Negotiated Request for Proposal

Name of Competition:	Europe and U.S. Trade Show Display Booth Design and Build
Competition Number:	DC-2017-JW-08
Closing Date and Time:	June 20, 2017, 14:00 Pacific Time (PT)
Contracting Authority:	Jaymee Wurm Procurement Advisor 604-638-8330 procurement@destinationcanada.com

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SECTION A - INTRODUCTION

The Canadian Tourism Commission, doing business as Destination Canada ("DC"), is Canada's national tourism marketing organization. A federal Crown corporation, DC supports the Canadian tourism industry by marketing Canada as a premier four-season tourism destination, and supports the Canadian economy by generating tourism export revenues.

Through collaboration and partnerships with the private sector, the Government of Canada, plus the provinces and territories, DC works with the tourism sector to maintain our competitiveness and position Canada as a destination where travelers can create extraordinary personal experiences.

DC's approach focuses on those global markets where Canada's tourism brand leads and yields the highest return on investment. DC is active in 12 key geographic markets: Brazil, China, India, Japan, Mexico, South Korea, Australia, France, Germany, United Kingdom, United States ("U.S.") and Canada.

For further information, please visit http://www.destinationcanada.com

A.1 Purpose and Intent

The purpose of this Negotiated Request for Proposal (the "**NRFP**") is to solicit proposals for Trade Show Display Booth Design and Build in the following regions:

- Europe; and
- United States ("U.S.")

See Statement of Work (Section C) for detailed requirements.

Please note that proponents need not bid on both Scopes of Work in Section C.3 Statement of Work to be considered. Proponents may bid on one individual Scopes of Work (Scope of Work A or Scope of Work B) or both of the Scopes of Work in Section C.

It is DC's intent to enter into an agreement with the proponent(s) who can best serve the interests of DC. At the final outcome of the NRFP process, the successful proponent ("Contractor") may be required to collaborate with DC's other service providers and partners to ensure that public relations and communications services are consistent with DC's mandate, brand and corporate strategy.

This procurement process is not intended to create and does not create a formal binding bidding process whereby every proponent is deemed to have entered into a "Contract A" with DC. Instead, the process is intended to enable DC to learn what proponents can offer by way of goods or services in response to DC's Statement of Work. Depending on the number and variety of responses, DC will subsequently negotiate with those proposals that best serve its needs, as determined by DC.

By submitting a proposal, a proponent agrees to this negotiated process and agrees that they will not bring a claim against DC with respect to the award of a contract, failure to award a contract or failure to honour a response to this NRFP.

In summary, this NRFP is issued solely for the purpose of obtaining proposals. Neither the issuance of this NRFP nor the submission of a proposal implies any obligation by DC to enter into any agreement. The intent of this NRFP is to identify those vendors capable of meeting DC's requirements and with whom a final agreement may be negotiated.

A.2 Contract Term

DC anticipates entering into negotiations with the selected proponent(s) for up to a three (3) year period, with an option to extend on an annual basis by DC for a total period not to exceed another four (4) years, at DC's sole discretion. DC does not grant exclusivity, guarantee business or make any guarantee of the value or volume of work that may be assigned to the Contractor.

SECTION B - NRFP EVALUATION CRITERIA AND INSTRUCTIONS

B.1 Mandatory Criteria Evaluation

To qualify for evaluation, proposals will first be checked against the mandatory criteria set out in Section D. Proponents failing to satisfy the mandatory criteria evaluation will be provided with an opportunity to rectify any deficiencies ("Rectification Period"). Proposals satisfying the mandatory criteria during the Rectification Period will be further evaluated as outlined in Section B.2. All proposals failing to satisfy the mandatory criteria after the Rectification Period will be excluded from further consideration and notified as such. The Rectification Period will begin at the closing of the NRFP, and will end within a time period defined by DC in its sole discretion.

B.2 Desirable Criteria Evaluation

Proposals meeting the mandatory criteria will then be evaluated and scored on the desirable criteria set out below. DC's evaluation committee may be comprised of DC employees and consultants to DC who are bound by an agreement of confidentiality with respect to the NRFP process. The evaluation committee will be responsible for reviewing and evaluating proposals and making an award recommendation to DC Senior Executives.

All decisions on the degree to which proposals and/or presentations (if applicable) meet the stated criteria and the scores assigned during the evaluations, are at the sole discretion of DC.

Each of the two Scopes of Work (Scope of Work A and Scope of Work B) defined in Section C - Statement of Work, is evaluated individually against the same criteria set out below:

B.2.1 Desirable Criteria Questionnaire (Section E)

40%

Proposals will be evaluated based on meeting the above desirable criteria. Proposals that achieve a score of 60% of 40% or higher (the "Threshold") will be evaluated further based upon, but not limited to Proposed Pricing, Presentations.

B.2.2 Proposed Pricing (Section F)

40%

Following evaluation of Proposed Pricing, DC may limit further evaluation to a limited number of the top ranked proposals (the "Shortlist"). Only those proposals on the Shortlist will be further evaluated based upon Presentations.

B.2.3 Presentations (Section G)

20%

TOTAL 100%

B.2.4 Negotiations

DC intends to conduct concurrent negotiations, as defined in Section H.10 Negotiations, with a limited number of the top ranked proponent(s) up to as many as DC deems qualified.

