

RETURN BIDS TO: RETOURNER LES SOUMISSIONS A :

Bid Receiving/Réception des sousmissions E-mail bids to: steve.lafontaine@rcmp-grc.gc.ca

REQUEST FOR PROPOSAL

DEMANDE DE PROPOSITION

Proposal to: Royal Canadian Mounted Police

We hereby offer to sell to Her Majesty the Queen in right of Canada, in accordance with the terms and conditions set out herein, referred to herein or attached hereto, the goods, services, and construction listed herein and on any attached sheets at the price(s) set out therefor.

Proposition aux : Gendarmerie royale du Canada

Nous offrons par la présente de vendre à Sa Majesté la Reine du chef du Canada, aux conditions énoncées ou incluses par référence dans la présente et aux appendices ci-jointes, les biens, services et construction énumérés ici sur toute feuille ci-annexée, au(x) prix indiqué(s).

Comments: - Commentaries:

THIS DOCUMENT CONTAINS A SECURITY REQUIREMENT

LE PRÉSENT DOCUMENT COMPORTE UNE EXIGENCE EN MATIÈRE DE SÉCURITÉ

Title – Sujet Air Services Strategic Plan Date December 9, 2								
Solicitatio 201602033	n No. – Nº de l' i 3	nvitation						
Client Ref	erence No No	. De Référ	ence du (Clien	nt			
Solicitatio	n Closes – L'in	vitation pro	end fin					
At /à :	14 :00		Time)		E (heure normale de			
On / le :	December 23,	2015						
Delivery - See hereir présentes	Livraison n — Voir aux	Taxes - T See herei aux prése	in — Voir	Duty – Droits See herein — Voir a présentes				
services	on of Goods and n — Voir aux pré		– Destina	ation	s des biens et			
Instruction See herein	ns n — Voir aux prés	sentes						
Adresser	nquiries to – toute demande ontaine, Procuren			s à				
Telephone 613-843-3	e No. – No. de té 809	éléphone	Facsimile No. – No. de télécopieur 613-825-0082					
Delivery R Livraison See hereir	sentes	Delivery Offered – Livraison proposée						
	rm Name, Addro							

Facsimile No. – No. de télécopieur
l to sign on behalf of Vendor/Firm ersonne autorisée à signer au nom per ou écrire en caractères
Date





TABLE OF CONTENTS

PART 1 - GENERAL INFORMATION

- 1.1. Security Requirement
- 1.2. Summary
- 1.3 Statement of Work
- 1.4 Debriefings
- 1.5. Procurement Ombudsman

PART 2 - BIDDER INSTRUCTIONS

- 2.1. Standard Instructions, Clauses and Conditions
- 2.2. Submission of Bids
- 2.3. Enquiries Bid Solicitation
- 2.4. Applicable Laws

PART 3 - BID PREPARATION INSTRUCTIONS

3.1. Bid Preparation Instructions

PART 4 - EVALUATION PROCEDURES AND BASIS OF SELECTION

- 4.1. Evaluation Procedures
- 4.2. Basis of Selection

PART 5 - CERTIFICATIONS

5.1. Certifications Required Precedent to Contract Award

PART 6 - RESULTING CONTRACT CLAUSES

- 6.1. Security Requirement
- 6.2. Statement of Work
- 6.3. Standard Clauses and Conditions
- 6.4. Term of Contract
- 6.5. Authorities
- 6.6. Proactive Disclosure of Contracts with Former Public Servants
- 6.7. Payment
- 6.8. Invoicing Instructions
- 6.9. Certifications
- 6.10. Applicable Laws
- 6.11. Priority of Documents
- 6.12. Procurement Ombudsman

List of Annexes:

Annex A	Statement of Work
Annex B	Financial Proposal
	.

Annex C Security Requirements Check List Annex D Mandatory Technical Criteria

Annex E Certifications



PART 1 - GENERAL INFORMATION

1.1 Security Requirements

- 1. Before award of a contract, the following conditions must be met:
 - the Bidder's proposed individuals requiring access to classified or protected information, assets or sensitive work site(s) must meet the security requirements as indicated in Part 6 - Resulting Contract Clauses;
 - the Bidder must provide the name of all individuals who will require access to classified or protected information, assets or sensitive work sites;
- 2. Bidders are reminded to obtain the required security clearance promptly. Any delay in the award of a contract to allow the successful bidder to obtain the required clearance will be at the entire discretion of the Contracting Authority.
- 3. For additional information on security requirements, bidders should refer to the Industrial Security Program (ISP) of Public Works and Government Services Canada (http://ssi-iss.tpsgc-pwgsc.gc.ca/index-eng.html) website.

1.2 Summary

The Contractor will be required to review the composition of the air fleet currently in use by the RCMP, to validate that the RCMP has the optimum mix of aircraft to perform the work. The objective is to:

- a. Review user needs assessment and demand analysis
- b. Determine optimal platforms to meet the need
- c. Determine optimal replacement schedules for each aircraft type
- d. Determine the most efficient and effective structure for delivery of air operations
- e. Develop performance metrics for air operations

1.3 Statement of Work

The Contractor is to perform the work as per Annex "A" – Statement of Work.

1.4 Debriefings

Bidders may request a debriefing on the results of the bid solicitation process. Bidders should make the request to the Contracting Authority within 15 working days from receipt of the results of the bid solicitation process. The debriefing may be in writing, by telephone or in person.

1.5 Procurement Ombudsman

The Office of the Procurement Ombudsman (OPO) was established by the Government of Canada to provide an independent avenue for suppliers to raise complaints regarding the award of contracts under \$25,000 for goods and under \$100,000 for services. You have the option of raising issues or concerns regarding the solicitation, or the award resulting from it, with the OPO by contacting them by telephone at 1-866-734-5169 or by e-mail at boa.opo.gc.ca. You can also obtain more information on the OPO services available to you at their website at www.opo-boa.gc.ca.



PART 2 - BIDDER INSTRUCTIONS

2.1 Standard Instructions, Clauses and Conditions

All instructions, clauses and conditions identified in the bid solicitation by number, date and title are set out in the <u>Standard Acquisition Clauses and Conditions Manual</u> (https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual) issued by Public Works and Government Services Canada.

