only, three characteristics of complexity demonstrated	Representative project are somewhat related to a category of project AND Relevant services provided in four specific roles by the Respondent Team AND Degree of involvement by the Respondent exceeds 50% in two or three stages of a project AND For complex projects only, three characteristics of complexity demonstrated	Representative project are generally related to a category of project AND Relevant services provided in four specific roles by the Respondent Team AND Degree of involvement by the Respondent Team exceeds 75% in four or five stages of a project AND For complex projects only, three characteristics of complexity demonstrated	Representative project are related to a category of project AND Relevant services provided in five or six specific roles by the Respondent Team AND Degree of involvement by the Respondent exceeds 75% in four or five stages of a project AND For complex projects only, four characteristics of complexity demonstrated	Representative project are directly related to a category of project AND Relevant services provided in five or six specific roles by the Respondent AND Degree of involvement by the Respondent exceeds 75% in all stages of a project AND For complex projects only, five characteristics of complexity demonstrated	8 points per project for a total of 48 points
SRE 3.1.3. c	Project completed before 2000 or active construction not underway OR Does not meet the minimum characteristics of: structural engineering, heritage, or complex project	Project completed on time or is on the approved schedule OR Explanation of variances between original and actual dates of completion provides poor justification	Project completed on time or is on the approved schedule AND Explanation of variances between original and actual dates of completion provides detailed justification	Project completed more than 1-3 months ahead or is 1-3 month ahead of the approved schedule AND Explanation of variances between original and actual dates of completion provides detailed justification	Project completed more than 3-6 months ahead or is 3-6 month ahead of the approved schedule AND Explanation of variances between original and actual dates of completion is comprehensive	Project completed more than six months ahead or is six month ahead of the approved schedule AND Explanation of variances between original and actual dates of completion is comprehensive	8 points per project for a total of 48 points

Scale 1	0 %	20 %	40 %	60 %	80 %	100 %	Available Points
SRE 3.1.3.d	Approved construction cost information missing or below minimum threshold OR Does not meet the minimum characteristics of: structural engineering, heritage, or complex project	Construction cost is > \$450M for complex projects or > \$250M for structural or heritage projects OR Explanation of variances between initial and final/current construction costs provides poor justification	Construction cost is > \$550M for complex projects or > \$350M for structural or heritage projects AND Explanation of variances between initial and final/current construction costs provides detailed justification	Construction cost is > \$650M for complex projects or > \$450M for structural or heritage projects AND Explanation of variances between initial and final/current construction costs provides detailed justification	Construction cost is > \$900M for complex projects or > \$550M for structural or heritage projects AND Explanation of variances between initial and final/current construction costs is comprehensive	Construction cost is > \$1.35B for complex projects or > \$750M for structural or heritage projects AND Explanation of variances between initial and final/current construction costs is comprehensive	8 points per project for a total of 48 points
SRE 3.1.3.e	Approach and methodology not provided for any stage of the project OR Does not meet the minimum characteristics of: structural engineering, heritage, or complex project	Approach and methodology provided for only one stage of the project with some detail of processes by project stage	Approach and methodology provided for some stages of the project with details of processes by project stage	Approach and methodology provided for most stages of the project with details of processes by project stage	Approach and methodology provided for all stages of the project with details of processes by project stage	Approach and methodology provided for all stages of the project with details of inclusive processes by project stage	10 points per project for a total of 60 points
SRE 3.1.3.f	No recognition or award OR Does not meet the minimum characteristics of: structural engineering, heritage, or complex project.	One recognition or award AND Meets the minimum characteristics of: structural engineering, heritage, or complex project	Two recognitions or award AND Meets the minimum characteristics of: structural engineering, heritage, or complex project	Three recognitions or awards AND Meets the minimum characteristics of: structural engineering, heritage, or complex project	Four recognitions or awards AND Meets the minimum characteristics of: structural engineering, heritage, or complex project	Five or more recognitions or awards AND Meets the minimum characteristics of: structural engineering, heritage, or complex project	5 points per project for a total of 30 points

SRE 3.1.5

Respondents will be evaluated on the distinctiveness of representative projects in terms of building, infrastructure work, site, or location.

The representative projects will be evaluated, collectively, in accordance with Scale 1.1 below:

Scale 1.1	0 %	25 %	50 %	75 %	100 %	Available Points
SRE 3.1.5	Less than three of the six projects are collectively different in terms of building, infrastructure work, site, or location	Three of the six projects are collectively in terms of building, infrastructure work, site, or location	Four of the six projects are collectively different in terms of building, infrastructure work, site, or location	Five of the six projects are collectively different in terms of building, infrastructure work, site, or location	All six projects are collectively different in terms of building, infrastructure work, site, or location – no duplication	48 points

SRE 3.2. Experience and Expertise of Key Individuals

SRE 3.2.1. The Respondent should substantiate the experience and expertise of each Key Individual to be assigned to this project by providing the information as it pertains to each criterion listed below. This information is to be provided on a summary résumé **no longer than 3 pages** per Key Individual. Canada will evaluate the Key Individual identified by the Respondent by name and title for the following positions:

- i. Lead Program Manager (Project Leader);
- ii. Lead Representative (spokesperson – designated Key Individual responsible for presenting design submissions to all approval bodies) – may be the same as iii. to xii. below;
- iii. Lead Project Manager;
- iv. Lead Quality Manager
- v. Architectural Team Leader;
- vi. Lead Design Architect;
- vii. Architectural Production Leader;
- viii. Architectural Lead Quality Manager.
- ix. Structural Team Leader;
- x. Lead Structural Engineer;
- xi. Structural Production Leader; and
- xii. Structural Lead Quality Manager.

SRE 3.2.2. **Criteria** evaluated are:

- a. expertise and experience of the Key Individual in the proposed role on project(s) where each project is in one location only (not multiple locations) and includes a minimum of three of the following complexity characteristics:
 - i. Public infrastructure (e.g. subway or tunnel system, airport, bridge, etc.);
 - ii. Constrained spatial environment (e.g. downtown metropolitan area, limited land mass area, etc.);
 - iii. High security requirement of an entire facility (e.g. courthouse, laboratory level 3 or above, airport, prison, etc.);
 - iv. Layers of circulation or technical programming (e.g. pedestrian impact, public transportation, multiple user groups, separating the public from principle occupant or client/user, etc.); or
 - v. Process – government or public context (e.g. numerous approval bodies, ministerial or equivalent approval, etc.).

SRE 3.2.3. Each Key Individual role will be evaluated separately. For each Key Individual, the Respondent should provide a declaration of exclusivity signed by the Key Individual that:

3.2.3.1. States that the Key Individual agrees to having its name submitted as Key Individual for the Respondent's Response to the RFQ;

3.2.3.2. States that the Key Individual understands that if its name appears as Key Individual on more than one Response, all such Responses may be rejected; and

3.2.3.3. Is signed by the Key Individual.

3.2.3.4. Hereunder is the suggested text for the declaration of exclusivity

"I understand and agree to have my name submitted as a proposed Key Individual pursuant to the Request for Qualification for the Centre Block Rehabilitation Architectural and Engineering services. I agree not to offer my services as a Key Individual to any other potential Respondent to the same Request for Qualification and I understand that should I be listed as Key Individual on more than one Response, it may result in the disqualification of all such Responses."

Signature of proposed Key Individual

The above criteria will be evaluated in accordance with Scale 2 below.

Scale 2	0 %	20 %	40 %	60 %	80 %	100 %	Available Points
SRE 3.2.2.a	Key Individual has demonstrated less than 8 years of experience OR Key Individual has not performed in the proposed role in the last 10 years	Key Individual has demonstrated more than 8 years of experience OR Key Individual has performed in the proposed role for at least 2 of the last 10 years on one or more project(s) where each project is in one location only (not multiple locations) and includes a minimum of three complexity characteristics	Key Individual has demonstrated more than 10 years of experience OR Key Individual has performed in the proposed role for at least 4 of the last 10 years on one or more project(s) where each project is in one location only (not multiple locations) and includes a minimum of three complexity characteristics	Key Individual has demonstrated more than 12 years of experience AND Key Individual has performed in the proposed role for at least 6 of the last 10 years on one or more project(s) where each project is in one location only (not multiple locations) and includes a minimum of three complexity characteristics	Key Individual has demonstrated more than 15 years of experience AND Key Individual has performed in the proposed role for at least 7 of the last 10 years on one or more project(s) where each project is in one location only (not multiple locations) and includes a minimum of three complexity characteristics	Key Individual has demonstrated more than 20 years of experience AND Key Individual has performed in the proposed role for the last 10 years on one or more project(s) where each project is in one location only (not multiple locations) and includes a minimum of three complexity characteristics	Lead Representative (40 points), Lead Program Manager; Architectural and Structural Team Leaders; (30 points each), Lead Design Architect; Lead Structural Engineer (20 points each), Lead Project Manager; Lead Quality Manager; Architectural and Structural Production Leaders; Architectural and Structural Lead Quality Managers, (10 points each) Total: 230 points

SRE 3.3. Capacity of the Respondent

SRE 3.3.1. The Respondent is required to explain, in a **maximum of seven pages**, how they intend to provide and maintain the necessary capacity, over the course of the Centre Block Rehabilitation project while managing other business ventures by providing the information as it pertains to each criterion listed below.