B.3 Proposal Submission, Intentions, and Questions Instructions

B.3.1 Submissions

Proponents should submit their entire proposal via e-mail to the Contracting Authority by the closing date and time ("Closing Time") of **14:00 hours PT, June 20, 2017.**

Any proposal received after the Closing Time may not be reviewed by DC. The proponent has sole responsibility for the timely submission of their proposal.

Proposals should be in PDF format and should be submitted as per the instructions in B.3.4 below. All proposals received as a result of this NRFP shall become the property of DC. The time stamp of DC's email system shall be the official time for receipt of the proposal.

B.3.2 Questions

Proponents may submit questions via e-mail to the Contracting Authority until 14:00 hours PT, May 31, 2017. Questions submitted after this date and time may not be responded to.

If DC, in its sole discretion, determines that information generated from any question will be of interest to all, a summary of anonymous questions and answers will be made available to all proponents in the form of an amendment. The source of all questions will be kept confidential.

If a proponent believes that disclosure of a question and response would expose a proprietary aspect of its proposal, the proponent may submit the question with an advisory to DC explaining why it should not be included with the posted anonymous questions and answers. If DC concurs with the request, the question will be answered in confidence and will not be posted. If DC does not concur with the request, the proponent will be asked to restate the question, and if this is not possible, the proponent has the option to withdraw the question.

B.3.3 Intentions

Proponents should indicate if they intend to submit a proposal ("Intent to Submit") via email to the Contracting Authority by 14:00 hours PT, May 31, 2017.

Please Note: The Intent to Submit is not a mandatory requirement and therefore does not prevent a proponent from submitting by the required closing date and time.

B.3.4 Instructions

All submissions, intentions, and questions are to be e-mailed to procurement@destinationcanada.com and should reference "NRFP DC-2017-JW-08, Europe and U.S. Trade Show Display Booth Design and Build - CONFIDENTIAL" in the e-mail subject line. Include the following with your submission, intentions and questions:

- Company name
- Name and title of contact person
- Phone, mobile phone, fax and e-mail of contact person
- Reference to the corresponding NRFP sections if applicable
- Reference the applicable proposed Statement(s) of Work (Scope of Work A and/or Scope of Work B)

There is a maximum of eight megabyte ("MB") file size acceptance of any e-mail. Proponents should divide their responses into appropriate sized (smaller than 8 MB) numbered files. In the e-mail the proponent should provide the detail for each section and how many e-mails they will send. Proposals are stored in an electronically secure and restricted environment. Proposals will not be opened until after the Closing Time has passed.

B.4 NRFP Form of Response, Format and Depth

B.4.1 NRFP Form of Response

Proponents should respond to and include in their proposal:

- Appendix 1 Proponent Information and Acknowledgement Form
- Appendix 2 Material Circumstances Form
- Appendix 3 Amendments
- Appendix 4 Declaration of Sub-Contractor (if applicable)
- Section D Mandatory Criteria Questionnaire
- Section E Desirable Criteria Questionnaire
- Section F Pricing Proposal (<u>separate file</u>)

B.4.2 NRFP Format and Depth

This Negotiated Request for Proposals sets out DC's requirements, desired options and additional considerations. Proponents should prepare their proposals providing a straightforward and detailed description of their ability to satisfy the requirements set out in this NRFP. Emphasis in each proposal should be on completeness and clarity of content, and should correspond to the section numbering set out. Proposals that do not clearly address the requested requirements and/or do not reference the applicable section numbers may be refused for evaluation purposes.

References to hyperlinks or links to social media sites (e.g. LinkedIn) may not be considered by DC in the evaluation process and should not be used. Therefore, any information provided for evaluation should be included in your written proposal.

Only material supplied in response to this NRFP and any presentations or demonstrations (if applicable) will be considered and evaluated. Information, proposals or presentations previously supplied to DC and references to any material, information or presentations not included in your proposal response will not be considered. No assumptions should be made that DC has any previous knowledge of the proponents' qualifications other than that supplied pursuant to this NRFP.

B.5 Contractor Performance Management

DC is committed to fostering and supporting strong positive relationships with its Contractors to ensure critical services are maintained and the highest value and corporate wide economic benefits are realized. As such, the Contractor's performance during the term of any agreement may be assessed using key performance measures.

Any Contractor who has demonstrated poor performance during either a current or previous agreement with DC may be considered as an unqualified proponent and their proposal may be rejected. DC reserves the right to exercise this option as is deems proper and/or necessary.

C.1 Background

The Canadian Tourism Commission, a Crown corporation of the Government of Canada operating as Destination Canada ("DC"), is Canada's national tourism marketing organization. DC supports the tourism sector in generating travel export revenues to benefit the Canadian economy by leading the tourism industry in repositioning Canada as a destination where travellers can create extra-ordinary personal experiences.

Through collaboration with the private sector and all levels of government, DC participates in a number of annual trade shows in Europe and the U.S. under the Canada banner. These shows generate an excellent buying and selling environment and facilitate the process of building a long and lasting sales relationship.

Business Events Canada ("BEC") (http://us-meetings.canada.travel/) is a division of DC responsible for generating meeting and convention business to Canada. Together with DC, BEC is responsible for the coordination of booths at global tradeshows.

C.2 Objective

DC/BEC objectives are to target qualified decision influencers to drive bookings to Canada, to create new business development opportunities and prospects, and to build the Canada brand awareness. The Contractor must work to develop innovative booth designs so as to showcase the DC/BEC brands and attract buying and selling leads at key trade show events. Booths at trade shows in Europe and the U.S. must stand out and represent the DC/BEC brands so as to attract interest from the market that will directly lead to increased sales and relationship building.