Revision to Departmental Name: As this solicitation is issued by Royal Canadian Mounted Police (RCMP), any reference to Public Works and Government Services Canada or PWGSC or its Minister contained in any term, condition or clause of this solicitation, including any individual SACC clauses incorporated by reference, will be interpreted as reference to RCMP or its Minister.

Bidders who submit a bid agree to be bound by the instructions, clauses and conditions of the bid solicitation and accept the clauses and conditions of the resulting contract.

The 2003 (2014-09-25) Standard Instructions - Goods or Services - Competitive Requirements, are incorporated by reference into and form part of the bid solicitation.

Section 01 – Integrity Provisions – Bid of 2003 referenced above is amended as follows:

Delete subsection 1.4 and 1.5 in their entirety.

"Subsections 04 and 05 of Section 01 Integrity Provisions - Bid of the Standard Instructions (2003) incorporated by reference above are deleted in their entirety and replaced with the following:

- 4. Bidders who are incorporated or who are a sole proprietorship, including those bidding as a joint venture, have already provided a list of names of all individuals who are directors of the Bidder, or the name of the owner, at the time of submitting an arrangement under the Request for Supply Arrangement (RFSA). These bidders must diligently inform Canada in writing of any changes affecting the list of directors during this procurement process as well as during the contract period.
- Canada may, at any time, request that a bidder provide properly completed and Signed Consent Forms (<u>Consent to a Criminal Record Verification form PWGSC-TPSGC 229</u>) for any or all individuals mentioned above within a specified time frame. Failure to provide such consent forms and associated information within the time frame provided, or failure to cooperate to the verification process, will result in the bid being declared non-responsive."

Subsection 5.4 of 2003, Standard Instructions - Goods or Services - Competitive Requirements, is amended as follows:

Delete: 60 days Insert: 180 days

2.2 Submission of Bids

Bids must be submitted by email only to the following email address, by the date and time listed on page 1 of the bid solicitation:

Email: steve.lafontaine@rcmp-grc.gc.ca



Canada will not be responsible for any failure attributable to the transmission or receipt of the emailed bid including, but not limited to, the following:

- a. receipt of corrupted or incomplete file;
- b. delay in transmission or receipt of the bid;
- c. security of bid data.

Due to the nature of the bid solicitation, bids transmitted by any other means to RCMP will not be accepted.

2.3 Enquiries - Bid Solicitation

All enquiries must be submitted in writing to the Contracting Authority no later than two (2) calendar days before the bid closing date. Enquiries received after that time may not be answered.

Bidders should reference as accurately as possible the numbered item of the bid solicitation to which the enquiry relates. Care should be taken by bidders to explain each question in sufficient detail in order to enable Canada to provide an accurate answer. Technical enquiries that are of a proprietary nature must be clearly marked "proprietary" at each relevant item. Items identified as "proprietary" will be treated as such except where Canada determines that the enquiry is not of a proprietary nature. Canada may edit the question(s) or may request that the Bidder do so, so that the proprietary nature of the question(s) is eliminated, and the enquiry can be answered to all bidders. Enquiries not submitted in a form that can be distributed to all bidders may not be answered by Canada.

2.4 Applicable Laws

Any resulting contract must be interpreted and governed, and the relations between the parties determined, by the laws in force in Ontario.

Bidders may, at their discretion, substitute the applicable laws of a Canadian province or territory of their choice without affecting the validity of their bid, by deleting the name of the Canadian province or territory specified and inserting the name of the Canadian province or territory of their choice. If no change is made, it acknowledges that the applicable laws specified are acceptable to the bidders.

PART 3 - BID PREPARATION INSTRUCTIONS

3.1 Bid Preparation Instructions

Canada requests that bidders provide their bid in separately bound sections as follows:

Section I: Technical Bid (1 soft copy) PDF or Microsoft Word format – no zip files

Section II: Financial Bid (1 soft copy) PDF or Microsoft Word format – no zip files

Section III: Certifications (1 soft copy) PDF or Microsoft Word format – no zip file

Prices must appear in the financial bid only. No prices must be indicated in any other section of the bid.



Canada requests that bidders follow the format instructions described below in the preparation of their bid:

- (a) use 8.5 x 11 inch (216 mm x 279 mm) paper;
- (b) use a numbering system that corresponds to the bid solicitation.

In April 2006, Canada issued a policy directing federal departments and agencies to take the necessary steps to incorporate environmental considerations into the procurement process Policy on Green
Procurement (http://www.tpsgc-pwgsc.gc.ca/ecologisation-greening/achats-procurement/politique-policy-eng.html). To assist Canada in reaching its objectives, bidders should:

- 1) use 8.5 x 11 inch (216 mm x 279 mm) paper containing fibre certified as originating from a sustainably-managed forest and containing minimum 30% recycled content; and
- use an environmentally-preferable format including black and white printing instead of colour printing, printing double sided/duplex, using staples or clips instead of cerlox, duotangs or binders.

Section I: Technical Bid

In their technical bid, bidders should explain and demonstrate how they propose to meet the requirements and how they will carry out the Work.

Section II: Financial Bid

Bidders must submit their financial bid in accordance with the Financial Proposal (See Annex "B"). The total amount of Applicable Taxes must be shown separately.

3.1.1 Exchange Rate Fluctuation

C3011T (2013-11-06), Exchange Rate Fluctuation

Section III: Certifications

Bidders must submit the certifications required under Part 5.

PART 4 - EVALUATION PROCEDURES AND BASIS OF SELECTION

4.1 Evaluation Procedures

- (a) Bids will be assessed in accordance with the entire requirement of the bid solicitation including the technical and financial evaluation criteria.
- (b) An evaluation team composed of representatives of Canada will evaluate the bids.

