

FOR THE PROVISION OF PROFESSIONAL SERVICES

FOR THE DEFENCE RESOURCE MANAGEMENT INFORMATION SYSTEM (DRMIS) FOR THE DEPARTMENT OF NATIONAL DEFENCE

AND FOR THE SIGMA SYSTEM FOR THE DEPARTMENT OF PUBLIC WORKS AND GOVERNMENT SERVICES

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BID SOLICITATION

FOR THE PROVISION OF PROFESSIONAL SERVICES FOR THE DEFENCE RESOURCE MANAGEMENT INFORMATION SYSTEM (DRMIS) FOR THE DEPARTMENT OF NATIONAL DEFENCE AND FOR THE SIGMA SYSTEM FOR THE DEPARTMENT OF PUBLIC WORKS AND GOVERNMENT SERVICES

PART 1 - GENERAL INFORMATION

1.1 Introduction

The bid solicitation is divided into eight parts plus attachments and annexes, as follows:

- Part 1** General Information: provides a general description of the requirement;
- Part 2** Bidder Instructions: provides the instructions, clauses and conditions applicable to the bid solicitation;
- Part 3** Bid Preparation Instructions: provides Bidders with instructions on how to prepare their bid;
- Part 4** Evaluation Procedures and Basis of Selection: indicates how the evaluation will be conducted, the evaluation criteria that must be addressed in the bid, if applicable, and the basis of selection;
- Part 5** Certifications: includes the certifications to be provided;
- Part 6** Security, Financial and Other Requirements: includes specific requirements that must be addressed by Bidders; and
- Part 7** Resulting Contract(s) Clauses: includes the clauses and conditions that will apply to any resulting contract(s) for the **Department of National Defence for the DRMIS**.
- Part 8** Resulting Contract(s) Clauses: includes the clauses and conditions that will apply to any resulting contract(s) for the **Department of Public Works and Government Services Canada for The SIGMA System**.

List of Annexes:

PART 7: THE DRMIS FOR DND		PART 8: THE SIGMA SYSTEM FOR PWGSC	
Annex "A-1"	Statement of Work	Annex "A-2"	Statement of Work
Annex "B"	Financial Bid	Annex "B"	Financial Bid
Annex "C-1"	Security Requirements Check List	Annex "C-2"	Security Requirements Check List
	Attachment A to Annex "C-1" - SRCL		
Annex "D-1"	DND 626, Task Authorization Form	Annex "D-2"	Task Authorization Form

PART 7: THE DRMIS FOR DND		PART 8: THE SIGMA SYSTEM FOR PWGSC	
Annex "E-1"	Minimum Qualifications For Resource Assessment At Task	Annex "E-2"	Minimum Qualifications For Resource Assessment At Task
Annex "F"	Definitions	Annex "F"	Definitions
Annex "G-1"	List of SAP Modules	Annex "G-2"	List of SAP Modules
Annex "H-1"	Non-Disclosure Agreement	Annex "H-2"	Non-Disclosure Agreement

NOTE: This bid solicitation is a re-tender of the requirement described in bid solicitation number W8474-126279/D dated June 12, 2014 with a bid closing date of August 26, 2014 at 2:00 pm; this document replaces the previous version entirely.

This bid solicitation is being issued to satisfy the requirements of both the Department of National Defence (DND) and the Department of Public Works and Government Services for the Defence Resource Management Information System (DRMIS) for DND and the SIGMA System for PWGSC.

1.2 Summary: The DRMIS (DND)

- (a) DND has an SAP-based integrated information system for the support of Materiel Acquisition and Support and Financial and Managerial Accounting business processes, as well as a number of other related processes. Implementation of this integrated information system involved the replacement of a large number of legacy systems with two main SAP R/3 based solutions: the Materiel Acquisition and Support Information System (MASIS) and the Financial and Managerial Accounting System (FMAS). In April 2010, these two systems were merged to establish a single core SAP ECC 6.0 based solution, known as the DRMIS. Further consolidation of business processes has occurred with the implementation of an SAP solution for supply chain functionality in the DRMIS, as well as the incorporation of other business processes including those related to real property management.
- (b) As the department continues to leverage the DRMIS to meet evolving requirements, and as functionality is increased and organizational coverage is widened (for example, the integration into the DRMIS of supply chain functionality and other business processes such as those related to real property management) it is expected that the DRMIS will grow to over 30,000 users in the coming years. These future opportunities will allow the organization to achieve maximum benefit from its Enterprise Resource Planning (ERP) platforms.
- (c) Professional Services may be required in support of the DRMIS activities for the following three scope categories:
 - (i) Steady-state In-service Support;
 - (ii) Expansion of the DRMIS footprint; and
 - (iii) Additional Work Requirements.

- (d) Annex A-1, Statement of Work – the DRMIS for DND defines the scope of this procurement for DND.

1.3 Summary: SIGMA (PWGSC)

- (a) Public Works and Government Services Canada (PWGSC) has implemented a fully integrated enterprise resource planning (ERP) system, known as SIGMA, which supports financial, procurement and real property business lines using SAP ECC, SAP Business Intelligence (BI) and other SAP tools and applications.
- (b) SIGMA is one of the most recent, comprehensive SAP ERP systems within the Government of Canada (GC). It was initially implemented in 2008 to meet departmental financial and material management requirements and is currently being used by over 6,200 users located within PWGSC and in other government departments.
- (c) The department continues to leverage SIGMA to standardize, automate and streamline business processes in order to achieve operational efficiencies, resulting in better utilization for the GC. With the recent integration of real property functionality into SIGMA, it is expected that SIGMA will grow to over 8,700 users in the coming years.
- (d) PWGSC continues to identify future opportunities that can allow the organization to achieve maximum benefit from its ERP platform.
- (e) Professional Services will be required in support of SIGMA activities for the following three scope categories:
- (i) Steady-state In-service Support;
 - (ii) Expansion of the SIGMA footprint; and,
 - (iii) Additional Work Requirements.
- (f) Annex A-2, Statement of Work – SIGMA for PWGSC defines the scope of this procurement.

1.4 Security Requirements

There are security requirements associated with this requirement. For additional information, consult Part 6 - Security, Financial and Other Requirements, and both Part 7 and Part 8- Resulting Contract Clauses. For more information on personnel and organizational security screening or security clauses, Bidders should refer to the Industrial and Security Program (ISP) of Public Works and Government Services Canada (<http://ssi-iss.tpsgc-pwgsc.gc.ca/index-eng.html>) website.

1.5 Trade Agreements

The requirement is subject to the provisions of the World Trade Organization Agreement on Government Procurement (WTO-AGP), the North American Free Trade Agreement (NAFTA), the Canada-Chile Free Trade Agreement (CCFTA), the Canada-Columbia Free Trade Agreement (CColFTA), the Canada-Panama Free Trade Agreement (CPanFTA), and the Agreement on Internal Trade (AIT).

1.6 Code of Conduct

As per the Integrity Provisions under section 01 of Standard Instructions 2003 and 2004, bidders must provide a list of all owners and/or Directors and other associated information as required. Refer to section 4.21 of the Supply Manual for additional information on the Integrity Provisions.

1.7 Former Public Servants

For services requirements, bidders must provide the required information as detailed in article 2.3 of Part 2 of the bid solicitation, in order to comply with Treasury Board policies and directives on contracts awarded to former public servants.

1.8 Federal Contractors Program for Employment Equity

The Federal Contractors Program (FCP) for employment equity applies to this procurement; see Part 5 - Certifications, Part 7 and Part 8 - Resulting Contract Clauses and the Form 4 titled Federal Contractors Program for Employment Equity - Certification.

1.9 Debriefings

Bidders may request a debriefing on the results of the bid solicitation process. Bidders should make the request to the Contracting Authority within 15 working days from receipt of the results of the bid solicitation process. The debriefing may be provided in writing, by telephone or in person.

1.10 Conflict of Interest

Without limiting Canada's rights under Article 18 of 2003 (2015-07-03) Standard Instructions - Goods or Services - Competitive Requirements, the following private sector individuals and non-crown employees have been engaged in the preparation of this solicitation:

- (a) Bob Tibbo with PPI Consulting Limited
- (b) Rick Wilson with PPI Consulting Limited

1.11 Purpose of this RFP

- (a) In order to meet operational needs for highly qualified resources in a timely manner and to access a larger resource pool for both DND and PWGSC, Canada intends to establish up to four (4) contracts with the top three (3) ranked responsive bidders, as follows:

Item	First three (3) Top Ranked Responsive bidders	Estimated Contracts	Departments	
			PART 7 (DND RESULTING CONTRACTS)	PART 8 (PWGSC RESULTING CONTRACTS)
i)	First Ranked Responsive Bidder. Certain work will be allocated under the resulting contracts to the First Ranked Responsive Bidder, and some work may be allocated to the Third	One (1) contract for DND	W8474-126279/ 001 -XQ	NIL

Item	First three (3) Top Ranked Responsive bidders	Estimated Contracts	Departments	
			PART 7 (DND RESULTING CONTRACTS)	PART 8 (PWGSC RESULTING CONTRACTS)
	Ranked Responsive Bidder as described in section (b) below			
ii)	<p>Second Ranked Responsive Bidder.</p> <p>SIGMA scope of work as listed under Part 1, section 1.3 (e).</p> <p>Certain work will be allocated under the resulting contracts to the Second Ranked Responsive Bidder, and some work may be allocated to the Third Ranked Responsive Bidder as described in section (b) below.</p>	One (1) contract for PWGSC	NIL	EP549-142533/ 001 -XQ
iii)	<p>Third Ranked Responsive Bidder.</p> <p>The DRMIS scope of work as listed under Part 1, section 1.2 (c) and the SIGMA scope of work as listed under Part 1, section 1.3 (e).</p> <p>Certain work will be allocated under the resulting contracts to the First and Second Ranked Responsive Bidders, and some work may be allocated to the Third Ranked Responsive Bidder as described in section (b) below.</p>	<p>Two (2) Contracts as follows:</p> <ul style="list-style-type: none"> • One (1) for DND and • One (1) for PWGSC 	W8474-126279/ 002 -XQ	EP549-142533/ 002 -XQ

(b) Under contracts W8474-126279/**002**-XQ and EP549-142533/**002**-XQ, Task Authorizations may be issued to the Third Ranked Bidder :

- (i) for up to 25% of the total work requirements, as defined in the DRMIS and SIGMA Scope of Work, as directed by DND and PWGSC, respectively, and
- (ii) in the following circumstances:

- (A) Overflow: When DND or PWGSC has identified required resources and timelines under W8474-126279/001-XQ or EP549-142533/001-XQ, respectively, and the contractor responsible for that contract is unable to meet the identified requirements, and
- (B) Independent Advice: When independent advice is required for reports under W8474-126279/001-XQ or EP549-142533/001-XQ.
- (c) Bidders who submit Proposals agree to be bound by the instructions, terms and conditions of this RFP and its resulting contract(s), as they are, in its entirety.

1.12 Contract Period

Each of the above noted contracts will be for a period of three (3) years with irrevocable options allowing Canada, at its discretion, to extend the terms of the contracts by an additional five (5) one-year periods.

PART 2 - BIDDER INSTRUCTIONS

2.1 Standard Instructions, Clauses and Conditions

- (a) All instructions, clauses and conditions identified in the bid solicitation by number, date and title are set out in the [Standard Acquisition Clauses and Conditions Manual](https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual) (<https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual>) issued by Public Works and Government Services Canada.
- (b) Bidders who submit a bid agree to be bound by the instructions, clauses and conditions of the bid solicitation and accept the clauses and conditions of the resulting contract.
- (c) The 2003 (2015-07-03) Standard Instructions - Goods or Services - Competitive Requirements, are incorporated by reference into and form part of the bid solicitation. If there is a conflict between the provisions of 2003 and this document, this document prevails.
- (d) Subsection 5(4) of 2003, Standard Instructions - Goods or Services - Competitive Requirements is amended as follows:
 - (i) Delete: 60 days
 - (ii) Insert: two hundred forty (240) days

2.2 Submission of Bids

- (a) Bids must be submitted only to PWGSC Bid Receiving Unit by the date, time and place indicated on page 1 of the bid solicitation.
- (b) Due to the nature of the bid solicitation, bids transmitted by facsimile to PWGSC will not be accepted.

2.3 Former Public Servant

- (a) Contracts awarded to former public servants (FPS) in receipt of a pension or of a lump sum payment must bear the closest public scrutiny, and reflect fairness in the spending of public funds. In order to comply with Treasury Board policies and directives on contracts awarded to FPS, bidders must provide the information required below before contract award. If the answer to the questions and, as applicable the information required have not been received by the time the evaluation of bids is completed, Canada will inform the Bidder of a time frame within which to provide the information. Failure to comply with Canada's request and meet the requirement within the prescribed time frame will render the bid non-responsive.

- (b) **Definitions**

For the purposes of this clause, "former public servant" is any former member of a department as defined in the [Financial Administration Act](#), R.S., 1985, c. F-11, a former member of the Canadian Armed Forces or a former member of the Royal Canadian Mounted Police. A former public servant may be:

- (i) an individual;
- (ii) an individual who has incorporated;
- (iii) a partnership made of former public servants; or

- (iv) a sole proprietorship or entity where the affected individual has a controlling or major interest in the entity.

"lump sum payment period" means the period measured in weeks of salary, for which payment has been made to facilitate the transition to retirement or to other employment as a result of the implementation of various programs to reduce the size of the Public Service. The lump sum payment period does not include the period of severance pay, which is measured in a like manner.

"pension" means a pension or annual allowance paid under the Public Service Superannuation Act (PSSA), R.S., 1985, c.P-36, and any increases paid pursuant to the Supplementary Retirement Benefits Act, R.S., 1985, c.S-24 as it affects the PSSA. It does not include pensions payable pursuant to the Canadian Forces Superannuation Act, R.S., 1985, c.C-17, the Defence Services Pension Continuation Act, 1970, c.D-3, the Royal Canadian Mounted Police Pension Continuation Act, 1970, c.R-10, and the Royal Canadian Mounted Police Superannuation Act, R.S., 1985, c.R-11, the Members of Parliament Retiring Allowances Act, R.S., 1985, c.M-5, and that portion of pension payable to the Canada Pension Plan Act, R.S., 1985, c.C-8.

(c) **Former Public Servant in Receipt of a Pension**

As per the above definitions, is the Bidder a FPS in receipt of a pension? **Yes () No ()**

If so, the Bidder must provide the following information, for all FPS in receipt of a pension, as applicable:

- (i) name of former public servant;
- (ii) date of termination of employment or retirement from the Public Service.

By providing this information, Bidders agree that the successful Bidder's status, with respect to being a former public servant in receipt of a pension, will be reported on departmental websites as part of the published proactive disclosure reports in accordance with [Contracting Policy Notice](#): 2012-2 and the [Guidelines on the Proactive Disclosure of Contracts](#).

(d) **Work Force Adjustment Directive**

Is the Bidder a FPS who received a lump sum payment pursuant to the terms of the Work Force Adjustment Directive? **Yes () No ()**

If so, the Bidder must provide the following information:

- (i) name of former public servant;
- (ii) conditions of the lump sum payment incentive;
- (iii) date of termination of employment;
- (iv) amount of lump sum payment;
- (v) rate of pay on which lump sum payment is based;
- (vi) period of lump sum payment including start date, end date and number of weeks;
- (vii) number and amount (professional fees) of other contracts subject to the restrictions of a work force adjustment program.

For all contracts awarded during the lump sum payment period, the total amount of fees that may be paid to a FPS who received a lump sum payment is \$5,000, including Applicable Taxes.

2.4 Enquiries - Bid Solicitation

- (a) All enquiries must be submitted in writing to the Contracting Authority no later than 10 calendar days before the bid closing date. Enquiries received after that time may not be answered.
- (b) Bidders should reference as accurately as possible the numbered item of the bid solicitation to which the enquiry relates. Care should be taken by Bidders to explain each question in sufficient detail in order to enable Canada to provide an accurate answer. Technical enquiries that are of a proprietary nature must be clearly marked "proprietary" at each relevant item. Items identified as proprietary will be treated as such except where Canada determines that the enquiry is not of a proprietary nature. Canada may edit the questions or may request that the Bidder do so, so that the proprietary nature of the question is eliminated, and the enquiry can be answered with copies to all Bidders. Enquiries not submitted in a form that can be distributed to all Bidders may not be answered by Canada.

2.5 Applicable Laws

- (a) Any resulting contract must be interpreted and governed, and the relations between the parties determined, by the laws in force in the Province of Ontario, Canada.
- (b) Bidders may, at their discretion, substitute the applicable laws of a Canadian province or territory of its choice without affecting the validity of its bid, by deleting the name of the Canadian province or territory specified and inserting the name of the Canadian province or territory of its choice. If no change is made, it acknowledges that the applicable laws specified are acceptable to the Bidders. *Bidders are requested to indicate the Canadian province or territory they wish to apply to any resulting contract in their Bid Submission Form.*

2.6 Bidders' Conference

At the discretion of Canada, a bidders' conference may be held during the RFP process should it be deemed necessary. Should a bidder's conference be required, notification to potential bidders will be effectuated through a formal RFP amendment.

2.7 Volumetric Data

The estimated number of resources required per category data has been provided to Bidders to assist them in preparing their bids. The inclusion of this data in this bid solicitation does not represent a commitment by Canada that Canada's future usage of resources or days will be consistent with this data. It is provided purely for information and evaluation purposes.

PART 3 - BID PREPARATION INSTRUCTIONS

3.1 Bid Preparation Instructions

- (a) **Copies of Bid:** Canada requests that Bidders provide their bid in separately bound sections as follows:

- (i) Section I: Technical Bid (7 hard copies) and 4 soft copy on CD-ROM
- (ii) Section II: Financial Bid (2 hard copies) and 2 soft copy on CD-ROM
- (iii) Section III: Certifications (2 hard copies), and
- (iv) Section IV: Additional Information (2 hard copies).

If there is a discrepancy between the wording of the soft copy and the hard copy, the wording of the hard copy will have priority over the wording of the soft copy.

Prices must appear in the financial bid only. No prices must be indicated in any other section of the bid.

- (b) **Format for Bid:** Canada requests that Bidders follow the format instructions described below in the preparation of their bid:

- (i) use 8.5 x 11 inch (216 mm x 279 mm) paper;
- (ii) use a numbering system that corresponds to the bid solicitation;
- (iii) include a title page at the front of each volume of the bid that includes the title, date, bid solicitation number, bidder's name and address and contact information of its representative; and
- (iv) include a table of contents.

- (c) **Canada's Policy on Green Procurement:** In April 2006, Canada issued a policy directing federal departments and agencies to take the necessary steps to incorporate environmental considerations into the procurement process. See the Policy on Green Procurement (<http://www.tpsgc-pwgsc.gc.ca/ecologisation-greening/achats-procurement/politique-policy-eng.html>). To assist Canada in reaching its objectives, Bidders should:

- (i) use paper containing fibre certified as originating from a sustainably-managed forest and/or containing a minimum of 30% recycled content; and
- (ii) use an environmentally-preferable format including black and white printing instead of colour printing, printing double sided/duplex, and using staples or clips instead of cerlox, duotangs or binders.

(d) Submission of Only One Bid:

- (i) A Bidder, including related entities, will be permitted to submit only one bid in response to this bid solicitation. If a Bidder or any related entities participate in more than one bid (participating means being part of the Bidder, not being a subcontractor), Canada will provide those Bidders with two working days to identify the single bid to be considered by Canada. Failure to meet this deadline will result in all the affected bids being disqualified.
- (ii) For the purposes of this Article, regardless of the jurisdiction where any of the entities concerned is incorporated or otherwise formed as a matter of law (whether that entity is a natural person, corporation, partnership, etc.), an entity will be considered to be **"related"** to a Bidder if:
 - (A) they are the same legal entity (i.e., the same natural person, corporation, partnership, limited liability partnership, etc.);
 - (B) they are "related persons" or "affiliated persons" according to the *Canada Income Tax Act*;
 - (C) the entities have now or in the two years before bid closing had a fiduciary relationship with one another (either as a result of an agency arrangement or any other form of fiduciary relationship); or
 - (D) the entities otherwise do not deal with one another at arm's length, or each of them does not deal at arm's length with the same third party.
- (iii) Individual members of a joint venture cannot participate in another bid, either by submitting a bid alone or by participating in another joint venture.

(e) Joint Venture Experience:

- (i) Where the Bidder is a joint venture with existing experience as that joint venture, it may submit the experience that it has obtained as that joint venture.

Example: A bidder is a joint venture consisting of members L and O. A bid solicitation requires that the bidder demonstrate experience providing maintenance and help desk services for a period of 24 months to a customer with at least 10,000 users. As a joint venture (consisting of members L and O), the bidder has previously done the work. This bidder can use this experience to meet the requirement. If member L obtained this experience while in a joint venture with a third party N, however, that experience cannot be used because the third party N is not part of the joint venture that is bidding.

- (ii) A joint venture bidder may rely on the experience of one of its members to meet any given technical criterion of this bid solicitation.

Example: A bidder is a joint venture consisting of members X, Y and Z. If a solicitation requires: (a) that the bidder have 3 years of experience providing maintenance service, and (b) that the bidder have 2 years of experience integrating hardware with complex networks, then each of these two requirements can be met by a different member of the joint venture. However, for a single criterion, such as the requirement for 3 years of experience providing maintenance services, the bidder cannot indicate that each of members X, Y and Z has one year of experience, totaling 3 years. Such a response would be declared non-responsive.

- (iii) Joint venture members cannot pool their abilities with other joint venture members to satisfy a single technical criterion of this bid solicitation. However, a joint venture member can pool its individual experience with the experience of the joint venture itself. Wherever substantiation of a criterion is required, the Bidder is requested to indicate which joint venture member satisfies the requirement. If the Bidder has not identified which joint venture member satisfies the requirement, the Contracting Authority will provide an opportunity to the Bidder to submit this information during the evaluation period. If the Bidder does not submitted this information within the period set by the Contracting Authority, its bid will be declared non-responsive.

Example: A bidder is a joint venture consisting of members A and B. If a bid solicitation requires that the bidder demonstrate experience providing resources for a minimum number of 100 billable days, the bidder may demonstrate that experience by submitting either:

- Contracts all signed by A;
- Contracts all signed by B; or
- Contracts all signed by A and B in joint venture, or
- Contracts signed by A and contracts signed by A and B in joint venture, or
- Contracts signed by B and contracts signed by A and B in joint venture.

That show in total 100 billable days.

- (iv) Any Bidder with questions regarding the way in which a joint venture bid will be evaluated should raise such questions through the Enquiries process as early as possible during the bid solicitation period.

3.2 Section I: Technical Bid

- (a) In their technical bid, Bidders must demonstrate their understanding of the requirements contained in the bid solicitation and explain how they will meet these requirements. Bidders must demonstrate their capability in a thorough, concise and clear manner for carrying out the work.
- (b) The technical bid must address clearly and in sufficient depth the points that are subject to the evaluation criteria against which the bid will be evaluated. Simply repeating the statement contained in the bid solicitation is not sufficient. In order to facilitate the evaluation of the bid, Canada requests that Bidders address and present topics in the order of the evaluation criteria under the same headings. To avoid duplication, Bidders may refer to different sections of their bids by identifying the specific paragraph and page number where the subject topic has already been addressed.
- (c) **The technical bid consists of the following:**
- (i) **Bid Submission Form:** Bidders are requested to include the Bid Submission Form – Form 1 with their bids. It provides a common form in which bidders can provide information required for evaluation and contract award, such as a contact name and the Bidder's Procurement Business Number, etc. Using the form to provide this information is not mandatory, but it is recommended. If Canada determines that the information required by the Bid Submission Form is incomplete or requires correction, Canada will provide the Bidder with an opportunity to do so.

- (ii) **Substantiation of Technical Compliance:** The technical bid must substantiate the compliance with the specific articles of Attachment "A", using the requested response template provided in Appendix A – Attachment A. The substantiation must not simply be a repetition of the requirement(s), but must explain and demonstrate how the Bidder will meet the requirements and carry out the required Work. Simply stating that the Bidder or its proposed solution or product complies is not sufficient. Where Canada determines that the substantiation is not complete, the Bidder will be declared non-responsive and disqualified. The substantiation may refer to additional documentation submitted with the bid - this information can be referenced in the "Reference", where bidders are requested to indicate where in the bid the reference material can be found, including the title of the document, and the page and paragraph numbers; where the reference is not sufficiently precise, Canada may request that the Bidder direct Canada to the appropriate location in the documentation.
- (iii) **Customer Reference Contact Information:**
- (A) The Bidder must provide customer references. The customer reference must each confirm, "if" requested by PWGSC, the facts identified in the Bidder's bid, as required in Attachment A - Technical Evaluation Criteria.
- (B) The form of question to be used to request confirmation from customer references is identified in Attachment A - Technical Evaluation Criteria.
- (C) For each customer reference, the Bidder must, at a minimum, provide the name and either the telephone number or e-mail address for a contact person. If only the telephone number is provided, it will be used to call to request the e-mail address and the reference check will be done by e-mail.

Bidders are also requested to include the title of the contact person. It is the sole responsibility of the Bidder to ensure that it provides a contact who is knowledgeable about the services the Bidder has provided to its customer and who is willing to act as a customer reference. Crown references will be accepted.

3.3 Section II: Financial Bid

- (a) **Pricing:** Bidders must submit their financial bid in response to Annex A-1 and Annex A-2 – Statement of Work, in accordance Annex B – Financial Bid. The total amount of Applicable Taxes must be shown separately, if applicable. Unless otherwise indicated, Bidders must include a single, firm, all-inclusive per diem rate in Canadian dollars in each cell requiring an entry in the pricing tables.
- (b) **Variation in Resource Rates By Time Period:** For any given resource category, where the financial tables provided by Canada allow different firm rates to be charged for a resource category during different time periods:
- (i) the rate bid must not increase by more than 5% from one time period to the next; and
- (ii) the rate bid for the same Resource Category during any subsequent time period must not be lower than the rate bid for the time period that includes the first month of the Initial Contract Period.
- (c) **All Costs to be Included:** The financial bid must include all costs for the requirement described in the bid solicitation for the entire Contract Period, including any option to extend the Contract Period.

- (d) **Blank Prices:** Bidders are requested to insert "\$0.00" for any item for which it does not intend to charge or for items that are already included in other prices set out in the tables. If the Bidder leaves any price blank, Canada will treat the price as "\$0.00" for evaluation purposes and may request that the Bidder confirm that the price is, in fact, \$0.00. No bidder will be permitted to add or change a price as part of this confirmation. Any bidder who does not confirm that the price for a blank item is \$0.00 will be declared non-responsive.

(e) **Exchange Rate Fluctuation**

The requirement does not offer exchange rate fluctuation risk mitigation. Requests for exchange rate fluctuation risk mitigation will not be considered. All bids including such provision will render the bid non-responsive.

3.4 Section III: Certifications

It is a requirement that bidders submit the certifications required under Part 5.

3.5 Section IV: Additional Information

(a) **Bidder's Proposed Site(s) or Premises Requiring Safeguard Measures**

As indicated in Part 6 under Security Requirements, the Bidder must provide the full address(es) of the Bidder's and proposed individual(s)' site(s) or premises for which safeguard measures are required for Work Performance.

Street Number / Street Name, Unit / Suite / Apartment Number
City, Province, Territory / State, Postal Code / Zip Code, Country

The Company Security Officer (CSO) must ensure through the Industrial Security Program (ISP) that the Bidder and proposal individual(s) hold a valid security clearance at the required level, as indicated in Part 6 – Security, Financial and Other Requirements.

PART 4 - EVALUATION PROCEDURES AND BASIS OF SELECTION

4.1 Evaluation Procedures

- (a) Bids submitted must address both the SIGMA and the DRMIS requirements in their entirety. Bids will be evaluated in accordance with the entire requirement of the bid solicitation including the technical and financial evaluation criteria. There are several steps in the evaluation process, which are described below.
 - (i) Technical Evaluation - Mandatory Technical Criteria
 - (ii) Technical Evaluation - Point-Rated Technical Criteria
 - (iii) Technical Evaluation - Reference Checks (if required)
 - (iv) Financial Evaluation

Even though the evaluation and selection will be conducted in steps, the fact that Canada has proceeded to a later step does not mean that Canada has conclusively determined that the Bidder has successfully passed all the previous steps. Canada may conduct steps of the evaluation in parallel.

- (b) An evaluation team composed of representatives from DND and PWGSC will evaluate the bids on behalf of Canada. Canada may hire any independent consultant, or use any government resources, to evaluate any bid. Not all members of the evaluation team will necessarily participate in all aspects of the evaluation.
- (c) PWGSC Acquisitions Branch has engaged PPI Consulting Limited located in Ottawa, Ontario as a fairness monitor for this procurement. The fairness monitor will not be part of the evaluation team, but will observe the evaluation of the bids with respect to Canada's adherence to the evaluation process described in this bid solicitation.
- (d) In addition to any other time periods established in the bid solicitation:
 - (i) **Requests for Clarifications:** If Canada seeks clarification or verification from the Bidder about its bid, the Bidder will have two working days (or a longer period if specified in writing by the Contracting Authority) to provide the necessary information to Canada. Failure to meet this deadline will result in the bid being declared non-responsive.
 - (ii) **Requests for Further Information:** If Canada requires additional information in order to do any of the following pursuant to the Section entitled "Conduct of Evaluation" in 2003, Standard Instructions - Goods or Services - Competitive Requirements:
 - (A) verify any or all information provided by the Bidder in its bid; or
 - (B) contact any or all references supplied by the Bidder (e.g., references named in the résumés of individual resources) to verify and validate any information submitted by the Bidder, the Bidder must provide the information requested by Canada within two working days of a request by the Contracting Authority.
 - (iii) **Extension of Time:** If additional time is required by the Bidder, the Contracting Authority may grant an extension in his or her sole discretion.

4.2 Technical Evaluation

- (a) Experience listed must include the month and year for both the start and finish dates and should also include the day. If the day is not provided, it will be evaluated as the last day of the month, in the case of the start date, and the first day of the month, in the case of the finish date.

- (b) Mandatory Technical Criteria:

- (i) Each bid will be reviewed for compliance with the mandatory requirements of the bid solicitation. Any element of the bid solicitation that is identified specifically with the words "must" or "mandatory" is a mandatory requirement. Bids that do not comply with each and every mandatory requirement will be declared non-responsive and be disqualified.
- (ii) The mandatory technical criteria are described in Attachment A – Technical Evaluation Criteria.

- (c) Point-Rated Technical Criteria:

Each bid will be rated by assigning a score to the rated requirements, which are identified in the bid solicitation by the word "rated" or by reference to a score. Bidders who fail to submit complete bids with all the information requested by this bid solicitation will be rated accordingly. The point-rated technical criteria are described in Attachment A – Technical Evaluation Criteria.

- (d) **Reference Checks:**

- (i) For reference checks, Canada will conduct the reference check in writing by e-mail. Canada will send all e-mail reference check requests to contacts supplied by all the Bidders on the same day using the e-mail address provided in the bid. Canada will not award any points and/or a bidder will not meet the mandatory experience requirement (as applicable) unless the response is received within 10 working days of the date that Canada's e-mail was sent.
- (ii) On the fifth working day after sending out the reference check request, if Canada has not received a response, Canada will notify the Bidder by e-mail, to allow the Bidder to contact its reference directly to ensure that it responds to Canada within 10 working days. If the individual named by a Bidder is unavailable when required during the evaluation period, the Bidder may provide the name and e-mail address of an alternate contact person from the same customer. Bidders will only be provided with this opportunity once for each customer, and only if the originally named individual is unavailable to respond (i.e., the Bidder will not be provided with an opportunity to submit the name of an alternate contact person if the original contact person indicates that he or she is unwilling or unable to respond). The 10 working days will not be extended to provide additional time for the new contact to respond.
- (iii) Wherever information provided by a reference differs from the information supplied by the Bidder, the information supplied by the reference will be the information evaluated.
- (iv) Points will not be allocated and/or a bidder will not meet the mandatory experience requirement (as applicable) if (1) the reference customer states he or she is unable or unwilling to provide the information requested, or (2) the customer reference is not a customer of the Bidder itself (for example, the customer cannot be the customer of an affiliate of the Bidder instead of being a customer of the Bidder itself). Nor will points be

allocated or a mandatory met if the customer is itself an affiliate or other entity that does not deal at arm's length with the Bidder.

- (v) Whether or not to conduct reference checks is discretionary. However, if PWGSC chooses to conduct reference checks for any given rated or mandatory requirement, it will check the references for that requirement for all bidders who have not, at that point, been found non-responsive.

4.3 Financial Evaluation

- (a) The financial evaluation will be conducted using the firm per diem rates provided in Annex B by the responsive bid(s).
- (b) There are two possible financial evaluation methods for this requirement. The first method will be used if three or more bids are determined responsive (see (c) Financial Evaluation - Method A below). The second method will be used if two bids are determined responsive (see (d) Financial Evaluation - Method B below).
- (c) **Financial Evaluation - Method A:** The following financial evaluation method will be used if three or more bids are determined responsive:
- (i) **STEP 1 - ESTABLISHING THE LOWER AND UPPER MEDIAN BAND LIMITS FOR EACH PERIOD AND EACH RESOURCE CATEGORY:** The Contracting Authority will establish, for each period and each Resource Category, the median band limits based on the firm per diem rates provided by the technically responsive bids. For each such Resource Category the median will be calculated using the median function in Microsoft Excel and will represent a range that encompasses any rate to a value of minus (-) 20% of the median, and an upper median rate to a value of plus (+) 30% of the median. When an even number of technically responsive bids have been determined, an average of the middle two rates will be used to calculate the median band limits and for an odd number of technically responsive bids, the middle rate will be used.
- (ii) **STEP 2 - POINTS ALLOCATION:** For each period and each Resource Category randomly selected points will be allocated as follows:
- (A) A Bidder's proposed firm per diem rate that is either lower than the established lower median band limit or higher than the established upper median band limit for that period and Resource Category will be allocated 0 points.
- (B) A Bidder's proposed firm per diem rate falling within the upper and lower median band limits, for that period and Resource Category, will be allocated points using the following calculation, which will be rounded to two decimal places:
- $$\frac{\text{Lowest proposed firm per diem rate within the median band limits}}{\text{Bidder's proposed firm per diem rate within median band limits}} \times \text{Maximum Points Assigned at Table 1 below}$$
- (C) A Bidder's proposed firm per diem rate falling within the established median band limits which is the lowest proposed firm per diem rate will be allocated the applicable maximum points assigned at Table 1 below.

