



**RETURN BIDS TO:
RETOURNER LES SOUMISSIONS À:**

**Bid Receiving - PWGSC / Réception des
soumissions - TPSGC**
11 Laurier St. / 11, rue Laurier
Place du Portage, Phase III
Core 0B2 / Noyau 0B2
Gatineau, Québec K1A 0S5
Bid Fax: (819) 997-9776

**Request For a Standing Offer
Demande d'offre à commandes**

National Master Standing Offer (NMSO)
Offre à commandes principale et nationale (OCPN)

Canada, as represented by the Minister of Public Works and
Government Services Canada, hereby requests a Standing Offer
on behalf of the Identified Users herein.

Le Canada, représenté par le ministre des Travaux Publics et
Services Gouvernementaux Canada, autorise par la présente,
une offre à commandes au nom des utilisateurs identifiés
énumérés ci-après.

Comments - Commentaires

**Vendor/Firm Name and Address
Raison sociale et adresse du
fournisseur/de l'entrepreneur**

Issuing Office - Bureau de distribution
Training and Specialized Services Division/Division de la
formation et des services spécialisés
11 Laurier St. / 11, rue Laurier
10C1, Place du Portage
Gatineau, Québec K1A 0S5

Title - Sujet Lean Six Sigma Training	
Solicitation No. - N° de l'invitation EN578-161617/B	Date 2016-10-17
Client Reference No. - N° de référence du client 20161617	GETS Ref. No. - N° de réf. de SEAG PW-\$\$ZH-113-30526
File No. - N° de dossier 113zh.EN578-161617	CCC No./N° CCC - FMS No./N° VME
Solicitation Closes - L'invitation prend fin at - à 02:00 PM on - le 2016-11-28	
Time Zone Fuseau horaire Eastern Standard Time EST	
Delivery Required - Livraison exigée See Herein	
Address Enquiries to: - Adresser toutes questions à: Reynolds(zh), Diane	Buyer Id - Id de l'acheteur 113zh
Telephone No. - N° de téléphone (873)469-3941 ()	FAX No. - N° de FAX (819)956-9235
Destination - of Goods, Services, and Construction: Destination - des biens, services et construction: See Herein Voir aux présentes	
Security - Sécurité This request for a Standing Offer does not include provisions for security. Cette Demande d'offre à commandes ne comprend pas des dispositions en matière de sécurité.	

Instructions: See Herein

Instructions: Voir aux présentes

Vendor/Firm Name and Address Raison sociale et adresse du fournisseur/de l'entrepreneur	
Telephone No. - N° de téléphone	Facsimile No. - N° de télécopieur
Name and title of person authorized to sign on behalf of Vendor/Firm (type or print) Nom et titre de la personne autorisée à signer au nom du fournisseur/ de l'entrepreneur (taper ou écrire en caractères d'imprimerie)	
Signature	Date

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PART 1 - GENERAL INFORMATION

1.1 Introduction

The Request for Standing Offers (RFSO) is divided into six parts plus attachments and annexes, as follows:

- Part 1 General Information: provides a general description of the requirement;
- Part 2 Offeror Instructions: provides the instructions applicable to the clauses and conditions of the RFSO;
- Part 3 Offer Preparation Instructions: provides Offerors with instructions on how to prepare their offer to address the evaluation criteria specified;
- Part 4 Evaluation Procedures and Basis of Selection: indicates how the evaluation will be conducted, the evaluation criteria which must be addressed in the offer, and the basis of selection;
- Part 5 Certifications: includes the certifications to be provided; and
- Part 6 6A, Standing Offer, and 7B, Resulting Contract Clauses:
 - 6A, includes the Standing Offer containing the offer from the Offeror and the applicable clauses and conditions; and
 - 6B, includes the clauses and conditions which will apply to any contract resulting from a call-up made pursuant to the Standing Offer.

The Annexes include the Statement of Work, the Basis of Payment and any other annexes

1.2 Summary

To provide Lean Six Sigma training to any federal government department/agency and Crown Corporation across Canada in both of Canada's official languages.

The Offeror must provide training courses that include Instructors, manuals and materials to federal government employees who request classroom training for Lean Six Sigma at a designated belt level (white, yellow, green and black) and/or the master black belt level. Obtaining a belt level will enable federal government employees to gain insight on how to integrate Lean Six Sigma tools and methodology into their work processes. The training should also enable federal government employees to look for opportunities to achieve operational excellence using Lean Six Sigma methodology.

The period for making call-ups against the Standing Offer is from date of issuance for a period of two years.

In as much as possible, every two years, Public Works and Government Services Canada (PWGSC) may issue a RFSO to allow new offerors to become pre-qualified or to replace the Standing Offers.

The requirement is subject to the provisions of the North American Free Trade Agreement (NAFTA) and the Agreement on Internal Trade (AIT).

The Federal Contractors Program (FCP) for employment equity applies to this procurement, see Part 5 – Certifications.

There is no security requirement applicable to the Standing Offer.

The RFSO is to establish National Master Standing Offers (NMSOs) for the requirement detailed in the RFSO, to the Identified Users across Canada, excluding locations within Yukon, Northwest Territories, Nunavut, Quebec and Labrador that are subject to Comprehensive Land Claims Agreements (CLCAs). Any requirement for deliveries to locations within CLCAs areas within Yukon, Northwest Territories, Nunavut, Quebec, or Labrador will have to be treated as a separate procurement, outside of the resulting standing offers

1.3 Debriefings

Offerors may request a debriefing on the results of the request for standing offers process. Offerors should make the request to the Standing Offer Authority within 15 working days of receipt of the results of the request for standing offers process. The debriefing may be in writing, by telephone or in person at the sole discretion of the Standing Offer Authority.

1.4 Communications Notification

As a courtesy, the Government of Canada requests that successful offerors notify the Standing Offer Authority in advance of their intention to make public an announcement related to the issuance of a standing offer.

PART 2 - OFFEROR INSTRUCTIONS

2.1 Standard Instructions, Clauses and Conditions

All instructions, clauses and conditions identified in the RFSO by number, date and title are set out in the Standard Acquisition Clauses and Conditions (SACC) Manual (<https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual>) issued by PWGSC.

Offerors who submit an offer agree to be bound by the instructions, clauses and conditions of the RFSO and accept the clauses and conditions of the Standing Offer and resulting contract(s).

The 2006 (2016-04-04), Standard Instructions - Request for Standing Offers - Goods or Services - Competitive Requirements (<https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual/1/2006/20>) are incorporated by reference into and form part of the RFSO.

