RFP # NRCan-5000033817

Return Bids to:

Retourner Les Soumissions à :

Natural Resources Canada Bid Receiving Unit – Mailroom 588 Booth Street Ottawa, Ontario K0B 1E4

Request for Proposal (RFP) Demande de proposition (DDP)

Proposal To: Natural Resources Canada

We hereby offer to sell to Her Majesty the Queen in right of Canada, in accordance with the terms and conditions set out herein, referred to herein or attached hereto, the goods, services, and construction listed herein and on any attached sheets at the price(s) set out therefor.

Proposition à: Ressources Naturelles Canada

Nous offrons par la présente de vendre à Sa Majesté la Reine du chef du Canada, aux conditions énoncées ou incluses par référence dans la présente et aux annexes ci-jointes, les biens, services et construction énumérés ici sur toute feuille ci-annexée, au(x) prix indiqué(s).

Comments - Commentaires

Issuing Office - Bureau de distribution

Finance and Procurement Management Branch Natural Resources Canada 580 Booth Street Ottawa, Ontario K1A 0E4

Title – Sujet		
Task Authorization for Se	ecurity Ser	vices
Solicitation No. – No de l'invitation NRCan- 5000033817		Date October 3, 2017
Requisition Reference No N° de la 141711	demande	
Solicitation Closes – L'invitation pre at – à 02:00 PM Easte on – le November 14	ern Dayligh	t Savings Time (EDT)
Address Enquiries to: - Adresse tout	tes questions à	1:
Carol.Hambleton2@canada		
Telephone No. – No de telephone	Fax No. – No.	. de Fax
(343)282-7108		
Destination – of Goods and Services Destination – des biens et services:	: :	
Natural Resources Canada 580 Booth Street Ottawa, Ontario K1A 0E4		
Security – Sécurité		
There is security requireme requirement	nts associa	ated with this
Vendor/Firm Name and Address Raison sociale et adresse du fournis	sseur/de l'entre	preneur
Telephone No.:- No. de téléphone: Facsimile No.: - No. de télécopieur: Name and Title of person authorized	to sign on bel	nalf of Vendor/Firm (type or
print) Nom et titre de la personne autorisée l'entrepreneur (taper ou écrire en cai	e à signer au n	om du fournisseur/de

Date

Signature

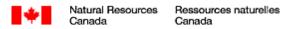


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This Model Bid Solicitation contains samples of the terms that will form the basis for any future requests for proposals (RFPs) for Natural Resources Canada (NRCan).

To the extent possible, these Articles are written as they will appear in any future RFP(s). However, individual RFPs and the Resulting Contract Clauses may be modified to suit individual requirements. For example, the nature of the requirement, the term of the resulting Contract, the evaluation methodology and the basis of payment clauses may all be tailored to individual requirements.

The Articles in the Resulting Contract Clauses are mandatory in their entirety, unless otherwise indicated. Acceptance of these Articles, in their entirety, as they appear in this Annex, is a Mandatory requirement of this RFP. Suppliers submitting an Offer containing statements implying that their Offer is conditional on modification of these clauses or containing terms and conditions that purport to supersede these clauses or derogate from them will be considered non-responsive.

Offerors with concerns regarding the provisions of the Model Bid Solicitation (including the Resulting Contract Clauses) should raise such concerns in accordance with the Enquiries provision of this RFP.



PART 1 - GENERAL INFORMATION

1.1 Introduction

The bid solicitation is divided into seven parts plus attachments and annexes, as follows:

- Part 1 General Information: provides a general description of the requirement;
- Part 2 Bidder Instructions: provides the instructions, clauses and conditions applicable to the bid solicitation;
- Part 3 Bid Preparation Instructions: provides bidders with instructions on how to prepare their bid;
- Part 4 Evaluation Procedures and Basis of Selection: indicates how the evaluation will be conducted, the evaluation criteria that must be addressed in the bid, and the basis of selection;
- Part 5 Certifications: includes the certifications to be provided;
- Part 6 Security Requirements: includes specific requirements that must be addressed by bidders; and
- Part 7 Resulting Contract Clauses: includes the clauses and conditions that will apply to any resulting contract.

The Annexes include the Statement of Work, the Basis of Payment, Security Requirements, the Security Requirements Checklist, the Federal Contractors Program for Employment Equity - Certification, the Insurance Requirements, the Task Authorization Form 572 and any other annexes.

The Appendixes include the Evaluation Criteria and the Financial Proposal Form.