C.3 Scope of Work A: Europe Trade Show Display Booth Design and Build

With an operation base in Europe, the Contractor must be available during DC London standard working hours (9:00 AM to 4:00 PM GMT, Monday to Friday). Events may occur outside of these hours, in which case the Contractor would be required to work these days.

The core deliverables for DC's trade show display booths are to design, build, and provide logistical services for Canada's participation in European trade shows, which currently includes but is not limited to:

- Internationale Tourismus-Börse ("ITB"), Berlin (March) http://www.itb-berlin.de/en/;
- Worldwide Exhibition for Incentive Travel, Meetings and Events ("IMEX"), Frankfurt (May) http://www.imex-frankfurt.com/;
- Top Resa, Paris (September) http://www.iftm-map.com/en/iftm-top-resa/;
- World Travel Market ("WTM"), London (November) http://london.wtm.com/; and
- IBTM World (formerly EIBTM), Barcelona (November) http://www.ibtmworld.com/.

The booths dimensions should aim to comply with the following specifications. Note that the specifications are subject to change based upon increase/decrease of partner investments.

- ITB:
- 306 m² ground level
- o 99 m² second level
- IMEX:
 - 144 m²
- Top Resa:
 - o 100 m²
- WTM:
 - 288 m² ground level
 - o 99 m² second level
- IBTM:
 - o 170.25 m²

Scope of Work B: U.S. Trade Show Display Booth Design and Build

With an operation base in the U.S., the Contractor must be available during DC HQ standard working hours (9:00 AM to 4:00 PM Pacific Time, Monday to Friday). Events may occur outside of these hours, in which case the Contractor would be required to work these days.

The core deliverables for DC's trade show display booths are to design, build, and provide logistical services for Canada's participation in U.S. trade shows, which currently includes but is not limited to:

- American Society of Association Executives ("ASAE"), Varies (August) http://annual.asaecenter.org/; and
- IMEX America, Las Vegas (October) http://www.imexamerica.com/.

The booths dimensions should aim to comply with the following specifications. Note that the specifications are subject to change based upon increase/decrease of partner investments.

ASAE: 2,500 ft²

IMEX America: 2500 ft²

C.4 For both Scopes of Work, A and B

C.4.1 Design

The Contractor will design a booth for each of the events. Due to the different locations, audiences, and sizes, it's likely that each booth will be different. However, some consistencies may be created to achieve an overall theme and financial savings. The booths must achieve a distinctive, functional, and attractive layout reflecting the Canada brand in order to identify and distinguish it from the many competing countries.

Each booth will include the following elements:

- Prominent and tasteful Canada signage reflecting BEC's global brand and/or the Canada Keep Exploring brand for the leisure travel sector to identify the booth and distinguish it from its competitors;
- Small DC booth and information area;
- Functional work stations with small meeting area and storage capabilities for participants;
- Lounge area;

- Cloak room;
- Meeting room (not required for IMEX, ASAE, IMEX America and IBTM); and
- DC/BEC information/welcome counter as per DC brand guidelines.

When requested by DC, the Contractor will supply items such as furnishings, appliances, and electronics to the DC for shows/events.

Functional requirements may change year over year. As such, the booths should be of modular design and must be capable of being used as single or independent displays.

C.4.2 Build

The Contractor will build the designed display booth for each event in accordance with the final design as approved by DC. The booth construction will not deviate from the approved design unless DC has provided prior approval.

The Contractor shall utilize environmentally friendly materials such as sustainable/recyclable materials, LED lighting, and recycled wood/bamboo whenever possible and lightweight materials in order to reduce shipping costs.

The booth module elements must be capable of being used as single or independent displays. Images on such displays need to be easily created and changed as required.

All panels must be of a uniform material base and colour. Any visible fabricated items, such as shelving, counters, bar units, etc. may be formed from and/or integrated into the structural configuration. All doors must be functional and lockable, each with three keys.

Each booth will include $\frac{1}{2}$ inch high density under padding and new faux wood or recyclable wood flooring, red carpeting, or equivalent. The Contractor shall be responsible for all cutting and fitting of the flooring/carpeting, or alternative.

All items supplied shall be of a simple and functional design, which compliments and is consistent with the design concept. Furniture shall be of commercial grade from style series and/or manufactured to maintain consistency and capture brand features for all DC events.

The Contractor shall provide an allocation of plants in select areas of the booth for all events and one floral arrangement at the DC/BEC information/welcome counter.

The booth modules should be easy to assemble, disassemble, and transport.

C.4.3 Logistics

The Contractor shall provide logistic services including but not limited to the following:

- Storage in a safe and secure environment for booths that are not in use, when necessary;
- Storage cases required for the safe and secure storage and transportation of the booths and any components to/from each trade show venue;
- Coordinate shipment/transportation of booths to/from each trade show venue, including brokerage, customs clearance, and drayage;
- Confirmation of on-site equipment requirements, including all audio/visual, food and beverage, and computer requirements and arrange rental contracts;
- Pre-show check of the booth to assure integrity of the booth, its contents, and any supporting features; and
- Post-show report of any damages, concerns, etc. requiring DC's immediate attention upon return of the booth to the Contractor storage location.