Resource Categories to be evaluated based on Firm Per Diem Rates - Random Selection of Resource Categories (see 4.3(f))	Level of Expertise	TABLE 1 - MAXIMUM POINTS ASSIGNED						Total Points
		Initial 3 Year Contract Period	Option Period 1 (Year 4)	Option Period 2 (Year 5)	Option Period 3 (Year 6)	Option Period 4 (Year 7)	Option Period 5 (Year 8)	
Project Manager	3	10	10	10	10	10	10	60
Project Manager	2	10	10	10	10	10	10	60
Project Coordinator	3	10	10	10	10	10	10	60
Project Coordinator	2	10	10	10	10	10	10	60
Project Coordinator	1	10	10	10	10	10	10	60
Application Solution Architect	3	10	10	10	10	10	10	60
Application Solution Architect	2	10	10	10	10	10	10	60
Business Solution Architect	3	10	10	10	10	10	10	60
Business Solution Architect	2	10	10	10	10	10	10	60
Technical Architect	3	10	10	10	10	10	10	60
Technical Architect	2	10	10	10	10	10	10	60
SAP Functional Analyst - Core	3	10	10	10	10	10	10	60
SAP Functional Analyst - Core	2	10	10	10	10	10	10	60
SAP Functional Analyst - Core	1	10	10	10	10	10	10	60
SAP Functional Analyst – Specialized	3	10	10	10	10	10	10	60
SAP Functional Analyst – Specialized	2	10	10	10	10	10	10	60
SAP Functional Analyst – Specialized	1	10	10	10	10	10	10	60
Security Assessment and Authorization (SA&A) Specialist	3	10	10	10	10	10	10	60
Security Assessment and Authorization (SA&A) Specialist	2	10	10	10	10	10	10	60
Security Assessment and Authorization (SA&A) Specialist	1	10	10	10	10	10	10	60

Resource Categories to be evaluated based on Firm Per Diem Rates - Random Selection of Resource Categories (see 4.3(f))	Level of Expertise	TABLE 1 - MAXIMUM POINTS ASSIGNED						Total Points
		Initial 3 Year Contract Period	Option Period 1 (Year 4)	Option Period 2 (Year 5)	Option Period 3 (Year 6)	Option Period 4 (Year 7)	Option Period 5 (Year 8)	
Auditor - Security, Privacy and Internal Controls	3	10	10	10	10	10	10	60
Auditor - Security, Privacy and Internal Controls	2	10	10	10	10	10	10	60
Auditor - Security, Privacy and Internal Controls	1	10	10	10	10	10	10	60
Business Continuity/Disaster Recovery Specialist	3	10	10	10	10	10	10	60
Business Continuity/Disaster Recovery Specialist	2	10	10	10	10	10	10	60
Business Continuity/Disaster Recovery Specialist	1	10	10	10	10	10	10	60
Roles & Authorizations (R&A) Architect	3	10	10	10	10	10	10	60
Roles & Authorizations (R&A) Architect	2	10	10	10	10	10	10	60
Security Architect	3	10	10	10	10	10	10	60
Security Architect	2	10	10	10	10	10	10	60
Roles & Authorizations (R&A) Specialist	3	10	10	10	10	10	10	60
Roles & Authorizations (R&A) Specialist	2	10	10	10	10	10	10	60
Roles & Authorizations (R&A) Specialist	1	10	10	10	10	10	10	60
Programmer/Software Developer	3	10	10	10	10	10	10	60
Programmer/Software Developer	2	10	10	10	10	10	10	60
Programmer/Software Developer	1	10	10	10	10	10	10	60
Interface Specialist	3	10	10	10	10	10	10	60
Interface Specialist	2	10	10	10	10	10	10	60

Resource Categories to be evaluated based on Firm Per Diem Rates - Random Selection of Resource Categories (see 4.3(f))	Level of Expertise	TABLE 1 - MAXIMUM POINTS ASSIGNED						Total Points
		Initial 3 Year Contract Period	Option Period 1 (Year 4)	Option Period 2 (Year 5)	Option Period 3 (Year 6)	Option Period 4 (Year 7)	Option Period 5 (Year 8)	
Interface Specialist	1	10	10	10	10	10	10	60
Extract, Transform, Load (ETL) Specialist	3	10	10	10	10	10	10	60
Extract, Transform, Load (ETL) Specialist	2	10	10	10	10	10	10	60
Extract, Transform, Load (ETL) Specialist	3	10	10	10	10	10	10	60
SAP BI/BW Specialist	3	10	10	10	10	10	10	60
SAP BI/BW Specialist	2	10	10	10	10	10	10	60
SAP BI/BW Specialist	1	10	10	10	10	10	10	60
SAP Business Objects Developer	3	10	10	10	10	10	10	60
SAP Business Objects Developer	2	10	10	10	10	10	10	60
SAP Business Objects Developer	1	10	10	10	10	10	10	60
Enterprise Performance Management (EPM) Specialist	3	10	10	10	10	10	10	60
Enterprise Performance Management (EPM) Specialist	2	10	10	10	10	10	10	60
Enterprise Performance Management (EPM) Specialist	1	10	10	10	10	10	10	60
SAP Portal Specialist	3	10	10	10	10	10	10	60
SAP Portal Specialist	2	10	10	10	10	10	10	60
SAP Portal Specialist	1	10	10	10	10	10	10	60
BASIS Administrator	3	10	10	10	10	10	10	60
BASIS Administrator	2	10	10	10	10	10	10	60
BASIS Administrator	1	10	10	10	10	10	10	60
UNIX and Linux Administrator	3	10	10	10	10	10	10	60

Resource Categories to be evaluated based on Firm Per Diem Rates - Random Selection of Resource Categories (see 4.3(f))	Level of Expertise	TABLE 1 - MAXIMUM POINTS ASSIGNED						Total Points
		Initial 3 Year Contract Period	Option Period 1 (Year 4)	Option Period 2 (Year 5)	Option Period 3 (Year 6)	Option Period 4 (Year 7)	Option Period 5 (Year 8)	
UNIX and Linux Administrator	2	10	10	10	10	10	10	60
UNIX and Linux Administrator	1	10	10	10	10	10	10	60
Windows Administrator	3	10	10	10	10	10	10	60
Windows Administrator	2	10	10	10	10	10	10	60
Windows Administrator	1	10	10	10	10	10	10	60
Network Manager	3	10	10	10	10	10	10	60
Network Manager	2	10	10	10	10	10	10	60
Network Manager	1	10	10	10	10	10	10	60
Application Administrator	3	10	10	10	10	10	10	60
Application Administrator	2	10	10	10	10	10	10	60
Application Administrator	1	10	10	10	10	10	10	60
SAP Archiving Specialist	3	10	10	10	10	10	10	60
SAP Archiving Specialist	2	10	10	10	10	10	10	60
SAP Archiving Specialist	1	10	10	10	10	10	10	60
Business Analyst	3	10	10	10	10	10	10	60
Business Analyst	2	10	10	10	10	10	10	60
Business Analyst	1	10	10	10	10	10	10	60
Business Support Specialist	3	10	10	10	10	10	10	60
Business Support Specialist	2	10	10	10	10	10	10	60
Business Support Specialist	1	10	10	10	10	10	10	60
Business Transition Analyst	3	10	10	10	10	10	10	60

Resource Categories to be evaluated based on Firm Per Diem Rates - Random Selection of Resource Categories (see 4.3(f))	Level of Expertise	TABLE 1 - MAXIMUM POINTS ASSIGNED						
		Initial 3 Year Contract Period	Option Period 1 (Year 4)	Option Period 2 (Year 5)	Option Period 3 (Year 6)	Option Period 4 (Year 7)	Option Period 5 (Year 8)	Total Points
Business Transition Analyst	2	10	10	10	10	10	10	60
Business Transition Analyst	1	10	10	10	10	10	10	60
Training Development, Delivery and Support	3	10	10	10	10	10	10	60
Training Development, Delivery and Support	2	10	10	10	10	10	10	60
Training Development, Delivery and Support	1	10	10	10	10	10	10	60
Technical Writer	3	10	10	10	10	10	10	60
Technical Writer	2	10	10	10	10	10	10	60
Technical Writer	1	10	10	10	10	10	10	60
Transport Coordinator	3	10	10	10	10	10	10	60
Transport Coordinator	2	10	10	10	10	10	10	60
Transport Coordinator	1	10	10	10	10	10	10	60
Configuration Management Specialist	3	10	10	10	10	10	10	60
Configuration Management Specialist	2	10	10	10	10	10	10	60
Configuration Management Specialist	1	10	10	10	10	10	10	60
Incident Management Coordinator	3	10	10	10	10	10	10	60
Incident Management Coordinator	2	10	10	10	10	10	10	60
Incident Management Coordinator	1	10	10	10	10	10	10	60
Change Coordinator	3	10	10	10	10	10	10	60
Change Coordinator	2	10	10	10	10	10	10	60
Change Coordinator	1	10	10	10	10	10	10	60
Test Manager	3	10	10	10	10	10	10	60

TABLE 1 - MAXIMUM POINTS ASSIGNED								
Resource Categories to be evaluated based on Firm Per Diem Rates - Random Selection of Resource Categories (see 4.3(f))	Level of Expertise	Initial 3 Year Contract Period	Option Period 1 (Year 4)	Option Period 2 (Year 5)	Option Period 3 (Year 6)	Option Period 4 (Year 7)	Option Period 5 (Year 8)	Total Points
Test Manager	2	10	10	10	10	10	10	60
Quality Control	3	10	10	10	10	10	10	60
Quality Control	2	10	10	10	10	10	10	60
Quality Control	1	10	10	10	10	10	10	60
Tester	3	10	10	10	10	10	10	60
Tester	2	10	10	10	10	10	10	60
Tester	1	10	10	10	10	10	10	60

- (iii) **STEP 3 - FINANCIAL SCORE:** Points allocated under STEP 2 for each period and Resource Category will be added together and rounded to two decimal places to produce the Financial Score. Bidders will find below an example of a financial evaluation using Method A.

(iv) **EXAMPLE OF A FINANCIAL EVALUATION USING METHOD A**

TABLE 2 - EXAMPLE OF A FINANCIAL EVALUATION USING METHOD A:							
Resource Category	Max. Points	Bidder 1		Bidder 2		Bidder 3	
		Year 1	Year 2	Year 1	Year 2	Year 1	Year 2
Programmer	150 (75 pts. per year)	\$400.00	\$400.00	\$420.00	\$450.00	\$450.00	\$450.00
Business Analyst	100 (50 pts. per year)	\$600.00	\$600.00	\$600.00	\$620.00	\$650.00	\$820.00
Project Manager	50 (25 pts. per year)	\$555.00	\$900.00	\$750.00	\$800.00	\$700.00	\$800.00
TOTAL	300						
STEP 1 - Establishing the lower and upper median band limits for each year and each resource category							
(Median 1)	For the Programmer Resource Category, the year 1 median would be \$420.00. The lower median band limit would be \$336.00 and higher median band limit would be \$546.00.						
(Median 2)	For the Programmer Resource Category, the year 2 median would be \$450.00. The lower median band limit would be \$360.00 and higher median band limit would be \$585.00.						

(Median 3)	For the Business Analyst Resource Category, the year 1 median would be \$600.00. The lower median band limit would be \$480.00 and higher median band limit would be \$780.00.
(Median 4)	For the Business Analyst Resource Category, the year 2 median would be \$620.00. The lower median band limit would be \$496.00 and higher median band limit would be \$806.00.
(Median 5)	For the Project Manager Resource Category, the year 1 median would be \$700.00. The lower median band limit would be \$560.00 and higher median band limit would be \$910.00.
(Median 6)	For the Project Manager Resource Category, the year 2 median would be \$800.00. The lower median band limit would be \$640.00 and higher median band limit would be \$1,040.00.
STEP 2 - Points Allocation:	
<p>Bidder 1:</p> <p>Programmer Year 1 = 75 points (lowest rate within the lower and upper median band limits)</p> <p>Programmer Year 2 = 75 points (lowest rate within the lower and upper median band limits)</p> <p>Business Analyst Year 1 = 50 points (lowest rate within the lower and upper median band limits)</p> <p>Business Analyst Year 2 = 50 points (lowest rate within the lower and upper median band limits)</p> <p>Project Manager Year 1 = 0 points (outside the lower and higher median band limits)</p> <p>Project Manager Year 2 = 22.22 points (based on the following calculation = (Lowest rate of \$800.00 / Bidder's proposed rate of \$900.00) Multiplied by 25 pts)</p> <p>Bidder 2:</p> <p>Programmer Year 1 = 71.43 points (based on the following calculation = (Lowest rate of \$400.00 / Bidder's proposed rate of \$420.00) Multiplied by 75 pts)</p> <p>Programmer Year 2 = 66.67 points (based on the following calculation = (Lowest rate of \$400.00 / Bidder's proposed rate of \$450.00) Multiplied by 75 pts)</p> <p>Business Analyst Year 1 = 50 points (lowest price within the lower and upper median band limits)</p> <p>Business Analyst Year 2 = 48.39 points (based on the following calculation = (Lowest rate of \$600.00 / Bidder's proposed rate of \$620.00) Multiplied by 50 pts)</p> <p>Project Manager Year 1 = 23.33 points (based on the following calculation = (Lowest rate of \$700.00 / Bidder's proposed rate of \$750.00) Multiplied by 25 pts)</p> <p>Project Manager Year 2 = 25 points (lowest price within the lower and upper median band limits)</p> <p>Bidder 3:</p> <p>Programmer Year 1 = 66.67 points (based on the following calculation = (Lowest rate of \$400.00 / Bidder's proposed rate of \$450.00) Multiplied by 75 pts)</p> <p>Programmer Year 2 = 66.67 points (based on the following calculation = (Lowest rate of \$400.00 / Bidder's proposed rate of \$450.00) Multiplied by 75 pts)</p> <p>Business Analyst Year 1 = 46.15 points (based on the following calculation = (Lowest rate of \$600.00 / Bidder's proposed rate of \$650.00) Multiplied by 75 pts)</p> <p>Business Analyst Year 2 = 0 points (outside the lower and higher median band limits)</p> <p>Project Manager Year 1 = 25 points (lowest price within the lower and upper median band limits)</p> <p>Project Manager Year 2 = 25 points (lowest price within the lower and upper median band limits)</p>	
STEP 3 - Financial Score:	
Bidder 1:	75 + 75 + 50 + 50 + 0 + 22.22 = Total Financial Score of 272.22 points out of a possible 300 points
Bidder 2:	71.43 + 67.67 + 50 + 48.39 + 23.33 + 25 = Total Financial Score of 284.82 points out of a possible 300 points
Bidder 3:	66.67 + 66.67 + 46.15 + 0 + 25 + 25 = Total Financial Score of 229.49 points out of a possible 300 points

- (d) **Financial Evaluation - Method B:** The following financial evaluation method will be used if two bids are determined responsive:

- (i) **STEP 1 - POINTS ALLOCATION:** For each period and each Resource Category randomly selected points will be allocated as follows:

- (A) Points will be established based on the following calculation, with points rounded to two decimal places:

$$\frac{\text{Lowest proposed firm per diem rate}}{\text{Bidder's proposed firm per diem rate}} \times \text{Maximum Points Assigned at Table 3 below}$$

- (B) The Bidder with the lowest proposed firm per diem rate will be allocated the applicable maximum points assigned at Table 3 below.

Resource Categories to be evaluated based on Firm Per Diem Rates - Random Selection of Resource Categories (see 4.3(f))	Level of Expertise	TABLE 3 - MAXIMUM POINTS ASSIGNED						Total Points
		Initial 3 Year Contract Period	Option Period 1 (Year 4)	Option Period 2 (Year 5)	Option Period 3 (Year 6)	Option Period 4 (Year 7)	Option Period 5 (Year 8)	
Project Manager	3	10	10	10	10	10	10	60
Project Manager	2	10	10	10	10	10	10	60
Project Coordinator	3	10	10	10	10	10	10	60
Project Coordinator	2	10	10	10	10	10	10	60
Project Coordinator	1	10	10	10	10	10	10	60
Application Solution Architect	3	10	10	10	10	10	10	60
Application Solution Architect	2	10	10	10	10	10	10	60
Business Solution Architect	3	10	10	10	10	10	10	60
Business Solution Architect	2	10	10	10	10	10	10	60
Technical Architect	3	10	10	10	10	10	10	60
Technical Architect	2	10	10	10	10	10	10	60
SAP Functional Analyst - Core	3	10	10	10	10	10	10	60
SAP Functional Analyst - Core	2	10	10	10	10	10	10	60
SAP Functional Analyst - Core	1	10	10	10	10	10	10	60
SAP Functional Analyst – Specialized	3	10	10	10	10	10	10	60
SAP Functional Analyst – Specialized	2	10	10	10	10	10	10	60
SAP Functional Analyst – Specialized	1	10	10	10	10	10	10	60

Resource Categories to be evaluated based on Firm Per Diem Rates - Random Selection of Resource Categories (see 4.3(f))	Level of Expertise	TABLE 3 - MAXIMUM POINTS ASSIGNED						Total Points
		Initial 3 Year Contract Period	Option Period 1 (Year 4)	Option Period 2 (Year 5)	Option Period 3 (Year 6)	Option Period 4 (Year 7)	Option Period 5 (Year 8)	
Security Assessment and Authorization (SA&A) Specialist	3	10	10	10	10	10	10	60
Security Assessment and Authorization (SA&A) Specialist	2	10	10	10	10	10	10	60
Security Assessment and Authorization (SA&A) Specialist	1	10	10	10	10	10	10	60
Auditor - Security, Privacy and Internal Controls	3	10	10	10	10	10	10	60
Auditor - Security, Privacy and Internal Controls	2	10	10	10	10	10	10	60
Auditor - Security, Privacy and Internal Controls	1	10	10	10	10	10	10	60
Business Continuity/Disaster Recovery Specialist	3	10	10	10	10	10	10	60
Business Continuity/Disaster Recovery Specialist	2	10	10	10	10	10	10	60
Business Continuity/Disaster Recovery Specialist	1	10	10	10	10	10	10	60
Roles & Authorizations (R&A) Architect	3	10	10	10	10	10	10	60
Roles & Authorizations (R&A) Architect	2	10	10	10	10	10	10	60
Security Architect	3	10	10	10	10	10	10	60
Security Architect	2	10	10	10	10	10	10	60
Roles & Authorizations (R&A) Specialist	3	10	10	10	10	10	10	60
Roles & Authorizations (R&A) Specialist	2	10	10	10	10	10	10	60
Roles & Authorizations (R&A) Specialist	1	10	10	10	10	10	10	60

Resource Categories to be evaluated based on Firm Per Diem Rates - Random Selection of Resource Categories (see 4.3(f))	Level of Expertise	TABLE 3 - MAXIMUM POINTS ASSIGNED						Total Points
		Initial 3 Year Contract Period	Option Period 1 (Year 4)	Option Period 2 (Year 5)	Option Period 3 (Year 6)	Option Period 4 (Year 7)	Option Period 5 (Year 8)	
Programmer/Software Developer	3	10	10	10	10	10	10	60
Programmer/Software Developer	2	10	10	10	10	10	10	60
Programmer/Software Developer	1	10	10	10	10	10	10	60
Interface Specialist	3	10	10	10	10	10	10	60
Interface Specialist	2	10	10	10	10	10	10	60
Interface Specialist	1	10	10	10	10	10	10	60
Extract, Transform, Load (ETL) Specialist	3	10	10	10	10	10	10	60
Extract, Transform, Load (ETL) Specialist	2	10	10	10	10	10	10	60
Extract, Transform, Load (ETL) Specialist	3	10	10	10	10	10	10	60
SAP BI/BW Specialist	3	10	10	10	10	10	10	60
SAP BI/BW Specialist	2	10	10	10	10	10	10	60
SAP BI/BW Specialist	1	10	10	10	10	10	10	60
SAP Business Objects Developer	3	10	10	10	10	10	10	60
SAP Business Objects Developer	2	10	10	10	10	10	10	60
SAP Business Objects Developer	1	10	10	10	10	10	10	60
Enterprise Performance Management (EPM) Specialist	3	10	10	10	10	10	10	60
Enterprise Performance Management (EPM) Specialist	2	10	10	10	10	10	10	60
Enterprise Performance Management (EPM) Specialist	1	10	10	10	10	10	10	60
SAP Portal Specialist	3	10	10	10	10	10	10	60

Resource Categories to be evaluated based on Firm Per Diem Rates - Random Selection of Resource Categories (see 4.3(f))	Level of Expertise	TABLE 3 - MAXIMUM POINTS ASSIGNED						Total Points
		Initial 3 Year Contract Period	Option Period 1 (Year 4)	Option Period 2 (Year 5)	Option Period 3 (Year 6)	Option Period 4 (Year 7)	Option Period 5 (Year 8)	
SAP Portal Specialist	2	10	10	10	10	10	10	60
SAP Portal Specialist	1	10	10	10	10	10	10	60
BASIS Administrator	3	10	10	10	10	10	10	60
BASIS Administrator	2	10	10	10	10	10	10	60
BASIS Administrator	1	10	10	10	10	10	10	60
UNIX and Linux Administrator	3	10	10	10	10	10	10	60
UNIX and Linux Administrator	2	10	10	10	10	10	10	60
UNIX and Linux Administrator	1	10	10	10	10	10	10	60
Windows Administrator	3	10	10	10	10	10	10	60
Windows Administrator	2	10	10	10	10	10	10	60
Windows Administrator	1	10	10	10	10	10	10	60
Network Manager	3	10	10	10	10	10	10	60
Network Manager	2	10	10	10	10	10	10	60
Network Manager	1	10	10	10	10	10	10	60
Application Administrator	3	10	10	10	10	10	10	60
Application Administrator	2	10	10	10	10	10	10	60
Application Administrator	1	10	10	10	10	10	10	60
SAP Archiving Specialist	3	10	10	10	10	10	10	60
SAP Archiving Specialist	2	10	10	10	10	10	10	60
SAP Archiving Specialist	1	10	10	10	10	10	10	60
Business Analyst	3	10	10	10	10	10	10	60

Resource Categories to be evaluated based on Firm Per Diem Rates - Random Selection of Resource Categories (see 4.3(f))	Level of Expertise	TABLE 3 - MAXIMUM POINTS ASSIGNED						Total Points
		Initial 3 Year Contract Period	Option Period 1 (Year 4)	Option Period 2 (Year 5)	Option Period 3 (Year 6)	Option Period 4 (Year 7)	Option Period 5 (Year 8)	
Business Analyst	2	10	10	10	10	10	10	60
Business Analyst	1	10	10	10	10	10	10	60
Business Support Specialist	3	10	10	10	10	10	10	60
Business Support Specialist	2	10	10	10	10	10	10	60
Business Support Specialist	1	10	10	10	10	10	10	60
Business Transition Analyst	3	10	10	10	10	10	10	60
Business Transition Analyst	2	10	10	10	10	10	10	60
Business Transition Analyst	1	10	10	10	10	10	10	60
Training Development, Delivery and Support	3	10	10	10	10	10	10	60
Training Development, Delivery and Support	2	10	10	10	10	10	10	60
Training Development, Delivery and Support	1	10	10	10	10	10	10	60
Technical Writer	3	10	10	10	10	10	10	60
Technical Writer	2	10	10	10	10	10	10	60
Technical Writer	1	10	10	10	10	10	10	60
Transport Coordinator	3	10	10	10	10	10	10	60
Transport Coordinator	2	10	10	10	10	10	10	60
Transport Coordinator	1	10	10	10	10	10	10	60
Configuration Management Specialist	3	10	10	10	10	10	10	60
Configuration Management Specialist	2	10	10	10	10	10	10	60
Configuration Management Specialist	1	10	10	10	10	10	10	60
Incident Management Coordinator	3	10	10	10	10	10	10	60

Resource Categories to be evaluated based on Firm Per Diem Rates - Random Selection of Resource Categories (see 4.3(f))	Level of Expertise	TABLE 3 - MAXIMUM POINTS ASSIGNED						Total Points
		Initial 3 Year Contract Period	Option Period 1 (Year 4)	Option Period 2 (Year 5)	Option Period 3 (Year 6)	Option Period 4 (Year 7)	Option Period 5 (Year 8)	
Incident Management Coordinator	2	10	10	10	10	10	10	60
Incident Management Coordinator	1	10	10	10	10	10	10	60
Change Coordinator	3	10	10	10	10	10	10	60
Change Coordinator	2	10	10	10	10	10	10	60
Change Coordinator	1	10	10	10	10	10	10	60
Test Manager	3	10	10	10	10	10	10	60
Test Manager	2	10	10	10	10	10	10	60
Quality Control	3	10	10	10	10	10	10	60
Quality Control	2	10	10	10	10	10	10	60
Quality Control	1	10	10	10	10	10	10	60
Tester	3	10	10	10	10	10	10	60
Tester	2	10	10	10	10	10	10	60
Tester	1	10	10	10	10	10	10	60

- (ii) **STEP 2 - FINANCIAL SCORE:** Points allocated under STEP 1, for each period and each Resource Category, will be added together and rounded to two decimal places to produce the Financial Score.

(e) **Formulae in Pricing Tables**

If the pricing tables provided to bidders include any formulae, Canada may re-input the prices provided by bidders into a fresh table, if Canada believes that the formulae may no longer be functioning properly in the version submitted by a Bidder.

(f) **Annex B – Financial Bid: Random Selection of Resource Categories**

Canada will randomly select the Resource Categories to create a subset for the financial evaluation.

- (i) Prior to the closing date and time of this RFP, PWGSC will randomly select a number of Resource Categories from Annex B to create a subset for evaluation purposes.

- (ii) The number of Resource Categories that are included in the subset will be predetermined prior to bid closing and time, and will remain confidential
- (iii) To randomly select the specific categories to be used in evaluation :
 - (A) All Resource Categories will be placed in a box.
 - (B) Then Resource Categories will be drawn one by one from the box and based on the order of selection, will be assigned an ordinal number. i.e. 1st drawn will be 1, 2nd 2, etc.
 - (C) Finally all 107 ordinal numbers will be placed in a box from which the pre-determined number of categories will be drawn (without replacement), ensuring that the process is transparent and valid. There will be independent verification of device, witnesses, and certifications. A fairness monitor will also be present.

4.4 Basis of Selection

(a) Evaluation of Bids – Selection Process

The following selection process will be conducted:

- (i) A bid must comply with the requirements of the bid solicitation and meet all mandatory evaluation criteria identified in this bid solicitation to be declared responsive.
- (ii) Up to four (4) contracts with the top three (3) ranked responsive bidders obtaining the highest Total Bidder Score will be recommended for award of a contract as identified in (b) (c) and (d) below. For any given Bidder, the greatest possible Total Technical Score is 70 while the greatest possible Total Financial Score is 30.

- (A) Calculation of Total Technical Score: the Total Technical Score will be computed for each responsive bid by converting the Technical Score obtained for the point-rated technical criteria using the following formula, rounded to two decimal places:

Bidder's Technical Score

Total Maximum Technical Points x 70 = Total Technical Score
(Bidders, please refer to the
maximum technical points at
Attachment A – Technical Evaluation
Criteria)

- (B) Calculation of Total Financial Score: The Total Financial Score will be computed for each responsive bid by converting the Financial Score obtained for the financial evaluation using the following formula rounded to two decimal places:

Bidder's Financial Score

Total Maximum Points Assigned x 30 = Total Financial Score
(Note: The Total Points listed at
Table 1 or 3 as applicable for all
randomly selected Resource
Categories (identified at 4.3(f)) will be
added together to create the Total
Maximum Points Assigned)

- (C) Calculation of the Total Bidder Score: The Total Bidder Score will be computed for each responsive bid in accordance with the following formula:

$$\text{Total Technical Score} + \text{Total Financial Score} = \text{Total Bidder Score}$$

- (iii) When determining the ranking of a bidder, in the event of identical Total Bidder Scores occurring within, then the bid with the highest Total Technical Score will prevail.
- (b) Should Canada be in receipt of three (3) responsive bids, Contracts will be awarded as follows:

Item	First three (3) Top Ranked Responsive bidders	Estimated Contracts	Departments	
			PART 7 (DND RESULTING CONTRACTS)	PART 8 (PWGSC RESULTING CONTRACTS)
i)	First Ranked Responsive Bidder. Certain work will be allocated under the resulting contracts to the First Ranked Responsive Bidder, and some work may be allocated to the Third Ranked Responsive Bidder as described in Part 1, Section 1.11 (b) below.	One (1) contract for DND	W8474-126279/ 001 -XQ	NIL
ii)	Second Ranked Responsive Bidder. Certain work will be allocated under the resulting contracts to the Second Ranked Responsive Bidder, and some work may be allocated to the Third Ranked Responsive Bidder as described in Part 1, Section 1.11 (b) below.	One (1) contract for PWGSC	NIL	EP549-142533/ 001 -XQ
iii)	Third Ranked Responsive Bidder. The DRMIS scope of work as listed under Part 1, section 1.2 (c) and the SIGMA scope of work as listed under Part 1, section 1.3 (e).	Two (2) Contracts as follows: <ul style="list-style-type: none"> • One (1) for DND and • One (1) for PWGSC 	W8474-126279/ 002 -XQ	EP549-142533/ 002 -XQ

Item	First three (3) Top Ranked Responsive bidders	Estimated Contracts	Departments	
			PART 7 (DND RESULTING CONTRACTS)	PART 8 (PWGSC RESULTING CONTRACTS)
	Certain work will be allocated under the resulting contracts to the First and Second Ranked Responsive Bidders, and some work may be allocated to the Third Ranked Responsive Bidder as described in Part 1, Section 1.11 (b) below.			
<p>Part 1, Section 1.11 (b): Under contracts W8474-126279/002-XQ and EP549-142533/002-XQ, Task Authorizations may be issued to the Third Ranked Bidder :</p> <ul style="list-style-type: none"> (i) for up to 25% of the total work requirements, as defined in the DRMIS and SIGMA Scope of Work, as directed by DND and PWGSC, respectively, and (ii) in the following circumstances: <ul style="list-style-type: none"> (A) <u>Overflow</u>: When DND or PWGSC has identified required resources and timelines under W8474-126279/001-XQ or EP549-142533/001-XQ, respectively, and the contractor responsible for that contract is unable to meet the identified requirements, and (B) <u>Independent Advice</u>: When independent advice is required for reports under W8474-126279/001-XQ or EP549-142533/001-XQ. 				

- (c) Should Canada be in receipt of only two (2) responsive bids, Contracts will be awarded as follows:

Item	First two (2) Top Ranked Responsive bidders	Estimated Contracts	Departments	
			PART 7 (DND RESULTING CONTRACTS)	PART 8 (PWGSC RESULTING CONTRACTS)
i)	<u>First</u> Ranked Responsive Bidder.	Two (2) Contracts as follows: <ul style="list-style-type: none"> • 1st Contract for DND and • 2nd Contract for PWGSC 	1 st Contract W8474-126279/ <u>001</u> -XQ	2 nd Contract EP549-142533/ <u>002</u> -XQ
ii)	<u>Second</u> Ranked Responsive Bidder	Two (2) Contracts as follows: <ul style="list-style-type: none"> • 1st Contract for PWGSC and • 2nd Contract for DND 	2 nd Contract W8474-126279/ <u>002</u> -XQ	1 st Contract EP549-142533/ <u>001</u> -XQ
Note: Should the Contractors awarded the 1 st contract with each department, fail to respond on the time specified in the draft Task Authorization, or should they confirm in writing that they refuse, unable to provide the resources or are unable to perform the task, the draft Task Authorization will then be forwarded to the Contractors who have been awarded 2 nd contract with each department. The value of 2 nd Contract for each department will only be up to 15% of the total work requirements for each department.				

- (d) Should Canada be in receipt of only one (1) responsive bids, Contracts will be awarded as follows:

Item	First Top Ranked Responsive bidders	Estimated Contracts	Departments	
			PART 7 (DND RESULTING CONTRACTS)	PART 8 (PWGSC RESULTING CONTRACTS)
i)	<u>First</u> Ranked Responsive Bidder.	Two (2) Contracts : <ul style="list-style-type: none"> • One (1) for DND and • One (1) for PWGSC 	W8474-126279/ <u>001</u> -XQ	EP549-142533/ <u>001</u> -XQ
Note: Should the Contractor fail to respond on the time specified in the draft Task Authorization, or the Contractor confirms in writing that it refuses, is unable to provide resources, or is unable to perform the task, Canada reserves the right to seek the services required through other procurement vehicles.				

Solicitation No. - N° de l'invitation

Amd. No – N° de la modif.

Buyer ID – Id de l'acheteur

W8474-126279/F

008xq

Client Ref. No. – N° de réf. De client

File No. – N° du dossier

CCC No./ N° CCC – FMS No/ N° VME

W8474-126279

- (e) Bidders who submit Proposals agree to be bound by the instructions, terms and conditions of this RFP and its resulting contract(s), as they are, in its entirety.

PART 5 - CERTIFICATIONS AND ADDITIONAL INFORMATION

Bidders must provide the required certifications and additional information to be awarded a contract.

The certifications provided by Bidders to Canada are subject to verification by Canada at all times. Canada will declare a bid non-responsive, or will declare a contractor in default if any certification made by the Bidder is found to be untrue, whether made knowingly or unknowingly, during the bid evaluation period or during the contract period.

The Contracting Authority will have the right to ask for additional information to verify the Bidder's certifications. Failure to comply and to cooperate with any request or requirement imposed by the Contracting Authority will render the bid non-responsive or constitute a default under the Contract.

The certifications listed below should be completed and submitted with the bid, but may be submitted afterwards. If any of these required certifications is not completed and submitted as requested, the Contracting Authority will so inform the Bidder and provide the Bidder with a time frame within which to meet the requirement. Failure to comply with the request of the Contracting Authority and meet the requirement within that time period will render the bid non-responsive.

5.1 Certifications Required with Bid

Bidders must submit the following duly completed certifications as part of their bid.

(a) Declaration of Convicted Offences

As applicable, pursuant to subsection Declaration of Convicted Offences of section 01 of the Standard Instructions, the Bidder must provide with its bid, the completed Declaration Form 2, to be given further consideration in the procurement process.

5.2 Certifications Precedent to Contract Award and Additional Information

The certifications and additional information listed below should be submitted with the bid, but may be submitted afterwards. If any of these required certifications or additional information is not completed and submitted as requested, the Contracting Authority will inform the Bidder of a time frame within which to provide the information. Failure to provide the certifications or the additional information listed below within the time frame provided will render the bid non-responsive.

(a) Integrity Provisions – List of Names

- (i) Bidders who are incorporated, including those bidding as a joint venture, must provide a complete list of names of all individuals who are currently directors of the Bidder.
- (ii) Bidders bidding as sole proprietorship, as well as those bidding as a joint venture, must provide the names of the owner(s).
- (iii) Bidders bidding as societies, firms or partnerships do not need to provide lists of names.

(b) Federal Contractors Program for Employment Equity - Bid Certification

By submitting a bid, the Bidder certifies that the Bidder, and any of the Bidder's members if the Bidder is a Joint Venture, is not named on the Federal Contractors Program (FCP) for employment equity "FCP Limited Eligibility to Bid" list (http://www.labour.gc.ca/eng/standards_equity/eq/emp/fcp/list/inelig.shtml) available from Employment and Social Development Canada (ESDC) - Labour's website.

Canada will have the right to declare a bid non-responsive if the Bidder, or any member of the Bidder if the Bidder is a Joint Venture, appears on the "FCP Limited Eligibility to Bid" list at the time of contract award.

Canada will also have the right to terminate the Contract for default if a Contractor, or any member of the Contractor if the Contractor is a Joint Venture, appears on the "FCP Limited Eligibility to Bid" list during the period of the Contract.

The Bidder must provide the Contracting Authority with a completed Form 4 - Federal Contractors Program for Employment Equity - Certification, before contract award. If the Bidder is a Joint Venture, the Bidder must provide the Contracting Authority with a completed annex Federal Contractors Program for Employment Equity - Certification, for each member of the Joint Venture.

PART 6 - SECURITY, FINANCIAL AND OTHER REQUIREMENTS

6.1 Security Requirement

- (a) Before award of a contract, the following conditions must be met:
 - (i) the Bidder must hold a valid organization security clearance as indicated in Part 7 and 8 - Resulting Contract Clauses;
 - (ii) the Bidder's proposed location of work performance and document safeguarding must meet the security requirements as indicated in Part 7 and 8 - Resulting Contract Clauses; and
 - (iii) the Bidder must provide the address(es) of proposed site(s) or premises of work performance and document safeguarding as indicated in Part 3 - Section IV, Additional Information.
- (b) Bidders are reminded to obtain the required security clearance promptly. Any delay in the award of a contract to allow the successful Bidder to obtain the required clearance will be at the entire discretion of the Contracting Authority.
- (c) For additional information on security requirements, Bidders should refer to the Industrial Security Program (ISP) of Public Works and Government Services Canada (<http://ssi-iss.tpsgc-pwgsc.gc.ca/index-eng.html>) website.
- (d) In the case of a joint venture bidder, each member of the joint venture must meet the security requirements.