1.2 Summary

By means of the RFP, NRCan is seeking proposals from bidders for....

- 1.2.1 Natural Resources Canada has a requirement for a firm that specializes in providing various security services in relation to real property and individual clearances. Notable services include Security Risk Assessments, Security Screening, Administrative Investigations, and Strategic Security Services. Period of the contract will be for one (1) year from the time of award with two (2) one year option periods.
- 1.2.2 "There are security requirements associated with this requirement. For additional information, consult Part 6 Security, Financial and Other Requirements, and Part 7 Resulting Contract Clauses. For more information on personnel and organization security screening or security clauses, bidders should refer to the Industrial Security Program (ISP) of Public Works and Government Services Canada (http://ssi-iss.tpsgc-pwgsc.gc.ca/index-eng.html) website".
- 1.2.3 "The requirement is subject to the provisions of the World Trade Organization Agreement on Government Procurement (WTO-AGP), the North American Free Trade Agreement (NAFTA), and the Canadian Free Trade Agreement (CFTA)."



1.2.4 This bid solicitation is to establish a contract with task authorizations for the delivery of the requirement detailed in the bid solicitation to the Identified Users across Canada, excluding locations within Yukon, Northwest Territories, Nunavut, Quebec, and Labrador that are subject to Comprehensive Land Claims Agreements (CLCAs). Any requirement for deliveries within CLCAs areas within Yukon, Northwest Territories, Nunavut, Quebec, or Labrador will have to be treated as a separate procurement, outside the resulting contract.

1.3 Debriefings

Bidders may request a debriefing on the results of the bid solicitation process. Bidders should make the request to the Contracting Authority within 15 working days from receipt of the results of the bid solicitation process. The debriefing may be in writing, by telephone or in person.

PART 2 - BIDDER INSTRUCTIONS

2.1 Standard Instructions, Clauses and Conditions

All instructions, clauses and conditions identified in the bid solicitation by number, date and title are set out in the <u>Standard Acquisition Clauses and Conditions Manual</u> (https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual) issued by Public Works and Government Services Canada.

Bidders who submit a bid agree to be bound by the instructions, clauses and conditions of the bid solicitation and accept the clauses and conditions of the resulting contract.

The <u>2003</u> 2017-04-27 Standard Instructions - Goods or Services - Competitive Requirements, are incorporated by reference into and form part of the bid solicitation with the modifications to the text below. If there is a conflict between the provisions of 2003 and this document, this document prevails.

- In the complete text content (except Section 3) Delete: Public Works and Government Services Canada" and Insert: "Natural Resources Canada." Delete: "PWGSC" and Insert: "NRCan"
- Section 2: Delete: "Suppliers are required to" and Insert: "It is suggested that suppliers"
- Subsection 1 of Section 8:

Subsection 5.4 of <u>2003</u>, Standard Instructions - Goods or Services - Competitive Requirements, is amended as follows:

Delete: 60 days Insert: 90 days

2.2 Submission of Bids

It is the Bidders responsibility to ensure that proposals are delivered to the following location, by the time and date indicated on page 1 of this RFP document:

Natural Resources Canada Bid Receiving Unit - Mailroom 588 Booth Street Ottawa, Ontario K1A 0E4

Attention: Carol Hambleton

It is requested that the Bidder's name, return address, Request for Proposal Number, and Bid Closing Date appear legibly on the outside of the envelope containing the Bidder's proposal. Failure to do so may result in bids being misdirected. **NRCan will not assume responsibility for proposals directed to any other location.**

The onus is on the Bidder to ensure that the proposal is delivered to the location above. Not complying with the above instructions may result in NRCan's inability to ascertain reception date and/or to consider the bid prior to contract award. Therefore, NRCan reserves the right to reject any proposal not complying with these instructions.

2.2.1 Due to the nature of the bid solicitation, bids transmitted by facsimile or electronic mail to NRCan will not be accepted.

The onus is on the Bidder to ensure that the proposal is submitted correctly to the above address. Not complying with the above instructions may result in NRCan's inability to ascertain reception date and/or to consider the bid prior to contract award. Therefore, NRCan reserves the right to reject any proposal not complying with these instructions.

2.3 Enquiries - Bid Solicitation

All enquiries must be submitted in writing to the Contracting Authority no later than seven (7) calendar days before the bid closing date. Enquiries received after that time may not be answered.