The Contractor will provide a dedicated Site Supervisor for all services prior to, during, and after each trade show. The Site Supervisor will be responsible for services including but not limited to the following:

- Set-up and tear down of the booth for all trade show events;
- Opening and closing the booth, each day, as per an established schedule, ensuring all
 aspects of the booth are fully operational prior, during, and at the completion of each
 event;
- Ensure signs, equipment, materials, and site and support personnel are in place and meet the standards as directed by DC;
- Supervise on-site equipment rentals, including but not limited to, audio visual equipment, food and beverage, computer rentals, power and internet hook-ups as required;
- Check the booth on a consistent basis to ensure all aspects are clean, tidy, and working properly; and
- Remain on site during the show to manage the booth and after to manage clean up.

The Contractor will manage each booth for DC, including but not limited to:

- Keep the booth and surrounding areas clean, tidy, and safe prior to, during, and after an
 event
- Mount/install/apply and subsequently remove and dismantle all materials/components at each event
- Provide timely communication with DC and quick resolution of any problems regarding the booth, and
- Ensure the timely delivery of services by sub-contractors.

C.5 For both Scopes of Work, A and B: DC Responsibilities and Support

DC will be responsible for providing the following:

- Training on DC/BEC Brand Guidelines;
- Clear and measurable objectives and desired outcomes;
- Clear reporting structure within DC;
- Expectations of the show requirements and breakdown of tasks;
- Overall direction and supervision to the Contractor regarding objectives;
- Relevant information and resource materials to facilitate performance of event management activities;
- Oversee program plan approval;
- Final sign-off on all communications such as trade show floor design/build, image selection, branding elements, appropriate signage, etc.; and
- Review financials related to the program.

C.6 For both Scopes of Work, A & B: Proponent Responsibilities

The Contractor shall adhere to the timeframes/project schedule set out at the beginning of the project.

The Contractor will be responsible to ensure the structural integrity and safety of the entire booth structure.

For each event, the Contractor shall arrange two sets of 10 quality photos of the display booth area after the installation is completed. The photos must illustrate the graphic details and construction of the booth from all angles.

Materials and components supplied by the Contractor(s) shall be of good quality, new in appearance and in accordance with the Contractor(s) production drawings and/or specifications.

Panels must be clean and free of stains, scratches, dents or blemishes of any kind. All fabric surfaces must be cleaned and brushed. Any painted surfaces must be coated with a paint that will not flake, peel, or scale and the surfaces must withstand the application/removal of pressure-sensitive tape and press-on adhesive graphic materials without any lifting or scaling of the surface coating.

Floor covering/carpeting must be clean and free of stains, wear and damage, always new in appearance and show no signs of previous use. All pieces must be uniform in texture and colour and overall quality must be according to approved samples.

Inspection/quality control authority shall reside with the DC Project Authority or designated representative. The Contractor shall not unreasonably deny access to onsite inspections during production and/or installation/dismantling phases. Any work failing to meet the standards, specifications shall not be accepted.

SECTION D - MANDATORY CRITERIA QUESTIONNAIRE

Full compliance with mandatory criteria is required in order for proposals to be further evaluated.

Please answer below questions if you are bidding on <u>Scope of Work A: Europe Trade Show</u> <u>Display Booth Design and Build:</u>

D.1	Mandatory Criteria		
	D.1.1 The proponent must have a base of operations in Europe. Are you able to comply with this requirement?		
		Yes	□ No
	D.1.2	The proponent must have a mir display booth design and build are you able to comply with this	
		Yes	□No
	D.1.3	The proponent must be available 4:00 PM GMT, Monday to Frida Are you able to comply with this	
		Yes	□No
		r below questions if you are b and Build:	idding on <u>Scope of Work B: U.S. Trade Show Display</u>
	Design		idding on <u>Scope of Work B: U.S. Trade Show Display</u>
<u> Booth</u>	Design	and Build:	se of operations in the U.S.
<u> Booth</u>	Design Manda	and Build: atory Criteria The proponent must have a base	se of operations in the U.S.
<u> Booth</u>	Design Manda	and Build: Itory Criteria The proponent must have a base Are you able to comply with this Yes	se of operations in the U.S. s requirement? No nimum of three years of business experience in trade show services.
<u> Booth</u>	Manda D.2.1	and Build: Itory Criteria The proponent must have a base Are you able to comply with this Yes The proponent must have a mir display booth design and build seemed a mir of the complex of the comple	se of operations in the U.S. s requirement? No nimum of three years of business experience in trade show services.
<u> Booth</u>	Manda D.2.1	and Build: atory Criteria The proponent must have a bas Are you able to comply with this Yes The proponent must have a mir display booth design and build a Are you able to comply with this Yes	se of operations in the U.S. requirement? No nimum of three years of business experience in trade show services. requirement? No le during DC HQ standard working hours (9:00 AM to 4:00
<u>Booth</u>	Manda D.2.1 D.2.2	and Build: atory Criteria The proponent must have a bas Are you able to comply with this Yes The proponent must have a mir display booth design and build: Are you able to comply with this Yes The proponent must be availabed PM Pacific Time.	se of operations in the U.S. requirement? No nimum of three years of business experience in trade show services. requirement? No le during DC HQ standard working hours (9:00 AM to 4:00

SECTION E - DESIRABLE CRITERIA QUESTIONNAIRE

Proponents should respond to the questions below clearly and concisely. If the proponent is attaching documents as part of their response to a specific question, the proponent should reference the attachments in their response.

Please answer below questions if you are bidding on <u>Scope of Work A: Europe Trade Show</u> Display Booth Design and Build:

E.1 Desirable Criteria

- E.1.1 Please submit a computerized model in full colour that illustrates your firm's design, from various angles, of a sample display booth for WTM based on the information provided below that satisfies all the design requirements outlined in Section C of this NRFP.
 - Your design should include a description of the following: Marked out of 20%.
 - (1) Dimensions;
 - (2) Materials used: and
 - (3) Adherence to safety policies and regulations surrounding the design and construction.