6.2 Financial Capability

- (a) SACC Manual clause A9033T (2012-07-16) Financial Capability applies, except that subsection 3 is deleted and replaced with the following:

"If the Bidder is a subsidiary of another company, then any financial information required by the Contracting Authority in 1(a) to (f) must also be provided by each level of parent company, up to and including the ultimate parent company. The financial information of a parent company does not satisfy the requirement for the provision of the financial information of the Bidder; however, if the Bidder is a subsidiary of a company and, in the normal course of business, the required financial information is not generated separately for the subsidiary, the financial information of the parent company must be provided. If Canada determines that the Bidder is not financially capable but the parent company is, or if Canada is unable to perform a separate assessment of the Bidder's financial capability because its financial information has been combined with its parent's, Canada may, in its sole discretion, award the contract to the Bidder on the condition that one or more parent companies grant a performance guarantee to Canada."
- (b) In the case of a joint venture bidder, each member of the joint venture must meet the financial capability requirements.

6.3 Controlled Goods Requirement – *The DRMIS for DND only.*

- (a) SACC Manual clause A9130T (2014-11-27) Controlled Goods Program

In the case of a joint venture bidder, each member of the joint venture must meet the requirements of the Controlled Goods Program.

6.4 Insurance Requirements

- (a) The Bidder must provide a letter from an insurance broker or an insurance company licensed to operate in Canada stating that the Bidder, if awarded a contract as a result of the bid solicitation, can be insured in accordance with the Insurance Requirements specified in Part 7 and Part 8 of resulting contract clauses.
- (b) If the information is not provided in the bid, the Contracting Authority will so inform the Bidder and provide the Bidder with a time frame within which to meet the requirement. Failure to comply with the request of the Contracting Authority and meet the requirement within that time period will render the bid non-responsive.

PART 7 - RESULTING CONTRACT CLAUSES –THE DRMIS FOR DND

The following clauses and conditions apply to and form part of any contract resulting from the bid solicitation.

Canada intends to issue up to two (2) contracts for the **Department of National Defence** (under contract n^{os} starting with W8474-126279) as a result of this solicitation. The following clauses and conditions apply to and form part of any contract(s) resulting from the bid solicitation for the **DRMIS requirement**.

7.1 Requirement

- (a) _____ (the "Contractor") agrees to supply to the Client the services described in the Contract including the Statement of Work on an "as and when requested basis" through authorized Task Authorization, in accordance with, and at the prices set out in the Contract.
- (b) Client: Under the Contract, the "Client" is the Department of National Defence.
- (c) Reorganization of Client: The Contractor's obligation to perform the Work will not be affected by (and no additional fees will be payable as a result of) the renaming, reorganization, reconfiguration, or restructuring of any Client. The reorganization, reconfiguration and restructuring of the Client includes the privatization of the Client, its merger with another entity, or its dissolution, where that dissolution is followed by the creation of another entity or entities with mandates similar to the original Client. In connection with any form of reorganization, Canada may designate another department or government body as the Contracting Authority or Technical Authority, as required to reflect the new roles and responsibilities associated with the reorganization.

7.2 Task Authorization

- (a) As-and-when-requested Task Authorizations: The Work or a portion of the Work to be performed under the Contract will be on an "as-and-when-requested basis" using a Task Authorization (TA). The Work described in the TA must be in accordance with the scope of the Contract. The Contractor must not commence work until a validly issued TA has been issued by Canada and received by the Contractor. The Contractor acknowledges that any work performed before such issuance and receipt will be done at the Contractor's own risk.
- (b) Allocation of Task Authorizations and Ranking: More than one contract has been awarded for this requirement. As a result, the Task Authorizations issued under this series of contracts will be allocated in accordance with the following:
 - (i) All rankings refer to the results achieved by the respective contractors as a result of the evaluation of their bids in response to the bid solicitation which resulted in the award of this Contract.

NOTE: Should Canada be in receipt of three (3) responsive bids, as defined in Part 4, 4.4 (b), the following ranking will apply :

(c) **The rankings are as follows:**

- (i) Contractor ranked first: _____. The first ranked Contractor will be responsible for the DRMIS scope of work as defined in Annex A-1 Statement of Work, including the first Task Authorization for In-Service Support, with the exceptions listed under (iii).
- (ii) Contractor ranked third: _____. Allocation of work requirements under TAs with the third ranked Contractor will be under the following circumstances.
- (iii) Under contract W8474-126279/**002**-XQ, Task Authorizations may be issued to the Third Ranked Bidder
 - (A) for up to 25% of the total work requirements, as defined in the DRMIS and SIGMA Scope of Work, as directed by DND and PWGSC, respectively, and
 - (B) in the following circumstances:
 - (I) Overflow: When DND has identified required resources and timelines under W8474-126279/001-XQ respectively, and the contractor responsible for that contract is unable to meet the identified requirements, and
 - (II) Independent Advice: When independent advice is required for reports under W8474-126279/001-XQ.

NOTE: Should Canada be in receipt of two (2) responsive bids, as defined in Part 4, 4.4 (c) , the following ranking will apply :

(c) The rankings are as follows:

- (i) Contractor ranked first: _____. The first ranked Contractor will be responsible for the DRMIS scope of work as defined in Annex A-1 Statement of Work, **including the first Task Authorization for In-Service Support**.
- (ii) Contractor ranked second: _____. Allocation of work requirements under TAs with the second ranked Contractor for the DRMIS will be for up to 15% of the total work requirement, as directed by the department.
- (d) Canada will send a draft TA to the first-ranked contractor, who will have the time set out further below under the subparagraph entitled "Contractor's Response to Draft Task Authorization" to respond to the Contracting Authority. If the first-ranked contractor either fails to respond on time or confirms in writing that it refuses or is unable to perform the task, the draft TA will then be forwarded to the next-ranked contractor. In the event that Canada determines the proposed resource(s) does not meet the minimum experience or other requirements of the categories identified in the draft TA. Canada may, at its entire discretion, request that the contractor propose another resource and the contractor will have the time set out in the subparagraph

“Contractor’s Response to Draft Task Authorization” to respond. If the contractor fails to respond on time or Canada determines that the proposed resource(s) does not meet the minimum experience or other requirements of the categories identified in the draft TA, the draft TA will be forwarded to the next-ranked contractor.

- (e) The process of sending out the draft TA to the next-ranked contractor will continue until Canada either cancels the requirement for the task or the TA has been issued to one of the contractors. If none of the contractors can perform the task (in accordance with all the terms and conditions of this series of contracts), Canada may acquire the required Work by other means.
- (f) Any of the contractors may advise the Technical Authority and the Contracting Authority in writing that it is unable to carry out additional tasks as a result of previous commitments under one or more TAs issued under this series of contracts, and no draft TA will be sent to that contractor until that contractor has given notice in writing to the Technical Authority and the Contracting Authority that it is again available to perform additional tasks.

NOTE: Should Canada be in receipt of one (1) responsive bid, as defined in Part 4, 4.4 (d), sub-articles (b) to (i) of 7.2 above will be deleted.

- (g) Assessment of Resources Proposed at TA Stage: The process for the assessment of the additional resources and the approval of TA responses is described in detail in Annex E-1.
 - (i) The DND Procurement Representative will provide the Contractor with a description of the task using DND 626, Task Authorization Form specified in Annex D-1.
 - (ii) The draft Task Authorization will contain the details of the activities to be performed, a description of the deliverables, a schedule indicating completion dates for the major activities or submission dates for the deliverables and criteria for assessment of resources. The draft TA will also include the applicable basis (bases) and method (methods) of payment as specified in the Contract.
 - (iii) A draft Task Authorization must also contain the following information, if applicable:
 - (A) the task number;
 - (B) The date by which the Contractor's response must be received (which will appear in the draft Task Authorization, but not the issued Task Authorization);
 - (C) the details of any financial coding to be used;
 - (D) the categories of resources and the number required;
 - (E) a description of the work for the task outlining the activities to be performed and identifying any deliverables (such as reports);
 - (F) the start and completion dates;
 - (G) milestone dates for deliverables and payments (if applicable);
 - (H) the number of person-days of effort required;
 - (I) whether the work requires on-site activities and the location;

- (J) the language profile of the resources required;
 - (K) the level of security clearance required of resources;
 - (L) the price payable to the Contractor for performing the task, with an indication of whether it is a firm price or a maximum TA price (and, for maximum price task authorizations, the TA must indicate how the final amount payable will be determined; where the TA does not indicate how the final amount payable will be determined, the amount payable is the amount, up to the maximum, that the Contractor demonstrates was actually worked on the project, by submitting time sheets filled in at the time of the work by the individual resources to support the charges); and
 - (M) any other constraints that might affect the completion of the task.
- (h) **Contractor's Response to Draft Task Authorization:** The Contractor must provide to the DND Procurement Representative, within 5 working days of receiving the draft Task Authorization (or within any longer time period specified in the draft TA), the proposed total price for performing the task and a breakdown of that cost, established in accordance with the Basis of Payment specified in the Contract. The Contractor's quotation must be based on the rates set out in the Contract. The Contractor will not be paid for preparing or providing its response or for providing other information required to prepare and validly issue the TA.
- (i) **Task Authorization Limit and Authorities for Validly Issuing Task Authorizations:**
- To be validly issued, a TA must include the following signatures:
- (i) for any TA with a value, inclusive of revisions, of less than or equal to **\$ (Amount to be determined at contract award)** (including Applicable Taxes), the TA must be signed by:
 - (A) the DND Procurement Representative.
 - (ii) for any TA with a value **greater than this amount**, a TA must include the following signatures:
 - (A) the DND Procurement Representative; and
 - (B) the Contracting Authority.

Any TA that does not bear the appropriate signatures is not validly issued by Canada. Any work performed by the Contractor without receiving a validly issued TA is done at the Contractor's own risk. If the Contractor receives a TA that is not appropriately signed, the Contractor must notify the Contracting Authority. By providing written notice to the Contractor, the Contracting Authority may suspend the Client's ability to issue TAs at any time, or reduce the dollar value threshold described in sub-article (i) above; any suspension or reduction notice is effective upon receipt.

- (j) **Administration of Task Authorization Process for DND:** The administration of the Task Authorization process will be carried out by the DND, Procurement Representative. This process includes monitoring, controlling and reporting on expenditures of the contract with task authorizations to the Contracting Authority.

(k) Periodic Usage Reports:

- (i) The Contractor must compile and maintain records on its provision of services to the federal government under the Task Authorizations validly issued as a result of the competitive TA process under the Contract. The Contractor must provide this data to Canada in accordance with the reporting requirements detailed below. If some data is not available, the reason must be indicated. If services are not provided during a given period, the Contractor must still provide a "NIL" report. The data must be submitted on a quarterly basis to the Contracting Authority. From time to time, the Contracting Authority may also require an interim report during a reporting period.
- (ii) The quarterly periods are defined as follows:
 - (A) 1st quarter: April 1 to June 30;
 - (B) 2nd quarter: July 1 to September 30;
 - (C) 3rd quarter: October 1 to December 31; and
 - (D) 4th quarter: January 1 to March 31.
 - (E) The data must be submitted to the Contracting Authority no later than 30 days calendar days after the end of the reporting period.
- (iii) Each report must contain the following information for each validly issued TA (as revised):
 - (A) the Task Authorization number and the Task Authorization Revision number(s), if applicable;
 - (B) a title or a brief description of each authorized task;
 - (C) the name, Resource Category and level of each resource involved in performing the TA, as applicable;
 - (D) the total estimated cost specified in the validly issued TA of each task, exclusive of Applicable Taxes;
 - (E) the total amount, exclusive of Applicable Taxes, expended to date against each authorized task;
 - (F) the start and completion date for each authorized task; and
 - (G) the active status of each authorized task as applicable (e.g., indicate whether work is in progress or if Canada has cancelled or suspended the TA, etc.).
- (iv) Each report must also contain the following cumulative information for all the validly issued TAs (as revised):
 - (A) the amount, exclusive of Applicable Taxes, specified in the Contract (as last revised, as applicable) as Canada's total liability to the Contractor for all authorized TAs; and
 - (B) the total amount, exclusive of Applicable Taxes, expended to date against all validly issued tasks.

7.3 Minimum Work Guarantee

- (a) In this clause,
 - (i) **"Maximum Contract Value"** means the amount specified in the **"Limitation of Expenditure"** clause set out in the Contract (excluding Applicable Taxes); and
 - (ii) **"Minimum Contract Value"** means \$5,000 (excluding Applicable Taxes).
- (b) Canada's obligation under the Contract is to request Work in the amount of the Maximum Contract Value or, at Canada's option, to pay the Contractor at the end of the Contract in accordance with sub-article (a), subject to sub-article (ii), in the event should there not be enough work for all contractors. In consideration of such obligation, the Contractor agrees to stand in readiness throughout the Contract period to perform the Work described in the Contract. Canada's maximum liability for work performed under the Contract must not exceed the Maximum Contract Value, unless an increase is authorized in writing by the Contracting Authority.
- (c) In the event that Canada does not request work in the amount of the Maximum Contract Value during the period of the Contract, Canada must pay the Contractor the Minimum Contract Value and the total cost of the Work requested.
- (d) Canada will have no obligation to the Contractor under this article if Canada terminates the entire Contract
 - (i) for default;
 - (ii) for convenience as a result of any decision or recommendation of a tribunal or court that the contract be cancelled, re-tendered or awarded to another supplier; or
 - (iii) for convenience within ten business days of Contract award.

7.4 Standard Clauses and Conditions

All clauses and conditions identified in the Contract by number, date and title are set out in the [Standard Acquisition Clauses and Conditions Manual](https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual) (<https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual>) issued by Public Works and Government Services Canada.

- (a) **General Conditions:**
 - (i) 2035 (2015-07-03), General Conditions - Higher Complexity - Services, apply to and form part of the Contract.
 - (ii) 1031-2 (2012-07-16), General Conditions – Contract Cost Principles

- (b) **Supplemental General Conditions:**

The following Supplemental General Conditions:

- (i) 4002 (2010-08-16), Supplemental General Conditions - Software Development or Modification Services;
- (ii) 4004 (2013-04-25), Supplemental General Conditions - Maintenance and Support Services for Licensed Software;

(iii) 4006 (2010-08-16), Supplemental General Conditions - Contractor to Own Intellectual Property Rights in Foreground Information;

(iv) 4008 (2008-12-12), Supplemental General Conditions - Personal Information;

apply to and form part of the Contract.

7.5 Security Requirement

The following security requirements (SRCL and related clauses provided by ISP) apply and forms part of the Contract.

- (a) The Contractor must, at all times during the performance of the Contract, hold a valid **Facility Security Clearance at the level of SECRET**, issued by the Canadian Industrial Security Directorate (CISD), Public Works and Government Services Canada (PWGSC).
- (b) This contract includes access to **controlled goods**. Prior to access, the Contractor must be registered in the Controlled Goods Program of Public Works and Government Services Canada.
- (c) The Contractor personnel requiring access to **PROTECTED/CLASSIFIED** information, assets or sensitive work site(s) **must EACH hold a valid RELIABILITY STATUS or SECRET** clearance, as required, granted or approved by CISD/PWGSC.
- (d) The Contractor personnel requiring access to **RESTRICTED CLASSIFIED** information, assets or sensitive work site(s) **must be citizens of Canada** and must EACH hold a valid personnel security screening at the level of **SECRET clearance**, granted or approved by CISD/PWGSC.
- (e) The Contractor personnel requiring access to **NATO UNCLASSIFIED** information or assets do not require to hold a personnel security clearance; however, the Contractor must ensure that the NATO Unclassified information is not releasable to third parties and that the "need to know" principle is applied to personnel accessing this information
- (f) The Contractor personnel requiring access to **NATO RESTRICTED** information or assets **must be citizens of a NATO member country or a permanent resident of Canada** and EACH hold a valid **SECRET**, granted or approved by the appropriate delegated Nato Security Authority.
- (g) Until the security screening of the Contractor personnel required by this Contract has been completed satisfactorily by the CISD, PWGSC, the Contractor personnel **MAY NOT HAVE ACCESS** to CLASSIFIED/PROTECTED information or assets, and **MAY NOT ENTER** sites where such information or assets are kept, without an escort.
- (h) The Contractor **MUST NOT** remove any PROTECTED/CLASSIFIED information from the identified work site(s), and the Contractor must ensure that its personnel are made aware of and comply with this restriction.
- (i) Subcontracts which contain security requirements are **NOT** to be awarded without the prior written permission of CISD/PWGSC.
- (j) The Contractor must comply with the provisions of the:
 - (i) Security Requirements Check List and security guide (if applicable), attached at Annex "C-1";

- (ii) Industrial Security Manual (Latest Edition).

NOTE: There are **multiple levels of personnel security restrictions** associated with this file. In this instance, a Security Classification Guide is included in this solicitation as Attachment A to Annex C-1 – SRCL – The DRMIS for DND clarifying these restrictions.

NOTE: There are **multiple levels of release restrictions** associated with this file. In this instance, a Security Guide is included in this solicitation as Attachment A to Annex C-1 – SRCL – The DRMIS for DND clarifying these restrictions.

7.6 Contractor's Site(s) or Premises Requiring Safeguarding Measures

The Contractor must diligently maintain up-to-date, the information related to the Contractor's and individual(s) site(s) or premises, where safeguarding measures are required in the performance of the Work, for the following addresses:

Street Number / Street Name, Unit / Suite / Apartment Number
City, Province, Territory / State
Postal Code / Zip Code, Country

The Company Security Officer (CSO) must ensure through the Industrial Security Program (ISP) that the Contractor and individual(s) hold a valid security clearance at the required level.

7.7 Contract Period

- (a) **Contract Period:** The "**Contract Period**" is the entire period of time during which the Contractor is obliged to perform the Work, which includes:

- (i) The "**Initial Contract Period**", which begins on the date the Contract is awarded and ends three (3) year(s) later; and
- (ii) The period during which the Contract is extended, if Canada chooses to exercise any options set out in the Contract.

- (b) **Option to Extend the Contract:**

- (i) The Contractor grants to Canada the irrevocable option to extend the term of the Contract by up to five (5) additional one (1) year period(s) under the same terms and conditions. The Contractor agrees that, during the extended period of the Contract, it will be paid in accordance with the applicable provisions set out in the Basis of Payment.
- (ii) Canada may exercise this option at any time by sending a written notice to the Contractor before the expiry date of the Contract. The option may only be exercised by the Contracting Authority, and will be evidenced, for administrative purposes only, through a contract amendment.

7.8 Authorities**(a) Contracting Authority**

The Contracting Authority for the Contract is:

Vinh Tieu
Supply Team Leader
Public Works and Government Services Canada
Acquisitions Branch
Services and Technology Acquisitions Management
Special Projects Initiatives Directorate (SPID)
Place du Portage, Phase III, 12C1
11 Laurier Street, Gatineau, Quebec K1A 0S5

Telephone: 819-956-7848

Facsimile: 819-956-8303

E-mail address: SIGRDetSIGMA.DRMISandSIGMA@tpsgc-pwgsc.gc.ca

The Contracting Authority is responsible for the management of the Contract and any changes to the Contract must be authorized in writing by the Contracting Authority. The Contractor must not perform Work in excess of or outside the scope of the Contract based on verbal or written requests or instructions from anybody other than the Contracting Authority.

(b) DND Authorities

The DND Procurement Representative for the Contract is:

Name: _____
Title: _____
Organization: _____
Address: _____
Telephone : ____ - ____ - ____
Facsimile: ____ - ____ - ____
E-mail address: _____

The DND Procurement Representative is the representative of DND for whom the Work is being carried out under the Contract and is responsible for matters concerning the administration aspects of the Work under the Contract, communication with the Contracting Authority on all matters concerning the Contract, procurement initiation authority, providing PWGSC with reports on Contract utilization, management of Contract cash flow and FAA Section 34 approval and processing of all invoices. Technical matters may be discussed with the DND Procurement Representative; however the DND Procurement Representative has no authority to authorize changes to the scope of the Work. Changes to the scope of the Work can only be made through a contract amendment issued by the Contracting Authority.

The DND Technical Authority for the Contract is:

Name: _____
Title: _____
Organization: _____
Address: _____
Telephone : ____ - ____ - ____

Facsimile: _____
 E-mail address: _____

The Technical Authority [is the representative of DND for whom the Work is being carried out under the Contract and] is responsible for all matters concerning the technical content of the Work under the Contract. Technical matters may be discussed with the Technical Authority; however, the Technical Authority has no authority to authorize changes to the scope of the Work. Changes to the scope of the Work can only be made through a contract amendment issued by the Contracting Authority.

(c) **Contractor's Representative**

The Contractor's representative is:

Name: _____
 Title: _____
 Address: _____
 Telephone : _____
 Facsimile: _____
 E-mail address: _____

7.9 Proactive Disclosure of Contracts with Former Public Servants

By providing information on its status, with respect to being a former public servant in receipt of a Public Service Superannuation Act (PSSA) pension, the Contractor has agreed that this information will be reported on departmental web sites as part of the published proactive disclosure reports, in accordance with Contracting Policy Notice: 2012-2 of the Treasury Board Secretariat of Canada.

7.10 Payment

One or several of the following Basis of Payment will form part of the approved Task Authorization:

(a) **Basis of Payment**

- (i) **Professional Services provided under a Task Authorization with a Maximum Price:** For professional services requested by Canada, in accordance with a validly issued Task Authorization, Canada will pay the Contractor, in arrears, up to the Maximum Price for the TA, for actual time worked and any resulting deliverables in accordance with the firm all-inclusive per diem rates set out in Task Authorization Basis of Payment, Applicable Taxes extra. Partial days will be prorated based on actual hours worked based on a 7.5-hour workday.
- (ii) **Professional Services provided under a Task Authorization with a Firm Price:** For professional services requested by Canada, in accordance with a validly issued Task Authorization, Canada will pay the Contractor the firm price set out in the Task Authorization (based on the firm, all-inclusive per diem rates quoted in the Task Authorization. Applicable Taxes extra.
- (iii) **Additional Firm All-Inclusive Per Diem Rates:** Firm all-inclusive per diem rates for **Resource Categories** and **Subject Matter Experts** not identified in the contract and which are required for "as and when requested" work to be performed in accordance with Article 7.2 of the Contract, Task Authorizations, will be negotiated as and when

required by the Contracting Authority. The firm all-inclusive per diem rates must be fair and reasonable. At Canada's request, the Contractor will be asked to demonstrate that the rates are not in excess of the best price for similar type quality and quantity of work. Canada also reserves the right to require the submission of a detailed rate breakdown from the Contractor and apply Contract Cost Principles 1031-2 and the PWGSC departmental Profit Policy in effect at the time. The rates will only apply to the TA for which they were negotiated unless incorporated into the Contract through a formal Contract amendment issued by the Contracting Authority.

- (iv) **On-call duty:** There may be stand-by requirements outside regular business hours, 24 hours per day, including Saturdays, Sundays and statutory holidays. To support the Contractor in satisfying this requirement, DND may provide the Resources with cellular phone and/or pagers. Stand-by payment is as follows: for every 12 hours, 1 hour paid at the hourly rate to the maximum of 11 hours per week;

For call-back requirements when the Contractor has been authorized to respond to an incident while on stand-by outside of regular business hours. Call-back payment is as follows:

- (A) the pay rate for the service shall be at the regular hourly rate; and
(B) there shall be a minimum charge of two (2) hours at the regular hourly rate.

Firm Hourly Rate:

The firm hourly rate for stand-by and call-back will be in accordance with the firm per diem rates specified in the Basis of Payment and will be calculated as follows:

Firm Per Diem Rate for applicable resource category divided by 7.5 hours.

- (v) **Travel and Living Expenses – National Joint Council Travel Directive:** The Contractor will be reimbursed its authorized travel and living expenses reasonably and properly incurred in the performance of the Work, at cost, without any allowance for profit and/or administrative overhead, in accordance with the meal, private vehicle and incidental expenses provided in Appendices B, C and D of the National Joint Council Travel Directive and with the other provisions of the directive referring to "travellers", rather than those referring to "employees". All travel must have the prior authorization of the Technical Authority. All payments are subject to government audit.
- (vi) **Competitive Award:** The Contractor acknowledges that the Contract has been awarded as a result of a competitive process. No additional charges will be allowed to compensate for errors, oversights, misconceptions or underestimates made by the Contractor when bidding for the Contract.
- (vii) **Purpose of Estimates:** All estimated costs contained in the Contract are included solely for the administrative purposes of Canada and do not represent a commitment on the part of Canada to purchase goods or services in these amounts. Any commitment to purchase specific amounts or values of goods or services is described elsewhere in the Contract.

(b) Limitation of Expenditure - Cumulative Total of all Task Authorizations

- (i) Canada's total liability to the Contractor under the Contract for all validly issued Task Authorizations (TAs), inclusive of any revisions, must not exceed the sum of \$TBD. Customs duties are included and Applicable Taxes are extra.
- (ii) No increase in the total liability of Canada will be authorized or paid to the Contractor unless an increase has been approved, in writing, by the Contracting Authority.
- (iii) The Contractor must notify the Contracting Authority in writing as to the adequacy of this sum:
 - (A) when it is 75 percent committed, or
 - (B) 4 months before the Contract expiry date, or
 - (C) as soon as the Contractor considers that the sum is inadequate for the completion of the Work required in all authorized TAs, inclusive of any revisions,whichever comes first.
- (iv) If the notification is for inadequate contract funds, the Contractor must provide to the Contracting Authority, a written estimate for the additional funds required. Provision of such information by the Contractor does not increase Canada's liability.

(c) Method of Payment :

One, several or all of the following methods of payment will form part of the approved Task Authorization:

(i) Method of Payment for Task Authorizations with a Maximum Price:

For each Task Authorization validly issued under the Contract that contains a maximum price:

- (A) Canada will pay the Contractor no more frequently than once a month in accordance with the Basis of Payment. The Contractor must submit time sheets for each resource showing the days and hours worked to support the charges claimed in the invoice.
- (B) Once Canada has paid the maximum TA price, Canada will not be required to make any further payment, but the Contractor must complete all the work described in the TA, all of which is required to be performed for the maximum TA price. If the work described in the TA is completed in less time than anticipated, and the actual time worked (as supported by the time sheets) at the rates set out in the Contract is less than the maximum TA price, Canada is only required to pay for the time spent performing the work related to that TA.

(ii) Method of Payment for Task Authorizations with a Firm Price - Lump Sum Payment on Completion:

Canada will pay the Contractor upon completion and delivery of all the Work associated with the validly issued Task Authorization in accordance with the payment provisions of the Contract if:

- (A) an accurate and complete invoice and any other documents required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- (B) all such documents have been verified by Canada;
- (C) the Work delivered has been accepted by Canada.

(iii) **Method of Payment for Task Authorizations with a Firm Price - Milestone Payments**

For any Task Authorization validly issued under the Contract that includes a schedule of milestone payments to be made once specific portions of the work have been completed and accepted Canada will make milestone payments in accordance with the schedule of milestones detailed in that **TA** and the payment provisions of the Contract, if:

- (A) an accurate and complete claim for milestone payment using form PWGSC-TPSGC 1111 <http://www.tpsgc-pwgsc.gc.ca/app-acq/forms/1111-eng.html> and any other documents required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract.
 - (B) the total amount for all milestone payments paid by Canada under that TA does not exceed [XX percent to be determined at time of TA], or the other percentage specified in the TA, of the total amount to be paid under the TA.
 - (C) all the certificates appearing on form PWGSC-TPSGC 1111 have been signed by the respective authorized representatives; and
 - (D) all work associated with the milestone and any deliverable required have been completed, delivered, and accepted by Canada.
- (iv) The balance of the amount payable will be paid in accordance with the basis of payment provisions of the Contract TA following delivery and acceptance of the Work for which milestone payments were made.

(d) **SACC Manual Clauses**

- (i) C2000C - (2007-11-30), Taxes - Foreign-based Contractor applies
- (ii) C2605C - (2008-05-12), Canadian Customs Duties and Sales Tax - Foreign-based Contractor applies.
- (iii) A9117C - (2007-11-30), T-1204 – Direct request by Department applies.

(e) **Discretionary Audit - Commercial Goods and/or Services**

The Contractor's certification that the price or rate is not in excess of the lowest price or rate charged anyone else, including the Contractor's most favoured customer, for the like quality and quantity of the goods, services or both, is subject to verification by government audit, at the discretion of Canada, before or after payment is made to the Contractor.

If the audit demonstrates that the certification is in error after payment is made to the Contractor, the Contractor must, at the discretion of Canada, make repayment to Canada in the amount found to be in excess of the lowest price or rate or authorize the retention by

Canada of that amount by way of deduction from any sum of money that may be due or payable to the Contractor pursuant to the Contract.

If the audit demonstrates that the certification is in error before payment is made, the Contractor agrees that any pending invoice will be adjusted by Canada in accordance with the results of the audit. It is further agreed that if the Contract is still in effect at the time of the verification, the price or rate will be lowered in accordance with the results of the audit.

(f) **Time Verification**

Time charged and the accuracy of the Contractor's time recording system are subject to verification by Canada, before or after payment is made to the Contractor. If verification is done after payment, the Contractor must repay any overpayment, at Canada's request.

7.11 Invoicing Instructions

- (a) The Contractor must submit a claim for payment using form PWGSC-TPSGC 1111, Claim for Progress Payment.

Each claim must show:

- (i) all information required on form PWGSC-TPSGC 1111;
 - (ii) all applicable information detailed under the section entitled "Invoice Submission" of the general conditions;
 - (iii) a list of all expenses;
 - (iv) expenditures plus pro-rated profit or fee;
 - (v) the description and value of the milestone claimed as detailed in the Contract.
- (b) Each claim must be supported by:
- (i) a copy of time sheets to support the time claimed;
 - (ii) a copy of the invoices, receipts, vouchers for all direct expenses, travel and living expenses;
 - (iii) a copy of the monthly progress report.
- (c) Applicable Taxes must be calculated on the total amount of the claim before the holdback is applied. At the time the holdback is claimed, there will be no Applicable Taxes payable as it was claimed and payable under the previous claims for progress payments.
- (d) The Contractor must prepare and certify one original and two (2) copies of the claim on form PWGSC-TPSGC 1111, and forward it to the DND Procurement Representative identified under the section entitled "Authorities" of the Contract for appropriate certification after inspection and acceptance of the Work takes place.
- (e) The DND Procurement Representative will then forward the original and two (2) copies of the claim to the Contracting Authority for certification and onward submission to the Payment Office for the remaining certification and payment action.
- (f) The Contractor must not submit claims until all work identified in the claim is completed.

7.12 Certifications

The continuous compliance with the certifications provided by the Contractor in its bid and the ongoing cooperation in providing additional information are conditions of the Contract. Certifications are subject to verification by Canada during the entire period of the Contract. If the Contractor does not comply with any certification, or fails to provide the additional information, or if it is determined that any certification made by the Contractor in its bid is untrue, whether made knowingly or unknowingly, Canada has the right, pursuant to the default provision of the Contract, to terminate the Contract for default.

7.13 Federal Contractors Program for Employment Equity - Default by Contractor

The Contractor understands and agrees that, when an Agreement to Implement Employment Equity (AIEE) exists between the Contractor and Employment and Social Development Canada (ESDC)-Labour, the AIEE must remain valid during the entire period of the Contract. If the AIEE becomes invalid, the name of the Contractor will be added to the "[FCP Limited Eligibility to Bid](#)" list. The imposition of such a sanction by ESDC will constitute the Contractor in default as per the terms of the Contract.

7.14 Applicable Laws

The Contract must be interpreted and governed, and the relations between the parties determined, by the laws in force in _____. (*To be determined*).

7.15 Priority of Documents

If there is a discrepancy between the wordings of any documents that appear on the following list, the wording of the document that first appears on the list has priority over the wording of any document that appears later on the list:

- (a) these Articles of Agreement, including any individual SACC Manual clauses incorporated by reference in these Articles of Agreement;
- (b) the signed Task Authorizations (including all of its annexes, if any);
- (c) supplemental general conditions, in the following order:
 - (i) 4002 (2010-08-16) Software Development or Modification Services;
 - (ii) 4004 (2013-04-25) Maintenance and Support Services for Licensed Software;
 - (iii) 4006 (2010-08-16) Contractor to Own Intellectual Property Rights in Foreground Information;
 - (iv) 4008 (dated 2008-12-12) Personal Information;
- (d) the General Conditions 2035 (2015-07-03);
- (e) the General Conditions 1031-2 (2012-07-16);
- (f) Annex A-1 Statement of Work – The DRMIS for DND;
- (g) Annex B Financial Bid;
- (h) Annex C-1 Security Requirements Check List – The DRMIS for DND;

Attachment A to Annex C-1 – SRCL – The DRMIS for DND;

- (i) Annex D-1 DND 626, Task Authorization Form;
- (j) Annex E-1 Minimum Qualifications For Resource Assessment At Task – The DRMIS for DND;
- (k) Annex F Definitions
- (l) Annex G-1 List of SAP Modules – The DRMIS for DND;
- (m) Annex H-1 Non-Disclosure Agreement – The DRMIS for DND; and
- (n) the Contractor's bid dated _____, as clarified on _____ "or" as amended on _____, not including any software publisher license terms and conditions that may be included in the bid, not including any provisions in the bid with respect to limitations on liability, and not including any terms and conditions incorporated by reference (including by way of a web link) in the bid.

7.16 Defence Contract

SACC Manual clause A9006C (2012-07-16), Defence Contract

7.17 Foreign Nationals (Canadian Contractor)

SACC Manual clause A2000C (2006-06-16), Foreign Nationals (Canadian Contractor)

7.18 Foreign Nationals (Foreign Contractor)

SACC Manual clause A2001C (2006-06-16), Foreign Nationals (Foreign Contractor)

7.19 Insurance Requirements

(a) Compliance with Insurance Requirements

- (i) The Contractor must comply with the insurance requirements specified in this Article. The Contractor must maintain the required insurance coverage for the duration of the Contract. Compliance with the insurance requirements does not release the Contractor from or reduce its liability under the Contract.
- (ii) The Contractor is responsible for deciding if additional insurance coverage is necessary to fulfill its obligation under the Contract and to ensure compliance with any applicable law. Any additional insurance coverage is at the Contractor's expense, and for its own benefit and protection.
- (iii) The Contractor should forward to the Contracting Authority within ten (10) working days after the date of award of the Contract a Certificate of Insurance evidencing the insurance coverage. Coverage must be placed with an Insurer licensed to carry out business in Canada and the Certificate of Insurance must confirm that the insurance policy complying with the requirements is in force. If the Certificate of Insurance has not been completed and submitted as requested, the Contracting Authority will so inform the Contractor and provide the Contractor with a time frame within which to meet the requirement. Failure to comply with the request of the Contracting Authority and meet the requirement within the time period will constitute a default under the General Conditions. The Contractor must, if requested by the Contracting Authority, forward to Canada a certified true copy of all applicable insurance policies.

(b) Commercial General Liability Insurance

- (i) The Contractor must obtain Commercial General Liability Insurance, and maintain it in force throughout the duration of the Contract, in an amount usual for a contract of this nature, but for not less than \$2,000,000 per accident or occurrence and in the annual aggregate.
- (ii) The Commercial General Liability policy must include the following:
 - (A) Additional Insured: Canada is added as an additional insured, but only with respect to liability arising out of the Contractor's performance of the Contract. The interest of Canada should read as follows: Canada, as represented by Public Works and Government Services Canada.
 - (B) Bodily Injury and Property Damage to third parties arising out of the operations of the Contractor.
 - (C) Products and Completed Operations: Coverage for bodily injury or property damage arising out of goods or products manufactured, sold, handled, or distributed by the Contractor and/or arising out of operations that have been completed by the Contractor.
 - (D) Personal Injury: While not limited to, the coverage must include Violation of Privacy, Libel and Slander, False Arrest, Detention or Imprisonment and Defamation of Character.
 - (E) Cross Liability/Separation of Insured: Without increasing the limit of liability, the policy must protect all insured parties to the full extent of coverage provided. Further, the policy must apply to each Insured in the same manner and to the same extent as if a separate policy had been issued to each.
 - (F) Blanket Contractual Liability: The policy must, on a blanket basis or by specific reference to the Contract, extend to assumed liabilities with respect to contractual provisions.
 - (G) Employees and, if applicable, Volunteers must be included as Additional Insured.
 - (H) Employers' Liability (or confirmation that all employees are covered by Worker's compensation (WSIB) or similar program)
 - (I) Broad Form Property Damage including Completed Operations: Expands the Property Damage coverage to include certain losses that would otherwise be excluded by the standard care, custody or control exclusion found in a standard policy.
 - (J) Notice of Cancellation: The Insurer will endeavour to provide the Contracting Authority 30 day written notice of policy cancellation.
 - (K) If the policy is written on a claims-made basis, coverage must be in place for a period of at least 12 months after the completion or termination of the Contract.
 - (L) Owners' or Contractors' Protective Liability: Covers the damages that the Contractor becomes legally obligated to pay arising out of the operations of a subcontractor.