Bidders should reference as accurately as possible the numbered item of the bid solicitation to which the enquiry relates. Care should be taken by Bidders to explain each question in sufficient detail in order to enable Canada to provide an accurate answer. Technical enquiries that are of a proprietary nature must be clearly marked "proprietary" at each relevant item. Items identified as "proprietary" will be treated as such except where Canada determines that the enquiry is not of a proprietary nature. Canada may edit the question(s) or may request that the Bidder do so, so that the proprietary nature of the question(s) is eliminated and the enquiry can be answered to all Bidders. Enquiries not submitted in a form that can be distributed to all Bidders may not be answered by Canada.

2.4 Applicable Laws

Any resulting contract must be interpreted and governed, and the relations between the parties determined, by the laws in force in Ontario. Bidders may, at their discretion, substitute the applicable laws of a Canadian province or territory of their choice without affecting the validity of their bid, by deleting the name of the Canadian province or territory specified and inserting the name of the Canadian province or territory of their choice. If no change is made, it acknowledges that the applicable laws specified are acceptable to the Bidders.

2.5 Improvement of Requirement During Solicitation Period

Should bidders consider that the specifications or Statement of Work contained in the bid solicitation could be improved technically or technologically, bidders are invited to make suggestions, in writing, to the Contracting Authority named in the bid solicitation. Bidders must clearly outline the suggested improvement as well as the reason for the suggestion. Suggestions that do not restrict the level of competition nor favour a particular bidder will be given consideration provided they are submitted to the Contracting Authority at least seven (7) days) days before the bid closing date. Canada will have the right to accept or reject any or all suggestions.

2.6 Basis for Canada's Ownership of Intellectual Property

Natural Resources Canada has determined that any intellectual property rights arising from the performance of the Work under the resulting contract will belong to Canada, on the following grounds:

• (6.1) national security;



PART 3 - BID PREPARATION INSTRUCTIONS

3.1 Bid Preparation Instructions

Canada requests that Bidders provide their bid in separately bound sections as follows:

Section I: Technical Bid (one (1) hard copy) and one (1) soft copy on USB Drive

Section II: Financial Bid (one (1) hard copies) and one (1) soft copy on USB Drive, in a separate file

and document

Section III: Certifications (one (1) copies hard copies) and one (1) copy on USB Drive

Section IV: Additional Information (one (1) hard copies) and one (1) copy on USB Drive

Prices should appear in the financial bid only. No prices should be indicated in any other section of the bid.

Canada requests that Bidders follow the format instructions described below in the preparation of their bid:

- (a) use 8.5 x 11 inch (216 mm x 279 mm) format;
- (b) use a numbering system that corresponds to the bid solicitation.

If there is a discrepancy between the wording of the soft copy and the hard copy, the wording of the hard copy will have priority over the wording of the soft copy.

In April 2006, Canada issued a policy directing federal departments and agencies to take the necessary steps to incorporate environmental considerations into the procurement process Policy on Green
Procurement (http://www.tpsgc-pwgsc.gc.ca/ecologisation-greening/achats-procurement/politique-policy-eng.html). To assist Canada in reaching its objectives, Bidders should:

- 1) use 8.5 x 11 inch (216 mm x 279 mm) paper containing fibre certified as originating from a sustainably-managed forest and containing minimum 30% recycled content; and
- 2) use an environmentally-preferable format including black and white printing instead of colour printing, printing double sided/duplex, using staples or clips instead of cerlox, duotangs or binders.

Section I: Technical Bid

In their technical bid, Bidders should demonstrate their understanding of the requirements contained in the bid solicitation and explain how they will meet these requirements. Bidders should demonstrate their capability in a thorough, concise and clear manner for carrying out the work.

The technical bid should address clearly and in sufficient depth the points that are subject to the evaluation criteria against which the bid will be evaluated. Simply repeating the statement contained in the bid solicitation is not sufficient. In order to facilitate the evaluation of the bid, Canada requests that Bidders address and present topics in the order of the evaluation criteria under the same headings. To avoid duplication, Bidders may refer to different sections of their bids by identifying the specific paragraph and page number where the subject topic has already been addressed.

Section II: Financial Bid

Bidders must submit their financial bid in accordance with the <u>Financial Proposal Form in Appendix</u> <u>"II".</u>The total amount of Applicable Taxes must be shown separately.

Section III: Certifications

Bidders must submit the certifications required under Part 5.