WTM London:

- Ground Level:
 - 12m² x 24m²
 - 18 small meeting stations
 - Cloakroom
 - A registration desk
 - 7 larger booths
- Upper level
 - 99 meters squared
 - Lounge with one meeting room and a bar
 - sofas and small tables
- E.1.2 Please provide three samples of display booths designed and constructed by your firm that demonstrate your capability in performing the work outlined in this NRFP. Provide images of the display booths design and of the completed display booths and include the display booths specifications. Marked out of 10%.
- E.1.3 Please present a strong case for why the DC should engage your firm. Provide any information you believe to be essential in creating a thorough understanding of your suitability to perform the work outlined in this NRFP. Marked out of 10%.
- E.1.4 Please describe your quality control procedures in ensuring all goods and services will meet the DC's standards. Marked out of 5%.
- E.1.5 Please describe your project management plan and methodology in working with DC to complete the design and construction of, and logistical services for, the display booth in an efficient and effective manner. Marked out of 5%.
- E.1.6 Please identify the specific account manager of your firm who will handle DC's account to perform the services and provide a summary, no greater than one page in length, which describes the relevant experience, education, credentials, and areas of expertise that demonstrates your ability to carry out the work as described in this NRFP. Marked out of 5%.

E.1.7	Provide below a list of current or former clients where you have provided similar work to that of the work outlined in this NRFP. Include name of organization, key contact, telephone number, and a brief description of the work provided to each of these clients. DC reserves the right to contact references directly and without notice, for clarification and/or with questions, which will aid in the selection process. Marked out of 5%.

Please answer below questions if you are bidding on <u>Scope of Work B: U.S. Trade Show Display</u> <u>Booth Design and Build:</u>

E.2 Desirable Criteria

- E.2.1 Please submit a full colour computerized model that illustrates your firm's design, from various angles, of a sample display booth for IMEX America based on the information provided below that satisfies all the design requirements outlined in Section C of this NRFP. Your design should include a description of the following: Marked out of 20%.
 - (1) Dimensions;
 - (2) Materials used; and
 - (3) Adherence to safety policies and regulations surrounding the design and construction.

IMEX America:

- o The current stand is 2500 square feet
- One level only
 - 24 small meeting stations (*varies)
 - One large video tower (with storage space inside)
 - Hospitality counter for BEC staff
 - A group presentation area with up to 12 chairs and 12 headsets
 - Hospitality area
 - 10 foot table in front of video tower
 - Two smaller semi-circular tables to display and lock materials within
- E.2.2 Please provide three samples of display booths designed and constructed by your firm that demonstrate your capability in performing the work outlined in this NRFP. Provide images of the display booths design and of the completed display booths and include thee display booths specifications. Marked out of 10%.
- E.2.3 Please present a strong case for why the DC should engage your firm. Provide any information you believe to be essential in creating a thorough understanding of your suitability to perform the work outlined in this NRFP. Marked out of 10%.
- E.2.4 Please describe your quality control procedures in ensuring all goods and services will meet the DC's standards. Marked out of 5%.
- E.2.5 Please describe your project management plan and methodology in working with DC to complete the design and construction of, and logistical services for, the display booth in an efficient and effective manner. Marked out of 5%.
- E.2.6 Please identify the specific account manager of your firm who will handle DC's account to perform the services and provide a summary, no greater than one page in length, which describes the relevant experience, education, credentials, and areas of expertise that demonstrates your ability to carry out the work as described in this NRFP. Marked out of 5%.
- E.2.7 Provide below a list of current or former clients where you have provided similar work to that of the work outlined in this NRFP. Include name of organization, key contact, telephone number, and a brief description of the work provided to each of these clients. DC reserves the right to contact references directly and without notice, for clarification and/or with questions, which will aid in the selection process. Marked out of 5%.

SECTION F - PRICING

Proponents should submit their pricing proposal in a separate file from the rest of their response. In the pricing submission, reference the NRFP# and name along with company information.

DC is constrained by a limited budget; therefore proponents are encouraged to present a best value for cost when submitting all pricing requests, while taking into consideration all of the requirements in this NRFP and as demonstrated through their response.

When evaluating proposed pricing, DC may consider the total cost of ownership (TCO) associated with the product or service over its lifetime including, but not limited to, acquisition cost, staffing resources, training, installation, support, maintenance, transportation and logistics, operating costs, and disposal costs. This may also include transition, migration or integration costs which DC would be expected to pay. There should be no hidden costs which DC discovers at the end of the term.

DC does not make a commitment or guarantee of any dollar value or volume of business for any proponent.

F.1 Proposed Pricing Detail

F.1.1 Pricing for Scope of Work A: Europe Trade Show Display Booth Design and Build:

Provide the price to design and construct the European trade show display booths. The price should be all-inclusive including provision for expenses, project management fees, storage, shipping, etc.

Event	Price (CAD\$)
Internationale Tourismus-Börse, Berlin	\$
Worldwide Exhibition for Incentive Travel,	\$
Meetings and Events, Frankfurt	
Top Resa, Paris	\$
World Travel Market, London	\$
IBTM World (formerly EIBTM), Barcelona	\$
TOTAL ANNUAL FEE	

All prices should be quoted in **Canadian** dollars, excluding taxes, and shall be fixed for the term of the Agreement.