- (M) Non-Owned Automobile Liability - Coverage for suits against the Contractor resulting from the use of hired or non-owned vehicles.
- (N) Advertising Injury: While not limited to, the endorsement must include coverage for piracy or misappropriation of ideas, or infringement of copyright, trademark, title or slogan.
- (O) Litigation Rights: Pursuant to subsection 5(d) of the [Department of Justice Act](#), S.C. 1993, c. J-2, s.1, if a suit is instituted for or against Canada which the Insurer would, but for this clause, have the right to pursue or defend on behalf of Canada as an Additional Named Insured under the insurance policy, the Insurer must promptly contact the Attorney General of Canada to agree on the legal strategies by sending a letter, by registered mail or by courier, with an acknowledgement of receipt.

For the province of Quebec, send to:

Director Business Law Directorate,
Quebec Regional Office (Ottawa),
Department of Justice,
284 Wellington Street, Room SAT-6042,
Ottawa, Ontario, K1A 0H8

For other provinces and territories, send to:

Senior General Counsel,
Civil Litigation Section,
Department of Justice
234 Wellington Street, East Tower
Ottawa, Ontario K1A 0H8

A copy of the letter must be sent to the Contracting Authority. Canada reserves the right to co-defend any action brought against Canada. All expenses incurred by Canada to co-defend such actions will be at Canada's expense. If Canada decides to co-defend any action brought against it, and Canada does not agree to a proposed settlement agreed to by the Contractor's insurer and the plaintiff(s) that would result in the settlement or dismissal of the action against Canada, then Canada will be responsible to the Contractor's insurer for any difference between the proposed settlement amount and the amount finally awarded or paid to the plaintiffs (inclusive of costs and interest) on behalf of Canada.

(c) Errors and Omissions Liability Insurance

- (i) The Contractor must obtain Errors and Omissions Liability (a.k.a. Professional Liability) insurance, and maintain it in force throughout the duration of the Contract, in an amount usual for a contract of this nature but for not less than \$1,000,000 per loss and in the annual aggregate, inclusive of defence costs.
- (ii) If the Professional Liability insurance is written on a claims-made basis, coverage must be in place for a period of at least 12 months after the completion or termination of the Contract.

- (iii) The following endorsement must be included:

Notice of Cancellation: The Insurer will endeavour to provide the Contracting Authority thirty (30) days written notice of cancellation.

7.20 Controlled Goods Program

SACC Manual clause A9131C (2014-11-27), Controlled Goods Program

7.21 Limitation of Liability - Information Management/Information Technology

- (a) This section applies despite any other provision of the Contract and replaces the section of the general conditions entitled "Liability". Any reference in this section to damages caused by the Contractor also includes damages caused by its employees, as well as its subcontractors, agents, and representatives, and any of their employees. This section applies regardless of whether the claim is based in contract, tort, or another cause of action. The Contractor is not liable to Canada with respect to the performance of or failure to perform the Contract, except as described in this section and in any section of the Contract pre-establishing any liquidated damages. The Contractor is only liable for indirect, special or consequential damages to the extent described in this Article, even if it has been made aware of the potential for those damages.

(b) **First Party Liability:**

- (i) The Contractor is fully liable for all damages to Canada, including indirect, special or consequential damages, caused by the Contractor's performance or failure to perform the Contract that relate to:
- (A) any infringement of intellectual property rights to the extent the Contractor breaches the section of the General Conditions entitled "Intellectual Property Infringement and Royalties";
 - (B) physical injury, including death.
- (ii) The Contractor is liable for all direct damages caused by the Contractor's performance or failure to perform the Contract affecting real or tangible personal property owned, possessed, or occupied by Canada.
- (iii) Each of the Parties is liable for all direct damages resulting from its breach of confidentiality under the Contract. Each of the Parties is also liable for all indirect, special or consequential damages in respect of its unauthorized disclosure of the other Party's trade secrets (or trade secrets of a third party provided by one Party to another under the Contract) relating to information technology.
- (iv) The Contractor is liable for all direct damages relating to any encumbrance or claim relating to any portion of the Work for which Canada has made any payment. This does not apply to encumbrances or claims relating to intellectual property rights, which are addressed under (i) (A) above.
- (v) The Contractor is also liable for any other direct damages to Canada caused by the Contractor's performance or failure to perform the Contract that relate to:
- (A) any breach of the warranty obligations under the Contract, up to the total amount paid by Canada (including any applicable taxes) for the goods and services affected by the breach of warranty; and

- (B) any other direct damages, including all identifiable direct costs to Canada associated with re-procuring the Work from another party if the Contract is terminated by Canada either in whole or in part for default, up to an aggregate maximum for this subparagraph (B) of the greater of 0.75 times the total estimated cost (meaning the dollar amount shown on the first page of the Contract in the cell titled "Total Estimated Cost" or shown on each call-up, purchase order or other document used to order goods or services under this instrument), or \$2,000,000.00.

In any case, the total liability of the Contractor under subparagraph (v) will not exceed the total estimated cost (as defined above) for the Contract or \$2,000,000.00, whichever is more.

- (vi) If Canada's records or data are harmed as a result of the Contractor's negligence or willful act, the Contractor's only liability is, at the Contractor's own expense, to restore Canada's records and data using the most recent back-up kept by Canada. Canada is responsible for maintaining an adequate back-up of its records and data.

(c) **Third Party Claims:**

- (i) Regardless of whether a third party makes its claim against Canada or the Contractor, each Party agrees that it is liable for any damages that it causes to any third party in connection with the Contract as set out in a settlement agreement or as finally determined by a court of competent jurisdiction, where the court determines that the Parties are jointly and severally liable or that one Party is solely and directly liable to the third party. The amount of the liability will be the amount set out in the settlement agreement or determined by the court to have been the Party's portion of the damages to the third party. No settlement agreement is binding on a Party unless its authorized representative has approved the agreement in writing.
- (ii) If Canada is required, as a result of joint and several liability or joint and solidarily liable, to pay a third party in respect of damages caused by the Contractor, the Contractor must reimburse Canada by the amount finally determined by a court of competent jurisdiction to be the Contractor's portion of the damages to the third party. However, despite Sub-article (i), with respect to special, indirect, and consequential damages of third parties covered by this Section, the Contractor is only liable for reimbursing Canada for the Contractor's portion of those damages that Canada is required by a court to pay to a third party as a result of joint and several liability that relate to the infringement of a third party's intellectual property rights; physical injury of a third party, including death; damages affecting a third party's real or tangible personal property; liens or encumbrances on any portion of the Work; or breach of confidentiality.
- (iii) The Parties are only liable to one another for damages to third parties to the extent described in this Sub-article (c).

7.22 Joint Venture Contractor

- (a) The Contractor confirms that the name of the joint venture is _____ and that it is comprised of the following members: *[list all the joint venture members named in the Contractor's original bid]*.
- (b) With respect to the relationship among the members of the joint venture Contractor, each member agrees, represents and warrants (as applicable) that:

-
- (i) _____ has been appointed as the "representative member" of the joint venture Contractor and has full authority to act as agent for each member regarding all matters relating to the Contract;
 - (ii) by giving notice to the representative member, Canada will be considered to have given notice to all the members of the joint venture Contractor; and
 - (iii) all payments made by Canada to the representative member will act as a release by all the members.
 - (c) All the members agree that Canada may terminate the Contract in its discretion if there is a dispute among the members that, in Canada's opinion, affects the performance of the Work in any way.
 - (d) All the members are jointly and severally or solidarily liable for the performance of the entire Contract.
 - (e) The Contractor acknowledges that any change in the membership of the joint venture (i.e., a change in the number of members or the substitution of another legal entity for an existing member) constitutes an assignment and is subject to the assignment provisions of the General Conditions.
 - (f) The Contractor acknowledges that all security and controlled goods requirements in the Contract, if any, apply to each member of the joint venture Contractor.

Note to Bidders: This Article will be deleted if the Bidder awarded the contract is not a joint venture. If the contractor is a joint venture, this clause will be completed with information provided in its bid.

7.23 Safeguarding Electronic Media

- (a) Before using them on Canada's equipment or sending them to Canada, the Contractor must use a regularly updated product to scan electronically all electronic media used to perform the Work for computer viruses and other coding intended to cause malfunctions. The Contractor must notify Canada if any electronic media used for the Work are found to contain computer viruses or other coding intended to cause malfunctions.
- (b) If magnetically recorded information or documentation is damaged or lost while in the Contractor's care or at any time before it is delivered to Canada in accordance with the Contract, including accidental erasure, the Contractor must immediately replace it at its own expense.

7.24 Timely Problem Identification

- (a) The Contractor must immediately advise the Contracting Authority and Technical Authority in writing of any and all situations or difficulties that the Contractor considers will have a significant impact upon the scope of the Work, expected Project achievement, delivery schedule, person-power or cost to Canada. Notwithstanding the submission of any such report, the Contractor remains responsible for the completion of the Work in accordance with the terms of this Contract.
- (b) Such reports must include proposed detailed remedial action plans to resolve or alleviate the identified situations or difficulties. The plans must set out the Contractor's detailed estimates

of any increase in time, resources and cost to affect such plans. Such plans must include all reasonable options for consideration by Canada plus the costs and consequences to Canada of taking no remedial action and must also provide a reasonable amount of time for Canada to review these options and obtain any necessary funding authorization.

- (c) The Contractor will be prohibited from claiming for any additional costs incurred in remedying a problem not reported as described above in a timely fashion, and will be required to remedy such problems at its own expense.

7.25 Access to Canada's Property and Facilities

Canada's property, facilities, equipment, documentation and personnel are not automatically available to the Contractor. If the Contractor would like access to any of these, it is responsible for making a request to the Technical Authority. Unless expressly stated in the Contract, Canada has no obligation to provide any of these to the Contractor. If Canada chooses, in its discretion, to make its property, facilities, equipment, documentation or personnel available to the Contractor to perform the Work, Canada may require an adjustment to the Basis of Payment and additional security requirement may apply.

7.26 Transition Services

- (a) The Contractor agrees that, in the period leading up to the end of the Contract Period and for up to three months afterwards, it will make all reasonable efforts to assist Canada in the transition from this Contract to a new contract with another supplier. The Contractor agrees that there will be no charge for these services.
- (b) The Contractor will cooperate with the Technical Authority and with the incoming contractor to ensure a seamless transition and a continuance of service including transferring data, and winding down of services.

7.27 Dispute Resolution

- (a) If a dispute arises out of, or in connection with this Contract, the parties agree to meet to pursue resolution through negotiation or other appropriate dispute resolution process before resorting to litigation.
- (b) All information exchanged during this meeting or any subsequent dispute resolution process, shall be regarded as "without prejudice" communications for the purpose of settlement negotiations and shall be treated as confidential by the parties and their representatives, unless otherwise required by law. However, evidence that is independently admissible or discoverable shall not be rendered inadmissible or non-discoverable by virtue of its use during the dispute resolution process.
- (c) The parties agree that the representatives selected to participate in the dispute resolution process will have the authority required to settle the dispute or will have a rapid means of obtaining the requisite authorization.
- (d) These clauses shall not affect any of Canada's rights of cancellation or termination contained in this Contract.

7.28 Representations and Warranties

The Contractor made statements regarding its own and its proposed resources' experience and expertise in its bid that resulted in the award of the Contract and the issuance of TAs. The Contractor represents and warrants that all those statements are true and acknowledges that Canada relied on those statements in awarding the Contract and adding work to it through TAs. The Contractor also represents and warrants that it has, and all its resources and subcontractors that perform the Work have, and at all times during the Contract Period they will have, the skills, qualifications, expertise and experience necessary to perform and manage the Work in accordance with the Contract, and that the Contractor (and any resources or subcontractors it uses) has previously performed similar services for other customers.

7.29 Identification Protocol Responsibilities

The Contractor will be responsible for ensuring that each of its agents, representatives or subcontractors (hereinafter referred to as Contractor Representatives) complies with the following self-identification requirements:

- (a) Contractor Representatives who attend a Government of Canada meeting (whether internal or external to Canada's offices) must identify if an individual is not a permanent employee of the Contractor prior to the commencement of the meeting, to ensure that each meeting participant is aware of the fact that the individual is not a Contractor permanent employee;
- (b) During the performance of any Work at a Government of Canada site, each Contractor Representative must be clearly identified at all times as being a Contractor Representative; and
- (c) If a Contractor Representative requires the use of the Government of Canada's e-mail system in the performance of the Work, then the individual must clearly identify him or herself as an agent or subcontractor of the Contractor in all electronic mail in the signature block as well as under "Properties." This identification protocol must also be used in all other correspondence, communication, and documentation.
- (d) If Canada determines that the Contractor is in breach of any obligation stated in this Article, upon written notice from Canada the Contractor must submit a written action plan describing corrective measures it will implement to eliminate the recurrence of the problem. The Contractor will have five working days to deliver the action plan to the Client and the Contracting Authority, and 20 working days to rectify the underlying problem.
- (e) In addition to any other rights it has under the Contract, Canada may terminate the Contract for default if the corrective measures required of the Contractor described above are not met.

PART 8 - RESULTING CONTRACT CLAUSES –SIGMA FOR TPSGC

The following clauses and conditions apply to and form part of any contract resulting from the bid

Canada intends to issue up to two (2) contracts for the **Department of Public Works and Government Services** (under contract n°s starting with EP549-142533) as a result of this solicitation. The following clauses and conditions apply to and form part of any contract(s) resulting from the bid solicitation for the **SIGMA** System requirement.

solicitation.

8.1 Requirement

- (a) _____ (the "Contractor") agrees to supply to the Client the services described in the Contract including the Statement of Work on an "as and when requested basis" through authorized Task Authorization, in accordance with, and at the prices set out in the Contract.
- (b) Client: Under the Contract, the "Client" is the Department of Public Works and Government Services.
- (c) Reorganization of Client: The Contractor's obligation to perform the Work will not be affected by (and no additional fees will be payable as a result of) the renaming, reorganization, reconfiguration, or restructuring of any Client. The reorganization, reconfiguration and restructuring of the Client includes the privatization of the Client, its merger with another entity, or its dissolution, where that dissolution is followed by the creation of another entity or entities with mandates similar to the original Client. In connection with any form of reorganization, Canada may designate another department or government body as the Contracting Authority or Technical Authority, as required to reflect the new roles and responsibilities associated with the reorganization.

8.2 Task Authorization

- (a) As-and-when-requested Task Authorizations: The Work or a portion of the Work to be performed under the Contract will be on an "as-and-when-requested basis" using a Task Authorization (TA). The Work described in the TA must be in accordance with the scope of the Contract. The Contractor must not commence work until a validly issued TA has been issued by Canada and received by the Contractor. The Contractor acknowledges that any work performed before such issuance and receipt will be done at the Contractor's own risk.
- (b) Allocation of Task Authorizations and Ranking: More than one contract has been awarded for this requirement. As a result, the Task Authorizations issued under this series of contracts will be allocated in accordance with the following:
 - (i) All rankings refer to the results achieved by the respective contractors as a result of the evaluation of their bids in response to the bid solicitation which resulted in the award of this Contract.

NOTE: Should Canada be in receipt of three (3) responsive bids, as defined in Part 4, 4.4 (b), the following ranking will apply :

(c) The rankings are as follows:

- (i) Contractor ranked second: _____. The second ranked Contractor will be responsible for SIGMA scope of work as defined in Annex A-2 Statement of Work with the exceptions listed under (iii).
- (ii) Contractor ranked third: _____. Allocation of work requirements under TAs with the third ranked Contractor will be under the following circumstances.
- (iii) Under contract EP549-142533/**002**-XQ, Task Authorizations may be issued to the Third Ranked Bidder
 - (A) for up to 25% of the total work requirements, as defined in the DRMIS and SIGMA Scope of Work, as directed by DND and PWGSC, respectively, and
 - (B) in the following circumstances:
 - (I) Overflow: When PWGSC has identified required resources and timelines under EP549-142533/001-XQ, respectively, and the contractor responsible for that contract is unable to meet the identified requirements, and
 - (II) Independent Advice: When independent advice is required for reports under EP549-142533/001-XQ.

NOTE: Should Canada be in receipt of two (2) responsive bids, as defined in Part 4, 4.4 (c), the following ranking will apply :

(c) The rankings are as follows:

- (i) Contractor ranked second: _____. The second ranked Contractor will be responsible for the SIGMA scope of work as defined in Annex A-2 Statement of Work.
- (ii) Contractor ranked first: _____. Allocation of work requirements under TAs with the first ranked Contractor for SIGMA will be for up to 15% of the total work requirement, as directed by the department.
- (d) Canada will send a draft TA in the form of a Statement of Work to the first-ranked contractor, who will have the time set out further below under the subparagraph entitled "Contractor's Response to Draft Task Authorization" to respond to the Contracting Authority. If the first-ranked contractor either fails to respond on time or confirms in writing that it refuses or is unable to perform the task, the draft TA will then be forwarded to the next-ranked contractor. In the event that Canada determines the proposed resource(s) does not meet the minimum experience or other requirements of the categories identified in the draft TA. Canada may, at its entire discretion, request that the contractor propose another resource and the contractor will have the time set out in the subparagraph "Contractor's Response to Draft Task Authorization" to respond. If the contractor fails to respond on time or Canada determines that the proposed resource(s) does not meet the minimum experience or other requirements of the categories identified in the draft TA, the draft TA will be forwarded to the next-ranked contractor.

- (e) The process of sending out the draft TA to the next-ranked contractor will continue until Canada either cancels the requirement for the task or the TA has been issued to one of the contractors. If none of the contractors can perform the task (in accordance with all the terms and conditions of this series of contracts), Canada may acquire the required Work by other means.
- (f) Any of the contractors may advise the Technical Authority and the Contracting Authority in writing that it is unable to carry out additional tasks as a result of previous commitments under one or more TAs issued under this series of contracts, and no draft TA will be sent to that contractor until that contractor has given notice in writing to the Technical Authority and the Contracting Authority that it is again available to perform additional tasks.

NOTE: Should Canada be in receipt of one (1) responsive bid, as defined in Part 4, 4.4 (d), sub-articles (b) to (i) of 8.2 above will be deleted.

- (g) Assessment of Resources Proposed at TA Stage: The process for the assessment of the additional resources and the approval of TA responses is described in detail in Annex E-2.
- (i) The Technical Authority will provide the Contractor with a description of the task using the "Task Authorization Form – SIGMA for PWGSC" specific in Annex D-2.
- (ii) The draft Task Authorization will contain the details of the activities to be performed, a description of the deliverables, and a schedule indicating completion dates for the major activities or submission dates for the deliverables. The draft TA will also include the applicable basis (bases) and method (methods) of payment as specified in the Contract.
- (iii) A draft Task Authorization must also contain the following information, if applicable:
- (A) the task number;
 - (B) The date by which the Contractor's response must be received (which will appear in the draft Task Authorization, but not the issued Task Authorization);
 - (C) the details of any financial coding to be used;
 - (D) the categories of resources and the number required;
 - (E) a description of the work for the task outlining the activities to be performed and identifying any deliverables (such as reports);
 - (F) the start and completion dates;
 - (G) milestone dates for deliverables and payments (if applicable);
 - (H) the number of person-days of effort required;
 - (I) whether the work requires on-site activities and the location;
 - (J) the language profile of the resources required;
 - (K) the level of security clearance required of resources;

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- (L) the price payable to the Contractor for performing the task, with an indication of whether it is a firm price or a maximum TA price (and, for maximum price task authorizations, the TA must indicate how the final amount payable will be determined; where the TA does not indicate how the final amount payable will be determined, the amount payable is the amount, up to the maximum, that the Contractor demonstrates was actually worked on the project, by submitting time sheets filled in at the time of the work by the individual resources to support the charges); and
- (M) any other constraints that might affect the completion of the task.
- (h) **Contractor's Response to Draft Task Authorization:** The Contractor must provide to the Technical Authority, within 5 working days of receiving the draft Task Authorization (or within any longer time period specified in the draft TA), the proposed total price for performing the task and a breakdown of that cost, established in accordance with the Basis of Payment specified in the Contract. The Contractor's quotation must be based on the rates set out in the Contract. The Contractor will not be paid for preparing or providing its response or for providing other information required to prepare and validly issue the TA.
- (i) **Task Authorization Limit and Authorities for Validly Issuing Task Authorizations:**
- To be validly issued, a TA must include the following signatures:
- (i) for any TA with a value, inclusive of revisions, of less than or equal to **\$ (Amount to be determined at contract award)** (including Applicable Taxes), the TA must be signed by:
- (A) the Technical Authority.
- (ii) for any TA with a value **greater than this amount**, a TA must include the following signatures:
- (A) the Contracting Authority.
- Any TA that does not bear the appropriate signatures is not validly issued by Canada. Any work performed by the Contractor without receiving a validly issued TA is done at the Contractor's own risk. If the Contractor receives a TA that is not appropriately signed, the Contractor must notify the Contracting Authority. By providing written notice to the Contractor, the Contracting Authority may suspend the Client's ability to issue TAs at any time, or reduce the dollar value threshold described in sub-article (i) above; any suspension or reduction notice is effective upon receipt.
- (j) **Administration of Task Authorization Process for PWGSC:** The administration of the Task Authorization process will be carried out by the Technical Authority. This process includes monitoring, controlling and reporting on expenditures of the contract with task authorizations to the Contracting Authority.
- (k) **Periodic Usage Reports:**
- (i) The Contractor must compile and maintain records on its provision of services to the federal government under the Task Authorizations validly issued as a result of the competitive TA process under the Contract. The Contractor must provide this data to Canada in accordance with the reporting requirements detailed below. If some data is not available, the reason must be indicated. If services are not provided during a given period, the Contractor must still provide a "NIL" report. The data must be submitted on

a quarterly basis to the Contracting Authority. From time to time, the Contracting Authority may also require an interim report during a reporting period.

- (ii) The quarterly periods are defined as follows:
 - (A) 1st quarter: April 1 to June 30;
 - (B) 2nd quarter: July 1 to September 30;
 - (C) 3rd quarter: October 1 to December 31; and
 - (D) 4th quarter: January 1 to March 31.
 - (E) The data must be submitted to the Contracting Authority no later than (30) calendar days after the end of the reporting period.
- (iii) Each report must contain the following information for each validly issued TA (as revised):
 - (A) the Task Authorization number and the Task Authorization Revision number(s), if applicable;
 - (B) a title or a brief description of each authorized task;
 - (C) the name, Resource Category of each resource involved in performing the TA, as applicable;
 - (D) the total estimated cost specified in the validly issued TA of each task, exclusive of Applicable Taxes;
 - (E) the total amount, exclusive of Applicable Taxes, expended to date against each authorized task;
 - (F) the start and completion date for each authorized task; and
 - (G) the active status of each authorized task as applicable (e.g., indicate whether work is in progress or if Canada has cancelled or suspended the TA, etc.).
- (iv) Each report must also contain the following cumulative information for all the validly issued TAs (as revised)
 - (A) the amount, exclusive of Applicable Taxes, specified in the Contract (as last revised, as applicable) as Canada's total liability to the Contractor for all authorized TAs; and
 - (B) the total amount, exclusive of Applicable Taxes, expended to date against all validly issued tasks.

8.3 Minimum Work Guarantee

- (a) In this clause,
 - (i) **"Maximum Contract Value"** means the amount specified in the **"Limitation of Expenditure"** clause set out in the Contract (excluding Applicable Taxes); and
 - (ii) **"Minimum Contract Value"** means \$5,000 (excluding Applicable Taxes).

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- (b) Canada's obligation under the Contract is to request Work in the amount of the Maximum Contract Value or, at Canada's option, to pay the Contractor at the end of the Contract in accordance with sub-article (a), subject to sub-article (ii), in the event should there not be enough work for all contractors. In consideration of such obligation, the Contractor agrees to stand in readiness throughout the Contract period to perform the Work described in the Contract. Canada's maximum liability for work performed under the Contract must not exceed the Maximum Contract Value, unless an increase is authorized in writing by the Contracting Authority.
 - (c) In the event that Canada does not request work in the amount of the Maximum Contract Value during the period of the Contract, Canada must pay the Contractor the Minimum Contract Value and the total cost of the Work requested.
 - (d) Canada will have no obligation to the Contractor under this article if Canada terminates the entire Contract
 - (i) for default;
 - (ii) for convenience as a result of any decision or recommendation of a tribunal or court that the contract be cancelled, re-tendered or awarded to another supplier; or
 - (iii) for convenience within ten business days of Contract award.

8.4 Standard Clauses and Conditions

All clauses and conditions identified in the Contract by number, date and title are set out in the *[Standard Acquisition Clauses and Conditions Manual](https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual)* (<https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual>) issued by Public Works and Government Services Canada.

(a) **General Conditions:**

- (i) 2035 (2015-07-03), General Conditions - Higher Complexity - Services, apply to and form part of the Contract.
- (ii) 1031-2 (2012-07-16), General Conditions – Contract Cost Principles

(b) **Supplemental General Conditions:**

The following Supplemental General Conditions:

- (i) 4002 (2010-08-16), Supplemental General Conditions - Software Development or Modification Services;
 - (ii) 4004 (2013-04-25), Supplemental General Conditions - Maintenance and Support Services for Licensed Software;
 - (iii) 4006 (2010-08-16), Supplemental General Conditions - Contractor to Own Intellectual Property Rights in Foreground Information;
 - (iv) 4008 (2008-12-12), Supplemental General Conditions - Personal Information;
- apply to and form part of the Contract.

8.5 Security Requirement

The following security requirement (SRCL and related clauses) applies and form part of the Contract.

- (a) The Contractor must, at all times during the performance of the Contract, hold a valid **Facility Security Clearance at the level of SECRET**, issued by the Canadian Industrial Security Directorate (CISD), Public Works and Government Services Canada (PWGSC).
- (b) The Contractor personnel requiring access to PROTECTED/CLASSIFIED assets or sensitive work site(s) must EACH hold a valid **RELIABILITY STATUS** or personnel security screening at the level of **CONFIDENTIAL**, or **SECRET**, as required, granted or approved by CISD/PWGSC. Until the security screening of the Contractor personnel required by this Contract has been completed satisfactorily by the CISD, PWGSC, the Contractor personnel **MAY NOT ENTER** sites without an escort.
- (c) The Contractor **MUST NOT** remove any PROTECTED/CLASSIFIED information from the identified work site(s), and the Contractor must ensure that its personnel are made aware of and comply with this restriction.
- (d) Subcontracts which contain security requirements are NOT to be awarded without the prior written permission of CISD/PWGSC.
- (e) The Contractor must comply with the provisions of the:
 - (i) Security Requirements Check List and security guide (if applicable), attached at Annex C-2.
 - (ii) Industrial Security Manual (Latest Edition).

8.6 Contract Period

- (a) **Contract Period:** The "**Contract Period**" is the entire period of time during which the Contractor is obliged to perform the Work, which includes:
 - (i) The "**Initial Contract Period**", which begins on the date the Contract is awarded and ends three (3) year(s) later; and
 - (ii) The period during which the Contract is extended, if Canada chooses to exercise any options set out in the Contract.
- (b) **Option to Extend the Contract:**
 - (i) The Contractor grants to Canada the irrevocable option to extend the term of the Contract by up to five (5) additional one (1) year period(s) under the same terms and conditions. The Contractor agrees that, during the extended period of the Contract, it will be paid in accordance with the applicable provisions set out in the Basis of Payment.
 - (ii) Canada may exercise this option at any time by sending a written notice to the Contractor before the expiry date of the Contract. The option may only be exercised by the Contracting Authority, and will be evidenced, for administrative purposes only, through a contract amendment.

8.7 Authorities**(a) Contracting Authority**

The Contracting Authority for the Contract is:

Vinh Tieu
Supply Team Leader
Public Works and Government Services Canada
Acquisitions Branch
Services and Technology Acquisitions Management
Special Projects Initiatives Directorate (SPID)
Place du Portage, Phase III, 12C1
11 Laurier Street, Gatineau, Quebec K1A 0S5

Telephone: 819-956-7848

Facsimile: 819-956-8303

E-mail address: SIGRDetSIGMA.DRMISandSIGMA@tpsgc-pwgsc.gc.ca

The Contracting Authority is responsible for the management of the Contract and any changes to the Contract must be authorized in writing by the Contracting Authority. The Contractor must not perform Work in excess of or outside the scope of the Contract based on verbal or written requests or instructions from anybody other than the Contracting Authority.

(b) Technical Authority

The PWGSC Technical Authority for the Contract is:

Name: _____
Title: _____
Organization: _____
Address: _____
Telephone : ____ - ____ - ____
Facsimile: ____ - ____ - ____
E-mail address: _____

The Technical Authority is the representative of the department or agency for whom the Work is being carried out under the Contract and is responsible for all matters concerning the technical content of the Work under the Contract. Technical matters may be discussed with the Technical Authority; however, the Technical Authority has no authority to authorize changes to the scope of the Work. Changes to the scope of the Work can only be made through a contract amendment issued by the Contracting Authority.

(c) Contractor's Representative

The Contractor's representative is:

Name: _____
Title: _____
Address: _____
Telephone : ____ - ____ - ____
Facsimile: ____ - ____ - ____
E-mail address: _____

8.8 Proactive Disclosure of Contracts with Former Public Servants

By providing information on its status, with respect to being a former public servant in receipt of a Public Service Superannuation Act (PSSA) pension, the Contractor has agreed that this information will be reported on departmental web sites as part of the published proactive disclosure reports, in accordance with Contracting Policy Notice: 2012-2 of the Treasury Board Secretariat of Canada.

8.9 Payment

One or several of the following Basis of Payment will form part of the approved Task Authorization:

(a) Basis of Payment

- (i) **Professional Services provided under a Task Authorization with a Maximum Price:** For professional services requested by Canada, in accordance with a validly issued Task Authorization, Canada will pay the Contractor, in arrears, up to the Maximum Price for the TA, for actual time worked and any resulting deliverables in accordance with the firm all-inclusive per diem rates set out in Task Authorization Basis of Payment, Applicable Taxes extra. Partial days will be prorated based on actual hours worked based on a 7.5-hour workday.
- (ii) **Professional Services provided under a Task Authorization with a Firm Price:** For professional services requested by Canada, in accordance with a validly issued Task Authorization, Canada will pay the Contractor the firm price set out in the Task Authorization (based on the firm, all-inclusive per diem rates quoted in the Task Authorization. [Applicable Taxes extra]).
- (iii) **Additional Firm All-Inclusive Per Diem Rates:** Firm all-inclusive per diem rates for **Resource Categories** and **Subject Matter Experts** not identified in the contract and which are required for "as and when requested" work to be performed in accordance with Article 8.2 of the Contract, Task Authorizations, will be negotiated as and when required by the Contracting Authority. The firm all-inclusive per diem rates must be fair and reasonable. At Canada's request, the Contractor will be asked to demonstrate that the rates are not in excess of the best price for similar type quality and quantity of work. Canada also reserves the right to require the submission of a detailed rate breakdown from the Contractor and apply Contract Cost Principles 1031-2 and the PWGSC departmental Profit Policy in effect at the time. The rates will only apply to the TA for which they were negotiated unless incorporated into the Contract through a formal Contract amendment issued by the Contracting Authority.
- (iv) **On-call duty:** There may be stand-by requirements outside regular business hours, 24 hours per day, including Saturdays, Sundays and statutory holidays. To support the Contractor in satisfying this requirement, PWGSC may provide the Resources with cellular phone and/or pagers. Stand-by payment is as follows: for every 12 hours, 1 hour paid at the hourly rate to the maximum of 11 hours per week;

For call-back requirements when the Contractor has been authorized to respond to an incident while on stand-by outside of regular business hours. Call-back payment is as follows:

- (A) the pay rate for the service shall be at the regular hourly rate; and

(B) there shall be a minimum charge of two (2) hours at the regular hourly rate.

Firm Hourly Rate:

The firm hourly rate for stand-by and call-back will be in accordance with the firm per diem rates specified in the Basis of Payment and will be calculated as follows:

Firm Per Diem Rate for applicable resource category divided by 7.5 hours.

- (v) **Travel and Living Expenses – National Joint Council Travel Directive:** The Contractor will be reimbursed its authorized travel and living expenses reasonably and properly incurred in the performance of the Work, at cost, without any allowance for profit and/or administrative overhead, in accordance with the meal, private vehicle and incidental expenses provided in Appendices B, C and D of the National Joint Council Travel Directive and with the other provisions of the directive referring to “travellers”, rather than those referring to “employees”. All travel must have the prior authorization of the Technical Authority. All payments are subject to government audit.
- (vi) **Competitive Award:** The Contractor acknowledges that the Contract has been awarded as a result of a competitive process. No additional charges will be allowed to compensate for errors, oversights, misconceptions or underestimates made by the Contractor when bidding for the Contract.
- (vii) **Purpose of Estimates:** All estimated costs contained in the Contract are included solely for the administrative purposes of Canada and do not represent a commitment on the part of Canada to purchase goods or services in these amounts. Any commitment to purchase specific amounts or values of goods or services is described elsewhere in the Contract.

(b) **Limitation of Expenditure - Cumulative Total of all Task Authorizations**

- (i) Canada's total liability to the Contractor under the Contract for all validly issued Task Authorizations (TAs), inclusive of any revisions, must not exceed the sum of \$TBD. Customs duties are included and Applicable Taxes are extra.
- (ii) No increase in the total liability of Canada will be authorized or paid to the Contractor unless an increase has been approved, in writing, by the Contracting Authority.
- (iii) The Contractor must notify the Contracting Authority in writing as to the adequacy of this sum:
 - (A) when it is 75 percent committed, or
 - (B) 4 months before the Contract expiry date, or
 - (C) as soon as the Contractor considers that the sum is inadequate for the completion of the Work required in all authorized TAs, inclusive of any revisions,

whichever comes first.
- (iv) If the notification is for inadequate contract funds, the Contractor must provide to the Contracting Authority, a written estimate for the additional funds required. Provision of such information by the Contractor does not increase Canada's liability.

(c) Method of Payment :

One, several or all of the following methods of payment will form part of the approved Task Authorization:

(i) Method of Payment for Task Authorizations with a Maximum Price:

For each Task Authorization validly issued under the Contract that contains a maximum price:

- (A) Canada will pay the Contractor no more frequently than once a month in accordance with the Basis of Payment. The Contractor must submit time sheets for each resource showing the days and hours worked to support the charges claimed in the invoice.
- (B) Once Canada has paid the maximum TA price, Canada will not be required to make any further payment, but the Contractor must complete all the work described in the TA, all of which is required to be performed for the maximum TA price. If the work described in the TA is completed in less time than anticipated, and the actual time worked (as supported by the time sheets) at the rates set out in the Contract is less than the maximum TA price, Canada is only required to pay for the time spent performing the work related to that TA.

(ii) Method of Payment for Task Authorizations with a Firm Price - Lump Sum Payment on Completion:

Canada will pay the Contractor upon completion and delivery of all the Work associated with the validly issued Task Authorization in accordance with the payment provisions of the Contract if:

- (A) an accurate and complete invoice and any other documents required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- (B) all such documents have been verified by Canada;
- (C) the Work delivered has been accepted by Canada.