Subsection 5.4 of 2006, Standard Instructions - Request for Standing Offers - Goods or Services - Competitive Requirements, is amended as follows:

Delete: 60 days
Insert: 90 calendar days

2.2 Submission of Offers

Offers must be submitted only to PWGSC Bid Receiving Unit by the date, time and place indicated on page 1 of the RFSO.

Due to the nature of the RFSO, transmission of offers by facsimile or by electronic email to PWGSC will not be accepted.

2.3 Former Public Servant

Standing Offers issued to former public servants (FPS) in receipt of a pension or of a lump sum payment must bear the closest public scrutiny and reflect fairness in the spending of public funds. In order to comply with Treasury Board policies and directives on standing offers issued to FPS, offerors must provide the information required in the Attachment 2 to Part 3 - Certifications form before standing offer issuance. If the answer to the questions and, as applicable the information required have not been received by the time the evaluation of offers is completed, Canada will inform the Offeror of a time frame within which to provide the information. Failure to comply with Canada's request and meet the requirement within the prescribed time frame will render the offer non-responsive.

2.4 Enquiries

All enquiries must be submitted in writing to the Standing Offer Authority no later than 10 calendar days before the RFSO closing date. Enquiries received after that time may not be answered.

Offerors should reference as accurately as possible the numbered item of the RFSO to which the enquiry relates. Care should be taken by Offerors to explain each question in sufficient detail in order to enable Canada to provide an accurate answer. Technical enquiries that are of a proprietary nature must be clearly marked "proprietary" at each relevant item. Items identified as "proprietary" will be treated as such except where Canada determines that the enquiry is not of a proprietary nature. Canada may edit the question(s) or may request that Offerors do so, so that the proprietary nature of the question(s) is eliminated, and the enquiry can be answered to all Offerors. Enquiries not submitted in a form that can be distributed to all Offerors may not be answered by Canada.

2.5 Applicable Laws

The Standing Offer and any contract resulting from the Standing Offer must be interpreted and governed, and the relations between the parties determined, by the laws in force in the province of Quebec, Canada.

Offerors may, at their discretion, substitute the applicable laws of a Canadian province or territory of their choice without affecting the validity of their offer, by deleting the name of the Canadian province or territory specified and inserting the name of the Canadian province or territory of their choice. If no change is made, it acknowledges that the applicable laws specified are acceptable to the Offerors.

PART 3 - OFFER PREPARATION INSTRUCTIONS

3.1 Offer Preparation Instructions

Canada requests that offerors provide their offer in separately bound sections as follows:

- Section I: Technical Offer (four hard copies);
- Section II: Financial Offer (one hard copy); and
- Section III: Certifications and Additional Information (one hard copy).

The Offeror can submit an offer for Lean Sigma Six training for the designated belt levels (white, yellow, green and black) and/or the master black belt level specified in the Statement of Work, in Annex A; in the Region(s) and/or Metropolitan Area(s) where they can provide Lean Six Sigma training. Canada requests that the Offeror clearly identifies in the first pages of its offer which belt level, the designated belt levels and/or the master black belt level, it is submitting an offer on.

This RFSO uses Portable Document Format (PDF) technology. To access the PDF form, Offerors must have a PDF reader installed. If Offerors do not already have such a reader, there are several PDF readers available on the Internet. It is recommended to use the latest version of PDF reader to benefit all features of the interactive forms.

Prices must appear in the financial offer only. No prices must be indicated in any other section of the offer.

Canada requests that offerors follow the format instructions described below in the preparation of their offer.

- a) use 8.5 x 11 inch (216 mm x 279 mm) paper; and
- b) use a numbering system that corresponds to that of the Request for Standing Offers.

In April 2006, Canada issued a policy directing federal departments and agencies to take the necessary steps to incorporate environmental considerations into the procurement process Policy on Green Procurement (<http://www.tpsgc-pwgsc.gc.ca/ecologisation-greening/achats-procurement/politique-policy-eng.html>). To assist Canada in reaching its objectives, Offerors should:

- 1) use 8.5 x 11 inch (216 mm x 279 mm) paper containing fibre certified as originating from a sustainably-managed forest and containing minimum 30% recycled content; and
- 2) use an environmentally-preferable format including black and white printing instead of colour printing, printing double sided/duplex, using staples or clips instead of cerlox, duotangs or binders.

Section I: Technical Offer

In their technical offer, Offerors should explain and demonstrate how they propose to meet the requirements and how they will carry out the Work.

Section II: Financial Offer

Offerors must submit their financial offer in Canadian funds and in accordance with the pricing schedule detailed in Attachment 1 to Part 3. The total amount of Applicable Taxes must be shown separately.

Offerors must submit their prices and rates FOB destination; Canadian customs duties and excise taxes included, as applicable; and Applicable Taxes excluded.

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20161617

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The prices specified in the pricing schedule, when quoted by the Offeror, includes all the costs to be incurred by the Offeror to meet its obligations under the Standing Offer and any contract resulting from the Standing Offer with the exception of any travel and living expenses.

When preparing their financial offer, offerors should review clause 4.1.2, Financial Evaluation, of Part 4 of the RFSO.

Section III: Certifications and Additional Information

Offerors should provide the certifications required under Part 5 and, as applicable, any related documentation and Additional Information.

Offerors must complete their Certifications and Additional Information by using the PDF fillable form in Attachment 2 to Part 3 - Certifications.

Offerors should complete and sign the interactive form electronically before printing the document for submission. Offerors should note that simply printing the document prior to completing it electronically may omit certain fields that would appear when filling out the form electronically, resulting in incomplete Certifications.

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**ATTACHMENT 1 TO PART 3
PRICING SCHEDULE**

The Offeror should complete this pricing schedule and include it in its financial offer once completed.

If the Offeror adds any conditions or makes changes to the pricing schedule, the Offeror's financial offer will be declared non-responsive.

See the attached Microsoft Excel fillable Attachment 1 to Part 3 - Pricing Schedule.xls form.

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**ATTACHMENT 2 TO PART 3
CERTIFICATIONS AND ADDITIONAL INFORMATION**

See attached PDF fillable Attachment 2 to Part 3 - Certifications.pdf form.

PART 4 - EVALUATION PROCEDURES AND BASIS OF SELECTION

4.1 Evaluation Procedures

- a) Offers will be assessed in accordance with the entire requirement of the RFSO including the technical and financial evaluation criteria; and
- b) An evaluation team composed of representatives of Canada will evaluate the offers.

4.1.1 Technical Evaluation

4.1.1.1 Mandatory Technical Criteria

Refer to Attachment 1 to Part 4.