SRE 3.3.2. **Criteria** evaluated are:

- a. Capacity to assemble, direct and support a very large Respondent's architectural and structural engineering full time workforce of between 100 to 300;
- b. Capacity to provide a significant program and project Respondent's management team to support a project as described in Appendix A - Centre Block Rehabilitation Program Overview;
- c. The Respondent's capacity to produce a complex and intricate series of construction documents, as it pertains to the provision of architectural and structural engineering services, in an accelerated and prioritized implementation framework, through a rapidly increasing, in-house, professional staff for the duration of the project;
- d. The Respondent's capacity to interpret and integrate various and possibly competing requirements into a coherent, quality managed design as it pertains to the provision of architectural and structural engineering services;
- e. Respondent's capability to present and highlight proposed solutions in a convincing manner so that formal approvals are obtained to meet scheduling requirements;

The above criteria will be evaluated in accordance with Scale 3 below:

Scale 3	0 %	20 %	40 %	60 %	80 %	100 %	Available Points
SRE 3.3.2 .a	Poor outline of architectural and structural engineering support OR Capacity to dedicate an architectural and structural engineering workforce of less than 100 to CB Rehab. project	Average outline of architectural and structural engineering support OR Capacity to dedicate an architectural and structural engineering workforce of 101 to 149 to CB Rehab. project	Good outline of architectural and structural engineering support OR Capacity to dedicate an architectural and structural engineering workforce of 150 to 199 to CB Rehab. project	Very good outline of architectural and structural engineering support AND Capacity to dedicate an architectural and structural engineering workforce of 200 to 249 to CB Rehab. project	Very good outline of architectural and structural engineering support AND Capacity to dedicate an architectural and structural engineering workforce of 250 to 300 to CB Rehab. project	Comprehensive outline of architectural and structural engineering support AND Capacity to dedicate an architectural and structural engineering workforce greater than 300 to CB Rehab. project	50
SRE 3.3.2 .b	Poor outline program and project management services OR Poor team or no team available over entire project	Average program and project management services OR Program and project management capacity available but not in-house OR Average team over entire project	Good substantiation program and project management services OR Program and project management capacity available but not in-house OR Good team over entire project	Very good substantiation of program and project management services AND Some in-house program and project management capacity AND Executive lead team over entire project	Comprehensive substantiation of program and project management services AND Some in-house program and project management capacity AND Executive lead team with some resources over entire project	Comprehensive substantiation of program and project management services AND Robust in-house program and project management defined business line AND Executive lead team with numerous senior resources over entire project	50
SRE 3.3.2 .c	Poor production capability for project of this scale OR Workforce will likely have difficulty responding to shifting priorities in a design process	Average production capability OR Workforce may have difficulty responding to shifting priorities in a design process OR No additional internal capacity to augment production workforce	Good production capability OR Workforce capable of responding to shifting priorities in a design process OR Poor additional internal capacity to augment production workforce	Very good production capability AND Strong workforce capable of responding to shifting priorities in a design process AND Some internal capacity to augment production workforce	Very good production capability both on-site and off-site AND Strong workforce capable of responding to shifting priorities in a design process AND Good internal capacity to augment production workforce	Comprehensive production capability both on-site and off-site AND Robust workforce capable of responding to shifting priorities in a design process AND Comprehensive internal capacity to augment production workforce	45

Scale 3	0 %	20 %	40 %	60 %	80 %	100 %	Available Points
SRE 3.3.2.d	<p>Poor internal capacity to track, distill, and assemble different project requirements</p> <p>OR</p> <p>Undemonstrated quality management process</p>	<p>Average management capability to track, distill, and assemble different project requirements</p> <p>OR</p> <p>Average quality management processes in place</p>	<p>Good management capability to track, distill, and assemble project requirements</p> <p>AND</p> <p>Good quality management processes in place</p>	<p>Very good management capability to track, distill, and assemble project requirements</p> <p>AND</p> <p>Good quality management processes in place</p>	<p>Very good internal capacity to track, distill, and assemble differing, highly complex and competing project requirements</p> <p>AND</p> <p>Very good quality management processes in place</p>	<p>Exceptional internal capacity to track, distill, and assemble differing, highly complex and competing project requirements</p> <p>AND</p> <p>Comprehensive corporate quality management processes in place</p>	45
SRE 3.3.2.e	<p>Good presentation capability by a subject matter expert</p> <p>OR</p> <p>Poor track record of obtaining design approvals from senior officials</p>	<p>Good presentation capability by an award winning professional</p> <p>AND</p> <p>Poor track record of obtaining design approvals from senior officials</p>	<p>Good presentation capability by a nationally renowned professional</p> <p>AND</p> <p>Documented track record of obtaining design approvals from senior officials</p>	<p>Very good presentation capability by a nationally renowned professional</p> <p>AND</p> <p>Documented track record of obtaining design approvals from senior officials</p>	<p>Very good presentation capability by an in-house nationally or internationally renowned professional</p> <p>AND</p> <p>Documented track record of obtaining design approval of complex projects with multi-jurisdictional bodies, from senior officials</p>	<p>Exceptional presentation capability by an in-house, nationally or internationally renowned professional</p> <p>AND</p> <p>Extensive track record of obtaining design approvals of complex projects with multi-jurisdictional approval bodies, from a Board of Directors, CEO, Ministerial, or Presidential authorities</p>	50

SRE 3.4. Internal Governance and Structure of the Respondent

SRE 3.4.1. The Respondent should present, in a **maximum of five pages**, their business strategy for the Centre Block Rehabilitation project by providing the information as it pertains to each criterion listed below.:

SRE 3.4.2. Criteria evaluated are:

- a. The Respondent's teaming arrangement with internal team structure, organization chart and responsibilities, and reporting relationships;
- b. A chart of their governance structure for this project with position titles;
- c. A decision making process, namely:
 - i. Description of process.
 - ii. Efficiencies associated with this process.
 - iii. Group/Individual responsible for taking a final decision on behalf of the Respondent.
- d. An internal issues resolution process associated with decision making or issues that may arise within the Respondent Team.
- e. An explanation of accounting/auditing practices of the Respondent.

The above criteria will be evaluated in accordance with Scale 4 below:

Scale 4	0 %	20 %	40 %	60 %	80 %	100 %	Available Points
SRE 3.4.2 .a and b	Poor teaming arrangement OR Poor or incomplete organization chart	Average project specific teaming arrangement OR Organization chart difficult to understand and lacks clarity	Average project specific teaming arrangement AND Logical organization chart with reporting relationships and responsibilities	Good project specific teaming arrangement AND Logical organization chart with well defined reporting relationships and responsibilities	Very Good and project specific teaming arrangement AND Clear and logical organization chart with well defined reporting relationships and responsibilities	Exceptional, comprehensive, and project specific teaming arrangement AND Clear and logical organization chart with well defined reporting relationships and responsibilities	60
SRE 3.4.2 .c and d	Poorly defined decision making process OR Efficiencies poorly related to decision making process OR No or poor dispute resolution process	Average decision making process OR Efficiencies somewhat related to decision making process OR Average dispute resolution process	Good, detailed decision making process for entire project AND Efficiencies related to decision making process AND Good dispute resolution process	Very good, detailed decision making process for entire project AND Efficiencies directly related to decision making process AND Good dispute resolution process	Very good, detailed decision making process for entire project with identification of decision makers AND Efficiencies directly related to decision making process AND Very good dispute resolution process	Explicit, comprehensive and detailed decision making process for entire project with identification of decision makers AND Efficiencies directly related to decision making process AND Comprehensive dispute resolution process	85
SRE 3.4.2 .e	No accounting practices OR No auditing process	Standard accounting practices OR No third party professional auditing process	Third party professional audit organization AND Standard accounting practices	Third party professional audit organization AND Documented accounting policies and practices	Third party professional audit organization AND Documented auditing process AND Documented accounting policies and practices	Third party professional audit organization AND Internal auditors AND Documented audit process AND Documented accounting policies and practices AND Quarterly financial reporting	35

SRE 3.5. Approach and Methodology

SRE 3.5.1. The Respondent should elaborate, in a **maximum of twelve pages**, on how they would foster an integrated and seamless implementation strategy and describe the understanding, processes and methodologies they would apply to a project that has a duration, scale and complexity commensurate with that described in Appendix A - Centre Block Rehabilitation Program Overview, and is delivered in a construction management delivery model where the design is prioritized and the construction activities occur simultaneously, by providing the information as it pertains to each criterion listed below.

SRE 3.5.2. **Criteria** evaluated are:

- a. Integration of their team;
- b. Integration of team with other project stakeholders;
- c. Time management;
- d. Cost management;
- e. Quality management;
- f. Risk management;
- g. Succession planning and knowledge transfer; and
- h. A preliminary synopsis of a conservation approach that includes the tangible and intangible values that apply to the project outlined in Appendix A. The synopsis will be expanded upon at the RFP

The above criteria will be evaluated in accordance with Scale 5 below:

Scale 5	0 %	20 %	40 %	60 %	80 %	100 %	Available Points
SRE 3.5.2 .a and b	<p>Poor process and methodology for assigning the roles and responsibilities</p> <p>OR</p> <p>Poor process and methodology for service delivery</p> <p>OR</p> <p>Poor interaction and integration of other stakeholders</p>	<p>Average process and methodology for assigning the roles and responsibilities</p> <p>OR</p> <p>Average process and methodology for service delivery</p>	<p>Good process and methodology for assigning the roles and responsibilities</p> <p>AND</p> <p>Average process and methodology for service delivery</p> <p>AND</p> <p>Good interaction and integration of other stakeholders</p>	<p>Good process and methodology for assigning the roles and responsibilities</p> <p>AND</p> <p>Good process and methodology for integrated delivery of services</p> <p>AND</p> <p>Good integration process and methodology for project stakeholders requirements</p>	<p>Very good process and methodology for assigning the roles and responsibilities</p> <p>AND</p> <p>Very good process and methodology for integrated delivery of services</p> <p>AND</p> <p>Very good integration process and methodology for project stakeholders requirements</p>	<p>Comprehensive process and methodology for assigning the roles and responsibilities</p> <p>AND</p> <p>Comprehensive process and methodology for seamless, integrated delivery of services</p> <p>AND</p> <p>Comprehensive integration process and methodology for project stakeholders requirements</p>	75
SRE 3.5.2 .c, d, e, and f	<p>Poor process and methodology for the responsibilities of the Respondent Team and processes with other stakeholders regarding time, cost, quality, and risk management</p>	<p>Average process and methodology for the responsibilities of the Respondent Team and processes in relation to project stakeholders regarding time, cost, quality, and risk management</p>	<p>Good process and methodology for the responsibilities of the Respondent Team and processes in relation to project stakeholders regarding time, cost, quality, and risk management</p>	<p>Good process and methodology for the roles and responsibilities of the Respondent Team and processes in relation with project stakeholders regarding time, cost, quality, and risk management</p>	<p>Very good process and methodology for the roles and responsibilities of the Respondent Team and processes in relation with project stakeholders regarding time, cost, quality, and risk management</p>	<p>Comprehensive process and methodology for the roles and responsibilities of the Respondent Team and processes in relation with project stakeholders regarding time, cost, quality, and risk management</p>	140

Scale 5	0 %	20 %	40 %	60 %	80 %	100 %	Available Points
SRE 3.5.2.9	No succession plan	Succession plan average in scope OR Poor approach	Succession plan limited to ownership positions OR Focus on emergency replacements OR Plans limited to identifying one possible successors	Succession plan limited to executive-level positions AND Focus on identifying immediate and short-term replacements AND Plans limited to identifying one or two potential successors for senior positions AND Plans linked to individual job requirements AND Succession plan re-evaluated	Succession plan for all Key Individuals indicating stage(s) of project delivery AND Development of talent and competencies for longer term AND Systematic and documented process for communication and knowledge transfer AND Succession plan re-evaluated	Comprehensive succession plan, linked to project delivery stages, for all Key Individuals with corporate management support AND Development of talent and competencies for longer term, linked to building competencies and skills required to achieve current and future goals AND Systematic and documented process for communication and knowledge transfer AND Succession plan re-evaluated at appropriate stages	75
SRE 3.5.2.h	Poor understanding and conservation approach	Acceptable <u>Average</u> understanding of a Conservation approach but falls short of being project specific OR Not expanded with respect to integration with facets of project delivery	Reasonable <u>Good</u> understanding of a Conservation approach specific to the Centre Block OR The Conservation approach is somewhat integrated with some facets of project delivery but not all, with some noticeable gaps	Good understanding of a Conservation approach specific to the Centre Block AND The Conservation approach is somewhat integrated with most facets of project delivery	Very good understanding of a Conservation approach specific to the Centre Block AND The Conservation approach is well integrated overall with all facets of project delivery	Excellent understanding and convincing articulation of a Conservation approach specific to the Centre Block AND The Conservation Approach is systematically integrated with all facets of project delivery	100

SRE 3.6. Presentation / Case scenario

The evaluation process will establish a sub-total score based on SRE 3.1 to SRE 3.5 for each Respondent. Only the top six Respondents will be invited to participate in the presentation / case scenario.