4.1.1 Technical Evaluation

4.1.1.1 Mandatory Technical Criteria

See Annex "D"

4.1.2 Financial Evaluation



See Annex "B"

Evaluation of Price - Canadian / Foreign Bidders

- 1. The price of the bid will be evaluated as follows:
- a. Canadian-based bidders must submit firm prices, Canadian customs duties and excise taxes included, and Applicable Taxes excluded.
- b. foreign-based bidders must submit firm prices, Canadian customs duties, excise taxes and Applicable Taxes excluded. Canadian customs duties and excise taxes payable by Canada will be added, for evaluation purposes only, to the prices submitted by foreign-based bidders.
- 2. Unless the bid solicitation specifically requires bids to be submitted in Canadian currency, bids submitted in foreign currency will be converted to Canadian currency for evaluation purposes. The rate given by the Bank of Canada in effect on the bid solicitation closing date, or on another date specified in the bid solicitation, will be applied as a conversion factor to the bids submitted in foreign currency.
- 3. Although Canada reserves the right to award the Contract either on an FOB plant or FOB destination, Canada requests that bidders provide prices FOB their plant or shipping point and FOB destination. Bids will be assessed on an FOB destination basis.
- 4. For the purpose of the bid solicitation, bidders with an address in Canada are considered Canadian-based bidders and bidders with an address outside of Canada are considered foreign-based bidders.

4.2 Basis of Selection – Mandatory Technical Criteria

A bid must comply with the requirements of the bid solicitation and meet all mandatory technical evaluation criteria to be declared responsive. The responsive bid with the lowest evaluated price will be recommended for award of a contract.

PART 5 - CERTIFICATIONS

See Annex "E"

PART 6 - RESULTING CONTRACT CLAUSES

The following clauses and conditions apply to and form part of any contract resulting from the bid solicitation.

6.1 Security Requirements

6.1.1 The following security requirements (SRCL and related clauses) apply and form part of the Contract.

Following contract award but prior to starting work and throughout the RCMP Security Period and Work Period described in Part 6 Section 4.1, the following conditions must be met:



- a. The Contractor/Offeror's personnel requiring access to PROTECTED information, assets or sensitive work site(s) must EACH hold a valid FACILITY STATUS, granted or approved by the RCMP Personnel Security Unit.
- b. The Contractor/Offeror MUST NOT remove any PROTECTED information or assets from the identified work site(s), and the Contractor/Offeror must ensure that its personnel are made aware of and comply with this restriction.
- c. Subcontracts which contain security requirement are NOT to be awarded without the prior written permission of the RCMP Personnel Security Unit.
- d. The Contractor/Offeror must comply with the provisions of the:
 - (i) Security Requirements Check List and security guide (if applicable), attached at Annex "C" to the Resulting Contract Clauses.
 - (ii) Bidders are reminded to obtain the required security clearance promptly.
 - (iii) In the case of a joint venture bidder, each member of the joint venture must meet the security requirements.

6.2 Statement of Work

The Contractor is to perform the work as per Annex "A" – Statement of Work.

6.3 Standard Clauses and Conditions

All clauses and conditions identified in the Contract by number, date and title are set out in the <u>Standard Acquisition Clauses and Conditions Manual</u> (https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual) issued by Public Works and Government Services Canada.

Revision to Departmental Name: As this contract is issued by Royal Canadian Mounted Police (RCMP), any reference to Public Works and Government Services Canada or PWGSC or its Minister contained in any term, condition or clause of this contract, including any individual SACC clauses incorporated by reference, will be interpreted as reference to RCMP or its Minister.

6.3.1 General Conditions

2010B (2014-09-25), General Conditions - Professional Services (Medium Complexity) apply to and form part of the Contract.

Section 31 - Integrity Provisions - Contract of 2010B referenced above is amended as follows:

Delete subsection 31.4 in its entirety.

6.4 Term of Contract

6.4.1 Period of the Contract

The period of the Contract is from date of Contract to March 31, 2016 inclusive.

6.5 Authorities

6.5.1 Contracting Authority



The Contracting Authority for the Contract is:

Name: Steve Lafontaine Title: Procurement Specialist Royal Canadian Mounted Police Procurement and Contracting Branch

Address: 73 Leikin Drive, Bldg M1, Ottawa, Ontario, 4th Floor, Mailstop #15

Telephone: 613-843-3809

E-mail address: steve.lafontaine@rcmp-grc.gc.ca

The Contracting Authority is responsible for the management of the Contract and any changes to the Contract must be authorized in writing by the Contracting Authority. The Contractor must not perform work in excess of or outside the scope of the Contract based on verbal or written requests or instructions from anybody other than the Contracting Authority.

6.5.2 Project Authority

The Project Authority for the Contract is:

To be provided at contract award.

The Project Authority is the representative of the department or agency for whom the Work is being carried out under the Contract and is responsible for all matters concerning the technical content of the Work under the Contract. Technical matters may be discussed with the Project Authority, however the Project Authority has no authority to authorize changes to the scope of the Work. Changes to the scope of the Work can only be made through a contract amendment issued by the Contracting Authority.

6.5.3 Contractor's Representative

The Contractor's Representative for the Contract is:

To be provided at contract award

6.6 Proactive Disclosure of Contracts with Former Public Servants

By providing information on its status, with respect to being a former public servant in receipt of a Public Service Superannuation Act (PSSA) pension, the Contractor has agreed that this information will be reported on departmental websites as part of the published proactive disclosure reports, in accordance with Contracting Policy Notice: 2012-2 of the Treasury Board Secretariat of Canada.

6.7 Payment

6.7.1 Professional Fees

In consideration of the Contractor satisfactorily completing all of its obligations under the Contract, the Contractor will be paid a firm price of \$ tbd. Customs duties are included and Applicable Taxes are extra.

6.7.2 Travel and Living Expenses



The Contractor will be reimbursed for the authorized travel and living expenses reasonably and properly incurred in the performance of the Work, at cost, without any allowance for overhead or profit, in accordance with the meal, private vehicle and incidental expense allowances specified in Appendices B, C and D of the <u>Treasury Board Travel Directive</u>, and with the other provisions of the directive referring to "travellers", rather than those referring to "employees".

All travel must have the prior authorization of the Project Authority. All payments are subject to government audit.

Estimated Cost: \$10,000.00

All payments are subject to government audit.

The authorized travel and living expenses will be paid upon submission of an itemized statement supported by receipt vouchers. All payments are subject to government audit.

Canada will not accept any travel and living expenses for:

- a. Work performed within the National Capital Region (NCR). The NCR is defined in the *National Capital Act*, R.S.C. 1985, c. N-4, S.2. *The National Capital Act* is available on the Justice Website: Department of Justice;
- b. Any travel between the Contractor's place of business and the NCR; and
- c. Any relocation of resources required to satisfy the terms of the Contract.
- **6.7.3 Disbursement:** Disbursements (photocopying, office expenses, Telephone calls, etc.) are included in the above costs. All deliverables are FOB Destination, and Canadian Customs Duty included, where applicable.