4.1.2 Financial Evaluation

For offer evaluation and Offeror selection purposes only, the evaluated price of an offer will be determined in accordance with the Pricing Schedule detailed in Attachment 1 to Part 3.

4.2 Basis of Selection

- a) To be declared responsive, an offer must:
 - i. comply with all the requirements of the RFSO; and
 - ii. meet all mandatory technical criteria;
- b) Offers not meeting (i) or (ii) will be declared non-responsive; and
- c) For the designated belt levels (white, yellow, green and black) and/or the master black belt level for each region/metropolitan area, responsive offers will be ranked in ascending order of evaluated prices, the responsive offer with the lowest evaluated price being ranked 1st. For the designated belt levels (white, yellow, green and black) and/or the master black belt level for each region/metropolitan area, the first five ranked responsive offers will be recommended for issuance of a Standing Offer. If an Offeror has more than one responsive offer for the designated belt levels (white, yellow, green and black) and/or the master black belt level in more than one region /metropolitan area, only one Standing Offer will be recommended for issuance which will combine the belt levels for the specific regions/metropolitan areas.

**ATTACHMENT 1 TO PART 4
TECHNICAL CRITERIA**

1. Mandatory Technical Criteria

The bid must meet the mandatory technical criteria specified below. The Bidder must provide the necessary documentation to support compliance with this requirement.

Bids which fail to meet the mandatory technical criteria will be declared non-responsive. Each mandatory technical criterion should be addressed separately.

Number	Mandatory Technical (MT) Criteria	Offer Preparation Instructions
MT1	<p>The Offeror must have a minimum of five years of demonstrated experience delivering Lean Sigma Six training for the combination of each of the designated belt levels (white, yellow, green and black) and/or the master black belt level, as defined in section 1.3 of the Statement of Work to outside clients in both of Canada's official languages within the last seven years as of the RFSO publication date.</p> <p>Outside client refers to a client that is external to the Offeror's organization. Parent companies, affiliates, and subsidiaries are considered internal.</p> <p>To demonstrate experience, the Offeror must provide:</p> <ul style="list-style-type: none">a) The name of the client;b) The name of the course(s) delivered, a description of the course objective and course content;c) Start and end date;d) Duration of each course in days; ande) The official language the course was delivered in.	<p>The following information should be provided for each outside client:</p> <ul style="list-style-type: none">i. Contact Name;ii. Telephone number of Contact;iii. E-mail address of Contact (if available).

PART 5 – CERTIFICATIONS

Offerors must provide the required certifications and additional information to be issued a standing offer.

The certifications provided by Offerors to Canada are subject to verification by Canada at all times. Canada will declare an offer non-responsive, will have the right to set-aside a standing offer, or will declare a contractor in default if any certification made by the Offeror is found to be untrue whether made knowingly or unknowingly during the offer evaluation period, during the Standing Offer period, or during the contract period.

Canada has the right to ask for additional information to verify the Offeror's certifications. If the answer to the questions and, as applicable the information required have not been received by the time the evaluation of offers is completed, Canada will inform the Offeror of a time frame within which to provide the information. Failure to comply with Canada's request and meet the requirement within the prescribed time frame will render the offer non-responsive, result in the setting aside of the Standing Offer or constitute a default under the Contract.

Offerors must complete and sign their certifications required under Part 5 by using the Attachment 2 to Part 3 – Certifications.pdf form.

PART 6 - STANDING OFFER AND RESULTING CONTRACT CLAUSES

6A. STANDING OFFER

6.1 Offer

The Offeror offers to fulfill the requirement in accordance with the Statement of Work at Annex A.

6.2 Security Requirements

There is no security requirement applicable to the Standing Offer.

6.3 Standard Clauses and Conditions

All clauses and conditions identified in the Standing Offer and resulting contract(s) by number, date and title are set out in the Standard Acquisition Clauses and Conditions (SACC) Manual (<https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual>) issued by Public Works and Government Services Canada (PWGSC).

6.3.1 General Conditions

2005 (2016-04-04), General Conditions - Standing Offers - Goods or Services, apply to and form part of the Standing Offer.

6.3.2 Standing Offers Reporting

- a) The Offeror must compile and maintain records on its provision of services to the federal government under contracts resulting from the Standing Offer. The data must be submitted on an annual basis to the Standing Offer Authority;
- b) Electronic reports must be completed and forwarded to the Standing Offer Authority no later than 15 calendar days after the end of the annual period. An electronic version of the form in Annex D will be provided to the Offeror electronically by the Standing Offer Authority;
- c) All data fields of the report must be completed as requested. If some data is not available, the reason must be indicated in the report. If no services are provided during a given period, the Offeror must still provide a "NIL" report; and
- d) Failure to provide fully completed reports in accordance with the above instructions may result in the setting aside of the Standing Offer and the application of a vendor performance corrective measure.

6.4 Term of Standing Offer

6.4.1 Period of the Standing Offer

The period for making call-ups against the Standing Offer is from date of issuance for a period of two years.

6.4.2 Request for Standing Offers

- a) In as much as possible, every two years, PWGSC may issue a bid solicitation to allow new Offerors to become pre-qualified or to replace the Standing Offer;

- b) Each RFSO may contain a technical component, a financial component and a certification component; and
- c) PWGSC may during any RFSO process add and(or) remove and(or) modify existing belt levels.

6.4.3 Comprehensive Land Claims Agreements

The Standing Offer is for the delivery of the requirement detailed in the Standing Offer to the Identified Users across Canada, excluding locations within Yukon, Northwest Territories, Nunavut, Quebec, and Labrador that are subject to Comprehensive Land Claims Agreements (CLCAs). Any requirement for deliveries to locations within CLCAs areas within Yukon, Northwest Territories, Nunavut, Quebec, or Labrador will have to be treated as a separate procurement, outside of the standing offer.

6.5 Authorities

6.5.1 Standing Offer Authority

The Standing Offer Authority is:

Diane Reynolds
Supply Specialist
Public Works and Government Services Canada
Acquisitions Branch
Professional Services Procurement Directorate
Place du Portage, Phase III, 10C1
11 Laurier Street, Gatineau, Quebec, K1A 0S5
Telephone: 873-469-3941
Facsimile: 819-956-9235
E-mail: Diane.Reynolds@tpsgc-pwgsc.gc.ca

The Standing Offer Authority is responsible for the establishment of the Standing Offer, its administration and its revision, if applicable. Upon the making of a call-up, as Contracting Authority, he/she is responsible for any contractual issues relating to individual call-ups made against the Standing Offer by any Identified User.