The presentation / case scenario is a second step in the evaluation process, which gives the Respondent the opportunity to present their approach to the presentation topics in person in the context of the information provided in this RFQ. The Respondent will be offered a maximum of forty-five minutes to make their presentation on the questions below. Respondents must be available to make the presentation within two weeks following the invitation for presentation.

SRE 3.6.1. The Respondent is limited to a maximum of six participants for the presentation / case scenario. The following Key Individuals should be present for the Presentation and Case scenario: Project Leader, Lead Representative, Architectural Team Lead, and Structural Team Leader. The Respondent is responsible to determine the need for two other participants to be present and participate in the delivery of the presentation. Presentation:

The Respondent should present the following four topics:

- a. Proposed communications plan, including:
 - i. Initial communications and consensus building approach (inception stage of project);
 - ii. Recommended reoccurring communications (pre-scheduled, operational meetings); and
 - iii. Close-out communications (ensuring the client and stakeholders agree that the project is at close-out stage).
- b. Approach to building consensus, amongst stakeholder and partner groups that may not always agree and their process to encourage open and honest feedback from various perspectives and come to an agreement or plan of action.
- c. Organization's defined culture. In absence of a defined culture, how does it ensure its members share common vision on strategic, operational and relational objectives?
 - i. How was the culture or shared vision derived?
 - ii. What are the organization's core values?
 - iii. How members of the Respondent Team are held accountable?
- d. Approach to maximize efficiencies and work place synergy with clients, stakeholders, partners and employees, considering people's various levels of skill, experience, knowledge, personalities and values?

For the presentation portion the Respondent can make use of audio / visual material that it will provide as it sees fit but the Respondent should be able to set-up the material within ten minutes.

The evaluation board reserves the right to ask clarification type question(s) during or immediately following the presentation

SRE 3.6.2. Case scenario

Following the forty-five minute presentation, the Respondent will be given a project-related scenario and be given 30 minutes to read and prepare their responses to pre-set questions. Immediately following the preparation period, the respondent will present their responses verbally.

The evaluation board reserves the right to ask clarification type question(s) immediately following the case scenario.

SRE 3.6.3. Evaluation Criteria:

- a. The Respondent's presentation and case scenario will be evaluated as a whole on the quality of the presentation, the coordination between presenters, presentation skills, fluidity of the presentation and ability to respond to questions.
- b. The information provided during the presentation and the case scenario will be evaluated on the compatibility of the organization's culture with the project requirements described in Appendix A, the benefits of mutual partnering, the presence of information gaps, quality service and responsiveness, standards of behaviour leverage to support an accountability structure and monitoring of client service level.

The above criteria will be evaluated in accordance with Scale 6 below:

Scale 6	0 %	20 %	40 %	60 %	80 %	100 %	Available Points
SRE 3.6.3.a	Poor Inadequate presentation	Presentation was just poor <u>but</u> enough to believe that minimum performance will be met OR Presentation very poorly coordinated OR Presentation skills of most Key Individuals identified under 3.6.1 is poor. OR Significant gaps in fluidity OR Poor ability to respond to questions	Presentation was average but enough to believe that adequate results could be achieved OR Presentation lacks balanced approach among Key Individuals identified under 3.6.1 OR Presentation skills of some Key Individuals identified under 3.6.1 is weak <u>average</u> OR Lacks fluidity OR Weak <u>Average</u> ability to respond to questions	Presentation above average and leads to believe that effective results could be achieved OR Presentation includes input from several Key Individuals identified under 3.6.1 OR Presentation skills of Key Individuals identified under 3.6.1 is adequate <u>good</u> OR Some gaps in fluidity OR Adequate <u>Good</u> ability to respond to questions	Presentation was convincing that effective results will be achieved AND Presentation includes input from all Key Individuals identified under 3.6.1 AND Presentation skills of Key Individuals identified under 3.6.1 is good <u>very good</u> AND Good <u>Fluidity</u> fluidity AND Good <u>Very Good</u> ability to respond to questions	Presentation was very convincing that extremely effective results will be achieved AND Presentation includes input from all Key Individuals identified under 3.6.1 and is very well coordinated AND Presentation skills of Key Individuals identified under 3.6.1 is strong <u>exceptional</u> AND good <u>Exceptional</u> fluidity AND Strong <u>Excellent</u> ability to respond to questions	75

Scale 6	0 %	20 %	40 %	60 %	80 %	100 %	Available Points
SRE 3.6.3.b	Topics were poorly substantiated	<p>Compatibility of Respondent's culture was not well substantiated.</p> <p>OR</p> <p>Significant gaps in communicating benefits of mutual partnering.</p> <p>OR</p> <p>Poor focus on quality service and responsiveness</p> <p>OR</p> <p>Significant information gaps in response to questions</p> <p>OR</p> <p>Poor description of standards of behaviour which can be leveraged to support an accountability structure</p> <p>OR</p> <p>No mention of procedure for monitoring Client service level</p>	<p>Compatibility of Respondent's culture was partly substantiated</p> <p>OR</p> <p>Communicated some elements and benefits of how they invest in mutual partnering</p> <p>OR</p> <p>Average focus on quality service and responsiveness</p> <p>OR</p> <p>Many information gaps in response to questions</p> <p>OR</p> <p>Very little definition of standards of behaviour which can be leveraged to support an accountability structure</p> <p>OR</p> <p>Procedure for monitoring Client service level mentioned</p>	<p>Compatibility of Respondent's culture is substantiated as being compatible</p> <p>OR</p> <p>Communicated many elements and benefits of how they invest in mutual partnering</p> <p>OR</p> <p>Good focus on quality service and responsiveness</p> <p>OR</p> <p>Information gaps evident in response to questions</p> <p>OR</p> <p>Definition standards of behaviour which can be leveraged to support an accountability structure</p> <p>OR</p> <p>Procedure for monitoring Client service level described.</p>	<p>Compatibility of Respondent's culture is compatible</p> <p>AND</p> <p>Successfully communicated most elements and benefits of how they invest in mutual partnering</p> <p>AND</p> <p>Good focus on quality service and responsiveness</p> <p>AND</p> <p>No apparent information gaps in response to questions</p> <p>AND</p> <p>Defined standards of behaviour which can be leveraged to support an accountability structure</p> <p>AND</p> <p>Procedure for monitoring Client service level well articulated</p>	<p>Compatibility of Respondent's culture is fully compatible</p> <p>AND</p> <p>Successfully communicated almost all or all elements and benefits of how they invest in mutual partnering</p> <p>AND</p> <p>Excellent focus on quality service and responsiveness</p> <p>AND</p> <p>No apparent information gaps in response to questions</p> <p>AND</p> <p>Clearly articulated well defined standards of behaviour which can be leveraged to support an accountability structure</p> <p>AND</p> <p>Procedure for monitoring Client service level very well articulated</p>	175

Solidation No. – N° de l'appel d'offre
EP748-151887/C

Amendment. No. – N° de la modification
Revision ~~5~~6

Buyer ID – Id de l'acheteur
FP002

Client Ref. No. – N° de réf. du client
R.011816.420

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EP748-151887

CCC No./N° CCC – FMS No./N° VME

APPENDIX A - DESCRIPTION OF CENTRE BLOCK REHABILITATION PROJECT

Appendix A - Centre Block Rehabilitation Program Overview

Project Culture

The success of this project is dependent on a heightened culture of open and collaborative dialogue that fosters innovative ideas and continual information sharing in order to achieve project goals and objectives. This should be central to the daily activities and actions of all Project Team members, which includes the consultants.

Active participation of all Project Team members within a forum that promotes creativity, resourcefulness, collaboration, integration is essential to create a 'can do' approach of doing things. The project culture should:

1. Promote team integration and the elimination of silos;
2. Streamline and simplify approval processes in all organizations;
3. Delegate authority to team members where possible;
4. Leverage technology for enhanced communications;
5. Accept the ongoing development and refinement of requirements;
6. Respect the inevitable reality of change;
7. Encourage innovation within the design;
8. Encourage ownership and responsibility of tasks; and
9. Ensure reactive problem solving and risk based decision making.

Location

The Centre Block Rehabilitation project is located on a National Historic Site of Canada located in downtown Ottawa, Ontario. It is adjacent to The Rideau Canal, a registered UNESCO World Heritage Site.

As shown in Figure 1, the proposed location of the primary work extends from the main lawn of Parliament Hill, south of the Vaux Wall, to the north edge of the escarpment overlooking the Ottawa River, and from the west edge of the escarpment to the east edge of the escarpment. Other work will be carried out at remote locations yet to be determined.

Significant construction is anticipated to start in 2018, after obtaining numerous design approvals. During the construction period the House of Commons of Canada (House of Commons) will conduct their parliamentary operations from the West Block, with a public entrance from the Visitor Welcome Centre, Phase 1 (VWC1). The Senate of Canada (Senate) will conduct their parliamentary operations from the Government Conference Centre, adjacent to the Rideau Canal. The Senate will also retain and constantly use offices and parliamentary committee rooms in the East Block. The Library of Parliament and Centre Block Underground Services (CBUS) buildings will also be operational during the construction period. Library of Parliament staff will operate from other locations.