6.7.4 Single Payment

Canada will pay the Contractor upon completion and delivery of the Work in accordance with the payment provisions of the Contract if:

- a) an accurate and complete invoice and any other documents required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- b) all such documents have been verified by Canada;
- c) the Work delivered has been accepted by Canada.

6.8 Invoicing Instructions

Payments will only be made upon submission of a satisfactory invoice duly supported by documents called for under this Contract.

The invoices shall be submitted on the Contractor's own invoice form and shall include:

- a) the amount invoiced (exclusive of GST or HST, as appropriate);
- b) the amount of GST or HST, as appropriate:
- c) the date;
- d) the name and address of the client department;
- e) quantity and description (if applicable);



- f) the RCMP File Number and Contract Number as shown on page 1 of this Contract;
- g) the financial codes as shown on page 1 of this Contract;
- h) the Client Reference Number (CRN); and
 - i) the Procurement Business Number.

6.9 Certifications

6.9.1 Compliance

The continuous compliance with the certifications provided by the Contractor in its bid and the ongoing cooperation in providing associated information are conditions of the Contract. Certifications are subject to verification by Canada during the entire period of the Contract. If the Contractor does not comply with any certification, fails to provide the associated information, or if it is determined that any certification made by the Contractor in its bid is untrue, whether made knowingly or unknowingly, Canada has the right, pursuant to the default provision of the Contract, to terminate the Contract for default.

6.10 Applicable Laws

The Contract must be interpreted and governed, and the relations between the parties determined, by the laws in force in Ontario.

6.11 Priority of Documents

If there is a discrepancy between the wording of any documents that appear on the list, the wording of the document that first appears on the list has priority over the wording of any document that subsequently appears on the list.

- (a) the Articles of Agreement;
- (b) the general conditions 2010B (2014-09-25), General Conditions Professional Services (Medium Complexity);
- (d) Annex A, Statement of Work;
- (e) Annex D, Security Requirements Check List;
- (f) Annex E, Certifications;
- the Contractor's bid dated _____ (insert date of bid) (If the bid was clarified or amended, insert at the time of contract award: ", as clarified on _____" or ", as amended on _____" and insert date(s) of clarification(s) or amendment(s))

6.12. Procurement Ombudsman

6.12.1 Dispute Resolution Services

The parties understand that the Procurement Ombudsman appointed pursuant to Subsection 22.1(1) of the *Department of Public Works and Government Services Act* will, on request, and consent of the parties, to participate in an alternative dispute resolution process to resolve any dispute between the parties respecting the interpretation or application of a term or condition of this contract and their consent to bear the cost of such process, provide to the parties a proposal for an alternative dispute resolution process to resolve their dispute.

The Office of the Procurement Ombudsman may be contacted by telephone at 1-866-734-5169 or by e-mail at boa.opo@boa.opo.gc.ca.



6.12.2 Contract Administration

The parties understand that the Procurement Ombudsman appointed pursuant to Subsection 22.1(1) of the Department of Public Works and Government Services Act will review a complaint filed by [the supplier or the contractor or the name of the entity awarded this contract] respecting administration of this contract if the requirements of Subsection 22.2(1) of the Department of Public Works and Government Services Act and Sections 15 and 16 of the Procurement Ombudsman Regulations have been met, and the interpretation and application of the terms and conditions and the scope of the work of this contract are not in dispute.

The Office of the Procurement Ombudsman may be contacted by telephone at 1-866-734-5169 or by e-mail at boa.opo.gc.ca.



Annex "A" Statement of Work

1.0 Background

Air Services is unique within the RCMP, effectively responding to policing and organizational needs by providing essential air transport and operational air services for the RCMP and, through agreement, prisoner transport for Corrections Canada. With both fixed and rotary winged aircraft, skilled flight personnel and aircraft maintenance engineers in most divisions, Air Services provide for a necessary fleet of law enforcement support aircraft presently made up of 38 aircraft: 16 Pilatus PC-12; 11 Cessna; 9 Helicopters; 1 Twin Otter; and 1 Kodiak Quest.

Responsibility for Air Operations rests with the Technical Operations Directorate, and specifically Air Services Branch. Corporate guidance and oversight provided by the national policy centre, Assets Management & Programs Branch, and the National Manager, Moveable Assets.

The purpose of this RCMP Air Services Strategic Plan is to outline in a formalized manner the strategy for the "ever-greening" of the Air Services aircraft fleet assets and situate the RCMP with the right projected mix of multi-role, short, medium and long-haul air platforms to fulfill the RCMP operational policing law enforcement requirements as Canada's national police service.

2.0 REQUIREMENTS

The provision of consultant services to the Director General, Air Services Branch and the Director General, Assets Management & Programs. The purpose is to review the composition of the air fleet currently in use by the RCMP, to validate that the RCMP has the optimum mix of aircraft to perform the work.

3.0 OBJECTIVE

In summary, the objective is to:

- Review user needs assessment and demand analysis
- Determine optimal platforms to meet the need
- Determine optimal replacement schedules for each aircraft type
- Determine the most effective and effective structure for delivery of air operations
- Develop performance metrics for air operations

4.0 TASKS

- 4.1 Client needs The contractor must review and confirm client needs by performing the following tasks:
 - 1. Meet with the client in-person to discuss the requirements;
 - 2. Review pertinent documentation provided by the client;
 - 3. Regularly consult with the client on the proposed approaches and solutions; and
 - 4. Ensure drafts of the final deliverables are reviewed by the client and input incorporated before finalization.
- **Clearly define optimal platforms** The contractor must clearly outline the rationale for recommending an aircraft platform for the work to be performed. Platforms examined will include identification of pros/cons, financial and operational efficiency and effectiveness and productivity,



- **4.3 Identify Optimal Replacement Cycles -** based on the findings from 4.2, identify best practices in both industry, and assess operational and financial factors, to determine optimal replacement cycles for each platform.
- **4.4 Identify areas of opportunity -** based on the findings in 4.2 and 4.3, the contractor must identify areas of opportunity for improved efficiency and effectiveness of air operations.
- **4.5 Performance Metrics** The contractor must work with the client to develop performance measures for air operations.
- **4.6 Centralized versus Decentralized** The contractor must examine the pros/cons of a centralized or consolidated service delivery of air operations. The contractor shall recommend the most efficient and effective structure with rationale based on findings.
- **4.7 Recommendations** Based on the information collected from paragraphs 4.1 to 4.6, the contractor must formulate recommendations and strategies relating to improving the provision of air operations to the client.