6.5.2 Offeror's Representative

- a) This individual is the central point of contact within the Offeror for all matters pertaining to this Standing Offer. The Offeror confirms that this individual has the authority to bind it. It is the Offeror's sole responsibility to ensure that the information related to the Offeror Representative is correct and to inform the Standing Offer Authority of any change to it; and

To be identified at time of issuance

- b) The Offeror's Representative may delegate to another individual to represent the Offeror for administrative and technical purposes under any contract resulting from this Standing Offer.

To be identified at time of issuance

6.6 Identified Users

The Identified Users authorized to make call-ups against the Standing Offer include any government department, agency or Crown Corporation listed in Schedules I, I.1, II, III, of the *Financial Administration Act*, R.S., 1985, c. F-11 (<http://laws-lois.justice.gc.ca/eng/acts/F-11/>).

6.7 Call-up Procedures

6.7.1 Multiple Offers Exist

For each Region/Metropolitan Area, up to five Standing Offers will be issued for this requirement. Call-ups will be allocated among all the Offerors in accordance with the processes described below within the specified monetary limitations. When accepted by Canada, each Call-up results in a separate contract between Canada and the Offeror.

6.7.2 Offeror Selection Methodology

Identified Users may direct a contract at or below \$25,000 (Applicable Taxes included) to Offerors qualified within a Region/Metropolitan Area in accordance with the Government Contracts Regulations, irrespective of the ranking of Offerors on the list.

For contracts above \$25,000 (Applicable Taxes included) within a Region/Metropolitan Area, where the Identified User wishes to issue a Call-up under this series of standing offers it must issue an Availability Confirmation Form (ACF) as per Annex D, to either:

- a) the first ranked Offeror on the List, or
- b) up to a maximum of five at once of the highest ranked Offerors on the list (a Group Invitation).
The Standing Offer Authority may increase or decrease the maximum number of Offerors permitted in any Group Invitation during the Standing Offer on 30 calendar days' notice in writing to all Offerors who received a Standing Offer.

If a Call-up is issued, it will be issued to the Offeror that meets the requirements of the ACF and is the highest ranked Offeror on the list. An Offeror ranked lower on the list cannot be chosen where an Offeror ranked above it has not been invited to respond (no ranked Offeror may be skipped).

Amongst the Group Invitation Offerors, if the highest ranking Offeror is unable to meet the requirements of the ACF, the next highest ranked Offeror that responded that meets the requirements may be issued the Call-up. Where that Offeror is unable to meet the requirements of the ACF, the Call-up may be issued to the next highest ranking Group Invitation Offeror that meets the requirements, and this process of invitation may be repeated as required within the Offerors that responded to the ACF, in accordance with the rankings on the list, until a Call-up is issued. In the event of a tie within a Group Invitation, the Call-up may be issued to the Offeror of the Identified User's choice.

Where no Offeror responds, or no Offeror is issued a Call-up in accordance with the procedures outlined above due to none of them being able to meet the requirements of the ACF, the Identified User may issue a single ACF to the next highest ranked Offeror, or may issue another Group Invitation for the requirement to a group comprised of the highest ranked Offerors on the list who were not invited in the previous Group Invitation. This process may be repeated as described above, proceeding sequentially down the list of ranked Offerors (no ranked Offerors may be skipped), until the Call-up is made.

6.7.3 Contents of the ACF

Each ACF will identify the requirements of the Identified User's requirement, including:

- a) The specific Lean Six Sigma belt level(s);
- b) Estimated number of participants for each belt level;
- c) Course delivery date(s) for each belt level;
- d) The location where the required course(s) will be delivered;
- e) The Region/Metropolitan Area;
- f) The language the course(s) must be delivered in;
- g) Travel and living requirements (if applicable);
- h) The contact information for the Identified User; and
- i) The response due date.

The terms and conditions set out in the ACF and Resulting Call-up Clauses that form part of this Standing Offer apply to the Call-up.

6.7.4 Response Requirements

In order to submit a response, the Offeror must complete Section C of the ACF. The Offeror will identify the resource(s) it is proposing to provide the Services. The Offeror must not submit a resume for the proposed resource(s). All qualifications (experience, education and certifications, if applicable) for the proposed resource(s) must be identified by the Offeror in Section C of the ACF. Offerors may respond in either official language, in accordance with the Official Languages Act.

- a) **Contents of Response:** The response must be signed by the Offeror or by an authorized representative of the Offeror. Timely receipt and correct direction of the response is the sole responsibility of the Offeror. The response must include all information necessary to fulfill all the requirements specified in the ACF and clearly identify:
 - i. The resource(s) proposed for the required Lean Six Sigma belt level, along with the proposed resource's qualifications (experience, education, certifications - as applicable) in accordance with section 2.0 of Annex A, Statement of Work; and
 - ii. Information requested to satisfy the level of security clearance required to carry out the Services.

- b) **Timing of Response:** Offerors must provide the response to the Identified User within two working days of the ACF's issuance (or within a longer period if identified in the Form). Failure to provide a response within the specified time frame will be interpreted as being unable to perform the Services.

- c) **Offeror Certification:** By submitting and signing a response to an ACF, the Offeror certifies and warrants each of the following:
 - i. Every resource proposed will be available to perform the Work starting at the time specified in the ACF or agreed to with the Identified User; and
 - ii. If the Offeror has proposed any resource in fulfillment of the requirement who is not an employee of the Offeror, the Offeror certifies that it has written permission from such person or the employer of such person to propose the services of such person in relation to the work to be performed in fulfillment of the requirement and to submit such person's proof of certification to the Identified User. During the assessment of the proposed resource, the Offeror must upon the request of the Identified User provide a copy of such written permission, in relation to any or all non-employees proposed. If the Offeror fails to comply with such a request, the Offeror's response will be considered non-responsive.

- d) **Offeror Acknowledgment:** By submitting and signing a response to an ACF, the Offeror acknowledges each of the following:
 - i. The Identified User has the right but is not obliged to:
 1. Seek clarification or verify any or all information provided by the Offeror with respect to the ACF, either independently or by making a request of the Offeror. Where requested the Offeror will respond to the clarification within two working days of a request by Canada or such longer period as is specified in writing;
 2. Contact any or all of the references supplied, at the sole cost of the Offeror, to validate any information or data submitted by the Offeror. The reference will have a minimum of two working days or a longer period as specified in writing to provide the requested information to the Identified User. Wherever information provided by a reference differs from the information supplied by the Offeror, the information supplied by the reference will be the information taken as accurate.

In respect of (1) or (2) above, if the Offeror does not provide the required information within the time limit requested, Canada may either allow additional time for the response or consider the response not acceptable and proceed with the issuance of the ACF Form to another Offeror or Offerors in accordance with the Offeror Selection Methodology.