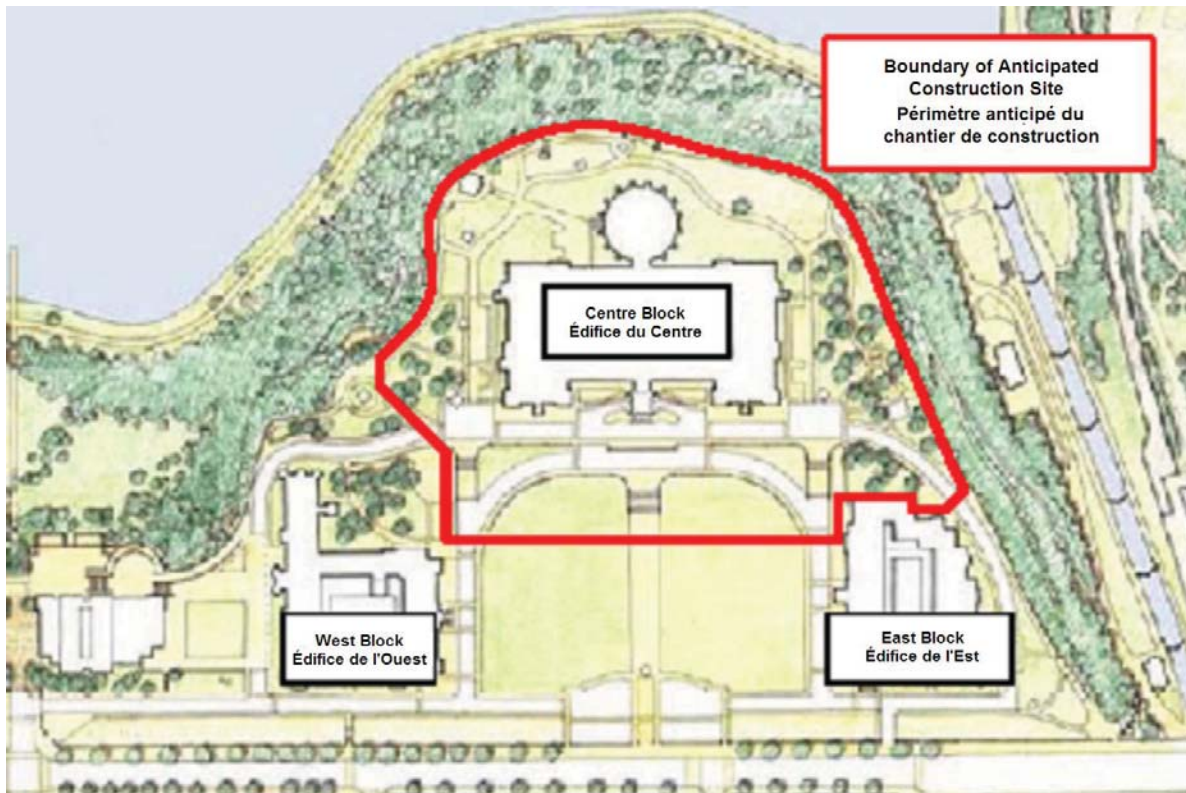


Figure 1 - Anticipated Construction Site

Parliamentary Precinct and its Long Term Vision and Plan

The Parliamentary Precinct is the home of Canada's parliamentary system and the physical expression of our commitment to democracy and the principle of freedom. The picturesque landscape and architectural style of the Precinct are enduring visual symbols of our country, while the openness, accessibility and security of the public spaces are representative of the values treasured and celebrated by all Canadians.

The Precinct provides the setting for the work of Parliamentarians and staff in a secure and efficient manner, but it is also the preeminent gathering place for public expression and celebration, as well as a place of quiet reflection.

Change within the Parliamentary Precinct needs to occur in a way that balances the evolving functional needs of parliamentarians and other users with the overriding commitment to preserve the historic, environmental and symbolic primacy of the site. The combination of careful conservation and appropriate contemporary interventions will create a more ecological and sustainable building and a stronger connection to its remarkable setting.

The Internet contains information about the Parliamentary Precinct at <http://www.tpsgc-pwgsc.gc.ca/collineduparlement-parliamenthill/index-eng.html>;
information about Centre Block as well as informative videos at <http://www.parl.gc.ca/Visitors/index-e.html>;
the Long Term Vision and Plan (LTVP) publication Building on a Solid Foundation at http://publications.gc.ca/collections/collection_2013/tpsgc-pwgsc/P4-51-2007-eng.pdf;
and information from the Federal Heritage Buildings Review Office (FHBRO) can be found at the following websites:
Parliament Hill, Centre Block
http://www.pc.gc.ca/apps/dfhd/page_fhbro_eng.aspx?id=2833
Parliament Buildings National Historic Site of Canada
http://www.pc.gc.ca/apps/dfhd/page_nhs_eng.aspx?id=471
Public Grounds of the Parliament Buildings National Historic Site of Canada
http://www.pc.gc.ca/apps/dfhd/page_nhs_eng.aspx?id=470
Parliament Hill, Complex
http://www.pc.gc.ca/apps/dfhd/page_fhbro_eng.aspx?id=2834
Parliament Hill, Grounds
http://www.pc.gc.ca/apps/dfhd/page_fhbro_eng.aspx?id=2835

A pre-design functional program for the Centre Block Rehabilitation project is under development and is not currently available but interim reports will be provided as they become available.

In addition, PWGSC has recently completed several studies related to the condition of the Centre Block. These reports are listed hereunder and will be accessible through BuyandSell.gc.ca:

- 1) *Center Block Building Condition Report* – Cleland Jardine Engineering – November 2006;
- 2) *Designated Substances Survey The Centre Block Building* – DST Consulting Engineers Inc. – January 2013;
 - a. *Designated Substances Survey Supplement for the Centre Block Building* – PWGSC – June 2013;
 - b. *Addendum to the Designated Substance Survey prepared for the Centre Block Major Rehabilitation Project* – PWGSC – September 2013;
- 3) *Centre Block Preliminary Structural and Seismic Study* – Halsall Associates;
 - a. *Seismic Research Study for Centre Block, Parliament Hill Work Package 1* – Halsall Associates – February 2015
 - b. *Preliminary Seismic Assessment for Centre Block, Parliament Hill Work Package 2* – Halsall Associates – March 2015;
 - c. *Supplemental Seismic Report For Centre Block, Parliament Hill Work Package 3* – Halsall Associates – May 2015;

- d. *Structural Wind Loading Study* – Gradient Wind Engineering – May 2015;
- e. *High Level Seismic Upgrade Cost Estimate for Centre Block, Parliament Hill* – Halsall Associates – May 2015;
- 4) *Parliament Hill – Centre Block North Elevation Masonry-Steel Girder Assembly* - J.L.Richards & Associates Limited – April 2013;
- 5) *Preliminary Geotechnical Investigation - Centre Block Project* – Stantec;
 - a. *Draft Geotechnical Data Gap Analysis* – Stantec – August 2014;
 - b. *Geotechnical Report* – Stantec – April 2015, revised June 2015;
 - c. *Limited Phase II Environmental Site Assessment*. – Stantec – April 2015;
 - d. *Archaeological Investigations of Preliminary Geotechnical Boreholes for the Centre Block Rehabilitation Project* – Stantec – April 2015
- 6) *North Perimeter Wall Rehabilitation: Phase 3 Design Development* – Robertson Martin Architects – October 2014;
- 7) *Centre Block Ventilation Towers Rehabilitation Project Design Development* – KIB Consultants Inc. + Watson MacEwen Teramura Architects – June 2013;
- 8) *Centre Block, Parliament Hill, Ottawa East and West Pavilions Rehabilitation Design Development* – Fournier Gersovitz Moss Drolet Architects & Associates – July 2013.

Project Description

The Centre Block is at the very heart of Canada's political and cultural landscape. It represents the rich history of this country, as well as its contemporary hopes and dreams. As the institutional home of Canada's system of parliamentary democracy, it embodies the achievements and challenges of a bilingual, pluralistic society. Its setting, within the extraordinary landscape of Parliament Hill, reminds us of the powerful intersection of history and geography that define Canada's identity, and that compel us to consider an ecological and sustainable future for this place and for the world.

The Centre Block contains many overlapping identities - as a place of governance, as a forum for public engagement, as a place of pilgrimage, as a setting for national rituals and celebrations, as an example of beautifully integrated design and craftsmanship, as a monument to Canadian achievements and sacrifices, as the focus of a capital city and of a country.

The Centre Block is the core component within the Parliament Hill complex, occupying a central position between the East Block, the West Block, the Library of Parliament and the emerging Visitor Welcome Centre. The Gothic Revival style of the original mid-19th Century building was specifically chosen to allow a rich and complex relationship between the wilderness escarpment to the north and the great lawn to the south. In its rebuilding after the disastrous 1916 fire, the exterior style was maintained and a new Beaux-Arts interior created to update the building and allow an increased public

presence. It displays a multitude of stone carvings, including gargoyles, grotesques and friezes in keeping with the Victorian High Gothic style. The building is connected with the Peace Tower, built between 1919 and 1927, and the Library of Parliament. It houses the Senate and House of Commons Chambers and offices of numerous Senators, Members of Parliament and senior administration or both legislative houses, as well as many ceremonial spaces such as the Hall of Honour, the Memorial Chamber and Confederation Hall.

Major renovations were first proposed in the 1960's. At that time the original mechanical and electrical systems were already more than 40 years old. Nothing was done for another nine years when a basement fire prompted improvements to the life safety systems. In the mid-1970s, a complete rehabilitation was proposed but was postponed; however emergency exiting from the Peace Tower was improved. By 1998, the CBUS had been constructed. This facility included underground electrical switchgear, transformers, emergency power generation and centralized IT facilities as well as storage and support space for the House of Commons. It also provided limited improvements to House of Commons material handling capability.

Since 1999, only emergency repairs and regular maintenance have been undertaken to allow continued occupancy of the building. The last significant rehabilitation was the repair to the Peace Tower and south façade, completed in the late 1990s. Repairs to the building such as the courtyard parapets and some of the penthouses have been completed and other similar interventions are ongoing.

The Centre Block, including the Peace Tower, requires significant rehabilitation in the very near-term as many of its major systems and components will be at risk of critical failure by 2019, with total failure predicted by 2025. Due to the interdependencies of the Centre Block building systems, it must be decommissioned at one time and emptied before any invasive work can begin. A challenging aspect of this project's scope will be to integrate the Visitor Welcome Centre (VWC) Complex, aligning the LTVP's direction for a connecting concourse spine for pedestrian movement and independent but connected material handling facilities.