(iii) Method of Payment for Task Authorizations with a Firm Price - Milestone Payments

For any Task Authorization validly issued under the Contract that includes a schedule of milestone payments to be made once specific portions of the work have been completed and accepted Canada will make milestone payments in accordance with the schedule of milestones detailed in that **TA** and the payment provisions of the Contract, if:

- (A) an accurate and complete claim for milestone payment using form PWGSC-TPSGC 1111 <http://www.tpsgc-pwgsc.gc.ca/app-acq/forms/1111-eng.html> and any other documents required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract.
- (B) the total amount for all milestone payments paid by Canada under that TA does not exceed [XX percent, to be determined at time of TA], or the other percentage specified in the TA, of the total amount to be paid under the TA;

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- (C) all the certificates appearing on form PWGSC-TPSGC 1111 have been signed by the respective authorized representatives; and
 - (D) all work associated with the milestone and any deliverable required have been completed, delivered, and accepted by Canada.
 - (iv) The balance of the amount payable will be paid in accordance with the basis of payment provisions of the Contract TA following delivery and acceptance of the Work for which milestone payments were made.
 - (d) **SACC Manual Clauses**
 - (i) C2000C - (2007-11-30), Taxes - Foreign-based Contractor applies
 - (ii) C2605C - (2008-05-12), Canadian Customs Duties and Sales Tax - Foreign-based Contractor applies.
 - (iii) A9117C - (2007-11-30), T-1204 – Direct request by Department applies.
 - (e) **Discretionary Audit - Commercial Goods and/or Services**

The Contractor's certification that the price or rate is not in excess of the lowest price or rate charged anyone else, including the Contractor's most favoured customer, for the like quality and quantity of the goods, services or both, is subject to verification by government audit, at the discretion of Canada, before or after payment is made to the Contractor.

If the audit demonstrates that the certification is in error after payment is made to the Contractor, the Contractor must, at the discretion of Canada, make repayment to Canada in the amount found to be in excess of the lowest price or rate or authorize the retention by Canada of that amount by way of deduction from any sum of money that may be due or payable to the Contractor pursuant to the Contract.

If the audit demonstrates that the certification is in error before payment is made, the Contractor agrees that any pending invoice will be adjusted by Canada in accordance with the results of the audit. It is further agreed that if the Contract is still in effect at the time of the verification, the price or rate will be lowered in accordance with the results of the audit.
 - (f) **Time Verification**

Time charged and the accuracy of the Contractor's time recording system are subject to verification by Canada, before or after payment is made to the Contractor. If verification is done after payment, the Contractor must repay any overpayment, at Canada's request.

8.10 Invoicing Instructions

- (a) The Contractor must submit a claim for payment using form PWGSC-TPSGC 1111, Claim for Progress Payment.

Each claim must show:

 - (i) all information required on form PWGSC-TPSGC 1111;
 - (ii) all applicable information detailed under the section entitled "Invoice Submission" of the general conditions;
 - (iii) a list of all expenses;

-
- (iv) expenditures plus pro-rated profit or fee;
 - (v) the description and value of the milestone claimed as detailed in the Contract.
 - (b) Each claim must be supported by:
 - (i) a copy of time sheets to support the time claimed;
 - (ii) a copy of the invoices, receipts, vouchers for all direct expenses, travel and living expenses;
 - (iii) a copy of the monthly progress report.
 - (c) Applicable Taxes must be calculated on the total amount of the claim before the holdback is applied. At the time the holdback is claimed, there will be no Applicable Taxes payable as it was claimed and payable under the previous claims for progress payments.
 - (d) The Contractor must prepare and certify one original and two (2) copies of the claim on form PWGSC-TPSGC 1111, and forward it to the PWGSC Technical Authority identified under the section entitled "Authorities" of the Contract for appropriate certification after inspection and acceptance of the Work takes place.
 - (e) The PWGSC Technical Authority will then forward the original and two (2) copies of the claim to the Contracting Authority for certification and onward submission to the Payment Office for the remaining certification and payment action.
 - (f) The Contractor must not submit claims until all work identified in the claim is completed.

8.11 Certifications

The continuous compliance with the certifications provided by the Contractor in its bid and the ongoing cooperation in providing additional information are conditions of the Contract. Certifications are subject to verification by Canada during the entire period of the Contract. If the Contractor does not comply with any certification, or fails to provide the additional information, or if it is determined that any certification made by the Contractor in its bid is untrue, whether made knowingly or unknowingly, Canada has the right, pursuant to the default provision of the Contract, to terminate the Contract for default.

8.12 Federal Contractors Program for Employment Equity - Default by Contractor

The Contractor understands and agrees that, when an Agreement to Implement Employment Equity (AIEE) exists between the Contractor and Employment and Social Development Canada (ESDC)-Labour, the AIEE must remain valid during the entire period of the Contract. If the AIEE becomes invalid, the name of the Contractor will be added to the ["FCP Limited Eligibility to Bid"](#) list. The imposition of such a sanction by ESDC will constitute the Contractor in default as per the terms of the Contract.

8.13 Applicable Laws

The Contract must be interpreted and governed, and the relations between the parties determined, by the laws in force in _____. [\(To be determined\).](#)

8.14 Priority of Documents

If there is a discrepancy between the wordings of any documents that appear on the following list, the wording of the document that first appears on the list has priority over the wording of any document that appears later on the list:

- (a) these Articles of Agreement, including any individual SACC Manual clauses incorporated by reference in these Articles of Agreement;
- (b) the signed Task Authorizations (including all of its annexes, if any);
- (c) supplemental general conditions, in the following order:
 - (i) 4002 (2010-08-16) Software Development or Modification Services;
 - (ii) 4004 (2013-04-25) Maintenance and Support Services for Licensed Software;
 - (iii) 4006 (2010-08-16) Contractor to Own Intellectual Property Rights in Foreground Information;
 - (iv) 4008 (dated 2008-12-12) Personal Information;
- (d) the General Conditions 2035 (2015-07-03);
- (e) the General Conditions 1031-2 (2012-07-16);
- (f) Annex A-2 Statement of Work - SIGMA for PWGSC;
- (g) Annex B Financial Bid;
- (h) Annex C-2 Security Requirements Check List – SIGMA for PWGSC;
- (i) Annex D-2 Task Authorization Form – SIGMA for PWGSC;
- (j) Annex E-2 Minimum Qualifications For Resource Assessment At Task – SIGMA for PWGSC;
- (k) Annex F Definitions
- (l) Annex G-2 List of SAP Modules – SIGMA for PWGSC
- (m) Annex H-2 Non-Disclosure Agreement – The DRMIS for DND; and
- (n) the Contractor's bid dated _____, as clarified on _____ "or" as amended on _____, not including any software publisher license terms and conditions that may be included in the bid, not including any provisions in the bid with respect to limitations on liability, and not including any terms and conditions incorporated by reference (including by way of a web link) in the bid.

8.15 Foreign Nationals (Canadian Contractor)

SACC Manual clause A2000C (2006-06-16), Foreign Nationals (Canadian Contractor)

8.16 Foreign Nationals (Foreign Contractor)

SACC Manual clause A2001C (2006-06-16), Foreign Nationals (Foreign Contractor)

8.17 Insurance Requirements

(a) Compliance with Insurance Requirements

- (i) The Contractor must comply with the insurance requirements specified in this Article. The Contractor must maintain the required insurance coverage for the duration of the Contract. Compliance with the insurance requirements does not release the Contractor from or reduce its liability under the Contract.
- (ii) The Contractor is responsible for deciding if additional insurance coverage is necessary to fulfill its obligation under the Contract and to ensure compliance with any applicable law. Any additional insurance coverage is at the Contractor's expense, and for its own benefit and protection.
- (iii) The Contractor should forward to the Contracting Authority within ten (10) working days after the date of award of the Contract a Certificate of Insurance evidencing the insurance coverage. Coverage must be placed with an Insurer licensed to carry out business in Canada and the Certificate of Insurance must confirm that the insurance policy complying with the requirements is in force. If the Certificate of Insurance has not been completed and submitted as requested, the Contracting Authority will so inform the Contractor and provide the Contractor with a time frame within which to meet the requirement. Failure to comply with the request of the Contracting Authority and meet the requirement within the time period will constitute a default under the General Conditions. The Contractor must, if requested by the Contracting Authority, forward to Canada a certified true copy of all applicable insurance policies.

(b) Commercial General Liability Insurance

- (i) The Contractor must obtain Commercial General Liability Insurance, and maintain it in force throughout the duration of the Contract, in an amount usual for a contract of this nature, but for not less than \$2,000,000 per accident or occurrence and in the annual aggregate.
- (ii) The Commercial General Liability policy must include the following:
 - (A) Additional Insured: Canada is added as an additional insured, but only with respect to liability arising out of the Contractor's performance of the Contract. The interest of Canada should read as follows: Canada, as represented by Public Works and Government Services Canada.
 - (B) Bodily Injury and Property Damage to third parties arising out of the operations of the Contractor.
 - (C) Products and Completed Operations: Coverage for bodily injury or property damage arising out of goods or products manufactured, sold, handled, or distributed by the Contractor and/or arising out of operations that have been completed by the Contractor.
 - (D) Personal Injury: While not limited to, the coverage must include Violation of Privacy, Libel and Slander, False Arrest, Detention or Imprisonment and Defamation of Character.
 - (E) Cross Liability/Separation of Insured: Without increasing the limit of liability, the policy must protect all insured parties to the full extent of coverage provided.

Further, the policy must apply to each Insured in the same manner and to the same extent as if a separate policy had been issued to each.

- (F) Blanket Contractual Liability: The policy must, on a blanket basis or by specific reference to the Contract, extend to assumed liabilities with respect to contractual provisions.
- (G) Employees and, if applicable, Volunteers must be included as Additional Insured.
- (H) Employers' Liability (or confirmation that all employees are covered by Worker's compensation (WSIB) or similar program)
- (I) Broad Form Property Damage including Completed Operations: Expands the Property Damage coverage to include certain losses that would otherwise be excluded by the standard care, custody or control exclusion found in a standard policy.
- (J) Notice of Cancellation: The Insurer will endeavour to provide the Contracting Authority 30 day written notice of policy cancellation.
- (K) If the policy is written on a claims-made basis, coverage must be in place for a period of at least 12 months after the completion or termination of the Contract.
- (L) Owners' or Contractors' Protective Liability: Covers the damages that the Contractor becomes legally obligated to pay arising out of the operations of a subcontractor.
- (M) Non-Owned Automobile Liability - Coverage for suits against the Contractor resulting from the use of hired or non-owned vehicles.
- (N) Advertising Injury: While not limited to, the endorsement must include coverage for piracy or misappropriation of ideas, or infringement of copyright, trademark, title or slogan.
- (O) Litigation Rights: Pursuant to subsection 5(d) of the [Department of Justice Act](#), S.C. 1993, c. J-2, s.1, if a suit is instituted for or against Canada which the Insurer would, but for this clause, have the right to pursue or defend on behalf of Canada as an Additional Named Insured under the insurance policy, the Insurer must promptly contact the Attorney General of Canada to agree on the legal strategies by sending a letter, by registered mail or by courier, with an acknowledgement of receipt.

For the province of Quebec, send to:

Director Business Law Directorate,
Quebec Regional Office (Ottawa),
Department of Justice,
284 Wellington Street, Room SAT-6042,
Ottawa, Ontario, K1A 0H8

For other provinces and territories, send to:

Senior General Counsel,
Civil Litigation Section,

Department of Justice
234 Wellington Street, East Tower
Ottawa, Ontario K1A 0H8

A copy of the letter must be sent to the Contracting Authority. Canada reserves the right to co-defend any action brought against Canada. All expenses incurred by Canada to co-defend such actions will be at Canada's expense. If Canada decides to co-defend any action brought against it, and Canada does not agree to a proposed settlement agreed to by the Contractor's insurer and the plaintiff(s) that would result in the settlement or dismissal of the action against Canada, then Canada will be responsible to the Contractor's insurer for any difference between the proposed settlement amount and the amount finally awarded or paid to the plaintiffs (inclusive of costs and interest) on behalf of Canada.

(c) **Errors and Omissions Liability Insurance**

- (i) The Contractor must obtain Errors and Omissions Liability (a.k.a. Professional Liability) insurance, and maintain it in force throughout the duration of the Contract, in an amount usual for a contract of this nature but for not less than \$1,000,000 per loss and in the annual aggregate, inclusive of defence costs.
- (ii) If the Professional Liability insurance is written on a claims-made basis, coverage must be in place for a period of at least 12 months after the completion or termination of the Contract.
- (iii) The following endorsement must be included:

Notice of Cancellation: The Insurer will endeavour to provide the Contracting Authority thirty (30) days written notice of cancellation.

8.18 Limitation of Liability - Information Management/Information Technology

- (a) This section applies despite any other provision of the Contract and replaces the section of the general conditions entitled "Liability". Any reference in this section to damages caused by the Contractor also includes damages caused by its employees, as well as its subcontractors, agents, and representatives, and any of their employees. This section applies regardless of whether the claim is based in contract, tort, or another cause of action. The Contractor is not liable to Canada with respect to the performance of or failure to perform the Contract, except as described in this section and in any section of the Contract pre-establishing any liquidated damages. The Contractor is only liable for indirect, special or consequential damages to the extent described in this Article, even if it has been made aware of the potential for those damages.
- (b) **First Party Liability:**
 - (i) The Contractor is fully liable for all damages to Canada, including indirect, special or consequential damages, caused by the Contractor's performance or failure to perform the Contract that relate to:
 - (A) any infringement of intellectual property rights to the extent the Contractor breaches the section of the General Conditions entitled "Intellectual Property Infringement and Royalties";
 - (B) physical injury, including death.

- (ii) The Contractor is liable for all direct damages caused by the Contractor's performance or failure to perform the Contract affecting real or tangible personal property owned, possessed, or occupied by Canada.
- (iii) Each of the Parties is liable for all direct damages resulting from its breach of confidentiality under the Contract. Each of the Parties is also liable for all indirect, special or consequential damages in respect of its unauthorized disclosure of the other Party's trade secrets (or trade secrets of a third party provided by one Party to another under the Contract) relating to information technology.
- (iv) The Contractor is liable for all direct damages relating to any encumbrance or claim relating to any portion of the Work for which Canada has made any payment. This does not apply to encumbrances or claims relating to intellectual property rights, which are addressed under (i) (A) above.
- (v) The Contractor is also liable for any other direct damages to Canada caused by the Contractor's performance or failure to perform the Contract that relate to:
 - (A) any breach of the warranty obligations under the Contract, up to the total amount paid by Canada (including any applicable taxes) for the goods and services affected by the breach of warranty; and
 - (B) any other direct damages, including all identifiable direct costs to Canada associated with re-procuring the Work from another party if the Contract is terminated by Canada either in whole or in part for default, up to an aggregate maximum for this subparagraph (B) of the greater of 0.75 times the total estimated cost (meaning the dollar amount shown on the first page of the Contract in the cell titled "Total Estimated Cost" or shown on each call-up, purchase order or other document used to order goods or services under this instrument), or \$2,000,000.00.

In any case, the total liability of the Contractor under subparagraph (v) will not exceed the total estimated cost (as defined above) for the Contract or \$2,000,000.00, whichever is more.
- (vi) If Canada's records or data are harmed as a result of the Contractor's negligence or willful act, the Contractor's only liability is, at the Contractor's own expense, to restore Canada's records and data using the most recent back-up kept by Canada. Canada is responsible for maintaining an adequate back-up of its records and data.

(c) **Third Party Claims:**

- (i) Regardless of whether a third party makes its claim against Canada or the Contractor, each Party agrees that it is liable for any damages that it causes to any third party in connection with the Contract as set out in a settlement agreement or as finally determined by a court of competent jurisdiction, where the court determines that the Parties are jointly and severally liable or that one Party is solely and directly liable to the third party. The amount of the liability will be the amount set out in the settlement agreement or determined by the court to have been the Party's portion of the damages to the third party. No settlement agreement is binding on a Party unless its authorized representative has approved the agreement in writing.
- (ii) If Canada is required, as a result of joint and several liability or joint and solidarily liable, to pay a third party in respect of damages caused by the Contractor, the Contractor must reimburse Canada by the amount finally determined by a court of competent

jurisdiction to be the Contractor's portion of the damages to the third party. However, despite Sub-article (i), with respect to special, indirect, and consequential damages of third parties covered by this Section, the Contractor is only liable for reimbursing Canada for the Contractor's portion of those damages that Canada is required by a court to pay to a third party as a result of joint and several liability that relate to the infringement of a third party's intellectual property rights; physical injury of a third party, including death; damages affecting a third party's real or tangible personal property; liens or encumbrances on any portion of the Work; or breach of confidentiality.

- (iii) The Parties are only liable to one another for damages to third parties to the extent described in this Sub-article (c).

8.19 Joint Venture Contractor

- (a) The Contractor confirms that the name of the joint venture is _____ and that it is comprised of the following members: *[list all the joint venture members named in the Contractor's original bid]*.
- (b) With respect to the relationship among the members of the joint venture Contractor, each member agrees, represents and warrants (as applicable) that:
 - (i) _____ has been appointed as the "representative member" of the joint venture Contractor and has full authority to act as agent for each member regarding all matters relating to the Contract;
 - (ii) by giving notice to the representative member, Canada will be considered to have given notice to all the members of the joint venture Contractor; and
 - (iii) all payments made by Canada to the representative member will act as a release by all the members.
- (c) All the members agree that Canada may terminate the Contract in its discretion if there is a dispute among the members that, in Canada's opinion, affects the performance of the Work in any way.
- (d) All the members are jointly and severally or solidarily liable for the performance of the entire Contract.
- (e) The Contractor acknowledges that any change in the membership of the joint venture (i.e., a change in the number of members or the substitution of another legal entity for an existing member) constitutes an assignment and is subject to the assignment provisions of the General Conditions.
- (f) The Contractor acknowledges that all security and controlled goods requirements in the Contract, if any, apply to each member of the joint venture Contractor.

Note to Bidders: This Article will be deleted if the Bidder awarded the contract is not a joint venture. If the contractor is a joint venture, this clause will be completed with information provided in its bid.

8.20 Safeguarding Electronic Media

- (a) Before using them on Canada's equipment or sending them to Canada, the Contractor must use a regularly updated product to scan electronically all electronic media used to perform the

Work for computer viruses and other coding intended to cause malfunctions. The Contractor must notify Canada if any electronic media used for the Work are found to contain computer viruses or other coding intended to cause malfunctions.

- (b) If magnetically recorded information or documentation is damaged or lost while in the Contractor's care or at any time before it is delivered to Canada in accordance with the Contract, including accidental erasure, the Contractor must immediately replace it at its own expense.

8.21 Timely Problem Identification

- (a) The Contractor must immediately advise the Contracting Authority and Technical Authority in writing of any and all situations or difficulties that the Contractor considers will have a significant impact upon the scope of the Work, expected Project achievement, delivery schedule, person-power or cost to Canada. Notwithstanding the submission of any such report, the Contractor remains responsible for the completion of the Work in accordance with the terms of this Contract.
- (b) Such reports must include proposed detailed remedial action plans to resolve or alleviate the identified situations or difficulties. The plans must set out the Contractor's detailed estimates of any increase in time, resources and cost to affect such plans. Such plans must include all reasonable options for consideration by Canada plus the costs and consequences to Canada of taking no remedial action and must also provide a reasonable amount of time for Canada to review these options and obtain any necessary funding authorization.
- (c) The Contractor will be prohibited from claiming for any additional costs incurred in remedying a problem not reported as described above in a timely fashion, and will be required to remedy such problems at its own expense.

8.22 Access to Canada's Property and Facilities

Canada's property, facilities, equipment, documentation and personnel are not automatically available to the Contractor. If the Contractor would like access to any of these, it is responsible for making a request to the Technical Authority. Unless expressly stated in the Contract, Canada has no obligation to provide any of these to the Contractor. If Canada chooses, in its discretion, to make its property, facilities, equipment, documentation or personnel available to the Contractor to perform the Work, Canada may require an adjustment to the Basis of Payment and additional security requirement may apply.

8.23 Transition Services

- (a) The Contractor agrees that, in the period leading up to the end of the Contract Period and for up to three months afterwards, it will make all reasonable efforts to assist Canada in the transition from this Contract to a new contract with another supplier. The Contractor agrees that there will be no charge for these services.
- (b) The Contractor will cooperate with the Technical Authority and with the incoming contractor to ensure a seamless transition and a continuance of service including transferring data, and winding down of services.

8.24 Dispute Resolution

- (a) If a dispute arises out of, or in connection with this Contract, the parties agree to meet to pursue resolution through negotiation or other appropriate dispute resolution process before resorting to litigation.
- (b) All information exchanged during this meeting or any subsequent dispute resolution process, shall be regarded as "without prejudice" communications for the purpose of settlement negotiations and shall be treated as confidential by the parties and their representatives, unless otherwise required by law. However, evidence that is independently admissible or discoverable shall not be rendered inadmissible or non-discoverable by virtue of its use during the dispute resolution process.
- (c) The parties agree that the representatives selected to participate in the dispute resolution process will have the authority required to settle the dispute or will have a rapid means of obtaining the requisite authorization.
- (d) These clauses shall not affect any of Canada's rights of cancellation or termination contained in this Contract.

8.25 Representations and Warranties

The Contractor made statements regarding its own and its proposed resources' experience and expertise in its bid that resulted in the award of the Contract and the issuance of TAs. The Contractor represents and warrants that all those statements are true and acknowledges that Canada relied on those statements in awarding the Contract and adding work to it through TAs. The Contractor also represents and warrants that it has, and all its resources and subcontractors that perform the Work have, and at all times during the Contract Period they will have, the skills, qualifications, expertise and experience necessary to perform and manage the Work in accordance with the Contract, and that the Contractor (and any resources or subcontractors it uses) has previously performed similar services for other customers.

8.26 Identification Protocol Responsibilities

The Contractor will be responsible for ensuring that each of its agents, representatives or subcontractors (hereinafter referred to as Contractor Representatives) complies with the following self-identification requirements:

- (a) Contractor Representatives who attend a Government of Canada meeting (whether internal or external to Canada's offices) must identify if an individual is not a permanent employee of the Contractor prior to the commencement of the meeting, to ensure that each meeting participant is aware of the fact that the individual is not a Contractor permanent employee;
- (b) During the performance of any Work at a Government of Canada site, each Contractor Representative must be clearly identified at all times as being a Contractor Representative; and
- (c) If a Contractor Representative requires the use of the Government of Canada's e-mail system in the performance of the Work, then the individual must clearly identify him or herself as an agent or subcontractor of the Contractor in all electronic mail in the signature block as well as under "Properties." This identification protocol must also be used in all other correspondence, communication, and documentation.

- (d) If Canada determines that the Contractor is in breach of any obligation stated in this Article, upon written notice from Canada the Contractor must submit a written action plan describing corrective measures it will implement to eliminate the recurrence of the problem. The Contractor will have five working days to deliver the action plan to the Client and the Contracting Authority, and 20 working days to rectify the underlying problem.
- (e) In addition to any other rights it has under the Contract, Canada may terminate the Contract for default if the corrective measures required of the Contractor described above are not met.

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ANNEX “A-1” – STATEMENT OF WORK – THE DRMIS FOR DND

PLEASE SEE ANNEX A-1 ATTACHED

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ANNEX – “A-2” STATEMENT OF WORK – SIGMA FOR PWGSC

PLEASE SEE ANNEX A-2 ATTACHED

ANNEX B – FINANCIAL BID

Note: Firm per Diem rates submitted must be in accordance with Annexes A-1 and A-2 – Statement of Work.

Item	Resource Category	Level of Expertise	Firm Per Diem Rates					
			Initial Contract Period (Years 1-3)	Option Period 1 (Year 4)	Option Period 2 (Year 5)	Option Period 3 (Year 6)	Option Period 4 (Year 7)	Option Period 5 (Year 8)
1.	Project Manager	3						
2.	Project Manager	2						
3.	Project Coordinator	3						
4.	Project Coordinator	2						
5.	Project Coordinator	1						
6.	Application Solution Architect	3						
7.	Application Solution Architect	2						
8.	Business Solution Architect	3						
9.	Business Solution Architect	2						
10.	Technical Architect	3						
11.	Technical Architect	2						
12.	SAP Functional Analyst - Core	3						

13.	SAP Functional Analyst - Core	2						
14.	SAP Functional Analyst - Core	1						
15.	SAP Functional Analyst – Specialized	3						
16.	SAP Functional Analyst – Specialized	2						
17.	SAP Functional Analyst – Specialized	1						
18.	Security Assessment and Authorization (SA&A) Specialist	3						
19.	Security Assessment and Authorization (SA&A) Specialist	2						
20.	Security Assessment and Authorization (SA&A) Specialist	1						
21.	Auditor - Security, Privacy and Internal Controls	3						
22.	Auditor - Security, Privacy and Internal Controls	2						
23.	Auditor - Security, Privacy and Internal Controls	1						
24.	Business Continuity/Disaster Recovery Specialist	3						
25.	Business Continuity/Disaster Recovery Specialist	2						
26.	Business Continuity/Disaster Recovery Specialist	1						
27.	Roles & Authorizations (R&A) Architect	3						
28.	Roles & Authorizations (R&A) Architect	2						
29.	Security Architect	3						

30.	Security Architect	2						
31.	Roles & Authorizations (R&A) Specialist	3						
32.	Roles & Authorizations (R&A) Specialist	2						
33.	Roles & Authorizations (R&A) Specialist	1						
34.	Programmer/Software Developer	3						
35.	Programmer/Software Developer	2						
36.	Programmer/Software Developer	1						
37.	Interface Specialist	3						
38.	Interface Specialist	2						
39.	Interface Specialist	1						
40.	Extract, Transform, Load (ETL) Specialist	3						
41.	Extract, Transform, Load (ETL) Specialist	2						
42.	Extract, Transform, Load (ETL) Specialist	3						
43.	SAP BI/BW Specialist	3						
44.	SAP BI/BW Specialist	2						
45.	SAP BI/BW Specialist	1						
46.	SAP Business Objects Developer	3						

47.	SAP Business Objects Developer	2						
48.	SAP Business Objects Developer	1						
49.	Enterprise Performance Management (EPM) Specialist	3						
50.	Enterprise Performance Management (EPM) Specialist	2						
51.	Enterprise Performance Management (EPM) Specialist	1						
52.	SAP Portal Specialist	3						
53.	SAP Portal Specialist	2						
54.	SAP Portal Specialist	1						
55.	BASIS Administrator	3						
56.	BASIS Administrator	2						
57.	BASIS Administrator	1						
58.	UNIX and Linux Administrator	3						
59.	UNIX and Linux Administrator	2						
60.	UNIX and Linux Administrator	1						
61.	Windows Administrator	3						
62.	Windows Administrator	2						
63.	Windows Administrator	1						

64.	Network Manager	3						
65.	Network Manager	2						
66.	Network Manager	1						
67.	Application Administrator	3						
68.	Application Administrator	2						
69.	Application Administrator	1						
70.	SAP Archiving Specialist	3						
71.	SAP Archiving Specialist	2						
72.	SAP Archiving Specialist	1						
73.	Business Analyst	3						
74.	Business Analyst	2						
75.	Business Analyst	1						
76.	Business Support Specialist	3						
77.	Business Support Specialist	2						
78.	Business Support Specialist	1						
79.	Business Transition Analyst	3						
80.	Business Transition Analyst	2						

81.	Business Transition Analyst	1						
82.	Training Development, Delivery and Support	3						
83.	Training Development, Delivery and Support	2						
84.	Training Development, Delivery and Support	1						
85.	Technical Writer	3						
86.	Technical Writer	2						
87.	Technical Writer	1						
88.	Transport Coordinator	3						
89.	Transport Coordinator	2						
90.	Transport Coordinator	1						
91.	Configuration Management Specialist	3						
92.	Configuration Management Specialist	2						
93.	Configuration Management Specialist	1						
94.	Incident Management Coordinator	3						
95.	Incident Management Coordinator	2						
96.	Incident Management Coordinator	1						
97.	Change Coordinator	3						

98.	Change Coordinator	2						
99.	Change Coordinator	1						
100.	Test Manager	3						
101.	Test Manager	2						
102.	Quality Control	3						
103.	Quality Control	2						
104.	Quality Control	1						
105.	Tester	3						
106.	Tester	2						
107.	Tester	1						

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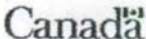
ANNEX "C-1" SECURITY REQUIREMENTS CHECK LIST - THE DRMIS FOR DND

	Government of Canada Gouvernement du Canada	SEP 16 2015	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="padding: 2px;">Contract Number / Numéro du contrat W8474-126279/F <i>And 1</i></td> </tr> <tr> <td style="padding: 2px;">Security Classification / Classification de sécurité Unclassified</td> </tr> </table>	Contract Number / Numéro du contrat W8474-126279/F <i>And 1</i>	Security Classification / Classification de sécurité Unclassified
Contract Number / Numéro du contrat W8474-126279/F <i>And 1</i>					
Security Classification / Classification de sécurité Unclassified					

SECURITY REQUIREMENTS CHECK LIST (SRCL) LISTE DE VÉRIFICATION DES EXIGENCES RELATIVES À LA SÉCURITÉ (LVERS)			
PART A - CONTRACT INFORMATION / PARTIE A - INFORMATION CONTRACTUELLE		2. Branch or Directorate / Direction générale ou Direction ADM (IM) / DGEAS	
1. Originating Government Department or Organization / Ministère ou organisme gouvernemental d'origine DEPARTMENT OF NATIONAL DEFENCE		3. b) Name and Address of Subcontractor / Nom et adresse du sous-traitant	
3. a) Subcontract Number / Numéro du contrat de sous-traitance		4. Brief Description of Work / Brève description du travail Provision of long term in-service support for the Defence Resource Management Information System (DRMIS), as well as expansion of DRMIS to meet departmental requirements.	
5. a) Will the supplier require access to Controlled Goods? Le fournisseur aura-t-il accès à des marchandises contrôlées?		<input type="checkbox"/> No / Non <input checked="" type="checkbox"/> Yes / Oui	
5. b) Will the supplier require access to unclassified military technical data subject to the provisions of the Technical Data Control Regulations? Le fournisseur aura-t-il accès à des données techniques militaires non classifiées qui sont assujetties aux dispositions du Règlement sur le contrôle des données techniques?		<input type="checkbox"/> No / Non <input checked="" type="checkbox"/> Yes / Oui	
6. Indicate the type of access required / Indiquer le type d'accès requis			
6. a) Will the supplier and its employees require access to PROTECTED and/or CLASSIFIED information or assets? Le fournisseur ainsi que les employés auront-ils accès à des renseignements ou à des biens PROTÉGÉS et/ou CLASSIFIÉS? (Specify the level of access using the chart in Question 7. c) (Préciser le niveau d'accès en utilisant le tableau qui se trouve à la question 7. c)		<input type="checkbox"/> No / Non <input checked="" type="checkbox"/> Yes / Oui	
6. b) Will the supplier and its employees (e.g. cleaners, maintenance personnel) require access to restricted access areas? Le fournisseur et ses employés (p. ex. nettoyeurs, personnel d'entretien) auront-ils accès à des zones d'accès restreintes? L'accès à des renseignements ou à des biens PROTÉGÉS et/ou CLASSIFIÉS n'est pas autorisé.		<input checked="" type="checkbox"/> No / Non <input type="checkbox"/> Yes / Oui	
6. c) Is this a commercial courier or delivery requirement with no overnight storage? S'agit-il d'un contrat de messagerie ou de livraison commerciale sans entreposage de nuit?		<input checked="" type="checkbox"/> No / Non <input type="checkbox"/> Yes / Oui	
7. a) Indicate the type of information that the supplier will be required to access / Indiquer le type d'information auquel le fournisseur devra avoir accès			
Canada <input checked="" type="checkbox"/>		NATO / OTAN <input checked="" type="checkbox"/>	
Foreign / Étranger <input type="checkbox"/>			
7. b) Release restrictions / Restrictions relatives à la diffusion			
No release restrictions / Aucune restriction relative à la diffusion <input checked="" type="checkbox"/>		All NATO countries / Tous les pays de l'OTAN <input checked="" type="checkbox"/>	
Not releasable / À ne pas diffuser <input checked="" type="checkbox"/>		No release restrictions / Aucune restriction relative à la diffusion <input type="checkbox"/>	
Restricted to: / Limité à: Specify country(ies): / Préciser le(s) pays: NATO <input checked="" type="checkbox"/>		Restricted to: / Limité à: Specify country(ies): / Préciser le(s) pays: <input type="checkbox"/>	
7. c) Level of Information / Niveau d'information			
PROTECTED A / PROTÉGÉ A <input checked="" type="checkbox"/>	NATO UNCLASSIFIED / NATO NON CLASSIFIÉ <input checked="" type="checkbox"/>	PROTECTED A / PROTÉGÉ A <input type="checkbox"/>	
PROTECTED B / PROTÉGÉ B <input checked="" type="checkbox"/>	NATO RESTRICTED / NATO DIFFUSION RESTREINTE <input checked="" type="checkbox"/>	PROTECTED B / PROTÉGÉ B <input type="checkbox"/>	
PROTECTED C / PROTÉGÉ C <input type="checkbox"/>	NATO CONFIDENTIAL / NATO CONFIDENTIEL <input type="checkbox"/>	PROTECTED C / PROTÉGÉ C <input type="checkbox"/>	
CONFIDENTIAL / CONFIDENTIEL <input checked="" type="checkbox"/>	NATO SECRET / NATO SECRET <input type="checkbox"/>	CONFIDENTIAL / CONFIDENTIEL <input type="checkbox"/>	
SECRET / SECRET <input checked="" type="checkbox"/>	COSMIC TOP SECRET / COSMIC TRÈS SECRET <input type="checkbox"/>	SECRET / SECRET <input type="checkbox"/>	
TOP SECRET / TRÈS SECRET <input type="checkbox"/>		TOP SECRET / TRÈS SECRET <input type="checkbox"/>	
TOP SECRET (SIGINT) / TRÈS SECRET (SIGINT) <input type="checkbox"/>		TOP SECRET (SIGINT) / TRÈS SECRET (SIGINT) <input type="checkbox"/>	

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PART A (continued) / PARTIE A (suite)														
8. Will the supplier require access to PROTECTED and/or CLASSIFIED COMSEC information or assets? Le fournisseur aura-t-il accès à des renseignements ou à des biens COMSEC désignés PROTÉGÉS et/ou CLASSIFIÉS? If Yes, indicate the level of sensitivity: Dans l'affirmative, indiquer le niveau de sensibilité:														
<input checked="" type="checkbox"/> No Non <input type="checkbox"/> Yes Oui														
9. Will the supplier require access to extremely sensitive INFOSEC information or assets? Le fournisseur aura-t-il accès à des renseignements ou à des biens INFOSEC de nature extrêmement délicate?														
<input checked="" type="checkbox"/> No Non <input type="checkbox"/> Yes Oui														
Short Title(s) of material / Titre(s) abrégé(s) du matériel: Document Number / Numéro du document:														
PART B - PERSONNEL (SUPPLIER) / PARTIE B - PERSONNEL (FOURNISSEUR)														
10. a) Personnel security screening level required / Niveau de contrôle de la sécurité du personnel requis														
<table border="0"><tr><td><input checked="" type="checkbox"/> RELIABILITY STATUS COTE DE FIABILITÉ</td><td><input type="checkbox"/> CONFIDENTIAL CONFIDENTIEL</td><td><input checked="" type="checkbox"/> SECRET SECRET</td><td><input type="checkbox"/> TOP SECRET TRÈS SECRET</td></tr><tr><td><input type="checkbox"/> TOP SECRET- SIGINT TRÈS SECRET - SIGINT</td><td><input type="checkbox"/> NATO CONFIDENTIAL NATO CONFIDENTIEL</td><td><input type="checkbox"/> NATO SECRET NATO SECRET</td><td><input type="checkbox"/> COSMIC TOP SECRET COSMIC TRÈS SECRET</td></tr><tr><td><input type="checkbox"/> SITE ACCESS ACCÈS AUX EMPLACEMENTS</td><td colspan="3"></td></tr></table>			<input checked="" type="checkbox"/> RELIABILITY STATUS COTE DE FIABILITÉ	<input type="checkbox"/> CONFIDENTIAL CONFIDENTIEL	<input checked="" type="checkbox"/> SECRET SECRET	<input type="checkbox"/> TOP SECRET TRÈS SECRET	<input type="checkbox"/> TOP SECRET- SIGINT TRÈS SECRET - SIGINT	<input type="checkbox"/> NATO CONFIDENTIAL NATO CONFIDENTIEL	<input type="checkbox"/> NATO SECRET NATO SECRET	<input type="checkbox"/> COSMIC TOP SECRET COSMIC TRÈS SECRET	<input type="checkbox"/> SITE ACCESS ACCÈS AUX EMPLACEMENTS			
<input checked="" type="checkbox"/> RELIABILITY STATUS COTE DE FIABILITÉ	<input type="checkbox"/> CONFIDENTIAL CONFIDENTIEL	<input checked="" type="checkbox"/> SECRET SECRET	<input type="checkbox"/> TOP SECRET TRÈS SECRET											
<input type="checkbox"/> TOP SECRET- SIGINT TRÈS SECRET - SIGINT	<input type="checkbox"/> NATO CONFIDENTIAL NATO CONFIDENTIEL	<input type="checkbox"/> NATO SECRET NATO SECRET	<input type="checkbox"/> COSMIC TOP SECRET COSMIC TRÈS SECRET											
<input type="checkbox"/> SITE ACCESS ACCÈS AUX EMPLACEMENTS														
Special comments: Commentaires spéciaux: <u>Personnel must be cleared for ITAR - Further Clarification in the attached Security Guide</u>														
NOTE: If multiple levels of screening are identified, a Security Classification Guide must be provided. REMARQUE: Si plusieurs niveaux de contrôle de sécurité sont requis, un guide de classification de la sécurité doit être fourni.														
10. b) May unscreened personnel be used for portions of the work? Du personnel sans autorisation sécuritaire peut-il se voir confier des parties du travail? If Yes, will unscreened personnel be escorted? Dans l'affirmative, le personnel en question sera-t-il escorté?														
<table border="0"><tr><td><input type="checkbox"/> No Non</td><td><input checked="" type="checkbox"/> Yes Oui</td></tr><tr><td><input type="checkbox"/> No Non</td><td><input checked="" type="checkbox"/> Yes Oui</td></tr></table>			<input type="checkbox"/> No Non	<input checked="" type="checkbox"/> Yes Oui	<input type="checkbox"/> No Non	<input checked="" type="checkbox"/> Yes Oui								
<input type="checkbox"/> No Non	<input checked="" type="checkbox"/> Yes Oui													
<input type="checkbox"/> No Non	<input checked="" type="checkbox"/> Yes Oui													
PART C - SAFEGUARDS (SUPPLIER) / PARTIE C - MESURES DE PROTECTION (FOURNISSEUR)														
INFORMATION / ASSETS / RENSEIGNEMENTS / BIENS														
11. a) Will the supplier be required to receive and store PROTECTED and/or CLASSIFIED information or assets on its site or premises? Le fournisseur sera-t-il tenu de recevoir et d'entreposer sur place des renseignements ou des biens PROTÉGÉS et/ou CLASSIFIÉS?														
<input checked="" type="checkbox"/> No Non <input type="checkbox"/> Yes Oui														
11. b) Will the supplier be required to safeguard COMSEC information or assets? Le fournisseur sera-t-il tenu de protéger des renseignements ou des biens COMSEC?														
<input checked="" type="checkbox"/> No Non <input type="checkbox"/> Yes Oui														
PRODUCTION														
11. c) Will the production (manufacture, and/or repair and/or modification) of PROTECTED and/or CLASSIFIED material or equipment occur at the supplier's site or premises? Les installations du fournisseur serviront-elles à la production (fabrication et/ou réparation et/ou modification) de matériel PROTÉGÉ et/ou CLASSIFIÉ?														
<input checked="" type="checkbox"/> No Non <input type="checkbox"/> Yes Oui														
INFORMATION TECHNOLOGY (IT) MEDIA / SUPPORT RELATIF À LA TECHNOLOGIE DE L'INFORMATION (TI)														
11. d) Will the supplier be required to use its IT systems to electronically process, produce or store PROTECTED and/or CLASSIFIED information or data? Le fournisseur sera-t-il tenu d'utiliser ses propres systèmes informatiques pour traiter, produire ou stocker électroniquement des renseignements ou des données PROTÉGÉS et/ou CLASSIFIÉS?														
<input checked="" type="checkbox"/> No Non <input type="checkbox"/> Yes Oui														
11. e) Will there be an electronic link between the supplier's IT systems and the government department or agency? Disposera-t-on d'un lien électronique entre le système informatique du fournisseur et celui du ministère ou de l'agence gouvernementale?														
<input checked="" type="checkbox"/> No Non <input type="checkbox"/> Yes Oui														

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Unclassified**PART C - (continued) / PARTIE C - (suite)**

For users completing the form manually use the summary chart below to indicate the category(ies) and level(s) of safeguarding required at the supplier's site(s) or premises.