- ii. Canada will not delay the issuance of any Call-up to allow Offerors to obtain the required security clearance. It is the responsibility of Offerors to ensure that all information required concerning the security clearance necessary to fulfill the Call-up is provided in its response to the ACF.

6.7.5 Assessment of Proposed Resources

The qualifications and experience of the proposed resource(s) will be assessed against the requirements set out in section 2.0 of Annex A, Statement of Work. The Identified User may request proof of successful completion of formal training, as well as reference information. Canada reserves the right to request references from an Offeror to conduct a reference check to verify the accuracy of the information provided. Should the reference(s) not confirm the required qualifications of the proposed resource(s) to perform the required services, Canada may consider the response not acceptable and proceed with the issuance of the ACF to another Offeror or Offerors in accordance with the Offeror Selection Methodology.

Where the Offeror is requested to provide information regarding qualifications or experience of its proposed resources, Offerors should provide complete details as to where, when, month and year, and how, through which activities/responsibilities, the stated qualifications/experience were obtained. Experience gained during formal education will not be considered work experience. All requirements for work experience will be obtained in a legitimate work environment as opposed to an educational setting. Co-op terms are considered work experience provided they are related to the required services. The month(s) of experience listed for a project whose time frame overlaps that of another referenced project will only be counted once.

Where the Offeror is requested to provide information about the education or proof about the education of the proposed individual, the individual must have obtained its education from a recognized Canadian university, or college or high school, or the equivalent as established by a recognized Canadian academic credentials assessment service, if obtained outside Canada. The list of recognized organizations can be found under the Canadian Information Centre for International Credentials website (<http://www.cicic.ca/2/home.canada>).

Where the Offeror is requested to provide proof of certification of the proposed resource, the Offeror must submit a copy of the certification received or proof that the resource have completed the certification program.

6.8 Call-up Instrument

The Work will be authorized or confirmed by the Identified User(s) using form PWGSC-TPSGC 942, Call-up Against a Standing Offer (<http://publiservice-app.pwgsc.gc.ca/forms/pdf/942.pdf>) or electronic document.

6.9 Limitation of Call-ups

Individual call-ups against the Standing Offer must not exceed \$250,000.00 (Applicable Taxes included).

6.10 Priority of Documents

If there is a discrepancy between the wording of any documents that appear on the list, the wording of the document that first appears on the list has priority over the wording of any document that subsequently appears on the list.

- a) the call up against the Standing Offer, including any annexes;
- b) the articles of the Standing Offer;
- c) the 2005 (2016-04-04), General Conditions - Standing Offers - Goods or Services;
- d) the 2035 (2016-04-04), General Conditions - Higher Complexity – Services;
- e) Annex A, Statement of Work;
- f) Annex B, Basis of Payment;
- g) Annex C, ACF; and
- h) the Offeror's offer dated *insert date of offer*.

6.11 Certifications

6.11.1 Compliance

The continuous compliance with the certifications provided by the Offeror with its offer and the ongoing cooperation in providing additional information are conditions of issuance of the Standing Offer. Certifications are subject to verification by Canada during the entire period of the Standing Offer and of any resulting contract that would continue beyond the period of the Standing Offer. If the Offeror does not comply with any certification, fails to provide the additional information, or if it is determined that any certification made by the Offeror in its offer is untrue, whether made knowingly or unknowingly, Canada has the right to terminate any resulting contract for default and set aside the Standing Offer.

6.12 Applicable Laws

The Standing Offer and any contract resulting from the Standing Offer must be interpreted and governed, and the relations between the parties determined, by the laws in force in the province of Quebec, Canada.

6.13 Travel and Living

The travel and living expenses are calculated differently between the Regions and Metropolitan Areas and could affect the total cost of any contract resulting from a call-up against the Standing Offer. Accordingly, if any Call-up permits payment to an Offeror in its basis of payment for travel and living expenses, such expense will only be reimbursed in accordance with the information provided on the Standing Offer Travel and Living Information web page (<http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/rfdso-sotli-eng.html>) available on the Centralized Professional ePortal web site (<http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/spc-cps-eng.html>).

6.14 Regions and Metropolitan Areas

The "Definitions of the Remote/Virtual Zone (formerly known as the National Zone), Regions and Metropolitan Areas" (<http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/dznrrm-dnzmra-eng.html>) available on the Centralized Professional ePortal web site, are incorporated by reference into this Standing Offer, these definitions exclude any location subject to the CLCAs.

6B. RESULTING CONTRACT CLAUSES

The following clauses and conditions apply to and form part of any contract resulting from a call-up against the Standing Offer.

6.1 Statement of Work

The Contractor must perform the Work described in the call-up against the Standing Offer.

6.2 Standard Clauses and Conditions

6.2.1 General Conditions

2035 (2016-04-04), General Conditions - Higher Complexity - Services, apply to and form part of the Contract.

Section 17 of 2035 General Conditions - Higher Complexity – Services, will not apply to payments made by credit cards.

6.3 Term of Contract

6.3.1 Delivery Date

Delivery must be completed in accordance with the call-up against the Standing Offer.

6.4 Payment

6.4.1 Basis of Payment

The Contractor will be paid in accordance with the Basis of Payment at Annex B, for Work performed under the call-up against the Standing Offer, less the following discounts and in accordance with the terms and conditions listed herein:

- For training at the Contractor's place of business/facility, for each belt level:
 - Classroom training for small groups (2-5 participants): 10% discount/participant;
 - Classroom training for midsize groups (6-10 participants): 15% discount/participant; and
 - Classroom training for large groups (11-20 participants): 20% discount/participant.
- For classroom training at the client department/agency/Crown Corporation site, for each belt level:
 - Classroom training for 1-10 participants: 5% discount/participant; and
 - Classroom training for 11 or more participants: 10% discount/participant.

In consideration of the Contractor satisfactorily completing all of its obligations under the Contract, the Contractor will be paid the firm lot price for the services required in the contract. Customs duties are included, and Applicable Taxes is extra, if applicable.

The Contractor understands that the prices charged to the Identified User will be verified after payment and agrees to promptly refund the Identified User any payment made in excess of the discounted prices in the Standing Offer.

The Contractor understands and agrees that failure to honour the prices, terms and conditions for the period of the Standing Offer may result in the suspension and/or setting aside of the Standing Offer.

6.4.2 Limitation of Expenditure

- a) The Contractor will be paid for Work performed under each approved call-up, in accordance with the Basis of Payment at Annex B of the Standing Offer; and
- b) Canada's total liability to the Contractor under any resultant Call-up will not exceed the Total Price specified in the Call-up.