Project Elements

The following outlines the scope of work for the complete rehabilitation of Centre Block and the Peace Tower. The outline is only to provide the reader with guidance as to the degree of undertaking and complexity and should not be considered an exhaustive list:

Centre Block

The following outlines the scope of work for the complete rehabilitation of Centre Block and the Peace Tower. The outline is only to provide the reader with guidance as to the degree of undertaking and complexity and should not be considered an exhaustive list:

- 1) Security/Asset Condition
 - a. Restoration of the building envelope, including selective security mitigation measures to the extent possible given the building's heritage designation; and
 - b. Seismic upgrade in accordance with the 2015 National Building Code of Canada, to the extent possible given the building's heritage designation. The structural systems for Centre Block are situated for the most part on bedrock and consist of:
 - i. Reinforced concrete beams and slab supported on reinforced columns and unreinforced concrete walls and piers;
 - ii. Steel beams and girders bearing on interior unreinforced brick masonry walls and exterior unreinforced brick masonry walls with an integral outer wythe of stone; and
 - iii. Skeleton frames of steel girders framed into steel columns on steel or cast-iron bases embedded in concrete and masonry with unreinforced masonry infill walls.
- 2) Building Operations
 - a. Excavation of the basement subject to viability and cost benefit to add space for building support functions; and
 - b. New mechanical, electrical, and vertical transportation systems.
- 3) Functional Requirements
 - a. New Information Technology, multimedia and security systems;
 - b. Parliamentary office suites and broadcast capable committee rooms
 - c. Adjustment to the Senate Chamber and the House of Commons Chamber to allow for additional seating;
 - d. Complete fit-up of the building, including special purpose space (e.g. Chambers, Committee Rooms, and support space, cafeteria, etc.); and
 - e. Furniture, fixtures and equipment.
- 4) Heritage Requirements
 - a. Restoration of more than 50 designated heritage spaces such as Salle de la Francophonie, Hall of Honour, Reading Room, etc.;
 - b. Specialized art handling for the removal, storage and return of over 20,000 heritage assets and the main collection of the Library of Parliament;
 - c. Conservation of fixed and moveable heritage assets; and
 - d. Significant conservation of exterior and interior masonry, wood, plaster, paint, art glass, fabric and metals.

Visitor Welcome Centre Complex

The first phase of the VWC Complex is currently under construction and is situated west of the Vaux Wall, between the Centre Block and the West Block. Building on the

approved three level design of WWC1, the remainder of the WWC Complex is proposed within the scope of the Centre Block Rehabilitation project, built underground in front of and connected to the Centre Block, WWC1, and to East Block. The upper level will include a secure public concourse and Visitor Experience Centre. The middle level would carry some or most of the infrastructure needed to service Centre Block and the surrounding site, and the lowest level would function as a material handling and building support corridor providing a secure and efficient pathway serving the Centre, East and West Blocks. This will connect to a future entry portal, yet to be determined.

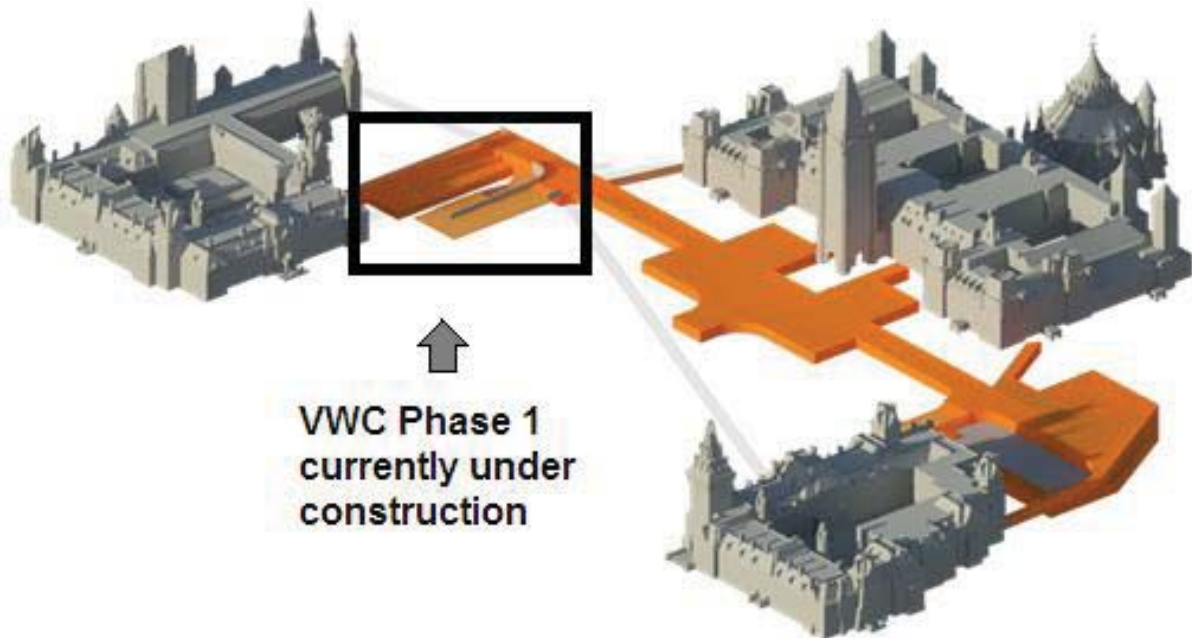


Figure 2 - Visitor Welcome Centre Complex

- 1) Functional Requirements
 - a. Visitor services (information and orientation, security screening and marshalling, education and public programs and other services;
 - b. Material handling connecting the buildings of the Parliamentary triad; and
 - c. Building support services.
- 2) Building Operations
 - a. Utility corridor; and
 - b. Building systems for the WWC Complex, Centre Block, Peace Tower, East Block and the broader Parliamentary Precinct.

Site Requirements

The project site is to be carefully transitioned to construction operations as the building is decanted. The final site development must be reflective of its national historic nature. This effort includes:

- 1) Decommissioning of site systems and the completion of numerous interconnected enabling projects, including signage and wayfinding in downtown Ottawa;
- 2) Extensive architectural landscaping and architectural lighting for Parliament Hill; and
- 3) Security requirements.

Construction Management Project Delivery

PWGSC has opted for a fast-tracked Construction Management (CM) delivery method, with the Construction Manager at risk and responsible for tendering the work and for the construction cost and schedule.

Project implementation must enhance critical decision making in order to prioritize the design and interim approvals, allowing construction to start early and in an optimized sequence. The cost benefit of this approach has a significant impact to the cash flow and overall project cost. This implementation approach is routinely adopted in industry through public-private-partnerships (P3) and design-build (D-B) projects, which are variants of construction management, and is central to the success of the Centre Block Rehabilitation project.

The overall project is a series of sub-projects, interconnected and dependent upon each other. Enabling projects must be designed and completed in order to decant and decommission the building. Targeted and specialized investigations and materials testing are essential to inform the structural and seismic design, conservation strategy and other design disciplines. Formal approvals are required to start building decommissioning and construction. The massing, orientation and interconnection of the VWC Complex to adjacent buildings is an integral aspect of achieving functionality and security requirements, while balancing time and cost objectives. Comprehensive and fully integrated project and quality management services for all aspects of the design and construction are essential for the success of the project.

Investigations

Significant investigation work must be performed concurrently with the progression of the Schematic Design. Investigations must be carefully planned and implemented in a prescribed manner that maintains the operations of Parliament and provides the necessary information to develop design solutions. The Respondent should have an intuitive understanding of the type and scale of investigation work required and be capable of precisely instructing the Construction Manager what investigations are required on a prioritized basis immediately after contract award. Investigations will primarily be limited to occur when Parliament is not sitting.

Enabling Projects

The Project Team must complete 15-20 enabling projects by early 2018, in advance of performing any substantive construction. These projects range from approximately \$1 Million to \$20 Million each and have various degrees of complexity and involve a multidisciplinary and multi-trade effort. These projects are directly linked to and will occur concurrently with the main design and the investigations work. They will include civil and building infrastructure and fit-up within or around Centre Block, as well as other locations in the Parliamentary Precinct and National Capital Region.

Building Information Modeling (BIM)

PWGSC is currently creating a 3D Building Information Model (BIM) model of Centre Block and the surrounding site. The BIM is intended to be updated and enhanced by the entire design team over the duration of the Project. The construction team will provide input to and support of the BIM, utilizing this for 4D scheduling of the work and possibly 5D scheduling. The Request for Proposal will identify BIM requirements throughout the phases of the Project.

Project Duration

This significant project will take between 8 - 12 years to complete depending on the options approved for implementation. Regardless of the options approved, the first two years of the project are critical when the Schematic Design must be completed and approved in less than 24 months from contract award. Formative seismic/structural design options, inclusive of architectural and security impacts, must be completed within 16 months for presentation to approval bodies.

Project Scale

This project of national significance will be of a size greater than all work progressed to date on the LTVP, and will be similar in complexity, scope and scale with projects such as the Capitol Visitors Centre (Washington, DC), the renovations of the United Nations Headquarters (New York City), and the planned rehabilitation of Westminster Palace (London, UK).

Project Objectives

The objectives of the project are to:

- 1) Respect and enhance the building's exterior and interior, maintaining its heritage defining character and symbolic values, utilizing best practice conservation standards balanced with opportunities for the respectful expression of contemporary architecture;
- 2) Provide an appropriate facility with flexible, adaptable and effective systems, components and technologies that support the occupants in the conduct of their

business, meeting the operational and functional requirements of a modern Parliament;

- 3) Ensure the rehabilitation is consistent with the long-term development plans for Parliament Hill;
- 4) Ensure rehabilitation is completed in a timely, cost-effective manner, meeting the requirements of the occupants and visitors by respecting approved scope and quality objectives;
- 5) Rehabilitate Centre Block so that it respects and reflects the dignity and integrity of the Parliament of Canada;
- 6) Ensure rehabilitation reflects, responds and enhances historic and contemporary Canadian identities and values; and
- 7) Ensure that the appropriate level of security is incorporated into the design, rehabilitation and construction in a balanced, layered approach, alleviating a risk to accessibility or visual distraction from the heritage characteristics of the building and its surroundings.

Project Team

The Project Team will be comprised of officials from PWGSC, the consultant (successful Proponent), the construction manager, the Parliamentary Partners (the Senate, House of Commons, and the Library of Parliament), other stakeholders and third party support services. The Project Team must work in an integrated fashion, with a high degree of collocation on site and/or close to Parliament Hill.