Section IV: Additional Information

Bidder's Proposed Site(s) or Premises Requiring Safeguarding Measures

As indicated in Part 6 under Security Requirements, the Bidder must provide the full address(es) of the Bidder's and proposed individual(s)' site(s) or premises for which safeguarding measures are required for Work Performance:

Street Number / Street Name, Unit / Suite / Apartment Number City, Province, Territory / State
Postal Code / Zip Code
Country

The Company Security Officer (CSO) must ensure through the <u>Industrial Security Program (ISP)</u> that the Bidder and proposed individual(s) hold a valid security clearance at the required level, as indicated in Part 6 – Security Requirements.



PART 4 - EVALUATION PROCEDURES AND BASIS OF SELECTION

4.1 Evaluation Procedures

- (a) Bids will be assessed in accordance with the entire requirement of the bid solicitation including the technical evaluation criteria.
- (b) An evaluation team composed of representatives of Canada will evaluate the bids.

4.1.1 Technical Evaluation

Mandatory and point rated technical, evaluation criteria are included in **Appendix "I" – Evaluation Criteria.**

4.2 Basis of Selection

4.2.1 Highest Combined Rating of Technical Merit and Price

- 1. To be declared responsive, a bid must:
 - a. comply with all the requirements of the bid solicitation; and
 - b. meet all mandatory criteria; and
 - c. The rating is performed on a scale of 105 points.
- 2. Bids not meeting (choose "(a) or (b) or (c)" will be declared non-responsive.
- 3. For each responsive bid, the technical merit score and the pricing score will be added to determine its combined rating.
- 4. Neither the responsive bid obtaining the highest technical score nor the one with the lowest evaluated price will necessarily be accepted. The responsive bid with the highest combined rating of technical merit and price will be recommended for award of a contract.



The table below illustrates an example where all three bids are responsive and the selection of the contractor is determined by a 60/40 ratio of technical merit and price, respectively. The total available points equal 135 and the lowest evaluated price is \$45,000 (45).

RFP # NRCan-5000033817

Basis	of Selection - Highest C	ombined Rating Technic	al Merit (60%) and Pric	e (40%)
		Bidder 1	Bidder 2	Bidder 3
Overall Technical Score		115/135	89/135	92/135
Bid Evaluated	Price	\$55,000.00	\$50,000.00	\$45,000.00
	Technical Merit Score	115/135 x 60 = 51.11	89/135 x 60 = 39.56	92/135 x 60 = 40.89
Calculations	Pricing Score	45/55 x 40 = 32.73	45/50 x 40 = 36.00	45/45 x 40 = 40.00
Combined Rat	ting	83.84	75.56	80.89
Overall Rating		1st	3rd	2nd



PART 5 - CERTIFICATIONS AND ADDITIONAL INFORMATION

Bidders must provide the required certifications and additional information to be awarded a contract.

The certifications provided by Bidders to Canada are subject to verification by Canada at all times. Canada will declare a bid non-responsive, or will declare a contractor in default if any certification made by the Bidder is found to be untrue, whether made knowingly or unknowingly, during the bid evaluation period or during the contract period.

The Contracting Authority will have the right to ask for additional information to verify the Bidder's certifications. Failure to comply and to cooperate with any request or requirement imposed by the Contracting Authority will render the bid non-responsive or constitute a default under the Contract.

5.1 Certifications Required with the Bid

Bidders must submit the following duly completed certifications as part of their bid.

5.1.1 Declaration of Convicted Offences

In accordance with the <u>Ineligibility and Suspension Policy</u> (http://www.tpsgc-pwgsc.gc.ca/ci-if/politique-policy-eng.html), the Bidder must provide with its bid the required documentation, as applicable, to be given further consideration in the procurement process.

5.2 Certifications Precedent to Contract Award and Additional Information

The certifications and additional information listed below should be submitted with the bid but may be submitted afterwards. If any of these required certifications or additional information is not completed and submitted as requested, the Contracting Authority will inform the Bidder of a time frame within which to provide the information. Failure to provide the certifications or the additional information listed below within the time frame specified will render the bid non-responsive.

5.2.1 Integrity Provisions - List of Names

In accordance with the <u>Ineligibility and Suspension Policy</u> (http://www.tpsgc-pwgsc.gc.ca/ci-if/politique-policy-eng.html), the Bidder must provide with its bid the required documentation, as applicable, to be given further consideration in the procurement process.