5.0 DELIVERABLES

5.1 Draft Report and Final Report - The contractor must prepare and submit a detailed report on findings and recommendations from the information collected in paragraphs 4.1 to 4.7.

Draft report: To be completed by March 1, 2016

Final report: To be completed by March 15, 2016

The reports must be submitted in the following formats:

- one hard copy; and
- one electronic copy in MS Word.

6.0 LOCATION OF WORK

The majority of the work is expected to take place at RCMP locations in Ottawa, however, travel may be required outside the National Capital Region to anywhere in Canada.



Annex "B" Financial Proposal

Name of Firm:	
Address:	
Contact Person:	
Phone number: ()	Fax number: ()
Email:	@

The Contractor will be paid in accordance with the following Basis of Payment for Work performed pursuant to the Contract.

All deliverables are F.O.B. Destination, and Canadian Customs Duty included, and GST/HST extra, where applicable.

1.0 Professional Fees

Item # (A)	Description (B)	Price (C)
1	Draft and Final Report as per	"Enter Price Here"
	statement of work	

2.0 Travel and Living Expenses

The Contractor will be reimbursed for the authorized travel and living expenses reasonably and properly incurred in the performance of the Work, at cost, without any allowance for overhead or profit, in accordance with the meal, private vehicle and incidental expense allowances specified in Appendices B, C and D of the <u>Treasury Board Travel Directive</u>, and with the other provisions of the directive referring to "travellers", rather than those referring to "employees".

All travel must have the prior authorization of the Project Authority. All payments are subject to government audit.

Estimated Cost: \$10,000.00

All payments are subject to government audit.

The authorized travel and living expenses will be paid upon submission of an itemized statement supported by receipt vouchers. All payments are subject to government audit.

Canada will not accept any travel and living expenses for:

a. Work performed within the National Capital Region (NCR). The NCR is defined in the *National Capital Act*, R.S.C. 1985, c. N-4, S.2. *The National Capital Act* is available on the Justice Website: Department of Justice;



- b. Any travel between the Contractor's place of business and the NCR; and
- c. Any relocation of resources required to satisfy the terms of the Contract.

Disbursement:

Disbursements (photocopying, office expenses, Telephone calls, etc.) are included in the above costs. All deliverables are FOB Destination, and Canadian Customs Duty included, where applicable.



ANNEX "C"

SECURITY REQUIREMENTS CHECK LIST

				NARMS 2018	11121254
III	Government	Gouverneme		Contract Number / Numéro du c	ronical T
	of Canada	du Canada	TH.		orman
South March			5	01609033	
				Security Classification / Classification	de sécurité
		I ISTE DE VÉDIC	SECURITY REQUIREMENTS CHECK	K LIST (SRCL)	
PARTA - CO	MIRKELINFOR	MATRICINES PARALLES	ICATION DES EXIGENCES RELATION : INFORMATION CONTRACTUELLE	VES A LA SECURITÉ (LVERS)	
n. Unginating	Government Dep	artment or Organiza	ation /	2. Branch or Directorate / Direction ge	nérale ou Direction
		vernemental d'origin	ricyal cartables mounted Police	Air Services Branc	
3. a) Subconti	ract Number / Nur	néro du contrat de s	ous-traitance 3. b) Name and Addi	ress of Subcontractor / Nom et adresse d	u sous-traitant
4. Brief Descri	iption of Work / B	rève description du l	travail		
Consulting t	services to review th	e composition of the si	fact a month is one butter pour	hat the RCMP has the ontinum mix of aircreft t	a perform the work
			mend analysis; determine optimal platforms to mend analysis; determine optimal platforms to merations; and develop performance metrics for all		chedules for each aircraft;
5. a) Will the s	supplier require ac	coess to Controlled (Goods?		No Yes
Le fourni	sseur aura-t-ll acc	rès à des marchand	lses contrôlées?		Non Oui
5. b) Will the s Regulation	upplier require ac	cess to unclassified	military technical data subject to the provis	sions of the Technical Data Control	CON- CON-
			achniques militaires non classifiées qui son		√ Non Yes Oui
				ii assujeilles aux dispositions du Régleme	ent
Indicate the	type of access re	equired / Indiquer le			
6. a) Will the s	uppiler and its em	ployees require acc	ess to PROTECTED and/or CLASSIFIED	information or assets?	No Yes
LE IOUITE	seni siuzi dne ist	s empioves auront-il	5 acces à des renseignements ou à des ble	ens PROTÉGÉS el/ou CLASSIFIÉS?	Non Oui
(Préciser	le niveau d'accès	en utilisant le table	AUESDON 7. C)		
b. b) Will the si	upoller and its om	ninumae (a a clanne	no maintananae accessos il consideratione	s to restricted access areas? No access	to No Yes
à des ren	seignements ou à	des hiere PROTÉ	urs, personnel d'entretien) auront-ils accès GÉS et/ou CLASSIFIÉS n'est pas autorisé.	à des zones d'accès restreintes? L'accès	1
O. C) IS this a C	ommercial couries	or delivery requires	ment with no overnight storage?		No Yes
2 agit-ii d	un contrat de mei	ssagene ou de livrai	son commerciale sans entreposage de nui	h?	Non Out
7. a) Indicate th	ne type of Informa	tion that the supplie	r will be required to access / Indiquer le typ	ne d'information autquel le fournisseur deu	ra avoir acode
	Canada	7	NATO/OTAN	Foreign / Étrang	
7. b) Release n	estrictions / Restr	ictions relatives à la		Poreign / Etrang	Br
No release re-	strictions r	T several and the same	All NATO countries	No release restrictions	
Aucune restrict à la diffusion	ction relative		Tous les pays de l'OTAN	Aucune restriction relative	
a la dinusion				à la diffusion	
Not releasable			1	1	
A ne pas diffus	ser L			1	
Restricted to:	/ Limité à ·	7	Restricted to: / Limité à :		
	y(ies): / Préciser l			Restricted to: / Limité à :	
Specify Count	y(les). / Fredser	e(s) pays :	Specify country(ies): / Préciser le(s) pays	Specify country(ies): / Préc	iser le(s) pays :
c) I evel of in	formation / Niveau	distanction	L		
PROTECTED		d information	NATO UNCLASSIFIED	I DOCUMENTO	
PROTÉGÉ A		ال	NATO NON CLASSIFIED	PROTECTED A PROTÉGÉ A	
PROTECTED	В	=	NATO RESTRICTED	PROTECTED B	
PROTÉGÉ B			NATO DIFFUSION RESTREINTE	PROTÉGÉ B	
PROTECTED	c [7	NATO CONFIDENTIAL	PROTECTED C	一一
PROTÉGÉ C CONFIDENTIA		렊	NATO CONFIDENTIEL	PROTÉGÉ C	
CONFIDENTIA			NATO SECRET	CONFIDENTIAL	
SECRET		텎	NATO SECRET COSMIC TOP SECRET	CONFIDENTIEL	
SECRET	L	ا الـ	COSMIC TOP SECRET	SECRET	
TOP SECRET		71		TOP SECRET	=
TRÉS SECRE				TRES SECRET	
TOP SECRET		7 1		TOP SECRET (SIGINT)	
TRÈS SECRET	(SIGINT) L			TRÉS SECRET (SIGINT)	
TBS/SCT 350-	103(2004/12)		Security Classification / Classification de	Atourita	
			Classification de	DOLUME	7101
					Canadä