Les utilisateurs qui remplissent le formulaire manuellement doivent utiliser le tableau récapitulatif ci-dessous pour indiquer, pour chaque catégorie, les niveaux de sauvegarde requis aux installations du fournisseur.

For users completing the form online (via the Internet), the summary chart is automatically populated by your responses to previous questions. Dans le cas des utilisateurs qui remplissent le formulaire en ligne (par Internet), les réponses aux questions précédentes sont automatiquement saisies dans le tableau récapitulatif.

SUMMARY CHART / TABLEAU RÉCAPITULATIF

Category Catégorie	PROTECTED PROTÉGÉ			CLASSIFIED CLASSIFIÉ			NATO				COMSEC			
	A	B	C	CONFIDENTIAL CONFIDENTIEL	SECRET	TOP SECRET TRÈS SECRET	NATO RESTRICTED NATO DIFFUSION RESTREINTE	NATO CONFIDENTIAL NATO CONFIDENTIEL	NATO SECRET	COSMIC TOP SECRET COSMIC TRÈS SECRET	PROTECTED PROTÉGÉ			TOP SECRET TRÈS SECRET
											A	B	C	
Information / Assets Renseignements / Biens														
Production														
IT Media / Support TI														
IT Link / Lien électronique														

12. a) Is the description of the work contained within this SRCL PROTECTED and/or CLASSIFIED?

La description du travail visé par la présente LVERS est-elle de nature PROTÉGÉE et/ou CLASSIFIÉE?

☒ No
Non☐ Yes
Oui

If Yes, classify this form by annotating the top and bottom in the area entitled "Security Classification".

Dans l'affirmative, classifiez le présent formulaire en indiquant le niveau de sécurité dans la case intitulée « Classification de sécurité » au haut et au bas du formulaire.

12. b) Will the documentation attached to this SRCL be PROTECTED and/or CLASSIFIED?

La documentation associée à la présente LVERS sera-t-elle PROTÉGÉE et/ou CLASSIFIÉE?

☒ No
Non☐ Yes
Oui

If Yes, classify this form by annotating the top and bottom in the area entitled "Security Classification" and indicate with attachments (e.g. SECRET with Attachments).

Dans l'affirmative, classifiez le présent formulaire en indiquant le niveau de sécurité dans la case intitulée « Classification de sécurité » au haut et au bas du formulaire et indiquer qu'il y a des pièces jointes (p. ex. SECRET avec des pièces jointes).

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Canada

ATTACHMENT A TO ANNEX "C-1" – SRCL – THE DRMIS FOR DND**Part A - Multiple Release Restrictions: Security Guide**

To be completed in addition to SRCL question 7.b) when release restrictions are therein identified. Indicate to which levels of information release restrictions apply. Make note in the chart if a level of information bears multiple restrictions (e.g. a portion of the SECRET information bears the caveat Canadian Eyes Only while the remainder of the SECRET information has no release restrictions.)

Canadian Information

Citizenship Restriction	PROTECTED			CLASSIFIED			
	A	B	C	CONFIDENTIAL	SECRET	TOP SECRET	TOP SECRET (SIGINT)
No Release Restrictions	X	X		X	X		
Not Releasable				X	X		
Restricted to:							
Permanent Residents Included*							

NATO Information

Citizenship Restriction	NATO UNCLASSIFIED	NATO RESTRICTED	NATO CONFIDENTIAL	NATO SECRET	COSMIC TOP SECRET
All NATO Countries	X	X			
Restricted to:					
Permanent Residents Included*					

Foreign Information

Citizenship Restriction	PROTECTED			CLASSIFIED			
	A	B	C	CONFIDENTIAL	SECRET	TOP SECRET	TOP SECRET (SIGINT)
No Release Restrictions							
Restricted to :							

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Permanent Residents Included*							
COMSEC Information							
Citizenship Restriction	PROTECTED			CLASSIFIED			
	A	B	C	CONFIDENTIAL	SECRET	TOP SECRET	TOP SECRET (SIGINT)
Not Releasable							
Restricted to:							
DND ONLY Embedded Contractor (Access to Controlled Goods)							
Restriction	Yes				NO		
SECRET clearance with CEO applies							

*When release restrictions are indicated, specify if permanent residents are allowed to be included.

Part B - Multiple Levels of Personnel Screening: Security Classification Guide			
To be completed in addition to SRCL question 10.a) when multiple levels of personnel screening are therein identified. Indicate which personnel screening levels are required for which portions of the work/access involved in the contract.			
Level of Personnel Clearance (e.g. Reliability, Secret)	Position / Description/Task	Access to sites and/or information. Levels of Information to be accessed.	Citizenship Restriction (if any)
Secret	SAP Functional Analyst - Core Level 3	Secret	CANADIAN
Secret	SAP Functional Analyst - Core Level 2	Secret	CANADIAN
Secret	SAP Functional Analyst - Core	Secret	CANADIAN

	Level 1		
Secret	SAP Functional Analyst – Specialized Level 3	Secret	CANADIAN
Secret	SAP Functional Analyst – Specialized Level 2	Secret	CANADIAN
Secret	SAP Functional Analyst – Specialized Level 1	Secret	CANADIAN
Secret	Security Assessment and Authorization (SA&A) Specialist Level 2	Secret	CANADIAN
Secret	Auditor - Security, Privacy and Internal Controls Level 3	Secret	CANADIAN
Secret	Roles & Authorizations (R&A) Architect Level 3	Secret	CANADIAN
Secret	Programmer/Software Developer Level 3	Secret	CANADIAN
Secret	Programmer/Software Developer Level 2	Secret	CANADIAN
Secret	BASIS Administrator Level 3	Secret	CANADIAN
See Annex A (Attached) for more info			

**Part C – Safeguards / Information Technology (IT) Media – 11d =
yes**

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IT security requirements must be specified in a separate technical document and submitted with the SRCL

OTHER SECURITY INSTRUCTIONS

Insert instructions

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ANNEX "C-2" SECURITY REQUIREMENTS CHECK LIST - SIGMA FOR PWGSC

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SECURITY REQUIREMENTS CHECK LIST (SRCL) LISTE DE VÉRIFICATION DES EXIGENCES RELATIVES À LA SÉCURITÉ (LVERS)

PART A - CONTRACT INFORMATION / PARTIE A - INFORMATION CONTRACTUELLE			
1. Originating Government Department or Organization / Ministère ou organisme gouvernemental d'origine Public Works and Government Services Canada		2. Branch or Directorate / Direction générale ou Direction Finance and Administration	
3. a) Subcontract Number / Numéro du contrat de sous-traitance		3. b) Name and Address of Subcontractor / Nom et adresse du sous-traitant	
4. Brief Description of Work / Brève description du travail Professional Services - SIGMA Support Services			
5. a) Will the supplier require access to Controlled Goods? Le fournisseur aura-t-il accès à des marchandises contrôlées?		<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes Non Oui	
5. b) Will the supplier require access to unclassified military technical data subject to the provisions of the Technical Data Control Regulations? Le fournisseur aura-t-il accès à des données techniques militaires non classifiées qui sont assujetties aux dispositions du Règlement sur le contrôle des données techniques?		<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes Non Oui	
6. Indicate the type of access required / Indiquer le type d'accès requis			
6. a) Will the supplier and its employees require access to PROTECTED and/or CLASSIFIED information or assets? Le fournisseur ainsi que les employés auront-ils accès à des renseignements ou à des biens PROTÉGÉS et/ou CLASSIFIÉS? (Specify the level of access using the chart in Question 7. c) (Préciser le niveau d'accès en utilisant le tableau qui se trouve à la question 7. c)		<input type="checkbox"/> No <input checked="" type="checkbox"/> Yes Non Oui	
6. b) Will the supplier and its employees (e.g. cleaners, maintenance personnel) require access to restricted access areas? No access to PROTECTED and/or CLASSIFIED information or assets is permitted. Le fournisseur et ses employés (p. ex. nettoyeurs, personnel d'entretien) auront-ils accès à des zones d'accès restreintes? L'accès à des renseignements ou à des biens PROTÉGÉS et/ou CLASSIFIÉS n'est pas autorisé.		<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes Non Oui	
6. c) Is this a commercial courier or delivery requirement with no overnight storage? S'agit-il d'un contrat de messagerie ou de livraison commerciale sans entreposage de nuit?		<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes Non Oui	
7. a) Indicate the type of information that the supplier will be required to access / Indiquer le type d'information auquel le fournisseur devra avoir accès			
Canada <input checked="" type="checkbox"/>		NATO / OTAN <input type="checkbox"/>	
Foreign / Étranger <input type="checkbox"/>			
7. b) Release restrictions / Restrictions relatives à la diffusion			
No release restrictions Aucune restriction relative à la diffusion <input checked="" type="checkbox"/>		All NATO countries Tous les pays de l'OTAN <input type="checkbox"/>	
Not releasable À ne pas diffuser <input type="checkbox"/>		Restricted to: / Limité à: <input type="checkbox"/>	
Restricted to: / Limité à: <input type="checkbox"/>		Restricted to: / Limité à: <input type="checkbox"/>	
Specify country(ies): / Préciser le(s) pays:		Specify country(ies): / Préciser le(s) pays:	
7. c) Level of information / Niveau d'information			
PROTECTED A PROTÉGÉ A <input checked="" type="checkbox"/>		NATO UNCLASSIFIED NATO NON CLASSIFIÉ <input type="checkbox"/>	
PROTECTED B PROTÉGÉ B <input checked="" type="checkbox"/>		NATO RESTRICTED NATO DIFFUSION RESTREINTE <input type="checkbox"/>	
PROTECTED C PROTÉGÉ C <input checked="" type="checkbox"/>		NATO CONFIDENTIAL NATO CONFIDENTIEL <input type="checkbox"/>	
CONFIDENTIAL CONFIDENTIEL <input checked="" type="checkbox"/>		NATO SECRET NATO SECRET <input type="checkbox"/>	
SECRET SECRET <input checked="" type="checkbox"/>		COSMIC TOP SECRET COSMIC TRÈS SECRET <input type="checkbox"/>	
TOP SECRET TRÈS SECRET <input type="checkbox"/>			
TOP SECRET (SIGINT) TRÈS SECRET (SIGINT) <input type="checkbox"/>			
		PROTECTED A PROTÉGÉ A <input type="checkbox"/>	
		PROTECTED B PROTÉGÉ B <input type="checkbox"/>	
		PROTECTED C PROTÉGÉ C <input type="checkbox"/>	
		CONFIDENTIAL CONFIDENTIEL <input type="checkbox"/>	
		SECRET SECRET <input type="checkbox"/>	
		TOP SECRET TRÈS SECRET <input type="checkbox"/>	
		TOP SECRET (SIGINT) TRÈS SECRET (SIGINT) <input type="checkbox"/>	

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UNCLASSIFIED**PART A (continued) / PARTIE A (suite)**

8. Will the supplier require access to PROTECTED and/or CLASSIFIED COMSEC Information or assets?

Le fournisseur aura-t-il accès à des renseignements ou à des biens COMSEC désignés PROTÉGÉS et/ou CLASSIFIÉS?

☒ No ☐ Yes
Non Oui

If Yes, indicate the level of sensitivity:

Dans l'affirmative, indiquer le niveau de sensibilité :

9. Will the supplier require access to extremely sensitive INFOSEC Information or assets?

Le fournisseur aura-t-il accès à des renseignements ou à des biens INFOSEC de nature extrêmement délicate?

☒ No ☐ Yes
Non Oui

Short Title(s) of material / Titre(s) abrégé(s) du matériel :

Document Number / Numéro du document :

PART B - PERSONNEL (SUPPLIER) / PARTIE B - PERSONNEL (FOURNISSEUR)

10. a) Personnel security screening level required / Niveau de contrôle de la sécurité du personnel requis

☒ RELIABILITY STATUS
COTE DE FIABILITÉ☒ CONFIDENTIAL
CONFIDENTIEL☒ SECRET
SECRET☐ TOP SECRET
TRÈS SECRET☐ TOP SECRET- SIGINT
TRÈS SECRET – SIGINT☐ NATO CONFIDENTIAL
NATO CONFIDENTIEL☐ NATO SECRET
NATO SECRET☐ COSMIC TOP SECRET
COSMIC TRÈS SECRET☐ SITE ACCESS
ACCÈS AUX EMPLACEMENTS

Special comments:

Commentaires spéciaux :

NOTE: If multiple levels of screening are identified, a Security Classification Guide must be provided.

REMARQUE : Si plusieurs niveaux de contrôle de sécurité sont requis, un guide de classification de la sécurité doit être fourni.

10. b) May unscreened personnel be used for portions of the work?

Du personnel sans autorisation sécuritaire peut-il se voir confier des parties du travail?

☐ No ☒ Yes
Non Oui

If Yes, will unscreened personnel be escorted?

Dans l'affirmative, le personnel en question sera-t-il escorté?

☐ No ☒ Yes
Non Oui**PART C - SAFEGUARDS (SUPPLIER) / PARTIE C - MESURES DE PROTECTION (FOURNISSEUR)****INFORMATION / ASSETS / RENSEIGNEMENTS / BIENS**

11. a) Will the supplier be required to receive and store PROTECTED and/or CLASSIFIED information or assets on its site or premises?

Le fournisseur sera-t-il tenu de recevoir et d'entreposer sur place des renseignements ou des biens PROTÉGÉS et/ou CLASSIFIÉS?

☒ No ☐ Yes
Non Oui

11. b) Will the supplier be required to safeguard COMSEC Information or assets?

Le fournisseur sera-t-il tenu de protéger des renseignements ou des biens COMSEC?

☒ No ☐ Yes
Non Oui**PRODUCTION**

11. c) Will the production (manufacture, and/or repair and/or modification) of PROTECTED and/or CLASSIFIED material or equipment occur at the supplier's site or premises?

Les installations du fournisseur serviront-elles à la production (fabrication et/ou réparation et/ou modification) de matériel PROTÉGÉ et/ou CLASSIFIÉ?

☒ No ☐ Yes
Non Oui**INFORMATION TECHNOLOGY (IT) MEDIA / SUPPORT RELATIF À LA TECHNOLOGIE DE L'INFORMATION (TI)**

11. d) Will the supplier be required to use its IT systems to electronically process, produce or store PROTECTED and/or CLASSIFIED information or data?

Le fournisseur sera-t-il tenu d'utiliser ses propres systèmes informatiques pour traiter, produire ou stocker électroniquement des renseignements ou des données PROTÉGÉS et/ou CLASSIFIÉS?

☒ No ☐ Yes
Non Oui

11. e) Will there be an electronic link between the supplier's IT systems and the government department or agency?

Disposera-t-on d'un lien électronique entre le système informatique du fournisseur et celui du ministère ou de l'agence gouvernementale?

☒ No ☐ Yes
Non Oui

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UNCLASSIFIED**PART C - (continued) / PARTIE C - (suite)**

For users completing the form manually use the summary chart below to indicate the category(ies) and level(s) of safeguarding required at the supplier's site(s) or premises.

Les utilisateurs qui remplissent le formulaire manuellement doivent utiliser le tableau récapitulatif ci-dessous pour indiquer, pour chaque catégorie, les niveaux de sauvegarde requis aux installations du fournisseur.

For users completing the form online (via the Internet), the summary chart is automatically populated by your responses to previous questions.

Dans le cas des utilisateurs qui remplissent le formulaire en ligne (par Internet), les réponses aux questions précédentes sont automatiquement saisies dans le tableau récapitulatif.

SUMMARY CHART / TABLEAU RÉCAPITULATIF

Category Catégorie	PROTECTED PROTÉGÉ			CLASSIFIED CLASSIFIÉ			NATO				COMSEC			
	A	B	C	CONFIDENTIAL CONFIDENTIEL	SECRET	TOP SECRET TRÈS SECRET	NATO RESTRICTED NATO DIFFUSION RESTREINTE	NATO CONFIDENTIAL NATO CONFIDENTIEL	NATO SECRET	COSMIC TOP SECRET COSMIC TRÈS SECRET	PROTECTED PROTÉGÉ	CONFIDENTIAL	SECRET	TOP SECRET TRÈS SECRET
Information / Assets Renseignements / Biens Production														
IT Media / Support TI														
IT Link / Lien électronique														

12. a) Is the description of the work contained within this SRCL PROTECTED and/or CLASSIFIED?

La description du travail visé par la présente LVERS est-elle de nature PROTÉGÉE et/ou CLASSIFIÉE?

☒ No ☐ Yes
Non Oui

If Yes, classify this form by annotating the top and bottom in the area entitled "Security Classification".

Dans l'affirmative, classifiez le présent formulaire en indiquant le niveau de sécurité dans la case intitulée « Classification de sécurité » au haut et au bas du formulaire.

12. b) Will the documentation attached to this SRCL be PROTECTED and/or CLASSIFIED?

La documentation associée à la présente LVERS sera-t-elle PROTÉGÉE et/ou CLASSIFIÉE?

☒ No ☐ Yes
Non Oui

If Yes, classify this form by annotating the top and bottom in the area entitled "Security Classification" and indicate with attachments (e.g. SECRET with Attachments).

Dans l'affirmative, classifiez le présent formulaire en indiquant le niveau de sécurité dans la case intitulée « Classification de sécurité » au haut et au bas du formulaire et indiquez qu'il y a des pièces jointes (p. ex. SECRET avec des pièces jointes).

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ANNEX "D-1" - DND 626, TASK AUTHORIZATION FORM

National Defence Défense nationale		Page 1 of	
Task Authorization		Autorisation de tâches	
ALL INVOICES/PROGRESS CLAIMS MUST SHOW THE REFERENCE CONTRACT AND TASK NUMBERS TOUTES LES FACTURES DOIVENT INDIQUER LES NUMÉROS DU CONTRAT ET DE LA TÂCHE		Contract No. No du contrat PRIMER Doc No / No doc du SIGRD	
Amendment No. - No de la modification	Increase/Decrease - Augmentation/Réduction	Previous Value/Valeur précédente	Task No. / No de la tâche
To: - À:		TO THE CONTRACTOR You are requested to supply the following services in accordance with the terms of the above reference contract. Only services included in the contract shall be supplied against this task. Please advise the undersigned if the completion date cannot be met. Invoice/progress claims shall be prepared in accordance with the instructions set out in the contract. À L'ENTREPRENEUR Vous êtes prié de fournir les services suivants en conformité des termes du contrat mentionné ci-dessus. Seuls les services mentionnés dans le contrat doivent être fournis à l'appui de cette demande. Prière d'aviser le signataire si la livraison ne peut se faire dans délais prescrits. Les factures doivent être établies selon les instructions énoncées dans le contrat.	
DELIVERY LOCATION - EXPÉDIEZ À		Date	
DELIVERY/COMPLETION DATE DATE DE LIVRAISON/D'ACHEVEMENT Y/M/D		for the Department of National Defence pour le ministère de la Défense nationale	
Contract Item No. No d'article du contrat	Services	Cost/Prix	
00001	REQUIREMENT/BESOIN		
		Subtotal	
		GST/HST TPS/TVH	
		Total	
APPLICABLE ONLY TO PWGSC CONTRACTS: The Contract Authority signature is required when the total value of the DND626 exceeds the threshold specified in the contract. NE S'APPLIQUE QU'AUX CONTRATS DE TPSGC : La signature de l'autorité contractante est requise lorsque la valeur totale de la DND626 est supérieure au seuil précisé dans le contrat. for the Department of Public Works and Government Services pour le ministère des Travaux publics et Services gouvernementaux			

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ANNEX "D-2" - TASK AUTHORIZATION FORM – SIGMA FOR PWGSC

		Government of Canada		Task Authorizations des tâches		Page 1 of 3					
Fig. - A:		PSI Exempt No. - No. d'exemption de la TYP As per Contract Selon le contrat		Contact - Personne ressource FINANCE BR		Tel. No. - No. de tél.		Fac. No. - No. de télécop.		Order No. - No. de la commande	
Vendor No. - No. fournisseur		Contract number / Numéro du contrat		Amendment No. - No. de la modification		Previous Value - Valeur précédente		Amendment Date Date de modification			
Contact Name - Nom du contact		Aoc. No. - No. comp.		Tel. No. - No. de tél.		Fac. No. - No. de télécop.		Inc./Disc. - Aug./Dim.		Revised value - Montant révisé	
Item No. - No. de l'art		Item Description Description de l'article		U of I U de D		Quantity Quantité		Unit Price Prix unitaire		Disc Esc.	
Delivery Address - Adresse de livraison		PWGSC/TPSGC Sigma Competency Centre 3rd Floor 975 St Joseph Blvd Gatineau QC K1A 0S5		Invoking Address - Adresse de facturation		PWGSC/TPSGC Sigma Competency Centre 3rd Floor 975 St Joseph Blvd Gatineau QC K1A 0S5		FOB - FAB		Amount - Montant / CAD	
Special Instructions - Instructions spéciales Security: This task authorization includes security provisions. If yes, an SRCL shall accompany all PWGSC documents. Sécurité: Cette autorisation des tâches comprend des exigences en matière de sécurité. Si oui, on doit joindre une LVERS à toutes les commandes du TPSGC. <input checked="" type="checkbox"/> Oui <input type="checkbox"/> Non								Terms of payment - Modalités de paiement Net 30		T. taxes - T. taxes / CAD	
The order number must appear on invoices, billing lists, packing lists, correspondence and outside containers. Le numéro de la demande doit être indiqué sur les factures, les connaissements, les listes d'emballage, la correspondance et à l'extérieur des contenants. Please note additional instructions attached if applicable. Veuillez consulter les instructions supplémentaires s'il y a lieu.								Start - Début		T. Amount - Montant T. / CAD	
								Signature(Mandatory - Obligatoire) PWGSC Authorization / Autorisation de TPSGC		Date	
								Signature(Mandatory - Obligatoire) Contractor Entrepreneur		Date	
								Signature(Mandatory - Obligatoire)		Date	

Canada

ANNEX E-1 - MINIMUM QUALIFICATIONS FOR RESOURCE ASSESSMENT AT TASK AUTHORIZATION – THE DRMIS FOR DND

1. To facilitate resource assessment, Contractors must prepare and submit a response to a draft Task Authorization (TA) using the table provided in this Annex. The draft TA will be in the format of a Statement of Work issued by Technical Authority or his designate. When completing the resource grid, the specific information which demonstrates the requested criteria and reference to the page number of the résumé should be incorporated so that the assessor can verify this information. The table should not contain all the project information from the resume. Only the specific answer should be provided.
2. For each proposed resource the Contractor must supply a résumé, the requested security clearance information and must complete the Response Table below applicable to the Resource Categories identified in the draft TA. The same individual must not be proposed for more than one Resource Category. The résumés must demonstrate that each proposed individual meets the qualification requirements described (including any educational requirements, work experience requirements, and professional designation or membership requirements). With respect to the proposed resources:
 - (A) Proposed resources may be employees of the Contractor or employees of a subcontractor, or these individuals may be independent contractors to whom the Contractor would subcontract a portion of the Work. (Refer to Appendix C, Team Certification).
 - (B) For educational requirements for a particular degree, designation or certificate, Canada will only consider educational programs that were successfully completed by the resource before the date the draft TA was first issued to the Contractor.
 - (C) For requirements relating to professional designation or membership, the resource must have the required designation or membership by the time of draft TA issuance and must continue, where applicable, to be a member in good standing of the profession or membership throughout the assessment period and Contract Period. Where the designation or membership must be demonstrated through a certification, the certification must be current, valid and issued by the entity specified in this Contract or if the entity is not specified an accredited or otherwise recognized body, institution or entity.
 - (D) For work experience, Canada will not consider experience gained as part of an educational program, except for experience gained through a formal co-operative program at a post-secondary institution.
 - (E) For any requirements that specify a particular time period (e.g., 2 years) of work experience, Canada will disregard any information about experience if the résumé does not include the relevant dates (month and year) for the experience claimed (i.e., the start date and end date). Canada will evaluate only the duration that the resource actually worked on a project or projects (from his or her start date to end date), instead of the overall start and end date of a project or a combination of projects in which a resource has participated.

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- (F) A résumé must not simply indicate the title of the individual's position, but must demonstrate that the resource has the required work experience by explaining the responsibilities and work performed by the individual while in that position. Only listing experience without providing any supporting data to describe responsibilities, duties and relevance to the requirement, or reusing the same wording as the TA Form, will not be considered "demonstrated" for the purposes of the assessment. The Contractor should provide complete details as to where, when, month and year, and how, through which activities/responsibilities, the stated qualifications / experience were obtained. In situations in which a proposed resource worked at the same time on more than one project, the duration of any overlapping time period will be counted only once toward any requirements that relate to the individual's length of experience.

3. The qualifications and experience of the proposed resources will be assessed against the requirements set out in the assessment Table below to determine each proposed resource's compliance with the assessment criteria. Canada may request proof of successful completion of formal training, as well as reference information. Canada may conduct reference checks to verify the accuracy of the information provided. If reference checks are done, they will be conducted in writing by e-mail (unless the contact at the reference is only available by telephone). Canada will not consider a proposed resource to be acceptable unless the response is received within 5 working days. On the third working day after sending out the e-mails, if Canada has not received a response, Canada will notify the Contractor by e-mail, to allow the Contractor to contact its reference directly to ensure that it responds to Canada within 5 working days. Wherever information provided by a reference differs from the information supplied by the Contractor, the information supplied by the reference will be the information assessed. A proposed resource will not be considered an acceptable candidate if the reference customer is not a customer of the Contractor itself (for example, the customer cannot be the customer of an affiliate of the Contractor) or if the customer is itself an affiliate or other entity that does not deal at arm's length with the Contractor. Crown references will be accepted.

4. During the assessment of the resources proposed, should the references for two or more resources required under that TA either be unavailable or fail to substantiate the required qualifications of the proposed resources to perform the required services, Canada may find the Contractor's response to the draft TA to be non-responsive.

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Resource Category	Level of Expertise	Required qualifications	Contractor's Response	
			Substantiation of Technical Compliance	Reference to Additional Documentation within the Task Authorization
All resource category except Subject Matter Expert	1, 2 or 3	<p>1. The proposed resource(s) must have the following minimum demonstrated relevant experience specified in the draft Task Authorization (TA):</p> <ul style="list-style-type: none"> a. For Level 1 categories– 12 months b. For Level 2 categories – 60 months c. For Level 3 categories – 120 months <p>The relevancy of the demonstrated experience specified in the draft TA will be established using, but not limited to, the following minimum qualifications:</p> <ul style="list-style-type: none"> i. Experience in completing mandatory tasks related to the resource category for which the resource is being proposed, as listed at Annex A-1; OR, ii. Experience related to a SAP module, application, technology or an acceptable combination of these elements (*); OR, 		

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		<p>iii. General experience related to the resource category for which the resource is being proposed, as listed at Annex A-1; OR,</p> <p>iv. A combination of any of the qualifications identified under i, ii and iii.</p> <p>(*) Whenever a SAP module, application or technology is too recent compared to the requested minimum months of demonstrated experience, a combination of relevant acceptable demonstrated experience will be specified in the draft TA. A list of current and planned SAP modules, applications and technologies can be found under Annex H-1.</p> <p>2. As required, the proposed resource(s) must hold a valid SAP certification identified in the draft TA.</p> <p>3. The proposed resource(s) must meet the language requirements identified in the draft TA.</p> <p>4. As required, the proposed resource(s) must hold a valid security clearance at the level determined in the draft TA.</p>	Copy of Certificate	
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			Security form	confirmation
Subject Matter Expert		<p>1. The proposed resource(s) must have the minimum length of time (months or years) of demonstrated relevant experience specified in the draft TA.</p> <p>The relevancy of the demonstrated experience specified in the draft TA will be established using, but not limited to, the following minimum qualifications:</p> <ul style="list-style-type: none"> i. Experience in completing mandatory tasks related to the Subject Matter Expert resource category as listed at Annex A-1; OR, ii. Experience related to a SAP module, application, technology or an acceptable combination of these elements (*); OR, iii. General experience related to the Subject Matter Expert resource category as listed at Annex A-1; OR, iv. A combination of any of the qualifications identified under i, ii and iii. <p>(*) Whenever a SAP module, application or technology is too recent compared to the requested minimum months of demonstrated experience, a combination of relevant</p>		

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		<p>acceptable demonstrated experience will be specified in the draft TA. A list of current and planned SAP modules, applications and technologies can be found under Annex H-1.</p> <p>2. As required, the proposed resource(s) must hold a valid SAP certification identified in the draft TA.</p> <p>3. The proposed resource(s) must meet the language requirements identified in the draft TA.</p> <p>4. As required, the proposed resource(s) must hold a valid security clearance at the level determined in the draft TA.</p>	Copy of Certificate	
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ANNEX E-2 - MINIMUM QUALIFICATIONS FOR RESOURCE ASSESSMENT AT TASK AUTHORIZATION - SIGMA FOR PWGSC

1. To facilitate resource assessment, Contractors must prepare and submit a response to a draft Task Authorization (TA) using the table provided in this Annex. The draft TA will be in the form of a Statement of Work issued by Technical Authority or his designate. When completing the resource grid, the specific information which demonstrates the requested criteria and reference to the page number of the résumé should be incorporated so that the assessor can verify this information. The table should not contain all the project information from the resume. Only the specific answer should be provided.

2. For each proposed resource the Contractor must supply a résumé, the requested security clearance information and must complete the Response Table below applicable to the Resource Categories identified in the draft TA. The same individual must not be proposed for more than one Resource Category. The résumés must demonstrate that each proposed individual meets the qualification requirements described (including any educational requirements, work experience requirements, and professional designation or membership requirements). With respect to the proposed resources:

- (A) Proposed resources may be employees of the Contractor or employees of a subcontractor, or these individuals may be independent contractors to whom the Contractor would subcontract a portion of the Work
- (B) For educational requirements for a particular degree, designation or certificate, Canada will only consider educational programs that were successfully completed by the resource before the date the draft TA was first issued to the Contractor.
- (C) For requirements relating to professional designation or membership, the resource must have the required designation or membership by the time of draft TA issuance and must continue, where applicable, to be a member in good standing of the profession or membership throughout the assessment period and Contract Period. Where the designation or membership must be demonstrated through a certification, the certification must be current, valid and issued by the entity specified in this Contract or if the entity is not specified an accredited or otherwise recognized body, institution or entity.
- (D) For work experience, Canada will not consider experience gained as part of an educational program, except for experience gained through a formal co-operative program at a post-secondary institution.
- (E) For any requirements that specify a particular time period (e.g., 2 years) of work experience, Canada will disregard any information about experience if the résumé does not include the relevant dates (month and year) for the experience claimed (i.e., the start date and end date). Canada will evaluate only the duration that the resource actually worked on a project or projects (from his or her start date to end date), instead of the overall start and end date of a project or a combination of projects in which a resource has participated.