6.4.3 Method of Payment

H1000C (2008-05-12) Single Payment

6.4.4 SACC Manual Clauses

- a) C0705C (2010-01-11), Discretionary Audit
- b) C2000C (2007-11-30), Taxes- Foreign Based Contractors
- c) A9117C (2007-11-30), T1204-Direct Request

6.4.5 Payment Credits

- a) If the Contractor does not provide a required professional services resource that has all the required qualifications to deliver the training courses under the authorized call-up instrument, the Contractor must credit to Canada a flat rate of \$2,500.00 for administrative expenses, including all travel expenses if applicable, incurred by Canada for the purpose of the course;
- b) Credits Apply during Entire Contract Period: The Parties agree that the credits apply throughout the Contract Period;
- c) Credits represent Liquidated Damages: The Parties agree that the credits are liquidated damages and represent their best pre-estimate of the loss to Canada in the event of the applicable failure. No credit is intended to be, nor will it be construed as, a penalty;
- d) Canada's Right to Obtain Payment: The Parties agree that these credits are a liquidated debt. To collect the credits, Canada has the right to hold back, draw back, deduct or set off from and against any money Canada owes to the Contractor from time to time;
- e) Canada's Rights & Remedies not Limited: The Parties agree that nothing in this Article limits any other rights or remedies to which Canada is entitled under the Contract (including the right to terminate the Contract for default) or under the law generally;
- f) Audit Rights: The Contractor's calculation of credits under the Contract is subject to verification by government audit, at the Contracting Authority's discretion, before or after payment is made to the Contractor. The Contractor must cooperate fully with Canada during the conduct of any audit by providing Canada with access to any records and systems that Canada considers necessary to ensure that all credits have been accurately credited to Canada in the Contractor's invoices. If an audit demonstrates that past invoices contained errors in the calculation of the credits, the Contractor must pay to Canada the amount the audit reveals was required to be credited to Canada, plus interest, from the date Canada remitted the excess payment until the date of the refund (the interest rate is the Bank of Canada's discount annual rate of interest in effect on the date the credit was first owed to Canada, plus 1.25% per year). If, as a result of conducting an audit, Canada determines that the Contractor's records or systems for identifying, calculating or recording the credits are inadequate, the Contractor must implement any additional measures required by the Contracting Authority.

6.4.6 Electronic Payment of Invoices – Call-up

The Contractor accepts to be paid using any of the following Electronic Payment Instrument(s): *To be identified at time of issuance*

- a) Visa Acquisition Card;
- b) MasterCard Acquisition Card;
- c) Direct Deposit (Domestic and International);
- d) Electronic Data Interchange (EDI);
- e) Wire Transfer (International Only);
- f) Large Value Transfer System (LVTS) (Over \$25M).

6.5 Invoicing Instructions

- a) The Contractor must submit invoices in accordance with the section entitled "Invoice Submission" of the general conditions. Invoices cannot be submitted until all work identified in the invoice is completed;
- b) Each invoice must be supported, as applicable, by:
 - i. the call-up number;
 - ii. a copy of the release document and any other documents as specified in the call-up; and
 - iii. a copy of the invoices, receipts and all travel and living expenses.
- c) The original and one copy must be forwarded to the Identified User identified in the call-up for certification and payment.

6.6 Insurance

G1005C (2008-05-12), Insurance

6.7 SACC Manual Clauses

- a) A9062C (2011-05-16), Site Regulations
- b) A9068C (2010-01-11), Site Regulations
- c) A2000C (2006-06-16), Foreign Nationals (Canadian Contractor)
- d) A2001C (2006-06-16), Foreign Nationals (Foreign Contractor)

ANNEX A

STATEMENT OF WORK

1.0 Scope

To provide Lean Six Sigma training to any federal government department/agency and Crown Corporation across Canada in both of Canada's official languages.

1.1 Objective

The Contractor must provide training courses that include Instructors, manuals and materials to federal government employees who request classroom training for Lean Six Sigma at a designated belt level (white, yellow, green and black) and/or the master black belt level. Obtaining a belt level will enable federal government employees to gain insight on how to integrate Lean Six Sigma tools and methodology into their work processes. The training should also enable federal government employees to look for opportunities to achieve operational excellence using Lean Six Sigma methodology.

Excellence is the goal of the Public Service in the design of their programs and services. In this modern workforce, the federal government is continually evolving and Lean Six Sigma methodology will help increase efficiencies by eliminating waste and reducing time in work processes. It will also help organizations drive their business performance by improving and streamlining end-to-end processes. With the elimination of waste, reduction of costs, streamlining process flows, and improvement of productivity and efficiencies, will lead to significant improvements in customer satisfaction.

Lean Six Sigma training for any of the belt levels identified in section 1.3 below must cover the concepts and methodologies required for individuals to obtain certification for any of these "belts".

1.2 Background

Six Sigma is a disciplined, data-driven approach and methodology for eliminating defects in any business process. Six Sigma methodology involves a strategic initiative, with a primary focus on improvement. It is considered a systematic approach towards quality improvements.

The fundamental objective of the Six Sigma methodology focuses on process improvement and variation reduction and accomplished through the use of one or two Six Sigma sub-methodologies: Define, Measure, Analyze, Improve, Control (DMAIC) and Define, Measure, Analyze, Design, Verify (DMADV).

The Six Sigma DMAIC process is used to improve existing processes that fall below specification. The Six Sigma DMADV process is used to develop new processes or products at Six Sigma quality levels. It can also be employed if a current process requires more than just incremental improvement.

1.3 Belt Levels

White Belt (Classroom and Online)

White Belt training will cover the basic principles and vocabulary of Lean Six Sigma. There is no final exam or project requirement for White Belt. The training is used to assist change management.

Yellow Belt

Training will cover the most basic concepts and language of Lean Six Sigma, with an overview of the DMAIC process. Participants will learn to use data in problem solving scenarios. At the end of the course, there will be an exam for individuals to receive certification with "yellow belt".

Green Belt

Green Belt training will cover aspects of DMAIC. Participants will learn how to use standard principles of Lean and understand how to use Six Sigma tools to analyze statistical data and problem-solving techniques with a team. After completion of the course, participants may be able to lead simple projects under the guidance of a Black Belt. Also, there will be an exam for individuals to receive certification with "green belt".

Black Belt

Black Belt training will cover all phases of DMAIC. Training includes instructions on how to use statistical data analysis to implement Lean Six Sigma successfully with projects. Participants will develop superior problem solving skills that can be applied to work situations and project management. Once certified, Black Belts will be able to conduct Lean Six Sigma training and can coach other belt levels.