F.1.2 Pricing for Scope of Work B: U.S. Trade Show Display Booth Design and Build:

Provide the price to design and construct the U.S. trade show display booths. The price should be all-inclusive including provision for expenses, project management fees, storage, shipping, etc.

Event	Price (CAD\$)
American Society of Association Executives	\$
IMEX America, Las Vegas	\$
TOTAL ANNUAL FEE	

All prices should be quoted in **Canadian** dollars, excluding taxes, and shall be fixed for the term of the Agreement.

F.2 Payment Discounts

DC prefers a Net 30 payment term and may consider accelerating payment based on early payment discounts.

F.2.1 Indicate your payment terms, and explain any early payment discounts available to DC.

F.3 Pricing Strategies

DC may be open to other pricing strategies, incentives, volume discounts or other offerings (e.g. rebates, single volume purchase, credit for returnable product, etc.) that would benefit DC. DC, at its sole discretion, may or may not review or consider any such offerings that are proposed.

F.3.1 Please indicate any other pricing strategies that your company may be willing to discuss with DC.

SECTION G - PRESENTATION / DEMONSTRATION REQUIREMENTS

G.1 Presentations Requirements

DC will require proponents, who have made the Shortlist, to give a presentation of their proposal. Proponents will be expected to emphasize what sets them apart from other companies in the industry. The presentation will be limited in scope to the content of the NRFP and subsequent proposal including the proposed booth design, and present an opportunity to verify the proponent's capabilities in support of DC's mandate and strategic objectives.

Presentations will take via videoconference.

All costs associated with the presentation will be the responsibility of the proponent.

H.1 NRFP Process Schedule

The schedule for the proponent selection process is as follows:

Intent to Submit (*)	May 31, 2017, 14:00 hours PT
Deadline for Questions	May 31, 2017, 14:00 hours PT
Closing Date and Time	June 20, 2017, 14:00 hours PT
Presentations of Shortlisted proponents (if required)	Week of July 10, 2017
Notification: DC will endeavour to notify all proponents of its selection by approximately:	August 14, 2017
Timeframe for Negotiations	10 days following notification by DC

Note: The schedule is subject to change at DC's sole discretion.

(*) Please note the intent to submit is not a disqualifying criterion. If you miss the above date, you can still submit your proposal within the closing date.

H.2 Interpretation of the NRFP

If a proponent is in doubt as to the intended meaning of any part of this NRFP or finds errors, omissions, discrepancies or ambiguities, questions may be submitted and, if deemed necessary by DC, an amendment to the NRFP may be issued.

It is the proponent's responsibility to understand all aspects of the NRFP requirements. Should any details necessary for a clear and comprehensive understanding be required, it is the proponent's responsibility to obtain clarification before submitting a proposal.

H.3 Inquiries and Communication

No individual other than the designated Contracting Authority identified on the NRFP cover is authorized by DC to comment on any portion of this NRFP or the requirements described in this NRFP. DC will not be bound by, and the proponent agrees not to rely upon, any information given or statements made by persons other than the designated DC Contracting Authority.

Making inquiries to an unauthorized person or any attempt to influence the outcome of this process by contacting DC employees (other than the Contracting Authority), the Board of Directors or government officials will result in immediate disqualification and may result in exclusion from future competitions.

H.4 Accuracy of Information

While the information set out, or referred to, in this NRFP has been prepared and included in good faith, DC does not give any representation or warranty whatsoever that it is all-inclusive or that it is free of error. Some items may change at any time due to business circumstances.

H.5 Amendments

Information, instructions, modifications, and/or questions and answers may be incorporated by DC in an amendment to the NRFP. If this NRFP was posted on the Government of Canada BuyandSell.gc.ca website ("BuyandSell"), DC may post amendments to BuyandSell, provide to all proponents who received an invitation, or provide to all proponents who submitted an Intent to Submit a proposal.

It is the proponent's responsibility to regularly review www.buyandsell.gc.ca for amendments to the NRFP that DC in its discretion may post prior to Closing Time. Such amendments may contain important information, including significant changes to this NRFP. Proponents are responsible for reviewing all amendments and confirm that all amendments issued have been read and included in the Proponent's response (see Appendix 3).

H.6 Modification and Withdrawal

Modifications to, or withdrawals of, a submitted NRFP will be accepted by DC by e-mail notice provided that such e-mail is received by DC before the Closing Time. Modifications or additional information received after the Closing Time will not be accepted except upon invitation and request from the Contracting Authority.

H.7 Period of Validity

Proposals must remain open for acceptance for a period of not less than one hundred and twenty (120) days from the Closing Time.

H.8 Proposal Expenses

All costs, including travel, incurred by the proponent in the preparation of its proposal, participation in this NRFP, presentations, demonstrations, or the negotiation of any resulting contract, will be the sole responsibility of the proponent and will not be reimbursed by DC, unless otherwise indicated. All such costs are taken at the sole risk of the proponent. By participating in this NRFP, the proponent agrees to absolve DC of any responsibility for the same.

H.9 Language

Proposals may be submitted in either French or English. The working language for the NRFP process and subsequent contract will be English.

H.10 Negotiations

DC reserves the right to negotiate contract scope and terms with the top-ranked proponent(s) whose expertise, experience, vision and reputation are judged to best serve the interests of DC, hereafter the "Preferred Proponent(s)". Proponents are cautioned not to assume that the lowest priced proposal will result in a contract award.