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- (F) A résumé must not simply indicate the title of the individual's position, but must demonstrate that the resource has the required work experience by explaining the responsibilities and work performed by the individual while in that position. Only listing experience without providing any supporting data to describe responsibilities, duties and relevance to the requirement, or reusing the same wording as the TA Form, will not be considered "demonstrated" for the purposes of the assessment. The Contractor should provide complete details as to where, when, month and year, and how, through which activities/responsibilities, the stated qualifications / experience were obtained. In situations in which a proposed resource worked at the same time on more than one project, the duration of any overlapping time period will be counted only once toward any requirements that relate to the individual's length of experience.
3. The qualifications and experience of the proposed resources will be assessed against the requirements set out in the assessment Table below to determine each proposed resource's compliance with the assessment criteria. Canada may request proof of successful completion of formal training, as well as reference information. Canada may conduct reference checks to verify the accuracy of the information provided. If reference checks are done, they will be conducted in writing by e-mail (unless the contact at the reference is only available by telephone). Canada will not consider a proposed resource to be acceptable unless the response is received within 5 working days. On the third working day after sending out the e-mails, if Canada has not received a response, Canada will notify the Contractor by e-mail, to allow the Contractor to contact its reference directly to ensure that it responds to Canada within 5 working days. Wherever information provided by a reference differs from the information supplied by the Contractor, the information supplied by the reference will be the information assessed. A proposed resource will not be considered an acceptable candidate if the reference customer is not a customer of the Contractor itself (for example, the customer cannot be the customer of an affiliate of the Contractor) or if the customer is itself an affiliate or other entity that does not deal at arm's length with the Contractor. Crown references will be accepted.
4. During the assessment of the resources proposed, should the references for two or more resources required under that TA either be unavailable or fail to substantiate the required qualifications of the proposed resources to perform the required services, Canada may find the Contractor's response to the draft TA to be non-responsive.

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Resource Category	Level of Expertise	Required qualifications	Contractor's Response	
			Substantiation of Technical Compliance	Reference to Additional Documentation within the Task Authorization
All resource category except Subject Matter Expert	1, 2 or 3	<p>5. The proposed resource(s) must have the following minimum demonstrated relevant experience specified on the draft TA:</p> <ul style="list-style-type: none"> a. Level 1 – 12 months b. Level 2 – 60 months c. Level 3 – 120 months <p>The relevancy of the demonstrated experience specified in the draft TA will be established using, but not limited to, the following minimum qualifications:</p> <ul style="list-style-type: none"> v. Experience in completing mandatory tasks related to a resource category as determined at Annex A-2; OR, vi. Experience related to a SAP module, application, technology or an acceptable combination of these elements (*); OR, vii. General experience related to a resource category as determined at Annex A-2; OR, viii. A combination of any of the qualifications identified under i, ii and iii. <p>(*) Whenever a SAP module, application or technology is too recent compared to the requested minimum months of demonstrated experience, a combination of relevant acceptable demonstrated experience will be specified in the draft TA. A list of current and planned SAP modules,</p>		

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		<p>applications and technologies can be found under Annex G-2.</p> <p>6. As required, the proposed resource(s) must hold the SAP certification identified on the draft TA.</p> <p>7. The proposed resource(s) must meet the language requirements identified on the draft TA.</p> <p>8. As required, the proposed resource(s) must hold a valid security clearance at the level determined in the draft TA (Reliability Status, Confidential or Secret).</p>	<p>Copy of Certificate</p> <p>Security confirmation from...</p>	
Subject Matter Expert		<p>5. The proposed resource(s) must have the minimum length of time (months or years) of demonstrated relevant experience specified on the draft TA.</p> <p>The relevancy of the demonstrated experience specified in the draft TA will be established using, but not limited to, the following minimum qualifications:</p> <ul style="list-style-type: none">v. Experience in completing mandatory tasks related to the Subject Matter Expert resource category as determined at Annex A-2; OR,vi. Experience related to a SAP module, application, technology or an acceptable combination of these elements (*); OR,vii. General experience related to the Subject Matter Expert resource category as determined at Annex A-2; OR,viii. A combination of any of the qualifications identified under i, ii and iii.		

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		<p>(*) Whenever a SAP module, application or technology is too recent compared to the requested minimum months of demonstrated experience, a combination of relevant acceptable demonstrated experience will be specified in the draft TA. A list of current and planned SAP modules, applications and technologies can be found under Annex G-2.</p> <p>6. As required, the proposed resource(s) must hold the SAP certification identified on the draft TA.</p> <p>7. The proposed resource(s) must meet the language requirements identified on the draft TA.</p> <p>8. As required, the proposed resource(s) must hold a valid security clearance at the level determined in the draft TA (Reliability Status, Confidential or Secret).</p>	<p>Copy of Certificate</p> <p>Security confirmation from...</p>	
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ANNEX “F” – DEFINITIONS

Definitions:

Architecture - is the process of defining a structured solution that meets all of the technical, functional and business requirements, while optimizing common quality attributes such as performance, standardization, security, and manageability.

Complex organization: an organization having a minimum of 3 business lines and must have a presence (personnel, business lines, ongoing activities, infrastructure, etc.) in more than one country

Design - the process of defining architecture, applications, components, modules, interfaces, and data for a system to satisfy specified requirements.

Develop - the computer programming, configuration, documenting, testing, and bug fixing involved in creating and maintaining applications and frameworks involved in a software release life cycle and resulting in a software product.

Full time resources - working a minimum of 37.5 hours a week

Implementation - the approved design is converted into a solution that meets the project objectives and requirements. The product is also released to operations in accordance with branch/departmental IT service management processes and standards.

Integrated SAP Solution - integrated set of modules, functions and applications for nearly every major business process interoperating as one SAP solution to meet business needs

Large organization: an organization having a minimum of 20,000 employees and a \$500 million annual budget.

Maintain - Modification of a software product after delivery to correct faults, to improve performance or other attributes, or to adapt the product to a modified environment. The set of activities that takes place such that software installed for operational use continues to perform as intended and fulfill its intended role in system operation. Software maintenance includes improvements, aid to users, issue troubleshooting and related activities.

Modules – covers specific business functions within a business organization

On-boarding – the process of engaging a new hire (contracted resource) on to a contract to provide services. The new hire is effectively “on –boarded” when they are on contract to a client organization and providing services.

Prime Contractor – responsible/lead for the delivery of services (such as support and/or a project) under contract with the purchaser of those services. The prime contractor is required to deliver services as per the contract and may subcontract parts of the work to other companies to meet its contractual obligation.

ANNEX G-1 – LIST OF SAP MODULES – THE DRMIS FOR DND**Functional Modules, Applications, Technologies**

Cisco Networking
Government of Canada Receiver General Interfaces (RGI)
IBM DB2
IBM Infosphere
IBM Rational ClearCase
IBM Rational ClearQuest
IBM Rational Performance Tester
IBM Rational RequisitePro
IBM Rational
Linux
Oracle
Productivity Pak
Redwood Central Process Scheduler
Salary Forecasting Tool (SFT)
SAP ABAP
SAP Accounts Payable (FI-AP)
SAP Accounts Receivable (FI-AR)
SAP Acquisition Card (FI-ACQ)
SAP Archiving
SAP ASAP Methodology
SAP Asset Accounting (FI-AA)
SAP Business Intelligence (BI)
SAP Business Objects (BOBJ)
SAP Business Objects Data Integrator (BODI)
SAP Business Planning & Consolidation (BPC)
SAP Business Warehouse (BW)
SAP Controlling (FI-CO)
SAP Cross Application Time Sheets (CATS)
SAP Defence Forces & Public Security (DFPS)
SAP Enterprise Asset Management (EAM)
SAP Enterprise Performance Management (EPM)
SAP ERP Central Component (ECC) 6.0
SAP Funds Management (FM)
SAP General Ledger (FI-GL)
SAP Governance, Risk & Compliance (GRC)
SAP HP Quality Centre
SAP Identity Management (IDM)
SAP Investment Management (IM)
SAP Landscape Virtualization Manager (LVM)
SAP Logistics General and Execution (LE)
SAP Master Data Management (MDM)
SAP Materiel Management (MM)
SAP Mobile Defence Solution (MDS)
SAP NetWeaver Development Infrastructure
SAP NetWeaver
SAP Portals
SAP Portfolio and Project Management

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SAP Process Integration/Process Orchestration (PI/PO)
SAP Production Planning (PP)
SAP Project Systems (PS)
SAP Public Sector Collections & Disbursements (PSCD)
SAP Public Sector Industry Solution
SAP Quality Management (QM)
SAP Real Estate (RE-FX)
SAP Roles & Authorizations (R&A)
SAP Sales & Distribution (SD)
SAP Content Management
SAP Solution Manager
SAP Special Purpose Leger (FI-SPL)
SAP Testing Tools
SAP Travel Management (TM)
SAP TREX
SAP Vendor Invoice Management (VIM)
SAP Work Force Management Human Capital Management (WFM – HCM)
UNIX
UPerform
VMWare

ANNEX “G-2” - LIST OF SAP MODULES - SIGMA FOR PWGSC

Cisco Networking;
Government of Canada Receiver General Interfaces (RGI);
HP Quality Centre;
Linux;
OpenText Vendor Invoice Management (VIM);
Oracle;
Redwood Central Process Scheduler and SAP CPS;
Salary Forecasting Tool (SFT);
SAP ABAP;
SAP Accounts Payable (FI-AP);
SAP Accounts Receivable (FI-AR);
SAP Archiving Link;
SAP ASAP Methodology.
SAP Asset Accounting (FI-AA);
SAP Business Intelligence (BI);
SAP Business Objects (BOBJ);
SAP Business Objects Data Integrator (BODI);
SAP Business Planning & Consolidation (BPC);
SAP Business Warehouse (BW);
SAP Content Management;
SAP Controlling (CO)
SAP Cross Application Time Sheets (CATS);
SAP ECC 6.0;
SAP Enterprise Asset Management (EAM)
SAP Enterprise Performance Management (EPM)
SAP Funds Management (FM);
SAP General Ledger (FI-GL);
SAP Governance, Risk & Compliance (GRC);
SAP Investment Management (IM);
SAP Landscape Virtualization Manager (LVM);
SAP Logistic General and Execution
SAP Master Data Management (MDM);
SAP Materiel Management (MM)
SAP NetWeaver Development Infrastructure;
SAP NetWeaver;
SAP Portals;
SAP Project Systems (PS);
SAP Public Sector Collections & Disbursements (PSCD);
SAP Real Estate (RE-FX);
SAP Roles & Authorizations (R&A);
SAP Sales & Distribution (SD);
SAP Solution Manager (SolMan);
SAP Special Purpose Leger (SPL);
SAP Travel Management (TM);
SAP TREX;
SAP Work Force Management Human Capital Management (WFM – HCM HR Mini Master);
UNIX;
uPerform;
VMWare;

ANNEX "H-1" - NON-DISCLOSURE AGREEMENT – THE DRMIS FOR DND

Access and Non-Disclosure Agreement

I, _____, recognize that in the course of my work as an employee or subcontractor of _____ I may be given access to information provided by or on behalf of Canada in connection with the work pursuant to Contract Serial No. _____ between Her Majesty the Queen in right of Canada, represented by the Minister of Public Works and Government Services and _____ ("Prime Contractor"), including information that may be confidential or proprietary to third parties, and information conceived, developed or produced as part of the work under the contract. For the purposes of this agreement, information includes but is not limited to: any documents, specifications, instructions, guidelines, data, material, advice or any other information whether received orally, in printed form, recorded electronically, or otherwise and whether or not labeled as proprietary or sensitive, that is disclosed to a person or that a person becomes aware of during the performance of the Contract.

I agree that if I have been given access to the DND Enterprise Resource Planning (ERP) application known as the Defence Resource Management Information System (DRMIS), also sometimes referred to as either one of its parent applications, the Financial Management Accounting System (FMAS) or the Materiel Acquisition and Support Information System (MASIS), I will restrict my use of and access to the system only to the DRMIS data and associated data tables which are required to carry out the work under the contract, and which reside in the DRMIS modules listed in Annex G-1 to this agreement. I agree that I will not access any information or data from the DRMIS that is not specifically required to perform the work under the contract.

I agree that changes to Annex G-1 may be made unilaterally by Canada and that the changes shall be effective on the date determined by Canada provided that notice of the changes has been provided to the prime contractor _____ at least five (5) days prior to the effective date.

I acknowledge that Canada has the right to monitor and record all activities associated with the use of DND computer systems.

I agree that I will not reproduce, copy, use, divulge, release or disclose, in whole or in part, in whatever way or form any information described above or any information from the DRMIS system to any person other than a person employed by my employer or Canada who has a need to know for purposes of carrying out the work under the contract. I undertake to safeguard the same and take all necessary and appropriate measures required by my employer, including those set out in any written or oral instructions issued by Canada, to prevent the disclosure of or access to such information in contravention of this agreement.

I agree that any information provided to my employer by or on behalf of Canada must be used solely for the purpose of the work under the contract and will remain the property of Canada or a third party, as the case may be.

In addition to any remedies against me at law, I have been advised by my employer that, if it is demonstrated that I have breached this agreement, I may be prevented for a period of time from working on any bid in certain future competitive procurements by Canada.

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I agree that the obligations of this agreement will survive the completion of the Contract Serial
No.: _____

Signature

Date

ANNEX “H-2” - NON-DISCLOSURE AGREEMENT – SIGMA FOR PWGSC**Access and Non-Disclosure Agreement**

I, _____, recognize that in the course of my work as an employee or subcontractor of _____ I may be given access to information provided by or on behalf of Canada in connection with the work pursuant to Contract Serial No. _____ between Her Majesty the Queen in right of Canada, represented by the Minister of Public Works and Government Services Canada (PWGSC) and _____ (“Prime Contractor”), including information that may be private, confidential, protected or proprietary to third parties, and information conceived, developed or produced as part of the work under the contract. For the purposes of this agreement, information includes but is not limited to: any documents, specifications, instructions, guidelines, data, material, advice or any other information whether received orally, in printed form, recorded electronically, or otherwise and whether or not labeled as proprietary or sensitive, that is disclosed to a person or that a person becomes aware of during the performance of the Contract.

I agree that if I have been given access to the PWGSC Enterprise Resource Planning (ERP) application known as SIGMA, I will restrict my use of and access to the system only to the SIGMA data and associated data tables which are required to carry out the work under the contract, and which reside in the SIGMA functional modules, applications and technologies listed in Annex G-2 to this agreement. I agree that I will not access any information or data from SIGMA that is not specifically required to perform the work under the contract.

I agree that changes to Annex G-2 may be made unilaterally by Canada and that the changes shall be effective on the date determined by Canada provided that notice of the changes has been provided to the prime contractor _____ at least five (5) days prior to the effective date.

I acknowledge that Canada has the right to monitor and record all activities associated with the use of PWGSC computer systems.

I agree that I will not reproduce, copy, use, divulge, release or disclose, in whole or in part, in whatever way or form any information described above or any information from SIGMA to any person other than a person employed by my employer or Canada who has a need to know for purposes of carrying out the work under the contract. I undertake to safeguard the same and take all necessary and appropriate measures required by my employer, including those set out in any written or oral instructions issued by Canada, to prevent the disclosure of or access to such information in contravention of this agreement.

I agree that any information provided to my employer by or on behalf of Canada must be used solely for the purpose of the work under the contract and will remain the property of Canada or a third party, as the case may be.

In addition to any remedies against me at law, I have been advised by my employer that, if it is demonstrated that I have breached this agreement, I may be prevented for a period of time from working on any bid in certain future competitive procurements by Canada.

I agree that the obligations of this agreement will survive the completion of the Contract Serial No.: _____

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Signature

Date

ATTACHMENT A – TECHNICAL EVALUATION CRITERIA

Corporate technical proposals will be evaluated and scores in accordance with the following evaluation criteria.

Bidders are requested to complete Appendix A to Attachment A – Contract Description Response Template. The Bidder must provide a maximum of twelve (12) separate and distinct contracts to be evaluated against the mandatory and point-rated criteria below. Should the Bidder provide more than twelve (12) contracts, Canada will select the first twelve (12) contracts listed to evaluate the Bidder. **Experience listed must include the month and year for both the start and finish dates, and should also include the day. If the day is not provided, it will be evaluated as the last day of the month in the case of the start date and the first day of the month in the case of the finish date.**

Item #	Corporate Mandatory Criteria	Bidder's response	Cross-Reference to Bidder's proposal (please indicate the section or page numbers)
M1	<p>The Bidder must clearly demonstrate its experience as a prime contractor delivering Steady-State In-Service Support, as defined in Section 2.1.1 of Annexes A-1 or A-2, Statement of Work, which meets all of the following:</p> <ul style="list-style-type: none">a) for two (2) separate client contracts for two (2) different integrated SAP solutions;b) each integrated SAP solution for each contract provided must have included a minimum of four (4) SAP modules, with at least one (1) module being either Funds Management, Plant Maintenance or Materiel Management; andc) all of the work must have been performed on the client site (i.e. not using a service delivery centre).		
M2	<p>The Bidder must clearly demonstrate that both contracts provided under M1 have been for work completed for a minimum duration of 36 consecutive months within the last 96 months from bid closing date.</p>		

M3	The Bidder must clearly demonstrate that each contract provided under M1 included a minimum of 35 full time resources, as defined in Annex F – Definitions, working concurrently and continuously for an entire 30-month period or longer.		
M4	The Bidder must clearly demonstrate that each contract provided under M1 must each have had a minimum contract value of \$20M excluding taxes for the 36 month period for professional services only.		
M5	<p>The Bidder must clearly demonstrate its experience as a prime contractor for two (2 separate and distinct contracts for a minimum duration each of 24 months where the Bidder was contracted and responsible for:</p> <p>a) Designing, developing and implementing a new integrated SAP solution, as defined in Annex F, Definitions. in SAP Enterprise Central Component (ECC) 6.0 or higher; and</p> <p>b) All of the work listed above must have been performed on the client site (i.e. not using a service delivery centre.</p>		
M6	The Bidder must clearly demonstrate that each contract provided under M5 must each have been for a minimum of 40 full time resources, as defined in Annex F – Definitions, working concurrently and continuously for an entire 18 month period.		
M7	The Bidder must clearly demonstrate that each contract provided under M5 must each have had a minimum contract value of \$20M excluding taxes for the 24 month period for professional services only.		

M8	<p>The Bidder must clearly demonstrate its experience in 1 of the contracts provided in M1 or M5 in on-boarding, as defined in Annex F – Definitions, which contained the following:</p> <p>a) a minimum of 35 resources within a 3-month consecutive time period; and, b) maintaining the 35 on-boarded resources for a minimum period of 6 consecutive months.</p>		
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Item #	Rated criteria	Max Points	Scoring Guideline
R1	<p>In addition to contracts provided in M1, the Bidder should clearly demonstrate its experience as a prime contractor delivering Steady-State In-Service Support, as defined in Annex A-1 or Annex A-2, Statement of Work, for integrated SAP solutions that included:</p> <p>a) a minimum of four (4) SAP modules, with at least one (1) module being either Funds Management, Plant Maintenance or Materiel Management;</p> <p>b) for a minimum of 36 consecutive months within the last 96 months from bid closing date; and,</p> <p>c) all of the work listed above must have been performed on the client site (i.e. not using a service delivery centre).</p>	60	<p>0 additional contracts = 0 points 1 additional contract = 20 points 2 additional contracts = 40 points 3 additional contracts = 60 points</p>
R2	<p>The Bidder should clearly demonstrate its experience providing in excess of 35 full time resources* working concurrently on delivering Steady-State In-Service Support based on the contracts provided in M1.</p> <p>*Full time resources is defined as working a minimum of 37.5 hours a week</p>	75	<p>1 to 35 resources = 0 points 36 to 50 resources = 25 points 51 to 74 resources = 50 points 75 and above = 75 points</p>
R3	<p>In addition to the contracts provided in M5, the Bidder should clearly demonstrate its experience as a prime contractor where the Bidder was contracted and responsible for all of the following tasks:</p> <p>a) Designing, developing and implementing a new or not previously existing integrated SAP solutions, as defined in Annex F, Definitions, in SAP Enterprise Central Component (ECC) 6.0 or higher; and,</p> <p>b) All of the work listed above must have been performed on the client site (i.e. not using a service delivery centre).</p>	60	<p>0 additional contracts = 0 points 1 additional contract = 20 points 2 additional contracts = 40 points 3 additional contracts = 60 points</p>
R4	<p>The SAP modules designed, developed and implemented in the contracts provided in M5 and R3 should include one or more of the following modules/applications:</p> <p>Defence Force Public Sector (DFPS) Funds Management (FM) Real Estate-FX (RE-FX) SAP Business Warehouse (SAP BW) SAP Workflow</p>	50	<p>0 module/application = 0 points 1 module/application = 10 points 2 module/application = 20 points 3 module/application = 30 points 4 module/application = 40 points 5 module/application = 50 points</p>

Item #	Rated criteria	Max Points	Scoring Guideline
R5	The contracts provided in M1 and M5 should have been for work completed and delivered in Canada.	30	0 contracts = 0 points 1 contract = 10 points 2 contracts= 20 points 3 contracts= 30 points
R6	The contracts provided in M1 and M5 should have been for work performed in support of a military organization.	30	0 contracts = 0 points 1 contract = 10 points 2 contracts= 20 points 3 contracts= 30 points
R7	<p>The Bidder should clearly demonstrate its experience as a prime contractor in implementing the following emerging SAP technologies for a minimum of 6 consecutive months each within the last 36 months from bid closing:</p> <ul style="list-style-type: none"> • HANA • Fiori • BusinessObjects 4.1 or higher • EPM • GRC • SAP Fraud Management for Public Sector 	90	15 points for each emerging technology module listed
R8	For each contract provided under M1, the Bidder should clearly demonstrate that it successfully and consistently provided resources within the required timeframes and with the required qualifications as prescribed in each contract.	40	0 contracts = 0 points 1 contract = 20 points 2 contracts = 40 points
R9	<p>The Bidder should clearly demonstrate its experience in at least one (1 of the contracts provided in M1 or M5 where it was required to manage the contract with respect to each of the following items. For each item, please describe the process that was followed.</p> <ul style="list-style-type: none"> a. Identify, select and deploy the appropriate resource in a timely manner as per the client's schedule; b. Manage quality assurance practices in providing resources;; c. Manage practices to ensure resource availability and resource replacement; and, d. Manage the process of issue escalation and dispute resolution within the Bidder's organization and the client's organization. 	40	0 contracts = 0 points 1 contract = 20 points 2 contracts = 40 points

Item #	Rated criteria	Max Points	Scoring Guideline
R10	The Bidder should clearly demonstrate that it successfully delivered the services under each contract provided under M5 within the allocated budget, schedule and scope.	40	0 contracts = 0 points 1 contract = 20 points 2 contracts = 40 points
R11	<p>The Bidder should clearly demonstrate experience leading contracts, which involved both systems rationalization and business process change exercises, for large*, complex** organizations. To be considered the contract must have had a minimum value of \$5 million and a minimum duration of 1 year.</p> <p>For each contract, the Bidder should:</p> <ul style="list-style-type: none">a. Describe five (5) of the key factors that were identified as key contributors or detractors in the achievements of system rationalization or reduction exercise;b. Describe the recommendations for business process improvements that were presented to the client organization; and,c. Explain the results achieved and demonstrated savings to the client organization. <p>.</p>	60	10 points per each bullet and maximum of 2 contracts
	Maximum points available:	575	

Solicitation No. - N° de l'invitation

Amd. No – N° de la modif.

Buyer ID – Id de l'acheteur

W8474-126279/F

008xq

Client Ref. No. – N° de réf. De client

File No. – N° du dossier

CCC No./ N° CCC – FMS No/ N°
VME

W8474-126279

**APPENDIX A TO ATTACHMENT A -
CONTRACT DESCRIPTION RESPONSE TEMPLATE**

Note to Bidders: Bidders are required to complete ALL information required. Bidders may add additional lines to the response template, as required. Each contract description should be two pages or less in length.

Contract #:			
Contract Title:			
Bidder's Name:			
Contract value (excluding taxes)	Contract Start Date: (dd/mm/yyyy)		
	Contract End Date: (dd/mm/yyyy)		
CUSTOMER/CLIENT REFERENCE CONTACT INFORMATION			
Name of Customer/Client Organization:			
Contact Name of Technical Authority or Authorized representative:			
Contact's email address:			
Contact's telephone number:			
CONTRACT DETAILS			
Applicable Evaluation Criterion for this Reference (check all that apply):		List	SAP Modules supported/implemented:
<input type="checkbox"/> M1 to M4: Steady-State In-Service Support Services			

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<input type="checkbox"/> M5 to M7: Design, Development and Implementation Services	
<input type="checkbox"/> M8: On-boarding of resources	
<input type="checkbox"/> R1: Additional Steady-State In-Service Support Services	
<input type="checkbox"/> R2: Full-time resources in excess of 35	
<input type="checkbox"/> R3: Additional Design, Development and Implementation Services	
<input type="checkbox"/> R4: Specified SAP modules/applications	
<input type="checkbox"/> R5: Work completed in Canada	
<input type="checkbox"/> R6: Work performed in support of a military organization	
<input type="checkbox"/> R7: Emerging technologies	
<input type="checkbox"/> R8: Provision of timely qualified resources	
<input type="checkbox"/> R9: Contract management	
<input type="checkbox"/> R10: Delivery of services	
<input type="checkbox"/> R11: Project management methodology	
<input type="checkbox"/> R12: Experience in system rationalization and business process change	
Number of users supported / implemented to:	
SCOPE OF WORK	

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Describe the types of work performed, responsibilities, the business context in which various SAP modules were delivered and/or supported, and any other details required to demonstrate that the referenced project meets the required criteria.

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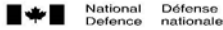
008xq

Client Ref. No. – N° de réf. De client

File No. – N° du dossier

CCC No./ N° CCC – FMS No/ N°
VME

W8474-126279

ATTACHMENT B – DRAFT TASK AUTHORIZATION 001 – THE DRMS FOR DND**TASK AUTHORIZATION
AUTORISATION DES TÂCHES**

All invoices/progress claims must show the reference Contract and Task numbers. Toutes les factures doivent indiquer les numéros du contrat et de la tâche.		Contract no. – N° du contrat W8474-XXX
		Task no. – N° de la tâche 001- DRAFT
Amendment no. – N° de la modification	Increase/Decrease – Augmentation/Réduction	Previous value – Valeur précédente
To – À TBD	TO THE CONTRACTOR You are requested to supply the following services in accordance with the terms of the above reference contract. Only services included in the contract shall be supplied against this task. Please advise the undersigned if the completion date cannot be met. Invoices/progress claims shall be prepared in accordance with the instructions set out in the contract. À L'ENTREPRENEUR Vous êtes prié de fournir les services suivants en conformité des termes du contrat mentionné ci-dessus. Seuls les services mentionnés dans le contrat doivent être fournis à l'appui de cette demande. Prière d'aviser le signataire si la livraison ne peut se faire dans les délais prescrits. Les factures doivent être établies selon les instructions énoncées dans le contrat.	
Delivery location – Expédié à		
Delivery/Completion date – Date de livraison/d'achèvement	Date _____ for the Department of National Defence pour le ministère de la Défense nationale	
Contract item no. N° d'article du contrat	Services	Cost Prix
	<p>1. Requirement: This Task Authorization No. 001 is raised for the services of 95 resources for the Steady-state in-service support of the Defence Resource Management Information System (DRMIS) under contract no. W8474-XXX, as per Appendix A attached (Statement of Work - TA 001).</p> <p>2. Resource Details: See Appendix B attached.</p> <p>3. Basis of Payment: Professional Services provided under a Task Authorization with a Maximum Price: For professional services requested by Canada, in accordance with a validly issued Task Authorization, Canada will pay the Contractor, in arrears, up to the Maximum Price for the TA, for actual time worked and any resulting deliverables in accordance with the firm all-inclusive per diem rates set out in Task Authorization Basis of Payment, Applicable Taxes extra. Partial days will be prorated based on actual hours worked based on a 7.5-hour workday.</p> <p>4. Method of Payment: Method of Payment for Task Authorizations with a Maximum Price: For each Task Authorization validly issued under the Contract that contains a maximum price: (A) Canada will pay the Contractor no more frequently than once a month in accordance with the Basis of Payment. The Contractor must submit time sheets for each resource showing the days and hours worked to support the charges claimed in the invoice. (B) Once Canada has paid the maximum TA price, Canada will not be required to make any further payment, but the Contractor must complete all the work described in the TA, all of which is required to be performed for the maximum TA price. If the work described in the TA is completed in less time than anticipated, and the actual time worked (as supported by the time sheets) at the rates set out in the Contract is less than the maximum TA price, Canada is only required to pay for the time spent performing the work related to that TA.</p> <p>5. Financial codes: TBD</p> <p>6. Period of work: The period of work for this Task Authorization No 001 is from XXX to XXX. This Task Authorization is subject to the terms and conditions specified in Contract W8474-XXX.</p>	
		GST/HST TPS/TVH
		Total
APPLICABLE ONLY TO PWGSC CONTRACTS: The Contract Authority signature is required when the total value of the DND 626 exceeds the threshold specified in the contract. NE S'APPLIQUE QU'AUX CONTRATS DE TPSGC : La signature de l'autorité contractante est requise lorsque la valeur totale du formulaire DND 626 est supérieure au seuil précisé dans le contrat.		
for the Department of Public Works and Government Services pour le ministère des Travaux publics et services gouvernementaux		

DND 626 (01-05)

Design: Forms Management 993-4050
Conception: Gestion des formulaires 993-4062

**APPENDIX A TO ATTACHMENT B –
DRAFT STATEMENT OF WORK TO TASK AUTHORIZATION NO. 001 -
THE DRMIS FOR DND**

1. Scope

The DND has a requirement for 95 resources for the successful delivery of Steady-state In-service support of the DRMIS. The required services include general maintenance, troubleshooting, analysis and system development for the DRMIS in order to maintain operations for all DRMIS users and locations, as identified in Problem Reports (PRs), Service Requests (SRs), and minor Change Requests (CRs). Examples of this type of work include password resets, analysis and repair of non-functioning DRMIS components, and maintenance of master data. Using the existing DRMIS Change Management Process, activities will include, but are not limited to:

- a. Identification of the cause of reported problems;
- b. Analysis and proposal of resolution for approval;
- c. System configurations for various SAP modules and system components as required;
- d. Update of documentation as necessary;
- e. Repair of interfaces with the DRMIS;
- f. Addition, deletion, or modification of master data;
- g. Addition, deletion, or modification of user accounts;
- h. Establishment of an information exchange between the DRMIS and a new contracted industry partner providing outsourced management of a weapons platform and its associated data by leveraging the current DRMIS/EDE solution;
- i. Implementing mandated changes to the DRMIS based on changes in GoC legislation or central agency and DND/CAF policies and directives;
- j. Development, implementation and maintenance of corporate reporting capabilities, based on departmental Business Intelligence (BI) requirements;
- k. Delivery of enhancements to the DRMIS to support operational activities;
- l. Upgrade and maintenance of the DRMIS hardware, software and operating systems to take advantage of emerging technologies and functionality; and
- m. Expansion of the DRMIS footprint to manage additional equipment/weapon systems and commodities as they enter service; and
- n. Roll out of the DRMIS to new user communities.

The resources must perform these service activities for all DRMIS changes in accordance with change management practices within DND.

2. Applicable Documents

- a. Change Management documents

b. The DRMIS Technical Infrastructure**3. Tasks****3.1 The Project Manager – Level 3 must the following tasks:**

- a. Work collaboratively with the DRMIS senior management team to support resource planning for steady state in-service support;
- b. Manage Contracted resources;
- c. Manage steady-state in-service support;
- d. Assist in the development of performance metrics and/or standards that could be applied during the implementation of any initiatives or support activities;
- e. Proactively manage and communicate steady state in-service support;
- f. Management of risk mitigation and issue resolution;
- g. Define, document and maintain plans; determine budgetary requirements, the composition, roles and responsibilities and terms of reference for the Contractor resources using a variety of project management tools;
- h. Conduct Meetings and Provision of written overall status of activities including financial reporting on a weekly basis based on outlined reporting requirement; and
- i. Provide knowledge transfer to departmental personnel on an on-going basis.

3.2 The Application Solution Architect – Level 3 must perform the following tasks:

- a. Develop SAP strategies for the DRMIS to meet the business and application requirements;
- b. Identify the DND policies and requirements that drive out a particular solution in SAP based on the current DRMIS footprint;
- c. Analyze and evaluate alternative technology solutions to meet business problems;
- d. Provide advice on implementation of leading practices within the SAP enterprise system;
- e. Ensure the integration of all aspects of SAP functional solutions for the DRMIS;
- f. Monitor industry trends to ensure that solutions fit with the DRMIS, government and industry directions for technology;
- g. Analyze and validate the DRMIS functional requirements to identify information, procedures and decision flows;
- h. Provide guidance to the DRMIS functional analysts in their area of expertise;
- i. Assist the project manager in managing issues relevant to their solution areas; and
- j. Validate and align solution options and recommendations based on User requirements.
- k. Assist and/or facilitate in requirements workshops;

- I. Provide knowledge transfer to departmental personnel on an on-going basis.

3.3 The Technical Architect, Level 3 must perform the following tasks:

- a. Develop SAP technical architectures, frameworks and strategies, for the DRMIS or for a major application area, to meet the business and application requirements;
- b. Identify the DND policies and requirements that drive out a particular solution in SAP based on the current DRMIS footprint;
- c. Analyze and evaluate alternative technology solutions to meet business problems;
- d. Ensure the integration of all aspects of SAP technological solutions for the DRMIS;
- e. Evaluate hardware and software relative to their ability to support the DRMIS specified requirements and recommend improvements in system performance;
- f. Review application and program design or technical infrastructure design to ensure adherence to standards and to recommend performance improvements;
- g. Monitor industry trends to ensure that solutions fit with government and industry directions for technology;
- h. Provide information, direction and support for emerging technologies;
- i. Perform impact analysis of technology changes;
- j. Continuously review the DRMIS technical landscape of the system to recommend ways to optimize and or simplify it;
- k. Provide support to the DRMIS applications and technical support teams in the proper application of existing infrastructure;
- l. Identify and document system specific standards relating to programming, documentation and testing, covering program libraries, data dictionaries, naming conventions, etc.; and
- m. Provide knowledge transfer to departmental personnel on an on-going basis.