Stakeholders

The stakeholders who have an interest in the rehabilitation of Centre Block are nationwide as the building is the centerpiece of Canada's legislative assembly and the most recognizable building in the country, jointly owned by all Canadian citizens. However, there are many stakeholders who utilize the building routinely and have a deep and abiding interest in the functionality, appearance, health and safety, security and its daily operation, including:

- 1) Primary Stakeholders
 - a. The Senate of Canada;
 - b. The House of Commons of Canada;
 - c. The Library of Parliament;
 - d. Royal Canadian Mounted Police (RCMP);
 - e. Privy Council Office; and
 - f. PWGSC

2) Other Stakeholders

- a. Department of Canadian Heritage;
 - i. Federal Heritage Buildings Review Office (FHBRO)
 - ii. The Canadian Conservation Institute (CCI)
- b. National Capital Commission (NCC);
- c. City of Ottawa;
- d. Authorities having jurisdiction; and
- e. Canadians at large.

Solidation No. – N° de l'appel d'offre
EP748-151887/C

Amendment. No. – N° de la modification
Revision ~~5~~6

Buyer ID – Id de l'acheteur
FP002

Client Ref. No. – N° de réf. du client
R.011816.420

File No. – N° du dossier
EP748-151887

CCC No./N° CCC – FMS No./N° VME

APPENDIX B - RESPONDENT IDENTIFICATION AND DECLARATION

Appendix B – Respondent Identification and Declaration

1. Respondent:

Name: _____
**add lines if necessary*

Address: _____
Street Number / Street Name, Unit / Suite / Apartment Number

City, Province, Territory

Postal Code

Name of Respondent's Representative: _____
**add lines if necessary*

Telephone Number: (____) ____-____, Fax Number: (____) ____-____

E-Mail: _____

2.

a. Architectural Firm(s) / Entity(ies):

.....
.....
.....

**add lines if necessary*

b. Structural Engineering Firm(s) / Entity(ies):

.....
.....
.....

**add lines if necessary*

3. Proposed Centre Block Role

Provide a description of how the Respondent or Respondent Team member(s) will be directly involved in the proposed delivery of the Centre Block Rehabilitation project as well as all necessary information pertaining to the parent company, the subsidiary, the affiliate, or the subcontractor, whose experience is being claimed by the Respondent or the Respondent Team member:

Entity	Required Information
Name (including the name of any legal entity of the parent company, the subsidiary, the affiliate, or the subcontractor):	<ol style="list-style-type: none"> 1. Role in the proposed delivery of Centre Block Rehabilitation project; and 2. Provide for the entity the name of a contact person in authority within this entity, the address, telephone number and email address.
Note to Respondent: Add rows as required	

4. Key Individuals and provincial professional licensing status and/or accreditation:

Proof of licensed status and/or eligibility to be licensed is required and must be provided for both Ontario.

KEY INDIVIDUAL	NAME	Provincial licensing status / accreditation
Lead Program Manager (Project Leader)		
Lead Representative		
Lead Project Manager		
Lead Quality Manager		
Architectural Team Leader		Licensed architects or eligible to be licensed as an architect in the province of Ontario
Lead Design Architect		
Architectural Production Leader		
Architectural Lead Quality Manager		
Structural Team Leader		Licensed engineers or eligible to be licensed as an engineer in the province of Ontario
Lead Structural Engineer		
Structural Production Leader		

Solicitation No. – N° de l'appel d'offre
EP748-151887/C

Amendment No. – N° de la modification
Revision ~~5~~6

Buyer ID – Id de l'acheteur
FP002

Client Ref. No. – N° de réf. du client
R.011816.420

File No. – N° du dossier
EP748-151887

CCC No./N° CCC – FMS No./N° VME

Structural Lead Quality Manager		
------------------------------------	--	--

5. Language Preference

If qualified to participate in the next step of the solicitation process, the Respondent would prefer to receive correspondence and associated procurement documentation in the following language:

English

French

6. Declaration

The Respondent represents that the person identified above as the Respondent's representative is fully authorized to represent the Respondent in all matters related to its Response, including but not limited to providing clarifications and additional information that may be requested in association with its Response.

The Respondent also hereby agrees and acknowledges that:

- i. This declaration form has been duly authorized and validly executed;
- ii. The Respondent has received, read, examined, understood and agrees to be bound by, the entire RFQ including all amendment(s) thereto;
- iii. The Respondent is bound by all statements and representations in its RFQ Response; and
- iv. The Respondent acknowledges that information provided above will be used to support the evaluation of its Response

I, the undersigned, being a principal of the Respondent, have the authority to bind the corporation, partnership, sole proprietorship, or Joint Venture as applicable, and hereby certify that the information given on this form and in the submitted Response is accurate to the best of my knowledge..

..... name signature
..... title	
I have authority to bind the Corporation / Partnership / Sole Proprietorship / Joint Venture	
..... name signature
..... title	
I have authority to bind the Corporation / Partnership / Sole Proprietorship / Joint Venture	
..... name signature
..... title	
I have authority to bind the Corporation / Partnership / Sole Proprietorship / Joint Venture	

Solidation No. – N° de l'appel d'offre
EP748-151887/C

Amendment. No. – N° de la modification
Revision ~~5~~6

Buyer ID – Id de l'acheteur
FP002

Client Ref. No. – N° de réf. du client
R.011816.420

File No. – N° du dossier
EP748-151887

CCC No./N° CCC – FMS No./N° VME

APPENDIX C - CLIENT REFERENCE FORM

Solidation No. – N° de l'appel d'offre
EP748-151887/C

Amendment No. – N° de la modification
Revision ~~5~~6

Buyer ID – Id de l'acheteur
FP002

Client Ref. No. – N° de réf. du client
R.011816.420

File No. – N° du dossier
EP748-151887

CCC No./N° CCC – FMS No./N° VME

Client Reference Form – Project

Provide the following information for each project that is presented by the Respondent: <i>(Please expand space provided to accommodate extent of information requested)</i>	
Project name / description	
Describe the work performed by the Respondent on the project	
Describe the contracting delivery model used for the project	
Describe the overall "scope" of the project	
Project location	
Project size (m ² or ft ²)	
Initial construction cost (excluding taxes)	
Final/current construction cost (excluding taxes)	
If applicable, explain any discrepancy between initial and final construction cost	
Describe any significant "scope" changes during the project	
Original completion date	
Actual or approved completion date	
If applicable, explain any discrepancy between original and actual/approved completion date	
Contact Information and Testimonial	
Client reference's company name	
Client reference representative's name	
Client reference representative's title	
Client reference representative's telephone number	Area Code (____), Number ____ - ____
Client reference representative's email address	

Solidation No. – N° de l'appel d'offre
EP748-151887/C

Amendment No. – N° de la modification
Revision 56

Buyer ID – Id de l'acheteur
FP002

Client Ref. No. – N° de réf. du client
R.011816.420

File No. – N° du dossier
EP748-151887

CCC No./N° CCC – FMS No./N° VME

Name of entity/firm claiming the experience	
Client Reference Representative's Testimonial	To the best of my knowledge, the information cited above is true and factual.
	_____ <i>Signature</i> _____ <i>Date</i>

Note to Respondent: The information above must be provided for each of the six projects to be submitted by the Respondent.

Solidation No. – N° de l'appel d'offre
EP748-151887/C

Amendment. No. – N° de la modification
Revision ~~5~~6

Buyer ID – Id de l'acheteur
FP002

Client Ref. No. – N° de réf. du client
R.011816.420

File No. – N° du dossier
EP748-151887

CCC No./N° CCC – FMS No./N° VME

APPENDIX D - LIST OF DIRECTORS

Appendix D – List of Directors

By submitting a Response, the Respondent certifies that the Respondent and its affiliates are in compliance with the provisions as stated in section 8. INTEGRITY PROVISIONS - RESPONSE.

The related documentation therein required will assist Canada in confirming that the certifications are true.

NOTE TO RESPONDENTS
WRITE DIRECTOR'S AND/OR OWNERS SURNAMES AND GIVEN NAMES

FIRM / ENTITY	NAME

NOTE TO RESPONDENTS: ADD ROWS AS REQUIRED

Solidation No. – N° de l'appel d'offre
EP748-151887/C

Amendment. No. – N° de la modification
Revision ~~5~~6

Buyer ID – Id de l'acheteur
FP002

Client Ref. No. – N° de réf. du client
R.011816.420

File No. – N° du dossier
EP748-151887

CCC No./N° CCC – FMS No./N° VME

APPENDIX E - ESCALATION CALCULATION

Escalation Calculation - 2015 Value of Construction Costs after 1999

Year Count	Year	Example* Construction Cost	StatsCan Escalation Values %	Annual Escalation	Cumulative Escalated Value	Cumulative Escalation
1	1993		1.14			
2	1994		2.5			
3	1995		1.95			
4	1996		1.2			
5	1997		2.49			
6	1998		1.62			
7	1999	\$ 142,500,000	2.27			
8	2000		8.33	\$ 11,870,250	154,370,250	8.33%
9	2001		0.72	\$ 1,111,466	\$ 155,481,716	9.11%
10	2002		3.16	\$ 4,913,222	\$ 160,394,938	12.56%
11	2003		3.06	\$ 4,908,085	\$ 165,303,023	16.00%
12	2004		7.09	\$ 11,719,984	\$ 177,023,007	24.23%
13	2005		3.85	\$ 6,815,386	\$ 183,838,393	29.01%
14	2006		6.37	\$ 11,710,506	\$ 195,548,899	37.23%
15	2007		5.59	\$ 10,931,183	\$ 206,480,082	44.90%
16	2008		8.74	\$ 18,046,359	\$ 224,526,442	57.56%
17	2009		-1.48	-\$ 3,322,991	\$ 221,203,450	55.23%
18	2010		4.65	\$ 10,285,960	\$ 231,489,411	62.45%
19	2011		5.4	\$ 12,500,428	\$ 243,989,839	71.22%
20	2012		1.43	\$ 3,489,055	\$ 247,478,894	73.67%
21	2013		-0.51	-\$ 1,262,142	\$ 246,216,751	72.78%
22	2014		1.54	\$ 3,791,738	\$ 250,008,489	75.44%

Non-Residential Building Construction Price Index (NRBCPI) escalation for Ottawa

* Example: Assumes project completion in December 1999

Solidation No. – N° de l'appel d'offre
EP748-151887/C

Amendment. No. – N° de la modification
Revision ~~5~~6

Buyer ID – Id de l'acheteur
FP002

Client Ref. No. – N° de réf. du client
R.011816.420

File No. – N° du dossier
EP748-151887

CCC No./N° CCC – FMS No./N° VME

APPENDIX F - FEDERAL CONTRACTORS PROGRAM FOR EMPLOYMENT EQUITY CERTIFICATION

Appendix F – Federal Contractors Program for Employment Equity Certification

I, the Respondent, by submitting the present information to the Contracting Authority, certify that the information provided is true as of the date indicated below. The certifications provided to Canada are subject to verification at all times. I understand that Canada will declare a Response non-compliant, or will declare a successful Proponent in default, if a certification is found to be untrue, whether during the Response evaluation period or during the contract period. Canada will have the right to ask for additional information to verify the Respondent's certifications. Failure to comply with any request or requirement imposed by Canada may render the Response non-compliant or constitute a default under the contract.