Master Black Belt

Master Black Belt training will include how individuals can be coached/trained to teach Black and Green Belts. Master Black Belt training is available to those that are Black Belt Certified. Further training will be provided on how to successfully implement DMAIC analysis and develop abilities to coach others on more complex statistical methods.

2.0 Resources

Proposed Instructor(s) providing the Lean Six Sigma training must be certified at a designated black belt level.

At the time of a call-up request, proposed Instructor(s) providing the Lean Six Sigma training must have delivered at least three training sessions on Lean Six Sigma within the last four years.

Proposed Instructor(s) providing the Lean Six Sigma training for bilingual or French training requirements, must be fully fluent in both of Canada's Official Languages (English and French) when requested by the client department/agency/Crown Corporation to provide bilingual or French training.

3.0 Training Manuals and Materials

All training manuals and materials must be the most up to date version and available electronically or in hard copy as requested by the client department/agency/Crown Corporation.

Lean Six Sigma training manuals and materials must be available online 24/7 for individuals who want to obtain their certification(s) online as opposed to classroom training.

Lean Six Sigma training manuals and materials must be available in French and/or English as requested by the client department/agency/Crown Corporation.

4.0 Requirements

The Contractor must be capable of providing training for any of the following requirements:

- Classroom training for individuals who are from a department/agency that does not have enough individuals to form a group, however, will take their training with other groups;
- Classroom training for small groups (2-5 participants);
- Classroom training for midsize groups (6-10 participants);
- Classroom training for large groups (11-20 participants); or
- White belt level only - online training for individuals with online training materials and manuals available 24/7 (any day and any time).

4.1 For training at the Contractor's place of business/facility:

- a) The Contractor must provide the training accessible to participants with physical disabilities. The Contractor must make every reasonable effort to accommodate participants with physical disabilities;
- b) The Contractor's place of business/facility must have an area for coffee breaks and lunch. The room must have sufficient space to permit all students to sit at tables for breaks and lunch. As a minimum, the participants must have access to a refrigerator, a microwave and drinking water when attending the course.

OR

The Contractor's place of business/facility must be within walking distance of at least one restaurant, cafeteria, convenience store, mini-market or any other establishments that offer beverages, sandwiches or prepackaged food.

- c) The Contractor must maintain their place of business/facility by:
 - i. Washing and disinfecting all washrooms, floors, walls and fixtures, in accordance with Department of Health Regulations;
 - ii. Replenish paper towels, toilet tissue and soap containers in all washrooms;
 - iii. Emptying all waste baskets in the classroom, common rest areas and all washrooms;
- d) The participants must have access to a telephone for local calls, at no charge. The place of business/facility must have a telephone number allowing to reach, on urgent basis, the Instructor or any participant attending the course. The Contractor must ensure that this telephone is answered during training hours.

4.2 For classroom training at the client department/agency/Crown Corporation site, the client will:

- a) Confirm course date(s) and Instructor's availability;
- b) Resolve any problems or concerns prior to the start of each course;
- c) Confirm participant's registration;
- d) Provide the training facility and equipment. Before each course starts, prepare the room and ensure the equipment is installed, connected and ready for the Instructor's use;
- e) Make the necessary arrangements to provide Instructor(s) with access to the building and/or classroom; and
- f) Notify the Contractor and the participants in writing by email of any change in the location or if the course is rescheduled or cancelled.

4.3 White belt level only – online training must be highly interactive, web-based courses that have the flexibility to what, where and when to learn.

- a) The Contractor must have a website accessible to client department/agency/Crown Corporation. As a minimum, the website must contain a training calendar;
- b) The website must be available in both of Canada's official languages (English and French) in the Region of Quebec and New Brunswick; and in the following Metropolitan Areas: Montreal, Quebec City, National Capital and Moncton;
- c) The website must be free of errors. The French and English version of the website must be consistent. For the purpose of this requirement, errors include, as a minimum, the following:

-
- i. Accuracy including mistranslation, illogical rendering, lack of clarity and improper use of terminology;
 - ii. Language including syntax (improper sentence construction), calque (expression adopted by one language from another in a more or less literally translated form), under/over translation and faulty usage (gallicisms and anglicisms);
 - iii. Style and adaptation including awkward rendering, word for word translation and incorrect adaptation of any of the following with respect to the end user:
 - tone, conciseness and level of language;
 - Official Titles and Terminology including incorrect use of official titles, acronyms, terminology, client's usage and lack of consistency.
 - Formatting including problems with layout, alignment of paragraphs and titles consistency, incorrect hypertext links and version that does not reproduce the same formatting of tables and charts.

5.0 Location

Lean Six Sigma classroom training can take place either at the Contractor's place of business/facility or at the client department/agency/Crown Corporation site.

6.0 Tasks and Deliverables

6.1 The Contractor must:

- a) Deliver the course(s) in French or English, as specified in the resulting call-up;
- b) Send a registration confirmation by email to all participants identified in the resulting call-up. If the course is rescheduled or cancelled, the Contractor must send a notice or an updated confirmation by email to all participants;
- c) Report any problems immediately to the client department/agency/Crown Corporation; and
- d) Provide the signed attendance list of participants to the client department/agency/Crown Corporation specified in the call-up within two working days following the course by facsimile or as attachment by email.

6.2 For classroom training, the Instructor must:

- a) Provide all instructions, materials, training aids and text books, name cards, pens, writing paper and flip chart, as required to each participant;
- b) Provide administrative briefing to participants at the beginning of the course outlining the location of fire exits, washrooms, lunchrooms, restaurant facilities, telephone access and course outlines; and
- c) Ensure the attendance list has been signed by all participants before the end of the course.

ANNEX B

BASIS OF PAYMENT

1.0 The Contractor will be paid as specified below, for Work performed in accordance with the Contract. Customs duties are included and the applicable taxes are extra.