3.4 The SAP Functional Analyst – Core & Specialized

The tasks listed below must be performed by all SAP Functional Analyst resources in their corresponding specialized SAP areas and are applicable to all levels of expertise:

- a. Develop and document SAP functional, business and/or system requirements specifications for the DRMIS based SAP ECC 6.0;
- b. Develop and document screen, report and interface requirements in SAP;
- c. Develop functional, business and/or system interface or interaction capability as per specifications/requirements;
- d. Gather and analyze information to establish the functional and technical needs of a system or project;

- e. Design methods and procedures for SAP modules that are integrated within the DRMIS solution;
 - f. Develop, test, document and implement changes to SAP modules that are integrated within an SAP solution;
 - g. Document forms, manuals, programs, interfaces, release notes, data files work instructions and procedures;
 - h. Analyze data conversion requirements to determine data conversion strategies and mechanisms based on strategy;
 - i. Analyze, document SAP Service Marketplace Support Portal notes in support of problem and change analysis;
 - j. Assist Business Analyst in the conduct of business and system requirements workshops; and
 - k. Provide knowledge transfer to departmental personnel on an on-going basis.
- 3.5 The BASIS Administrator Level 3, must perform, the following tasks:
- a. Installation, administration and monitoring of the DRMIS SAP software and other software integrating with SAP;
 - b. Configuration and customization of SAP software and other software integrating with SAP;
 - c. Analyze, plan, log and monitor SAP application problems and changes as required by PRs and CRs that are submitted and approved;
 - d. Perform SAP system upgrades and support packs (ABAP and Java)
 - e. Back-up and restore SAP systems as needed;
 - f. Document, develop and/or maintain Standard Operating Procedures (SOPs) and system configuration of all SAP or other software integrated with SAP as required;
 - g. Use the change request management tool CHaRM to transport changes through a complex SAP landscape;
 - h. Analyze, document and apply SAP Service Marketplace Support Portal notes in support of problem and change analysis;
 - i. Monitor and investigate SAP system performance problems and perform corrective action as required including the review and implementation of SAP EarlyWatch session recommendations; and
 - j. Provide knowledge transfer to departmental personnel on an on-going basis.
- 3.6 The UNIX and Linux Administrator Level must perform, the following tasks:
- a. Conduct 24/7 daily operations support for UNIX and Linux based systems within the DRMIS landscape;

- b. Manage and maintain an extensive virtualized UNIX and VMWare infrastructure;
 - c. Installation, administration and monitoring of UNIX and Linux systems;
 - d. Configuration and customization of the UNIX and Linux systems;
 - e. Upgrade UNIX and Linux systems as required;
 - f. Monitor and investigate UNIX and Linux system and performance problems then perform corrective action as required
 - g. Analyze, plan, log and monitor UNIX and Linux problems and changes;
 - h. Back-up and restore UNIX and Linux systems as required;
 - i. Provide technical support on AIX, SUSE Linux, Solaris UNIX, VMWare and PowerVM
 - j. Document, develop and/or maintain Standard Operating Procedures, and Concept of Operations based on system configuration of UNIX and Linux systems as required; and
 - k. Provide knowledge transfer to departmental personnel on an on-going basis.
- 3.7 The Windows Administrator Level 2, must perform, the following tasks:
- a. Conduct 24/7 daily operations support for Windows-based systems;
 - b. Manage and maintain an extensive virtualized VMWare infrastructure;
 - c. Installation, administration and monitoring of Windows systems;
 - d. Monitor and investigate Windows system and performance problems then perform corrective action as required;
 - e. Configuration and customization of Windows systems;
 - f. Upgrade and patch Windows systems as required;
 - g. Back-up and restore Windows systems as required
 - h. Analyze, plan, log and monitor Windows system problems and changes:
 - i. Document, develop and/or maintain Standard Operating Procedures and Concept of Ops based on system configuration of Windows systems as required; and
 - j. Provide knowledge transfer to departmental personnel on an on-going basis.
- 3.8 The Network Manager Level 3, must perform, the following tasks:
- a. Installation, administration and monitoring of the network components for the DRMIS, Cisco switches and Load-balancers, Virtual Private Networks (VPN), Intrusion Detection Systems (IDS), and Firewalls;

- b. Conduct 24/7 daily operations support for network components of a DRMIS the Intrusion Detection Systems (IDS), Firewalls, SAP Service-Oriented Architecture (SOA), SAP OSS network, and Cisco switches and Load-balancers, Virtual Private Networks (VPN);
- c. Assess proposed changes to network infrastructure and document any recommendations for adoption and implementation of changes;
- d. Manage and maintain the network components;
- e. Monitor and investigate Network performance and problems then perform corrective action as required;
- f. Configuration and customization of the network components;
- g. Implement changes to network infrastructure as approved by the Technical Authority;
- h. Analyze, plan, log and monitor application changes as required by CRs that are submitted and approved;
- i. Conduct bandwidth assessments for changes to the DRMIS solution or network infrastructure;
- j. Establish communications tests plans and conduct communications testing as required to support network operations;
- k. Document, develop and/or maintain Standard Operating Procedures and Concept of Operations based on network configuration as required; and
- l. Provide knowledge transfer to departmental personnel on an on-going basis.

3.9 The Application Administrator Level 3, must perform the following tasks:

- a. Installation, configuration, and ongoing administration of application software, Quality Center, uPerform, RedWood Central Processing Scheduling (CPS), OmegaPS, IBM Rational suite, InfoSphere Information Server, SAP, Oracle, DB2, Web servers, Perception, BMC Service Desk, MSFT, MQSeries, Informatica, Guardium ;
- b. Configuration and customization of SAP application software as required;
- c. Upgrades and patching of SAP system or other application software as required;
- d. Analyse, plan, log and monitor SAP or other application problems and changes;
- e. Backup and restore SAP applications as needed;
- f. Document Standard Operating Procedures and Concept of Operations for SAP applications as required; and
- g. Web Sphere Data Power SOA appliance support technical administration, configuration enhancements, installation of new releases and updates, and keep up to date documentation;

- h. Perform configuration change management and version control; and
 - i. Provide knowledge transfer to departmental personnel on an on-going basis
- 3.10 Roles & Authorization (R&A) Specialist Level 2, must perform the following tasks:
 - a. Assist in the determination of requirements, design, build and testing of authorization profiles for the DRMIS;
 - b. Write or amend DRMIS R&A specifications;
 - c. Perform R&A audits and monitoring activities within SAP;
 - d. Perform problem recognition, isolation, research, resolution and follow-ups related to SAP R&A issues;
 - e. Participate in requirements workshops;
 - f. Adhere to R&A policies and procedures related to roles, authorizations and user access combinations;
 - g. Support changes related to Information Technology General Controls (ITGC) and
 - h. Provide knowledge transfer to departmental personnel on an on-going basis
- 3.11 The Programmer/Software Developer resource Level 3, Level 2 and Level 1 must perform the following tasks:
 - a. Analyze, plan, document, develop, test and support DRMIS system changes, interfaces and reports;
 - b. Develop program enhancements within the DRMIS environments Analyze data conversion requirements and follow the DRMIS strategies to determine data conversion mechanisms;
 - c. Develop, test and execute data conversion strategies and mechanisms;
 - d. Analyze, document and apply SAP Service Marketplace Support Portal notes in support of problem and change analysis;
 - e. Write and amend technical specifications using the DRMIS templates and adhering to DRMIS standards and processes; and
 - f. Provide knowledge transfer to departmental personnel on an on-going basis.
- 3.12 The Portal Specialist Level 3, must perform the following tasks:
 - a. Analyze, plan, document, develop, test and support application changes, interfaces and reports;
 - b. Develop program enhancements, including SAP Enterprise Portal, Web Application Server (WAS), SAP PI and Business Warehouse (BW), with SAP

programming tools ABAP, ABAP Web DynPro, Java Web DynPro, Java, J2EE or other programming tools as needed;

- c. Design, develop program enhancements, web pages using ABAP Web DynPro, POWL (Personal Object Worklist), MVC (Model View Controller) programming methodology, and Object Oriented Programming.
 - d. Develop PI/Proxy services
 - e. Design, set up and maintain Portal Content, iViews.
 - f. Design, develop and maintain SAP Portal solution using AJAX Framework (CSS, XML, Java Script, and XHTML)
 - g. Analyze, document and apply SAP Service Marketplace Support Portal notes in support of problem and change analysis;
 - h. Write and amend technical specifications; and
 - i. Provide knowledge transfer to departmental personnel on an on-going basis.
- 3.13 The Interface Specialist Level 3, must perform the following tasks:
- a. Installation and administration of interface software for SAP, including MQSeries, SAP Process Integration and Redwood;
 - b. Analysis, development, implementation and recommendations related to interfaces models and strategies for the DRMIS;
 - c. Customization of interface software, such as SAP XI, ALE, IDocs, etc...
 - d. Analyse, plan, log and monitor interface performance, problems and changes, and take corrective action as required;
 - e. Document SOPs for interfaces; and
 - f. Provide knowledge transfer to departmental personnel on an on-going basis.
- 3.14 The SAP BI/BW Specialist Level 3, Level 2, Level 1 must perform the following tasks:
- a. Analyze, design, develop, build, implement, maintain and support extractors, process chains, cubes and queries to pull data from source systems into a DRMIS SAP BI/BW system to facilitate reporting requirements;
 - b. Analyze, plan, log and monitor application for performance and data integrity;
 - c. Design, develop, build and support reports using the SAP BI/BW toolsets for all DRMIS requirements;
 - d. Assist in the development and update of BI/BW training documentation;
 - e. Recommend solutions for optimizing existing DRMIS BI/BW objects to improve performance;

-
- f. Analyze, document and apply SAP Service Marketplace Support Portal notes in support of problem and change analysis;
 - g. Provide knowledge transfer to departmental personnel on an on-going basis.
- 3.15 The Extract, Transform, Load (ETL) Specialist Level 2 must perform the following tasks:
- a. Develop and test IBM DataStage and its foundation tools , jobs as per technical design specifications
 - b. Maintain, enhance, and optimize ETL jobs;
 - c. Research, escalate, and resolve support issues related to ETL jobs;
 - d. Analyze, design, optimize and implement PL/SQL stored procedures;
 - e. Develop ETL specifications in compliance with DRMIS IT Architecture; and
 - f. Provide knowledge transfer to departmental personnel on an on-going basis.
- 3.16 The BusinessObjects Developer Level 3, Level 2 must perform the following tasks:
- a. Develop and design SAP BusinessObjects Universes, Webi reports, dashboards to support DRMIS user requirements;
 - b. Maintain SAP BusinessObjects XI Reporting Server;
 - c. Run queries and reports as required;
 - d. Create SAP BusinessObjects reports using InfoView and Universes, and perform web integration of all reports using SDK (Java and .NET);
 - e. Analyze, document and apply SAP Service Marketplace Support Portal notes in support of problem and change analysis; and
 - f. Provide knowledge transfer to departmental personnel on an on-going basis
- 3.17 The SAP Enterprise Performance Management Specialist Level 2 must perform the following tasks:
- a. Develop and document SAP functional, business and/or system requirements specifications for Business Planning and Consolidation (BPC);
 - b. Develop and document screen, report and interface requirements in the DRMIS;
 - c. Develop functional, business and/or system interface or interaction capability as per specifications/requirements for BPC;
 - d. Design methods and procedures for SAP modules that are integrated within an the DRMIS solution;
 - e. Develop, test, document and implement changes to SAP modules that are integrated within an SAP solution;

- f. Analyze, develop, test, document and implement changes for Business Intelligence or Business Objects integration points and reporting.
- g. Document forms, manuals, programs, interfaces, release notes, data files work instructions and procedures;
- h. Analyze, document SAP Service Marketplace Support Portal notes in support of problem and change analysis;
- i. Assist Business Analyst in the conduct of business and system requirements workshops;
- j. Provide knowledge transfer to departmental personnel on an on-going basis

3.18 The Tester Level 2 must perform the following tasks:

- a. Develop test scenarios and test scripts;
- b. Execute software testing procedures for unit test, integration testing and regression testing with emphasis on automating the testing procedures as per the DRMIS test strategies and processes;
- c. Establish validation and verification capability which assumes functional and performance compliance; and
- d. Provide knowledge transfer to departmental personnel on an on-going basis

3.19 The Transport Coordinator Level 2 must perform the following tasks:

- a. Track and manage versions of multiple DRMIS environments;
- b. Set, track and control strategy and timing of movement of transports between multiple DRMIS environments;
- c. Identify, communicate and coordinate transport problem resolution with other DRMIS team members;
- d. Work collaboratively with team members to ensure that releases and all required instructions have been properly packaged and tested for action; and
- e. Provide knowledge transfer to departmental personnel on an on-going basis.

3.20 The Quality Controller Level 2 must perform the following tasks:

- a. Organizing and take action of all aspects of quality management including contribution to the development and implementation of an integrated approach to quality, risk and performance management;
- b. Developing, deploying and evaluating existing DRMIS policies, procedures, standards, initiatives, metrics, forms and tools for the quality management system;

-
- c. Leading process improvement initiatives, and facilitating and/or coaching teams which are performing process improvement initiatives;
 - d. Managing, monitoring and conducting conformance audits of a Quality Management System, reporting results including recommendations, tracking , reporting and implementation of appropriate corrective actions to deal with the non-conformances; and
 - e. Preparing reports concerning the capabilities, strengths and weaknesses of Quality Management Systems.
 - f. Provide knowledge transfer to departmental personnel on an on-going basis.
- 3.21 The Configuration Management Specialist Level 3 must perform the following tasks:
- a. Coordination to maintain and manage the configuration items of all components of the DRMIS;
 - b. Developing and maintaining configuration management plans
 - c. Maintains application & source code versions and promotes approved applications to test and production environments.
 - d. Performing support duties for DRMIS control boards such as design reviews and the DRMIS Change Control Board; other working groups to include agenda and minute preparation, coordination with board member, and tracking action item status
 - e. Creates, maintains and revises documentation in support of configuration items and configuration management plans using Configuration Management Tools such as SAP Solution Manager; ;
 - f. Adding or importing new configuration items as required
 - g. Provide knowledge transfer to departmental personnel on an on-going basis.
- 3.22 The Training Development, Delivery and Support Level 2 must perform the following tasks:
- a. Plan and monitor training projects;
 - b. Gather and document training requirements;
 - c. Recommend instructional media and strategies;
 - d. Develop and maintain training materials using uPerform;
 - e. Prepare end-users for implementation of courseware materials; and
 - f. Deliver visual, oral, and written form with individuals, small group, and in front of large audiences.
 - g. Participate in requirements workshops.
 - h. Provide knowledge transfer to departmental personnel on an on-going basis.

3.23 The Business Support Specialist Level 1 must perform the following tasks:

- a. Perform a variety of SAP-related problem analysis and monitoring tasks, monitor the DRMIS SAP Solution Manager and respond appropriately to user requests and problems.
- b. Perform initial problem analysis and triage problem to other appropriate DRMIS employees or contractors when appropriate.
- c. Maintain liaison with the DRMIS end users and the DRMIS technical/functional staff to communicate the status of problem resolution to end users; log and track requests for assistance.
- d. Develop, implement, and/or participate in the preparation of procedure manuals and documentation for service desk use; conduct periodic user satisfaction surveys and track user problem trends; make recommendations for improvements to the SAP systems and create reports based on information provided from user surveys and trends.
- e. Develop, implement, and/or participate in the distribution of system related information to users to include information such as service desk procedures and handbooks.
- f. Participate in the development of a comprehensive training plan for service desk procedures; assist in training personnel providing backup coverage.
- g. Participate in on-site support of the DRMIS to end users.
- h. Support Master Data Management activities.
- i. Reset end user passwords
- j. Provide knowledge transfer to departmental personnel on an on-going basis.

3.24 The Auditor - Security, Privacy and Internal Controls Level 2 must perform the following tasks:

- a. Review and monitor security and privacy measures against legal, policy and regulatory requirements and report on any deficiencies with recommendations to rectify any issues as it pertains to the DRMIS landscape;
- b. Conduct periodic reviews of system IT General Controls and report on any deficiencies;
- c. Review system logs and access records to ensure that all access to and information in the DRMIS is conducted by personnel with the appropriate authorizations and security clearances;
- d. Provide knowledge transfer to departmental personnel on an on-going basis.

4. Deliverables

4.1 The Project Manager – Level 3 must provide the following deliverables:

a. Provide reporting as follows:

- Action Item register
- Resource Utilization Plan
- Knowledge Transfer Plan
- Contractor Schedule Slippage Report
- Project Status Reporting
- Task Authorization Status Reporting
- Contractor management Status Report
- Contractor Expenditure Report
- Resource utilization Plan

b. Document risks, risk mitigation, issues and issue resolution (ref 33.1f)

c. Document and maintain plans; determine budgetary requirements, the composition, roles and responsibilities and terms of reference for the Contractor resources using a variety of project management tools; (ref 33.1 g)

d. Documented status of activities including financial reporting on a weekly basis based on outlined reporting requirement; and (ref 3.1 h)

e. Knowledge transfer sessions, presentations and documentation (ref 3.1 i)

4.2 The Application Solution Architect – Level 3 must provide the following deliverables:

- a. SAP technical architecture, framework and strategy documents (ref 3.2 a)
- b. Document SAP solution recommendations (ref 3.2 b)
- c. Written feedback of functional requirements (ref 3.2 g & h)
- d. Knowledge transfer sessions, presentations and documentation.(ref 3.2 m)

4.3 The Technical Architect, Level 3 must provide the following deliverables:

- a. SAP technical architecture, framework and strategy documents (ref 3.3 a)
- b. Business Cases (ref 3.3 h)
- c. Impact analysis documents (ref 3.3 i)
- d. Document system optimization recommendations (ref 3.3 j)
- e. Document Standard Operating Procedures (SOPs) (ref 3.3 l)
- f. Knowledge transfer sessions, presentations and documentation.(ref 3.3 m)

4.4 The SAP Functional Analyst – Core & Specialized

Level 3, Level 2 and Level 1 must provide the following deliverables:

- a. Business Case and functional requirements specification (ref 3.4 a, b & c)
- b. Documentation related to system changes(ref 3.4 f&g)
- c. Knowledge transfer sessions, presentations and documentation.(ref 3.4 k)

4.5 The BASIS Administrator Level 3, must provide the following deliverables:

- a. Document installation processes (ref 3.5 a)
- b. Document issues and lessons learned (ref 3.5 d)
- c. Standard Operating Procedures (SOPs) (ref 3.5 f)
- d. Knowledge transfer sessions, presentations and documentation.

4.6 The UNIX and Linux Administrator Level must provide the following deliverables:

- a. Document installation processes (ref 3.6 c)
- b. Upgrade UNIX and Linux systems as required(ref 3.6 e)
- c. Standard Operating Procedures (SOPs) (ref 3.6 j)
- d. Knowledge transfer sessions, presentations and documentation.

4.7 The Windows Administrator Level 2, must provide the following deliverables:

- a. Document installation processes (ref 3.7 c)
- b. Document issues and lessons learned (ref 3.7 f)
- c. Standard Operating Procedures (SOPs) (ref 3.7 i)
- d. Knowledge transfer sessions, presentations and documentation.

4.8 The Network Manager Level 3, must provide the following deliverables:

- a. Document installation processes (ref 3.8 c)
- b. Document recommendations (ref 3.8 c & g)
- c. Standard Operating Procedures (SOPs) (ref 3.8 l)
- d. Knowledge transfer sessions, presentations and documentation (ref 3.8 m).

4.9 The Application Administrator Level 3, must provide the following deliverables:

- a. Document installation processes (ref 3.9 c)
- b. Document issues and lessons learned (ref 3.9 c)
- c. Standard Operating Procedures (SOPs) (ref 3.9 f)
- d. Knowledge transfer sessions, presentations and documentation (ref 5.9 i)

4.10 Roles & Authorization (R&A) Specialist Level 2, must provide the following deliverables:

- a. Technical specifications (ref 3.10 b)
- b. Record data (ref 3.10 c)
- c. Standard Operating Procedures (SOPs) (ref 3.10 f)
- g. Knowledge transfer sessions, presentations and documentation (ref 3.10 g)

4.11 The Programmer/Software Developer resource Level 3, Level 2 and Level 1 must provide the following deliverables:

- a. Technical specifications (ref 3.11 a & f)
- b. Data conversion strategy report (ref 3.11 c);
- c. Report on impacts of SAP Service Marketplace Support Portal notes (ref 3.11 e)
- d. Knowledge transfer sessions, presentations and documentation.(ref 3.11 g)

4.12 The Portal Specialist Level 3, must perform, must provide the following deliverables:

- a. Technical specifications (ref 3.12 a & j)
- b. Data conversion strategy report (ref 3.12 g)
- c. Report on impacts of SAP Service Marketplace Support Portal notes (ref 3.12 i)
- d. Knowledge transfer sessions, presentations and documentation (ref 5.12 k)

4.13 The Interface Specialist Level 3, must provide the following deliverables:

- a. Document installation processes (ref 3.13 a)
- b. Standard Operating Procedures (SOPs) (ref 3.13 e)
- c. Knowledge transfer sessions, presentations and documentation (ref 3.13 f)

4.14 The SAP BI/BW Specialist Level 3, Level 2, Level 1 must provide the following deliverables:

- a. Technical specifications (ref 3.14 a)
- b. BI/BW training documentation (ref 3.14 d);

- c. Report on impacts of SAP Service Marketplace Support Portal notes (ref 3.14 f);
 - d. Knowledge transfer sessions, presentations and documentation (ref 3.14 g)
- 4.15 The Extract, Transform, Load (ETL) Specialist Level 2 must provide the following deliverables:
 - a. Document recommendations (ref 3.15 b)
 - b. Technical specifications (ref 3.15 e)
 - c. Knowledge transfer sessions, presentations and documentation (ref 3.15 f)
- 4.16 The BusinessObjects Developer Level 3, Level 2 must provide the following deliverables:
 - a. Technical specifications (ref 3.16 a)
 - b. Report on impacts of SAP Service Marketplace Support Portal notes (ref 3.16 e)
 - c. Knowledge transfer sessions, presentations and documentation (ref 3.16 f)
- 4.17 The SAP Business Planning and Consolidation Analyst Level 2 must provide the following deliverables:
 - a. Business Case and functional requirements specification (ref 3.17 a, b & c)
 - b. Documentation related to system changes(ref 3.17f & g)
 - c. Knowledge transfer sessions, presentations and documentation.(ref 3.17 l)
- 4.18 The Tester Level 2 must perform, must provide the following deliverables:
 - a. Test scenarios and test scripts (ref 3.18 a);
 - b. Knowledge transfer sessions, presentations and documentation (ref 3.18 d)
- 4.19 The Transport Coordinator Level 2 must provide the following deliverables:
 - a. Document transports (ref 3.19 a)
 - b. Standard Operating Procedures (SOPs) (ref 3.19 b);
 - c. Knowledge transfer sessions, presentations and documentation (ref 3.19 e)
- 4.20 The Quality Controller Level 2 must provide the following deliverables:
 - a. Documenting internal policies, procedures, standards, initiatives, metrics, forms and tools (ref 3.20b)
 - b. Audit reports including recommendations, tracking , reporting and implementation (ref 3.20 c)

- c. Reports concerning the capabilities, strengths and weaknesses of Quality Management Systems. (ref 3.20 d)
- d. Knowledge transfer sessions, presentations and documentation (ref 3.20 f)

4.21 The Configuration Management Specialist Level 3 must provide the following deliverables:

- a. Configuration management plans (ref 3.21 b)
- b. Documentation in support of configuration items and configuration management plans (ref 3.21 e);
- c. Knowledge transfer sessions, presentations and documentation (ref 3.21 g)

4.22 The Training Development, Delivery and Support Level 2 must provide the following deliverables:

- a. Training Plan (ref 3.22 a)
- b. Document training requirements, recommendations and strategies (ref 3.22 b)
- c. Training/Courseware materials (ref 3.22 d)
- d. Knowledge transfer sessions, presentations and documentation (ref 3.22 h)

4.23 The Business Support Specialist Level 1 must provide the following deliverables:

- a. Document requests for assistance.(ref 3.23 c)
- b. Procedure manuals and documentation for service desk user; reports based on information provided from user surveys and trends (ref 3.23 d).
- c. Document service desk procedures and handbooks (ref 3.23 e).
- d. Training plan for service desk procedures (ref 3.23 f)
- e. Knowledge transfer sessions, presentations and documentation (ref 3.23 j)

4.24 The Auditor - Security, Privacy and Internal Controls Level 2 must provide the following deliverables:

- a. Document recommendations (ref 3.24 a)
- b. Report on any deficiencies (ref 3.24 b)
- c. Knowledge transfer sessions, presentations and documentation (ref 3.24 d)

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APPENDIX B TO ATTACHMENT B –**RESOURCING DETAILS TO TASK AUTHORIZATION NO. 001 – THE DRMIS FOR DND**

The following resource categories and levels of expertise are required to perform the work under this Task Authorization per the estimated level of effort below:

Resource Category	Level of Expertise	Estimated # of Resources	Estimated Level of effort per resource – Year 1 (working days)	Estimated Level of effort per resource – Year 2 (working days)	Estimated Level of effort per resource – Year 3 (working days)	# of Resource requiring Canadian Eyes Only
Project Manager	3	1	220	220	220	
Application Solution Architect	3	1	220	220	220	
Technical Architect	3	1	220	220	220	
SAP Functional Analyst Core						
SAP Functional Analyst:FI AP/ACQ	3	1	220	220	220	1
SAP Functional Analyst:FI AP/ACQ	2	2	220	220	220	
SAP Functional Analyst:FI-AA	3	1	220	220	220	
SAP Functional Analyst:FI-AA	2	1	220	220	220	1
SAP Functional Analyst:FI-CO	3	2	220	220	220	
SAP Functional Analyst:FI-SPL/GL	3	1	220	220	220	
SAP Functional Analyst:FI-SPL/GL	2	1	220	220	220	
SAP Functional Analyst:FI-AR	3	1	220	220	220	
SAP Functional Analyst:FI-AR	2	1	220	220	220	
SAP Functional Analyst:MM	3	6	220	220	220	1
SAP Functional Analyst:MM	2	3	220	220	220	1
SAP Functional Analyst:MM	1	2	220	220	220	
SAP Functional Analyst:PS	3	1	220	220	220	
SAP Functional Analyst:PS	2	1	220	220	220	
SAP Functional Analyst:Solution Manager	3	1	220	220	220	
SAP Functional Analyst Specialized			220			

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SAP Functional Analyst: EAM	3	6	220	220	220	1
SAP Functional Analyst:EAM	2	2	220	220	220	1
SAP Functional Analyst:EAM	1	1	220	220	220	
SAP Functional Analyst:FI-FM	3	2	220	220	220	
SAP Functional Analyst:FI-FM	2	1	220	220	220	
SAP Functional Analyst:WFM/HCM	3	2	220	220	220	
SAP Functional Analyst:WFM/HCM	2	1	220	220	220	
SAP Functional Analyst:RE	3	1	220	220	220	
SAP Functional Analyst:RE	2	2	220	220	220	
SAP Functional Analyst:DFPS	3	2	220	220	220	
SAP Functional Analyst:MDS	3	2	220	220	220	
BASIS Administrator	3	2	220	220	220	1
UNIX and Linux Administrator	2	1	220	220	220	
Windows Administrator	2	1	220	220	220	
Network Manager	3	1	220	220	220	
Application Administrator	3	1	220	220	220	
Roles & Authorizations (R&A) Specialist	2	4	220	220	220	1
Programmer/Software Developer			220	220	220	
SAP ABAP	3	3	220	220	220	2
SAP ABAP	2	2	220	220	220	1
SAP ABAP	1	3	220	220	220	
SAP ABAP with speciality in Workflow	3	1	220	220	220	
SAP ABAP with speciality in SAPSCRIPT	3	1	220	220	220	
Java/ J2EE	3	1	220	220	220	
SAP ABAP with speciality in Web Application Services	2	1	220	220	220	
SAP ABAP with speciality in Adobe Life Cycle Designer	2	1	220	220	220	
SAP Portal Specialist	3	1	220	220	220	1
Interface Specialist - PI and Redwood	3	1	220	220	220	
SAP BI/BW Specialist	3	2	220	220	220	
SAP BI/BW Specialist	2	2	220	220	220	
SAP BI/BW Specialist	1	1	220	220	220	

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Extract, Transform, Load (ETL) Specialist	2	2	220	220	220	
SAP BusinessObjects Developer	3	2	220	220	220	
SAP BusinessObjects Developer	2	2	220	220	220	
Business Planning and Consolidation Analyst	2	1	220	220	220	
Tester	2	2	220	220	220	
Transport Coordinator	2	1	220	220	220	
Quality Controller	2	1	220	220	220	
Configuration Management Specialist	3	1	220	220	220	
Training Development, Delivery and Support	2	1	220	220	220	
Business Support Specialist	1	1	220	220	220	
Auditor - Security, Privacy and Internal Controls	2	1	220	220	220	1

ATTACHMENT C - TEAM CERTIFICATION

Canada believes that there is a strong correlation between the success of an initiative and a Contractor with well-established relationships with its team members (joint venture partners, partners, parent organization, affiliated organization, any subsidiary organization and major tier-one subcontractors).

Therefore, by signing the certification below, the Bidder hereby certifies that:

- (i) All of the Bidder's team members identified in its proposal have a signed teaming agreement or signed Contract in respect of the services to be provided under any contract resulting from this RFP, prior to the bid closing date (A signed letter of intent from a team member is not sufficient);
- (ii) Where the team member is a related organization (i.e. parent, affiliated and/or subsidiary organization), the teaming agreement or Contract for the services to which the experience relates, must stipulate that the Bidder can rely upon and use the experience of the team member throughout the performance of any resulting Contract; and
- (iii) Where the team member is a major tier-one subcontractor or limited partner, the teaming agreement or Contract must stipulate that the team member whose experience is being presented for evaluation will be actively responsible for the delivery of those services to which the experience relates under any resulting Contract.

In order to demonstrate that it meets this requirement, the Bidder is requested to provide the following certification:

CERTIFICATION SIGNATURE

We hereby certify compliance with the above noted requirements and have signed teaming agreements that meet the above requirements with the following team members:

(Bidders must enter the names of the organization(s) for which teaming agreements or Contracts are in place).

We also certify that the signature below is that of a person authorized to sign on behalf of the Bidder.

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Signature

Date

Title of the person authorized to sign on behalf of the Bidder

Name of Bidder

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BIDDER FORMS

BID SUBMISSION FORM NO. 1	
Bidder's full legal name <i>[Note to Bidders: Bidders who are part of a corporate group should take care to identify the correct corporation as the Bidder.]</i>	
Authorized Representative of Bidder for evaluation purposes (e.g., clarifications)	Name: <input style="width: 90%;" type="text"/>
	Title: <input style="width: 90%;" type="text"/>
	Address: <input style="width: 90%;" type="text"/>
	Telephone #: <input style="width: 90%;" type="text"/>
	Fax #: <input style="width: 90%;" type="text"/>
	Email: <input style="width: 90%;" type="text"/>
Bidder's Procurement Business Number (PBN) <i>[see the Standard Instructions 2003]</i> <i>[Note to Bidders: Please ensure that the PBN you provide matches the legal name under which you have submitted your bid. If it does not, the Bidder will be determined based on the legal name provided, not based on the PBN, and the Bidder will be required to submit the PBN that matches the legal name of the Bidder.]</i>	
Jurisdiction of Contract: Province or Territory in Canada the Bidder wishes to be the legal jurisdiction applicable to any resulting contract (if other than as specified in solicitation)	
Former Public Servants See the Article in Part 2 of the bid solicitation entitled "Former Public Servant" for a definition of "Former Public Servant".	Is the Bidder a FPS in receipt of a pension as defined in the bid solicitation? Yes _____ No _____ If yes, provide the information required by the Article in Part 2 entitled "Former Public Servant "

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BID SUBMISSION FORM NO. 1		
Licensed Software Maintenance and Support:	Is the Bidder a FPS who received a lump sum payment under the terms of the terms of the Work Force Adjustment Directive? Yes ____ No ____ If yes, provide the information required by the Article in Part 2 entitled "Former Public Servant "	
	Toll-free Telephone Access:	
	Toll-Free Fax Access:	
	E-Mail Access:	
Website address for web support:		
Security Clearance Level of Bidder [include both the level and the date it was granted] [Note to Bidders: Please ensure that the security clearance matches the legal name of the Bidder. If it does not, the security clearance is not valid for the Bidder.]		
On behalf of the Bidder, by signing below, I confirm that I have read the entire bid solicitation including the documents incorporated by reference into the bid solicitation and I certify that: <ol style="list-style-type: none"> The Bidder considers itself and its products able to meet all the mandatory requirements described in the bid solicitation; This bid is valid for the period requested in the bid solicitation; All the information provided in the bid is complete, true and accurate; and If the Bidder is awarded a contract, it will accept all the terms and conditions set out in the resulting contract clauses included in the bid solicitation. 		
Signature of Authorized Representative of Bidder		

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Competition Act 45: Conspiracies, agreements or arrangements between competitors 46: Foreign directives 47: Bid rigging 49: Agreements or arrangements of federal financial institutions	<input type="checkbox"/>	<input type="checkbox"/>	
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¹ for which no pardon or equivalent has been received.

	Yes	No	Comments
52: False or misleading representation 53: deceptive notice of winning a prize			
Corruption of Foreign Public Officials Act 3: Bribing a foreign public official 4: Accounting 5: Offence committed outside Canada	<input type="checkbox"/>	<input type="checkbox"/>	
Controlled Drugs and Substance Act 5: Trafficking in substance 6: Importing and exporting 7: Production of substance	<input type="checkbox"/>	<input type="checkbox"/>	
Other Acts 239: False or deceptive statements of the Income Tax Act 327: False or deceptive statements of the Excise Tax Act	<input type="checkbox"/>	<input type="checkbox"/>	

Additional Comment

--

☐ I, (name) _____, (position) _____, of
(company name bidder) _____ authorise
PWGSC to collect and use the information provided, in addition to any other information that may
be required to make a determination of ineligibility and to publicly disseminate the results.

☐ I, (name) _____, (position) _____, of
(company name bidder) _____ certify that
the information provided in this form is, to the best of my knowledge, true and complete. Moreover,
I am aware that any erroneous or missing information could result in the cancellation of my bid as
well as a determination of ineligibility/suspension.

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We appreciate your interest in doing business with The Government of Canada and your understanding on the additional steps that we need to take to protect the integrity of PWGSC's procurement process.

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Form 3**List of Names Form**

In accordance with Part 5, Article 5.2 (a) – Integrity Provision – List of Names, please complete the Form below.

Complete Legal Name of Company	
Company's address	
Company's Procurement Business Number (PBN)	
Solicitation number	
Board of Directors (Use Format – first name last name) Or put the list as an attachment	
1. Director	
2. Director	
3. Director	
4. Director	
5. Director	
6. Director	
7. Director	
8. Director	
9. Director	
10. Director	
Other members	
Comments	

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Form 4

FEDERAL CONTRACTORS PROGRAM FOR EMPLOYMENT EQUITY – CERTIFICATION

I, the Bidder, by submitting the present information to the Contracting Authority, certify that the information provided is true as of the date indicated below. The certifications provided to Canada are subject to verification at all times. I understand that Canada will declare a bid non-responsive, or will declare a contractor in default, if a certification is found to be untrue, whether during the bid evaluation period or during the contract period. Canada will have the right to ask for additional information to verify the Bidder's certifications. Failure to comply with any request or requirement imposed by Canada may render the bid non-responsive or constitute a default under the Contract.

For further information on the Federal Contractors Program for [Employment and Social Development Canada \(ESDC\)](#) - Labours' website.

Date: _____ (YYYY/MM/DD) (If left blank, the date will be deemed to be the bid solicitation closing date.)

Complete both A and B.

A. Check only one of the following:

- ☐ A1. The Bidder certifies having no work force in Canada.
- ☐ A2. The Bidder certifies being a public sector employer.
- ☐ A3. The Bidder certifies being a [federally regulated employer](#) being subject to the *Employment Equity Act*.
- ☐ A4. The Bidder certifies having a combined work force in Canada of less than 100 employees (combined work force includes: permanent full-time, permanent part-time and temporary employees [temporary employees only includes those who have worked 12 weeks or more during a calendar year and who are not full-time students]).

A5. The Bidder has a combined workforce in Canada of 100 or more employees; and

- ☐ A5.1 The Bidder certifies already having a valid and current [Agreement to Implement Employment Equity](#) (AIEE) in place with ESDC -Labour.

OR

- ☐ A5.2. The Bidder certifies having submitted the [Agreement to Implement Employment Equity \(LAB1168\)](#) to ESDC -Labour. As this is a condition to contract award, proceed to completing the form Agreement to Implement Employment Equity (LAB1168), duly signing it, and transmit it to ESDC -Labour.

B. Check only one of the following:

- ☐ B1 The Bidder is not a Joint Venture.

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OR

- () B2. The Bidder is a Joint venture and each member of the Joint Venture must provide the Contracting Authority with a completed annex Federal Contractors Program for Employment Equity - Certification. (Refer to the Joint Venture section of the Standard Instructions).