- Bidders who are incorporated, including those bidding as a joint venture, must provide a complete
 list of names of all individuals who are currently directors of the Bidder or, in the case of a private
 company, the owners of the company.
- Bidders bidding as sole proprietorship, as well as those bidding as a joint venture, must provide the name of the owner(s).
- Bidders bidding as partnerships do not need to provide lists of names.

Name of Bidder:
OR
Name of each member of the joint venture:



Mambar 1		
Member 1:	 	
Member 2:		
Member 3:		
Member 4:		

Identification of the administrators/owners:

SURNAME	NAME	TITLE

5.2.2 Federal Contractors Program for Employment Equity - Bid Certification

By submitting a bid, the Bidder certifies that the Bidder, and any of the Bidder's members if the Bidder is a Joint Venture, is not named on the Federal Contractors Program (FCP) for employment equity "FCP Limited Eligibility to Bid" list (http://www.labour.gc.ca/eng/standards_equity/eq/emp/fcp/list/inelig.shtml) available from Employment and Social Development Canada (ESDC) - Labour's website.

Canada will have the right to declare a bid non-responsive if the Bidder, or any member of the Bidder if the Bidder is a Joint Venture, appears on the "FCP Limited Eligibility to Bid " list at the time of contract award.

5.2.3 Status and Availability of Resources

The Bidder certifies that, should it be awarded a contract as a result of the bid solicitation, every individual proposed in its bid will be available to perform the Work as required by Canada's representatives and at the time specified in the bid solicitation or agreed to with Canada's representatives. If for reasons beyond its control, the Bidder is unable to provide the services of an individual named in its bid, the Bidder may propose a substitute with similar qualifications and experience. The Bidder must advise the Contracting Authority of the reason for the substitution and provide the name, qualifications and experience of the proposed replacement. For the purposes of this clause, only the following reasons will be considered as beyond the control of the Bidder: death, sickness, maternity and parental leave, retirement, resignation, dismissal for cause or termination of an agreement for default.

If the Bidder has proposed any individual who is not an employee of the Bidder, the Bidder certifies that it has the permission from that individual to propose his/her services in relation to the Work to be performed and to submit his/her résumé to Canada. The Bidder must, upon request from the Contracting Authority, provide a written confirmation, signed by the individual, of the permission given to the Bidder and of his/her availability.

5.2.4 Education and Experience

The Bidder certifies that all the information provided in the résumés and supporting material submitted with its bid, particularly the information pertaining to education, achievements, experience and work history, has been verified by the Bidder to be true and accurate. Furthermore, the Bidder warrants that every individual proposed by the Bidder for the requirement is capable of performing the Work described in the resulting contract.

5.2.5 Former Public Servant

Contracts awarded to former public servants (FPS) in receipt of a pension or of a lump sum payment must bear the closest public scrutiny, and reflect fairness in the spending of public funds. In order to comply with Treasury Board policies and directives on contracts awarded to FPSs, bidders must provide the information required below before contract award. If the answer to the questions and, as applicable the information required have not been received by the time the evaluation of bids is completed, Canada will inform the Bidder of a time frame within which to provide the information. Failure to comply with Canada's request and meet the requirement within the prescribed time frame will render the bid non-responsive.

Definitions

For the purposes of this clause, "former public servant" is any former member of a department as defined in the *Financial Administration Act*, R.S., 1985, c. F-11, a former member of the Canadian Armed Forces or a former member of the Royal Canadian Mounted Police. A former public servant may be:

- a. an individual:
- b. an individual who has incorporated;
- c. a partnership made of former public servants; or
- d. a sole proprietorship or entity where the affected individual has a controlling or major interest in the entity.

"lump sum payment period" means the period measured in weeks of salary, for which payment has been made to facilitate the transition to retirement or to other employment as a result of the implementation of various programs to reduce the size of the Public Service. The lump sum payment period does not include the period of severance pay, which is measured in a like manner.

"pension" means a pension or annual allowance paid under the *Public Service Superannuation Act* (PSSA), R.S., 1985, c. P-36, and any increases paid pursuant to the *Supplementary Retirement Benefits Act*, R.S., 1985, c. S-24 as it affects the PSSA. It does not include pensions payable pursuant to the *Canadian Forces Superannuation Act*, R.S., 1985, c. C-17, the *Defence Services Pension Continuation Act*, 1970, c. D-3, the *Royal Canadian Mounted Police Pension Continuation Act*, 1970, c. R-10, and the *Royal Canadian Mounted Police Superannuation Act*, R.S., 1985, c. R-11, the *Members of Parliament Retiring Allowances Act*, R.S. 1985, c. M-5, and that portion of pension payable to the *Canada Pension Plan Act*, R.S., 1985, c. C-8.