Page 17 of - de 25

Canadä



Government of Canada Gouvernement du Canada

中	Government of Canada	Gouverneme du Canada	nt	2016020	Number / Numéro du 3 2	contrat
				Security Class	sification / Classification	n de sécurité
PART A (con	tinued) PARTIE	A (suite)				
If Yes, Indi	pplier require acces seur aura-t-il accès cate the level of se mative, indiquer te	à des renseignem nsitivity:		C information or assets? désignés PROTÉGÉS et/ou C	CLASSIFIÉS?	✓ No Yes Non Oui
9. Will the su	pplier require acces	s to extremely sen	sitive INFOSEC information of	r assets? de nature extrêmement délica	nte?	✓ No Yes Non Oui
Short Title	(s) of material / Titre Number / Numero	e(s) abrégé(s) du n	natériel :			
PART B - PE	RSONNEL (SUPPI	JER) / PARTIE B	PERSONNEL (FOURNISSE Niveau de contrôle de la sécu	UR)		
	RELIABILITY ST	TATUS	CONFIDENTIAL	SECRET	TOP SE	CRET
	TOP SECRET-		CONFIDENTIEL NATO CONFIDENTIA	SECRET NATO SECRET		ECRET C TOP SECRET
	TRÈS SECRET SITE ACCESS		NATO CONFIDENTIE			TRÈS SECRET
1	ACCÈS AUX EN	PLACEMENTS				
	Special comment Commentaires s		FAZ with C	scort		
	NOTE: If multiple	levels of screening	are identified a Security Class	sification Guide must be provide	4	
10. b) May un	REMARQUE : S screened personne	plusieurs niveaux be used for portic	de contrôle de sécurité sont r ons of the work?	equis, un guide de classification	on de la sécurité doit ét	re fourni.
Du pen	sonnel sans autoris will unscreened per	ation sécuritaire pe	eut-II se voir confier des partie	s du travail?		Non Oui
Dans I'a	effirmative, le perso	nnel en question s	era-t-il escorté?			Non Oui
INFORMATI	ON / ASSETS /	RENSEIGNEME	MESURES DE PROTECTI NTS / BIENS	ON (FOURNISSEUR)		
11. a) Will the	supplier be require	ed to receive and s	tore PROTECTED and/or CL/	ASSIFIED information or asset	s on its site or	No Yes
Le four	es? Naseur sera-t-il ten			eignements ou des biens PRO		Non Oui
CLASS		d to enfoquent CC	MSEC information or assets?			
Le foun	nisseur sera-t-fl ten	u de protéger des i	renseignements ou des biens	COMSEC?		✓ Non Yes Non Oui
PRODUCTIO	ON					
11. c) Will the	production (manufaction the supplier's site of	ture, and/or repair	and/or modification) of PROTE	CTED and/or CLASSIFIED mate	erial or equipment	No Yes
Les inst			ria production (fabrication et/ou	réparation et/ou modification) o	de matériel PROTÉGÉ	Non Oui
INFORMATIO	ON TECHNOLOGY	(IT) MEDIA / SI	UPPORT RELATIF À LA TECH	INOLOGIE DE L'INFORMATIO	M (TI)	
HINDINISH	ION OF CLARES?			duce or store PROTECTED and traiter, produire ou stocker élec		Non Yes
renselgr	nements ou des don	nées PROTÉGÉS	el/ou CLASSIFIÉS?	amen, produce od stocker elec	aronaquement des	
Dispuse	e be an electronic lir ra-t-on d'un lien élec ementale?	ik between the supportronique entre le sy	oller's IT systems and the gover stème informatique du fourniss	rriment department or agency? seur et celul du ministère ou de	l'agence	No Yes Non Oui
TBS/SCT 35	0-103(2004/12)		Security Classification / Cl	assification de sécurité		

Page 18 of - de 25



- A	. 800
Bill with	te 200
-	2 800

Government of Canada

Gouvernement du Canada

Contract Number / Numéro du contrat 20162033 Security Classification / Classification de sécurité