1.1 The Contractor will be paid a firm all inclusive price per participant as follows:

Belt Level	Firm All Inclusive Price per Participant			
	Region		Metropolitan Area	
	Year 1	Year 2	Year 1	Year 2
White - classroom training	\$	\$	\$	\$
White - online training	\$	\$	\$	\$
Yellow	\$	\$	\$	\$
Green	\$	\$	\$	\$
Black	\$	\$	\$	\$
Master Black	\$	\$	\$	\$

2.0 Course Cancellation

For the cancellation or rescheduling of courses:

- a) Canada may cancel or reschedule a scheduled course without incurring a fee by giving a written notice to the Contractor by e-mail at least 10 calendar days prior to the delivery date;
- b) In the event that Canada cancels a course between four to nine calendar days prior to the delivery date, the Contractor will be paid 25% of the price per course in accordance with Annex B, Basis of Payment;
- c) In the event that Canada cancels a course three or fewer calendar days prior to the delivery date, the Contractor will be paid 50% of the price per course in accordance with Annex B, Basis of Payment;
- d) In the event that Canada cancels or reschedules a scheduled course on the day of or during the course, the Contractor will be paid the price per course in accordance with Annex B, Basis of Payment;
- e) In the event that, due to the unavailability of the Contractor's resource, Canada cancels or reschedules a scheduled course on the day of or during the delivery, the Contractor will reimburse Canada in accordance with clause 6.4.5 Payment Credits in Part 6B, Resulting Contract Clauses; and
- f) If the Contracting Authority has to cancel due to an unforeseeable or uncontrollable event (such as a strike, a virus attack, a pandemic, a power or a technical failure, etc.) no charge will be applied regardless of when the notice was given to the Contractor.

ANNEX C

**AVAILABILITY CONFIRMATION FORM
FOR
CALL-UPS AGAINST A STANDING OFFER
FOR
LEAN SIX SIGMA TRAINING**

This Availability Confirmation Form (ACF) constitutes an Offeror's Response, when completed by an Offeror and provided to the Identified User listed below. All terms and conditions of the Offeror's Standing Offer apply and are incorporated by reference into this ACF.

Date of Issuance: [YYYY-MM-DD]	Identified User, also called the Client: [Canada will insert the Identified User]
ACF Form No (Optional): [insert number]	Identified User Reference No.: [insert number]

GENERAL INFORMATION	
1. Response Requirements	
a. Response Due Date Offeror's Response to this ACF must be received by the Identified User identified at Block 1b no later than: Insert time [AM/PM] [insert Time Zone] of the following date: [YYYY-MM-DD]	b. The Response and any enquiry must <u>only</u> be directed by email to: i. Name of Identified User: [insert name] ii. Address: [insert address] iii. Telephone No: [xxx-xxx-xxxx] iv. Email: [xxxxxxx@xxxx.xxx.xxx]

B REQUIREMENT SUMMARY				
1. Statement of Work (SOW)				
<input type="checkbox"/> Online Training <input type="checkbox"/> Classroom Training Client Support [Canada will insert details for classroom training at the Identified User's site]				
2. Payments				
2a. Method of Payment				
Single Payment				
2b. Pre Authorized Travel and Living Expenses				
<input type="checkbox"/> Canada will reimburse <input type="checkbox"/> Canada will not reimburse				
3. Contract Period	From:	[YYYY-MM-DD]	To:	[YYYY-MM-DD]
4. Lean Six Sigma Belt Level(s) Required in accordance with the Annex A of the Standing Offer				
Belt Level	Course Delivery Date	Language Requirement [if bilingual is required, both will be checked off]		Number of Participants
[Name of Belt Level will be inserted]		<input type="checkbox"/> English <input type="checkbox"/> French		
[Rows will be inserted as required]		<input type="checkbox"/> English <input type="checkbox"/> French		
5. Location	<input type="checkbox"/> Offeror's place of business or <input type="checkbox"/> facility <input type="checkbox"/> Identified User's site [Canada will insert the location]			
6. Indicate Region or Metropolitan Area	[Canada will insert Region(s) or Metropolitan Area(s)]			
7. Travel Requirements				

C OFFEROR'S RESPONSE INFORMATION

[This section must be filled for every Offeror's Response]

1. Offeror's signature and contact information:

Name of Offeror: _____
 Name of Authorized Signatory of Offeror _____
 Title of Authorized Signatory of Offeror _____
 Signature of Offeror _____
 Date of Signature of Offeror _____

2. Certification: Education and Experience

By providing a response to this ACF, the Offeror certifies that all the information provided and supporting material submitted with its response, particularly the information pertaining to education, achievements, experience and work history, has been verified by the Offeror to be true and accurate. Furthermore, the Offeror warrants that every individual proposed by the Offeror for the requirement is capable of performing the Work described in the resulting contract.

3. Where indicated as such below, it is mandatory that the following information be provided by the Offeror for each proposed resource [Attach extra sheets as necessary]:

Security Information: [Offeror to insert data]
 Name of individual as it appears on security clearance application form - **MANDATORY**
 Date of birth – **OPTIONAL**
 Level of security clearance obtained – **MANDATORY**
 Validity period of security clearance obtained – **MANDATORY**
 Security Screening Certificate and Briefing Form file number – **MANDATORY**
 Name of the entity under which the security clearance was obtained – **MANDATORY**
 If the security clearance is in the process, the date the application was submitted to CISC with the level of security clearance requested. – **OPTIONAL**

4. The Offeror's resources for this requirement are as follows: [Rows will be inserted as required]

[Canada will remove the tables that are not applicable]

A	B	C	D	E
Belt Level	Name of Proposed Resource	Number of Participants	Firm All Inclusive Price per Participant	Total Cost (C x D)
			\$	\$
Estimated Cost (Applicable Taxes excluded)				\$
Less the discount/participant as per clause 6.4.1 of Part 6B (Applicable taxes excluded)				\$
Total Estimated Cost (Applicable Taxes excluded)				\$

5. The Offeror's estimate for travel and living expenses are as follows: (if pre authorized above)

[Offeror to insert the total estimate for travel and living expenses including a breakdown of these expenses in accordance with the information provided on the Standing Offer Travel and Living Information web page (<http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/rfdso-sotli-eng.html>)]

Solicitation No. - N° de l'invitation
EN578-161617/B

Amd. No. - N° de la modif.

Buyer ID - Id de l'acheteur
113zh

Client Ref. No. - N° de réf. du client
20161617

File No. - N° du dossier
113zh.EN578-161617

CCC No./N° CCC - FMS No./N° VME

ANNEX D

ANNUAL USAGE REPORT

See attached.



Public Works and
Government Services
Canada

Travaux publics et
Services gouvernementaux
Canada

Lean Six Sigma Training Standing Offer

Reporting Period		Standing Offer Number		Total Utilization Value for the Period		
		EN578-161617/XXX/ZH		\$0.00		
Call-up Number	Contract Number (if different from Call-up Number)	Amendment Number	Contract or Amendment Issuance Date (MM-DD-YYYY)	Identified User (Client)	Location	Total Contract or Amendment Value (Applicable Taxes excluded)
1						
2						
3						
4						
5						
6						
7						
8						
9						
10						
11						
12						
13						
14						
15						
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