For further information on the Federal Contractors Program for Employment Equity visit Employment and Social Development Canada (ESDC)-Labour's website.

Date: _____ (YY/MM/DD) (If left blank, the date will be deemed to be the RFQ closing date.)

Complete both A and B.

A. Check only one of the following:

- A1. The Respondent certifies having no work force in Canada.
- A2. The Respondent certifies being a public sector employer.
- A3. The Respondent certifies being a federally regulated employer being subject to the *Employment Equity Act*.
- A4. The Respondent certifies having a combined work force in Canada of less than 100 employees (combined work force includes: permanent full-time, permanent part-time and temporary employees [temporary employees only includes those who have worked 12 weeks or more during a calendar year and who are not full-time students]).
- A5. The Respondent has a combined work force in Canada of 100 or more employees; and
 - A5.1. The Respondent certifies already having a valid and current Agreement to Implement Employment Equity (AIEE) in place with ESDC-Labour.

OR

- A5.2. The Respondent certifies having submitted the Agreement to Implement Employment Equity (LAB1168) to ESDC-Labour, and has provided a copy as part of its Response.

OR

- A5.3. If not submitted to ESDC-Labor, proceed to completing the form Agreement to Implement Employment Equity (LAB1168), duly signing it, and transmit it to ESDC-Labour.

B. Check only one of the following:

- B1. The Respondent is not a Joint Venture.

OR

- B2. The Respondent is a Joint Venture and each member of the Joint Venture must provide the Contracting Authority with a completed Federal Contractors Program for Employment Equity - Certification. (Refer to section 9. JOINT VENTURE)

Solidation No. – N° de l'appel d'offre
EP748-151887/C

Amendment. No. – N° de la modification
Revision ~~5~~6

Buyer ID – Id de l'acheteur
FP002

Client Ref. No. – N° de réf. du client
R.011816.420

File No. – N° du dossier
EP748-151887

CCC No./N° CCC – FMS No./N° VME

APPENDIX G - SECURITY REQUIREMENT CHECK LIST



APPENDIX G – SECURITY REQUIREMENT CHECK LIST

Contract Number / Numéro du contrat EP748-151887 R1
Security Classification / Classification de sécurité UNCLASSIFIED

SECURITY REQUIREMENT CHECK LIST (SRCL) LISTE DE VÉRIFICATION DES EXIGENCES RELATIVES À LA SÉCURITÉ (LVERS)

PART A - CONTRACT INFORMATION / PARTIE A - INFORMATION CONTRACTUELLE			
1. Originating Government Department or Organization / Ministère ou organisme gouvernemental d'origine Public Works and Government Services Canada	2. Branch or Directorate / Direction générale ou Direction PPB		
3. a) Subcontract Number / Numéro du contrat de sous-traitance	3. b) Name and Address of Subcontractor / Nom et adresse du sous-traitant		
4. Brief Description of Work - Brève description du travail Architectural and Engineering Services for the Centre Block Rehabilitatino Project			
5. a) Will the supplier require access to Controlled Goods? Le fournisseur aura-t-il accès à des marchandises contrôlées?			<input checked="" type="checkbox"/> No / Non <input type="checkbox"/> Yes / Oui
5. b) Will the supplier require access to undclassified military technical data subject to the provisions of the Technical Data Control Regulations? Le fournisseur aura-t-il accès à des données techniques militaires non classifiées qui sont assujetties aux dispositions du Règlement sur le contrôle des données techniques?			<input checked="" type="checkbox"/> No / Non <input type="checkbox"/> Yes / Oui
6. Indicate the type of access required - Indiquer le type d'accès requis			
6. a) Will the supplier and its employees require access to PROTECTED and/or CLASSIFIED information or assets? Le fournisseur ainsi que les employés auront-ils accès à des renseignements ou à des biens PROTÉGÉS et/ou CLASSIFIÉS? (Specify the level of access using the chart in Question 7. c) (Préciser le niveau d'accès en utilisant le tableau qui se trouve à la question 7. c)			<input type="checkbox"/> No / Non <input checked="" type="checkbox"/> Yes / Oui
6. b) Will the supplier and its employees (e.g. cleaners, maintenance personnel) require access to restricted access areas? No access to PROTECTED and/or CLASSIFIED information or assets is permitted. Le fournisseur et ses employés (p.ex. nettoyeurs, personnel d'entretien) auront-ils accès à des zones d'accès restreintes? L'accès à des renseignements ou à des biens PROTÉGÉS et/ou CLASSIFIÉS n'est pas autorisé.			<input checked="" type="checkbox"/> No / Non <input type="checkbox"/> Yes / Oui
6. c) Is this a commercial courier or delivery requirement with no overnight storage? S'agit-il d'un contrat de messagerie ou de livraison commerciale sans entreposage de nuit?			<input checked="" type="checkbox"/> No / Non <input type="checkbox"/> Yes / Oui
7. a) Indicate the type of information that the supplier will be required to access / Indiquer le type d'information auquel le fournisseur devra			
Canada <input checked="" type="checkbox"/>	NATO / OTAN <input type="checkbox"/>	Foreign / Étranger <input type="checkbox"/>	
7. b) Release restrictions / Restrictions relatives à la diffusion			
No release restrictions Aucune restriction relative à la diffusion <input checked="" type="checkbox"/> Not releasable À ne pas diffuser <input type="checkbox"/> Restricted to: / Limité à : <input type="checkbox"/> Specify country(ies): / Préciser le(s) pays :	All NATO countries Tous les pays de l'OTAN <input type="checkbox"/> Restricted to: / Limité à : <input type="checkbox"/> Specify country(ies): / Préciser le(s) pays :	No release restrictions Aucune restriction relative à la diffusion <input type="checkbox"/> Restricted to: / Limité à : <input type="checkbox"/> Specify country(ies): / Préciser le(s) pays :	
7. c) Level of information / Niveau d'information			
PROTECTED A / PROTÉGÉ A <input type="checkbox"/>	NATO UNCLASSIFIED / NATO NON CLASSIFIÉ <input type="checkbox"/>	PROTECTED A / PROTÉGÉ A <input type="checkbox"/>	
PROTECTED B / PROTÉGÉ B <input type="checkbox"/>	NATO RESTRICTED / NATO DIFFUSION RESTREINTE <input type="checkbox"/>	PROTECTED B / PROTÉGÉ B <input type="checkbox"/>	
PROTECTED C / PROTÉGÉ C <input type="checkbox"/>	NATO CONFIDENTIAL / NATO CONFIDENTIEL <input type="checkbox"/>	PROTECTED C / PROTÉGÉ C <input type="checkbox"/>	
CONFIDENTIAL / CONFIDENTIEL <input type="checkbox"/>	NATO SECRET / NATO SECRET <input type="checkbox"/>	CONFIDENTIAL / CONFIDENTIEL <input type="checkbox"/>	
SECRET / SECRET <input checked="" type="checkbox"/>	COSMIC TOP SECRET / COSMIC TRÈS SECRET <input type="checkbox"/>	SECRET / SECRET <input type="checkbox"/>	
TOP SECRET / TRÈS SECRET <input type="checkbox"/>		TOP SECRET / TRÈS SECRET <input type="checkbox"/>	
TOP SECRET (SIGINT) / TRÈS SECRET (SIGINT) <input type="checkbox"/>		TOP SECRET (SIGINT) / TRÈS SECRET (SIGINT) <input type="checkbox"/>	

Security Classification / Classification de sécurité UNCLASSIFIED





APPENDIX G – SECURITY REQUIREMENT CHECK LIST

Contract Number / Numéro du contrat EP748-151887 R1
Security Classification / Classification de sécurité UNCLASSIFIED