For users comple Dans le cas des u dans le lableau ré	ding dilis dea	the sate pitul	for	n online (via l	he interne t le formu	et), the su laire en li	mmary chart gne (par inte	r le tableau ré	lly popula nses aux	ci-dessor	us po		diqu	er, pour chaqu		
Category Catégorie		OTECT			ASSIFIED LASSIFIÉ			NATO			T			COMSEC		
	A	8	c	CONFIDENTIAL	SECRET	TOP	NATO RESTRICTED	NATO CONFIDENTIAL	NATO	COSMIC	PROTECTED CONFIDENCE		CONFIDENTIAL	1-	TOP	
				CONFIDENTIEL		TRÉS SECRET	NATO DIFFUSION RESTRENTE	NATO CONFIDENTIEL		SECRET COSMIC TRES SECRET	A	В	С	CONFIDENTIAL	SECRET	SECRE TRES SECRE
ometion / Assets neeignements / Bions aduction										JECKE						
Media / oport Ti						-					\vdash	-				
ink /											-		_		-	-
a) is the description do La description do If Yes, classify to Dans l'affirmation « Classification b) Will the docume	this	for classes	m b asifi curit	y annotating er le présent é » au haut e	the top a formulair au bas o	S est-elle nd bottor e en indi du formu	de nature Pi n in the area quant le nive aire.	ROTÉGÉE et/ entitled "Se eau de sécur	ou CLASS curity Ck		on". títulé	ie		[No Non	

TBS/SCT 350-103(2004/12)

Security Classification / Classification de sécurité

Canadä



ANNEX "D"

MANDATORY EVALUATION CRITERIA

Interpretation of Personnel Requirement by the Evaluation Team

- 1. The statements and requirements in this article apply to the Mandatory personnel information.
- 2. To demonstrate the experience of personnel (i.e. resources), the Bidder must provide complete project details as to where, when (month and year) and how (through which activities/responsibilities) the stated qualifications/experience were obtained. The Bidder is advised that only listing position or assignment titles without providing any supporting data to describe responsibilities, duties, and relevance to the requirements will not be considered "demonstrated" for the purpose of this evaluation.
- 3. Experience gained during formal education shall not be considered work experience. All requirements for work experience shall be obtained in a legitimate work environment as opposed to an educational setting. Co-op work terms are considered work experience provided they are related to the required services. If no months/ years are stated to indicate when the work experience was obtained, then the experience will not be considered.
- 4. The Bidder is advised that the month(s) of valid experience listed for a project whose timeframe overlaps that of another referenced project, will only be counted once. For example: Project 1 timeframe is July 2001 to December 2001; Project 2 timeframe is October 2001 to January 2002; the total months of experience for these two project references is seven (7) months.
- 5. The Bidder is advised that, if the experience description only contains years, and does not specify any months within the year, then a maximum of only one month of experience will be allowed by the evaluation team if the experience starts and ends in the same year; and if the experience starts and ends in different years, only one month for the beginning year and one month for the end year of the range specified. For example, if the experience description states that a particular position or assignment was undertaken during:
 - (a). "2004", then only one month will be allowed for 2004, provided that the experience is applicable;
 - (b). "2004-2005", then only one month will be allowed for 2004, and one month for 2005, for a total of two months, provided that the experience is applicable:
 - (c). "2003-2005", then only one month will be allowed for 2003, and one month for 2005, and 12 for 2004, for a total of 14 months, provided that the experience is applicable. In cases where the number of years is longer, the first and last year will still be counted as one month each, provided that the experience is applicable.
- 6. Phrases such as "within the past sixty (60) months" are used mean "within the sixty (60) preceding the closing date of the RFP". In the event that the RFP closing date is changed after the initial publication of the RFP, the Bidder may choose to interpret the phrase as being measured from either the initial closing date or the final closing date, unless otherwise directed in an RFP amendment.
- 7. Phrases such as "experience working as a Manager" (or other resource category title) mean that the experience must match, to the satisfaction of the evaluation team, the requirements for such a resource category as stated in the Statement of Work provided with this RFP.
- 8. Phrases such as "experience dealing with matters related to the Statement of Work" mean that the experience must match, to the satisfaction of the evaluation team, the nature of the requirements for the work being done by the RCMP as described throughout the Statement of Work, including but not limited to background and introductory and other descriptive information.
- 9. Listing experience without providing any supporting data to describe where and how such experience was obtained will result in the experience not being included for evaluation purposes.

Instructions to bidders for responding to evaluation criteria:

Proposals must meet Mandatory Requirements specified below. The Bidder must provide necessary documentation to support compliance with each requirement. Any Proposal that fails to meet the



Mandatory Requirements will be declared non-responsive. The Bidder should address each Mandatory Requirement separately.

To demonstrate Resource experience a resume must be provided for each Proposed Resource. The Resume will be used to corroborate the content of the material in the Proposal.

All claims with regard to resource experience, qualifications or expertise must be substantiated through the provision of detailed project descriptions of how and where the claimed experience, qualifications or expertise were gained. Unsubstantiated claims of experience, qualifications or expertise will not be considered by the evaluation team during the mandatory evaluation.

The Bidder is to ensure that their proposed resource's CV clearly demonstrates where, when and how the stated qualifications/experience of the individual were acquired.

For evaluation purposes:

- "Where" means the name of the employer as well as the position/title held by the individual
- "When" means the start date (month and year) and the end date (month and year) of the period during which the individual acquired the qualification/experience; and
- "How" means a clear description of the activities performed and the responsibilities assigned to the individual in this position and during this period.

The RCMP may confirm information or seek clarification from Bidders, however, the RCMP cannot ask for missing information as this would constitute Bid Repair. Evaluation will only be performed on the information provided in the Bidder's response.



Mandatory Criteria

Item #	Criterion	Met/Not Met	Substantiation
M1	The proposed resource must demonstrate experience in each of the following, with a minimum 10 years' combined experience: 1) Reviewing user needs assessment and demand analysis 2) Determining optimal platforms to meet the need 3) Determining optimal replacement schedules for each aircraft type 4) Determining the most efficient and effective structure for delivery or air operations 5) Developing performance metrics for air operations		Substantiation
	The bidder must submit project summaries using the table below. Name of client organization:		
	Project name: Project contact name: Project contact phone number (correct up-to- date contact info must be given for verification purposes): Contract Period: Description of tasks and responsibilities that bidder completed: Relevancy to the scope of work outlined in the SOW:		



ANNEX "E"

CERTIFICATIONS

Bidders must provide the required certifications and associated information to be awarded a contract.

The certifications provided by bidders to Canada are subject to verification by Canada at all times. Canada will declare a bid non-responsive, or will declare a contractor in default in carrying out any of its obligations under the Contract, if any certification made by the Bidder is found to be untrue whether made knowingly or unknowingly, during the bid evaluation period or during the contract period.