DC will enter into discussions and negotiations with the Preferred Proponent(s) to reach agreement on the final terms of the Agreement. Negotiations may include requests by DC for supplementary information from the proponent to verify, clarify or supplement the information provided in its proposal or confirm the conclusions reached in the evaluation and may include requests by DC for improved pricing from the proponent.

Concurrent Negotiations: The Preferred Proponent(s), as established under the evaluation, will be invited to enter into contract negotiations with DC. DC intends to conduct negotiations within the Timeframe for Concurrent Negotiations.

At any point in the Timeframe for Concurrent Negotiations, DC may elect to unilaterally terminate one or more negotiation(s). Final selection of one or more Preferred Proponents will be determined following DC's receipt of best and final offers (BAFO). Final selection will be based upon best overall value to DC. There will be no legally binding relationship created with any proponent prior to the execution of a written agreement.

H.11 Contract Award

If a contract is subsequently negotiated and awarded to a proponent as a result of this NRFP process, the contract;

- i. should be negotiated within the Timeframe for Contract Negotiations;
- ii. may include, but not be limited to, the general contract terms contained in Appendix 5; and
- iii. will commence upon signature by the duly authorized representatives of DC and the successful proponent.

H.12 Debriefing

Upon request, and at DC's sole discretion, DC will only provide a debriefing to proponents who met or exceeded the minimum Threshold or Shortlist. All requests must be in writing to DC Contracting Authority and should be made within thirty (30) days of notification of award. The intent of the debriefing information session is to aid the proponent in presenting a stronger proposal in subsequent procurement opportunities. Any debriefing provided is not for the purpose of providing an opportunity to challenge the procurement process.

H.13 Material Circumstances

A material circumstance means any circumstance or relationship which may lead to an unfair advantage including but not limited to: being associated to or related to a DC employee or Board member of DC; having access to information not available to other proponents; communicating with any unauthorized person with respect to the NRFP process; engaging in any action which constrains or limits the ability of another proponent to submit a proposal for the goods or services herein; providing a gift or benefit to a DC employee or Board member; or engaging in conduct that compromises or could be seen to compromise the integrity of the NRFP process (each a "Material Circumstance").

DC may consider any Material Circumstance (as defined above) as disclosed in a proposal or otherwise, and DC may eliminate a proposal from consideration on the ground that a Material Circumstance gives rise to a conflict of interest that DC considers in its opinion would give rise to unfair advantage in the NRFP process, or would otherwise prejudice the integrity of the NRFP process.

H.14 Proponents Not to Promote Their Interest

Proponents must not make any public comment, respond to questions in a public forum or carry out any activities to publicly promote or advertise their interest in this opportunity.

H.15 Confidentiality

DC recognizes the proprietary nature of information that may be contained in response to this NRFP. Proponents must clearly mark and identify those areas of their proposals which contain confidential information. DC will not use or disclose such confidential information, except for the purposes of evaluating the proposals submitted under this NRFP or as may be required by law, including but not limited to the *Access to Information Act* and the *Privacy Act*.

Proponents shall keep confidential all information received from DC and other information developed for DC in connection with this competition. Proponents shall not use DC's confidential information except as required to develop a proposal and presentation in response to this NRFP.

Except as required by law, DC will not disclose or publish the identity of proponents, nor reveal in any way the substantive information and financial terms contained in any proposal. Only the name of the Contractor will be revealed at the conclusion of the process and only after an agreement has been fully executed by the contracting parties.

H.16 Publicity

Proponents must not refer, expressly or by implication, to DC, or to this competition, in any advertising or other publicity release unless otherwise approved in advance and in writing by the Contracting Authority.

H.17 No Collusion

By submitting a proposal the proponent represents that its proposal has been prepared without collusion or fraud and in fair competition with proposals from other proponents.

H.18 Law

This NRFP process and any subsequent agreement will be governed by the laws of the Province of British Columbia and any dispute will be subject to the jurisdiction of the courts of British Columbia and all applicable federal laws.

H.19 Indemnities

The proponent shall be responsible for and shall indemnify DC from all claims, loss and damages that relate to or arise out of errors, omissions or negligent acts of the proponent, its employees or agents associated with this NRFP process and all costs associated with those claims, loss and damages.

H.20 Rights of Destination Canada

In addition, DC reserves the right, in its sole and absolute discretion, to:

- H.20.1 accept any proposal in whole or in part, with the exception of proposals that fail to comply with mandatory criteria, whether or not it is the lowest priced proposal and without prior negotiation;
- H20.2 reject any, all or part of any proposal that:
 - i. is incomplete, obscure, irregular or unrealistic;
 - ii. fails to meet the objective of the NRFP;
 - iii. fails or omits any mandatory information; or
 - iv. is non-compliant with any requirement of this request;
- H.20.3 not accept any deviations from the stated terms and conditions;
- H.20.4 terminate the process at any time and/or re-issue this NRFP at any time;
- H.20.5 obtain information from the proponents to seek clarification or to verify any or all information provided by the proponent at any time throughout this NRFP process;
- H.20.6 contact references:
- H.20.7 enter into negotiations with any proponent who has submitted a compliant proposal, with the goal to establish an agreement acceptable to DC;
- H.20.8 incorporate all, or any portion of the Statement of Work, the NRFP, and the successful proponent's proposal into a resulting contract document:
- H.20.9 to make an award in whole or in part, including the right to select and contract with more than one proponent to meet the requirements of the NRFP;
- H.20.10 not enter into any contract at all with any proponents responding to this NRFP.