PART A (continued) / PARTIE A (suite)	
8. Will the supplier require access to PROTECTED and/or CLASSIFIED COMSEC information or assets? Le fournisseur aura-t-il accès à des renseignements ou à des biens COMSEC désignés PROTÉGÉS et/ou CLASSIFIÉS? If Yes, indicate the level of sensitivity: Dans l'affirmative, indiquer le niveau de sensibilité :	<input checked="" type="checkbox"/> No / Non <input type="checkbox"/> Yes / Oui
9. Will the supplier require access to extremely sensitive INFOSEC information or assets? Le fournisseur aura-t-il accès à des renseignements ou à des biens INFOSEC de nature extrêmement délicate? Short Title(s) of material / Titre(s) abrégé(s) du matériel : Document Number / Numéro du document :	<input checked="" type="checkbox"/> No / Non <input type="checkbox"/> Yes / Oui
PART B – PERSONNEL (SUPPLIER) / PARTIE B – PERSONNEL (FOURNISSEUR)	
10. a) Personnel security screening level required / Niveau de contrôle de la sécurité du personnel requis <input checked="" type="checkbox"/> RELIABILITY STATUS / COTE DE FIAIBILITÉ <input type="checkbox"/> TOP SECRET - SIGINT / TRÈS SECRET - SIGINT <input checked="" type="checkbox"/> SITE ACCESS / ACCÈS AUX EMPLACEMENTS <input type="checkbox"/> CONFIDENTIAL / CONFIDENTIEL <input type="checkbox"/> NATO CONFIDENTIAL / NATO CONFIDENTIEL <input checked="" type="checkbox"/> SECRET / SECRET <input type="checkbox"/> NATO SECRET / NATO SECRET <input type="checkbox"/> TOP SECRET / TRÈS SECRET <input type="checkbox"/> COSMIC TOP SECRET / COSMIC TRÈS SECRET Special comments: Centre Block Rehabilitation Project Security Classification Guide (June 18, 2015) stipulates security clearances for personnel, including Site Access Commentaires spéciaux : NOTE: If multiple levels of screening are identified, a Security Classification Guide must be provided. REMARQUE : Si plusieurs niveaux de contrôle de sécurité sont requis, un guide de classification de la sécurité doit être fourni.	
10. b) May unscreened personnel be used for portions of the work? Du personnel sans autorisation sécuritaire peut-il se voir confier des parties du travail? If Yes, will unscreened personnel be escorted: Dans l'affirmative, le personnel en question sera-t-il escorté?	<input checked="" type="checkbox"/> No / Non <input type="checkbox"/> Yes / Oui <input checked="" type="checkbox"/> No / Non <input type="checkbox"/> Yes / Oui
PART C – SAFEGUARDS (SUPPLIER) / PARTIE C – MESURES DE PROTECTION (FOURNISSEUR)	
INFORMATION / ASSETS / RENSEIGNEMENTS / BIENS	
11. a) Will the supplier be required to receive and store PROTECTED and/or CLASSIFIED information or assets on its site or premises? Le fournisseur sera-t-il tenu de recevoir et d'entreposer sur place des renseignements ou des biens PROTÉGÉS et/ou CLASSIFIÉS?	<input type="checkbox"/> No / Non <input checked="" type="checkbox"/> Yes / Oui
11. b) Will the supplier be required to safeguard COMSEC information or assets? Le fournisseur sera-t-il tenu de protéger des renseignements ou des biens COMSEC?	<input checked="" type="checkbox"/> No / Non <input type="checkbox"/> Yes / Oui
PRODUCTION	
11. c) Will the production (manufacture, and/or repair and/or modification) of PROTECTED and/or CLASSIFIED material or equipment occur at the supplier's site or premises? Les installations du fournisseur serviront-elles à la production (fabrication et/ou réparation et/ou modification) de matériel PROTÉGÉ et/ou CLASSIFIÉ?	<input checked="" type="checkbox"/> No / Non <input type="checkbox"/> Yes / Oui
INFORMATION TECHNOLOGY (IT) MEDIA / SUPPORT RELATIF À LA TECHNOLOGIE DE L'INFORMATION (TI)	
11. d) Will the supplier be required to use its IT systems to electronically process, produce or store PROTECTED and/or CLASSIFIED information or data? Le fournisseur sera-t-il tenu d'utiliser ses propres systèmes informatiques pour traiter, produire ou stocker électroniquement des renseignements ou des données PROTÉGÉS et/ou CLASSIFIÉS?	<input checked="" type="checkbox"/> No / Non <input type="checkbox"/> Yes / Oui
11. e) Will there be an electronic link between the supplier's IT systems and the government department or agency? Disposera-t-on d'un lien électronique entre le système informatique du fournisseur et celui du ministère ou de l'agence gouvernementale?	<input checked="" type="checkbox"/> No / Non <input type="checkbox"/> Yes / Oui

Security Classification / Classification de sécurité UNCLASSIFIED



APPENDIX G – SECURITY REQUIREMENT CHECK LIST

Contract Number / Numéro du contrat EP748-151887 R1
Security Classification / Classification de sécurité UNCLASSIFIED

PART C (continued) / PARTIE C (suite)

For users completing the form **manually** use the summary chart below to indicate the category(ies) and level(s) of safeguarding required at the supplier's site(s) or premises.

Les utilisateurs qui remplissent le formulaire **manuellement** doivent utiliser le tableau récapitulatif ci-dessous pour indiquer, pour chaque catégorie, les niveaux de sauvegarde requis aux installations du fournisseur.

For users completing the form **online** (via the Internet), the summary chart is automatically populated by your responses to previous questions.

Dans le cas des utilisateurs qui remplissent le formulaire **en ligne** (par Internet), les réponses aux questions précédentes sont automatiquement saisies dans le tableau récapitulatif.

SUMMARY CHART / TABLEAU RÉCAPITULATIF

Category / Catégorie	PROTECTED / PROTÉGÉ			CLASSIFIED / CLASSIFIÉ		NATO				COMSEC						
	A	B	C	Confidential / Confidenciel	Secret	Top Secret	NATO Restricted	NATO Confidential	NATO Secret	COSMIC Top Secret / COSMIC Très Secret	Protected / Protégé			Confidential / Confidenciel	Secret	Top Secret
						Très Secret	NATO Diffusion Restreinte	NATO Confidenciel	A		B	C				
Information / Assets / Renseignements / Biens					✓											
Production																
IT Media / Support TI																
IT Link / Lien électronique																

12. a) Is the description of the work contained within this SRCL PROTECTED and/or CLASSIFIED?
La description du travail visé par la présente LVERS est-elle de nature PROTÉGÉE et/ou CLASSIFIÉE? No / Non Yes / Oui

If Yes, classify this form by annotating the top and bottom in the area entitled "Security Classification".

Dans l'affirmative, classifiez le présent formulaire en indiquant le niveau de sécurité dans la case intitulée « Classification de sécurité » au haut et au bas du formulaire.

12. b) Will the document attached to this SRCL be PROTECTED and/or CLASSIFIED?
La documentation associée à la présente LVERS sera-t-elle PROTÉGÉE et/ou CLASSIFIÉE? No / Non Yes / Oui

If Yes, classify this form by annotating the top and bottom in the area entitled "Security Classification" and indicate with attachments (e.g. SECRET with Attachments).

Dans l'affirmative, classifiez le présent formulaire en indiquant le niveau de sécurité dans la case intitulée « Classification de sécurité » au haut et au bas du formulaire et indiquez qu'il y a des pièces jointes (p. ex. SECRET avec des pièces jointes).



APPENDIX G – SECURITY REQUIREMENT CHECK LIST

Contract Number / Numéro du contrat EP748-151887 R1
Security Classification / Classification de sécurité UNCLASSIFIED

PART D - AUTHORIZATION / PARTIE D - AUTORISATION			
13. Organization Project Authority / Chargé de projet de l'organisme			
Name (print) - Nom (en lettres moulées)	Title - Titre	Signature	
Poulin, Michael	Senior Project Manager, Major Crown Project		
Telephone No. - N° de téléphone 819-775-7154	Facsimile No. - N° de télécopieur 819-775-7493	E-mail address - Adresse courriel michael.poulin@pwgsc.gc.ca	Date 2015/06/19
14. Organization Security Authority / Responsable de la sécurité de l'organisme			
Name (print) - Nom (en lettres moulées)	Title - Titre	Signature	
Laville, Patricia	SO		
Telephone No. - N° de téléphone 819-775-7436	Facsimile No. - N° de télécopieur 819-775-7348	E-mail address - Adresse courriel patricia.laville@tpsgc-pwgsc.gc.ca	Date 2015-06-22
15. Are there additional instructions (e.g. Security Guide, Security Classification Guide) attached? Des instructions supplémentaires (p. ex. Guide de sécurité, Guide de classification de la sécurité) sont-elles jointes?			<input type="checkbox"/> No / Oui <input type="checkbox"/> Yes / Oui
16. Procurement Officer / Agent d'approvisionnement			
Name (print) - Nom (en lettres moulées)	Title - Titre	Signature	
Telephone No. - N° de téléphone	Facsimile No. - N° de télécopieur	E-mail address - Adresse courriel	Date
17. Contracting Security Authority / Autorité contractante en matière de sécurité			
Name (print) - Nom (en lettres moulées)	Signature		
Anna Kulycka Contract Security Officer, Contract Security Division anna.kulycka@tpsgc-pwgsc.gc.ca Télé - 613-957-1258 / Télécopieur - 613-954-4171			Date June 23/2015
Telephone No. - N° de téléphone	Facsimile No. - N° de télécopieur	E-mail address - Adresse courriel	Date

APPENDIX G – SECURITY REQUIREMENT CHECK LIST

Centre Block Rehabilitation Project

SECURITY CLASSIFICATION GUIDE

for

Architectural and Engineering (A&E) Services RFQ and RFP: EP748-15- 1887

SECURITY LEVEL	APPLICABILITY
<p>Personnel: Secret (Level II)</p> <p>Contractor or sub-contractor: FSC Secret with document safeguarding</p>	<p>All personnel related to:</p> <ol style="list-style-type: none"> 1) Program and project management 2) Security services 3) Blast and ballistic analysis 4) Other personnel as follows: <ol style="list-style-type: none"> i. lead design personnel, ii. lead production personnel, iii. lead quality management personnel
<p>Personnel: Site Access</p> <p>Sub-contractor: DOS</p>	<p>All personnel not defined as Secret</p>

Sollicitation No. – N° de l'appel d'offre

EP748-151887/C

Amendment. No. – N° de la modification

Revision ~~56~~

Buyer ID – Id de l'acheteur

FP002

Client Ref. No. – N° de réf. du client

R.011816.420

File No. – N° du dossier

EP748-151887

CCC No./N° CCC – FMS No./N° VME

APPENDIX H – APPROVED VERIFICATIONS FOR CRIMINAL RECORD BACKGROUND CHECKS

APPENDIX H – APPROVED VERIFICATIONS FOR CRIMINAL RECORD BACKGROUND CHECKS

RELIABILITY STATUS

The Contractor must perform a security screening of all its personnel who will need access to CANADA Protected information or sites;

a) Identity check

- i. Copies of two of valid original pieces of government issued identity documentation, one of which must include a photo
- ii. Surname (last name)
- iii. Full given names (first name) – underline or circle usual name used
- iv. Family name at birth
- v. All other names used (aliases)
- vi. Name changes:
 1. Must include the name they changed from and the name they changed to, the place of change and the institution changed through
- vii. Sex
- viii. Date of birth
- ix. Place of birth (city, province/state/region, and country)
- x. Citizenship(s)
- xi. Marital status/common-law partnership:
 1. Current Status (married, common-law, separated, widowed, divorced, single)
 2. All current spouses (if applicable):
 - a. Surname (last name)
 - b. Full given names (first name) – underline or circle usual name used
 - c. Date and duration of marriage/common-law partnership
 - d. Date of birth
 - e. Family name at birth
 - f. Place of birth (city, province/state/region, and country)
 - g. Citizenship

b) Residency check

- i. The last five (5) years of residency history starting from most recent with no gaps in time:
 1. Apartment number, street number, street name, city, province or state, postal code or zip code, country, from-to dates

c) Educational check

- i. The educational establishments attended and the corresponding dates

d) Employment history check

- i. The last five (5) years of employment history starting from most recent with no gaps in time
- ii. Three (3) employment reference checks from the last five (5) years

e) Criminal records check

- i. report(s) containing all criminal convictions for the last five (5) years in and outside of the candidate's country of residence