The Contracting Authority will have the right to ask for additional information to verify the Bidder's certifications. Failure to comply and to cooperate with any request or requirement imposed by the Contracting Authority may render the bid non-responsive or constitute a default under the Contract.

5.1 Certifications Precedent to Contract Award

The certifications listed below should be completed and submitted with the bid, but may be submitted afterwards. If any of these required certifications is not completed and submitted as requested, the Contracting Authority will inform the Bidder of a time frame within which to provide the information. Failure to comply with the request of the Contracting Authority and to provide the certifications within the time frame provided will render the bid non-responsive.

5.1.1 Integrity Provisions - Associated Information

By submitting a bid, the Bidder certifies that the Bidder and its Affiliates are in compliance with the provisions as stated in the Standard Instructions identified in this solicitation. The associated information required within the Integrity Provisions will assist Canada in confirming that the certifications are true.

5.1.2 Federal Contractors Program for Employment Equity - Bid Certification

By submitting a bid, the Bidder certifies that the Bidder, and any of the Bidder's members if the Bidder is a Joint Venture, is not named on the Federal Contractors Program (FCP) for employment equity "FCP Limited Eligibility to Bid" list (http://www.labour.gc.ca/eng/standards_equity/eq/emp/fcp/list/inelig.shtml) available from Employment and Social Development Canada (ESDC) - Labour's website.

Canada will have the right to declare a bid non-responsive if the Bidder, or any member of the Bidder if the Bidder is a Joint Venture, appears on the "FCP Limited Eligibility to Bid" list at the time of contract award.

5.1.3.1 Former Public Servant

Contracts awarded to former public servants (FPS) in receipt of a pension or of a lump sum payment must bear the closest public scrutiny, and reflect fairness in the spending of public funds. In order to comply with Treasury Board policies and directives on contracts awarded to FPSs, bidders must provide the information required below before contract award. If the answer to the questions and, as applicable the information required have not been received by the time the evaluation of bids is completed, Canada will inform the Bidder of a time frame within which to provide the information. Failure to comply with Canada's request and meet the requirement within the prescribed time frame will render the bid non-responsive.



Definitions

For the purposes of this clause, "former public servant" is any former member of a department as defined in the Financial Administration Act, R.S., 1985, c. F-11, a former member of the Canadian Armed Forces or a former member of the Royal Canadian Mounted Police. A former public servant may be:

an individual:

an individual who has incorporated;

a partnership made of former public servants; or

a sole proprietorship or entity where the affected individual has a controlling or major interest in the entity. "lump sum payment period" means the period measured in weeks of salary, for which payment has been made to facilitate the transition to retirement or to other employment as a result of the implementation of various programs to reduce the size of the Public Service. The lump sum payment period does not include the period of severance pay, which is measured in a like manner.

"pension" means a pension or annual allowance paid under the Public Service Superannuation Act (PSSA), R.S., 1985, c. P-36, and any increases paid pursuant to the Supplementary Retirement Benefits Act, R.S., 1985, c. S-24 as it affects the PSSA. It does not include pensions payable pursuant to the Canadian Forces Superannuation Act, R.S., 1985, c. C-17, the Defence Services Pension Continuation Act, 1970, c. D-3, the Royal Canadian Mounted Police Pension Continuation Act, 1970, c. R-10, and the Royal Canadian Mounted Police Superannuation Act, R.S., 1985, c. R-11, the Members of Parliament Retiring Allowances Act, R.S. 1985, c. M-5, and that portion of pension payable to the Canada Pension Plan Act, R.S., 1985, c. C-8.

Former Public Servant in Receipt of a Pension

As per the above definitions, is the Bidder a FPS in receipt of a pension? Yes () No ()

If so, the Bidder must provide the following information, for all FPSs in receipt of a pension, as applicable:

name of former public servant;

date of termination of employment or retirement from the Public Service.

By providing this information, Bidders agree that the successful Bidder's status, with respect to being a former public servant in receipt of a pension, will be reported on departmental websites as part of the published proactive disclosure reports in accordance with Contracting Policy Notice: 2012-2 and the Guidelines on the Proactive Disclosure of Contracts.

Work Force Adjustment Directive

Is the Bidder a FPS who received a lump sum payment pursuant to the terms of the Work Force Adjustment Directive? Yes () No ()

If so, the Bidder must provide the following information:

name of former public servant;

conditions of the lump sum payment incentive;

date of termination of employment;

amount of lump sum payment;

rate of pay on which lump sum payment is based;

period of lump sum payment including start date, end date and number of weeks;

number and amount (professional fees) of other contracts subject to the restrictions of a work force adjustment program.

For all contracts awarded during the lump sum payment period, the total amount of fees that may be paid to a FPS who received a lump sum payment is \$5,000, including Applicable Taxes.



5.1.3.3 Status and Availability of Resources

The Bidder certifies that, should it be awarded a contract as a result of the bid solicitation, every individual proposed in its bid will be available to perform the Work as required by Canada's representatives and at the time specified in the bid solicitation or agreed to with Canada's representatives. If for reasons beyond its control, the Bidder is unable to provide the services of an individual named in its bid, the Bidder may propose a substitute with similar qualifications and experience. The Bidder must advise the Contracting Authority of the reason for the substitution and provide the name, qualifications and experience of the proposed replacement. For the purposes of this clause, only the following reasons will be considered as beyond the control of the Bidder: death, sickness, maternity and parental leave, retirement, resignation, dismissal for cause or termination of an agreement for default.

If the Bidder has proposed any individual who is not an employee of the Bidder, the Bidder certifies that it has the permission from that individual to propose his/her services in relation to the Work to be performed and to submit his/her résumé to Canada. The Bidder must, upon request from the Contracting Authority, provide a written confirmation, signed by the individual, of the permission given to the Bidder and of his/her availability. Failure to comply with the request may result in the bid being declared non-responsive.

5.1.3.5 Education and Experience

The Bidder certifies that all the information provided in the résumés and supporting material submitted with its bid, particularly the information pertaining to education, achievements, experience and work history, has been verified by the Bidder to be true and accurate. Furthermore, the Bidder warrants that every individual proposed by the Bidder for the requirement is capable of performing the Work described in the resulting contract.