SECTION I: LIST OF APPENDICES

APPENDIX FILE NAME 1 Proponent Information and Acknowledgement Form 2 Material Circumstances Disclosure Form 3 Amendments 4 Declaration of Sub-Contractors 5 General Contract Terms

APPENDIX 1: PROPONENT INFORMATION AND ACKNOWLEDGMENT FORM

1) PROPONENT INFORMATION

a) <u>Company Information</u> - For identification and information purposes only, provide the following information about your company:

Complete legal company	name and address:	
Primary business and established:	length of time business	
Number of direct employ	ees:	
Nature of company corporation, partnership,		
Primary contact for the number and e-mail):	NRFP (name, title, phone	
who we may contact inforr service provided/p	act as references. For each mation (name, title, address performed. Proponent agree	r requirements to those described in this NRFP reference include the name of the organization, phone, e-mail), and a brief description of the s that DC may contact any of these references. ng DC as a reference in their proposal.
Client Organization:		
Contact Person:		
Street Address:		
Telephone #:		
Email Address:		
Description of Services:		
Reference #2:		
Client Organization:		
Contact Person:		
Street Address:		
Telephone #:		
Email Address:		
Description of Services:		

Ref	ference #3:	
C	Client Organization:	
C	Contact Person:	
S	Street Address:	
Т	elephone #:	
Е	mail Address:	
	Description of Services:	
i I	he/she is a duly authorizoprovisions contained he	nat the information provided in their proposal is accurate and declares that ed signing authority with the capacity to commit his/her firm/company to the rein. By signing below, the proponent specifically acknowledges that it has rees to the terms of this NRFP.
I	Executed this	day of, 2017
	Authorized Signature:	
-	Printed Name:	
	Title/Position:	
	Company Name:	
-	City:	
-	Address:	
-	Phone Number:	Fax Number:
-	E-mail Address:	

APPENDIX 2: MATERIAL CIRCUMSTANCES DISCLOSURE FORM
MATERIAL CIRCUMSTANCE:
DC requires proponents to disclose all Material Circumstances (as defined in H.13) as an attachment to their proposal. Check ONE:
☐ No, there are no Material Circumstances to disclose; OR
Yes, there is/are one or more Material Circumstance(s) to disclose and a disclosure statement is attached.

APPENDIX 3: AMENDMENTS

Please confirm that any amendments to this NRFP issued have been read and included in proponent response. List the Amendments included in the response (if applicable).

Amendment No.:	Dated:	# of Pages:	
Amendment No.:	Dated:	# of Pages:	
Amendment No.:	Dated:	# of Pages:	
Amendment No.:	Dated:	# of Pages:	

APPENDIX 4: DECLARATION OF SUB-CONTRACTORS

If applicable, the proponent should submit a list of sub-contractors it intends to use in providing the services described in this NRFP by completing the Declaration of Sub-Contractors, for approval by DC. DC reserves the right to withhold approval of such sub-contractors.

The proponent is responsible for supervising and coordinating all projects and/or services that they may delegate to the sub-contractors to ensure the services are provided to DC in a seamless manner.

Indicate the quality control measures and contract resolution processes you have in place for sub-contractors.

☐ The goods and or services in this proposal will 1 – Proponent Information and Acknowledgem		company named in Appendix	
Sub-contractors will be used to provide the goods and/ or services described in this proposal.			
Companies called on as Sub-Contractors to collab			
Name:			
Contact Person:	Title:		
Phone Number:	Fax Number:		
E-mail Address:			
Address:			
City:	Province/State:	Postal/Zip Code:	
Description of services provided:			
% of services the Sub-Contractor will be providing:	:%		

APPENDIX 5: GENERAL CONTRACT TERMS

The following general terms may be required by DC in order to be awarded the Work under this NRFP. Specific language for each of these terms will be negotiated between the parties:

- 1. Non-exclusive contract;
- 2. Contract term as provided in the NRFP;
- 3. The Contractor will designate key personnel assigned to DC file who cannot be changed without the approval of DC;
- 4. Dedicated time commitments (full time equivalent basis) on a monthly or annual basis to DC work, if applicable;
- 5. Service levels for typical work (e.g. commitments for timing from planning stages to campaign launch);
- 6. All intellectual property created by the Contractor will be the property of DC. Contractor will certify that the intellectual property is delivered free from encumbrances and in compliance with all applicable laws;
- 7. Contractor will undertake to ensure that all campaigns and other activities conducted on behalf of DC in the Contractor's market are done in compliance with applicable laws;
- 8. Contractor, including their sub-contractors, indemnifies DC for any breach of the contract, in particular claims relating to breach of privacy, third party intellectual property claims, compliance with laws, etc.;
- 9. Contractor to maintain the appropriate insurance:
- 10. Fees to be paid on the basis of work delivered;
- 11. All expenses incurred by the Contractor to be passed through to DC without markup, including media placements;
- 12. Confidentiality clauses to be included;
- 13. DC shall be entitled to terminate for convenience upon 30 days written notice and upon payment for any work completed or committed to the date of termination. If DC terminates the contract or a particular work order for breach, then DC is not required to pay for the work;
- 14. DC approval required prior to Contractor sub-contracting all or part of the work or assigning the contract:
- 15. Contract to be governed by British Columbia law; and
- 16. Dispute resolution: senior management intervention followed by binding arbitration to be held in Vancouver, BC in accordance with the rules of the British Columbia International Commercial Arbitration Centre.