Former Public Servant in Receipt of a Pension

As per the above definitions, is the Bidder a FPS in receipt of a pension? Yes () No ()

If so, the Bidder must provide the following information, for all FPSs in receipt of a pension, as applicable:

a.	name of former public servant;
b.	date of termination of employment or retirement from the Public Service.
former publish	iding this information, Bidders agree that the successful Bidder's status, with respect to being a public servant in receipt of a pension, will be reported on departmental websites as part of the ed proactive disclosure reports in accordance with Contracting Policy Notice: 2012-2 and the nes on the Proactive Disclosure of Contracts.
Work F	orce Adjustment Directive
	e Bidder a FPS who received a lump sum payment pursuant to the terms of the Work Force stment Directive? Yes () No ()
If so, th	e Bidder must provide the following information:
a.	name of former public servant;
b.	conditions of the lump sum payment incentive;
C.	date of termination of employment;
d.	amount of lump sum payment;
e.	rate of pay on which lump sum payment is based;
f.	period of lump sum payment including:
	 start date end date and number of weeks
g. forc	number and amount (professional fees) of other contracts subject to the restrictions of a work adjustment program.
	Professional fees Amount

For all contracts awarded during the lump sum payment period, the total amount of fees that may be paid to a FPS who received a lump sum payment is \$5,000, including Applicable Taxes.

5.2.6 Aboriginal Designation

Who is eligible?

- a) An Aboriginal business, which can be:
 - i. a band as defined by the Indian Act
 - ii. a sole proprietorship
 - iii. a limited company
 - iv. a co-operative
 - v. a partnership

vi. a not-for-profit organization

in which Aboriginal persons have at least 51 percent ownership and control,

OR

b. A joint venture consisting of two or more Aboriginal businesses or an Aboriginal business and a non-Aboriginal business(es), provided that the Aboriginal business(es) has at least 51 percent ownership and control of the joint venture.

When an Aboriginal business has six or more full-time employees at the date of submitting the bid, at least thirty-three percent of them must be Aboriginal persons, and this ratio must be maintained throughout the duration of the contract.

The bidder must certify in its submitted bid that it is an Aboriginal business or a joint venture constituted as described above.

☐ Our Company is NOT an Aboriginal Firm, as identified above.	
☐ Our Company is an Aboriginal Firm, as identified above. The supplier must	st complete the certificate in
the appropriate clause below.	

SACC Manual clauses <u>A3000T</u>, <u>A3001T</u>, <u>M3030T</u>, <u>M9030T</u>, <u>S3035T</u> and <u>S3036T</u> contain a certification that suppliers must complete and submit with their bid/offer/arrangement. Failure by suppliers to submit this completed certification form with their bids/offers/arrangements will render the bid/offer/arrangement non-responsive.



PART 6 - SECURITY REQUIREMENTS

6.1 Security Requirements

- 1. At the date of bid closing, the following conditions must be met:
 - the Bidder must hold a valid organization security clearance as indicated in Part 7 Resulting Contract Clauses;
 - the Bidder's proposed individuals requiring access to classified or protected information, assets or sensitive work site(s) must meet the security requirements as indicated in Part 7 - Resulting Contract Clauses;
 - (c) the Bidder must provide the name of all individuals who will require access to classified or protected information, assets or sensitive work sites;
 - (d) the Bidder's proposed location of work performance and document safeguarding must meet the security requirements as indicated in Part 7 Resulting Contract Clauses;
 - (e) the Bidder must provide the address(es) of proposed site(s) or premises of work performance and document safeguarding as indicated in Part 3 Section IV Additional Information.
- 2. For additional information on security requirements, Bidders should refer to the <u>Industrial Security Program (ISP)</u> of Public Works and Government Services Canada (http://ssi-iss.tpsgc-pwgsc.gc.ca/index-eng.html) website.

PART 7 - RESULTING CONTRACT CLAUSES

The following clauses and conditions apply to and form part of any contract resulting from the bid solicitation.

7.1 Statement of Work

The Contractor must perform the Work in accordance with the **Statement of Work at Annex "A"** and the Contractor's technical bid entitled ______, dated ______. (*to be completed at contract award*)

7.1.1 Task Authorization

The Work or a portion of the Work to be performed under the Contract will be on an "as and when requested basis" using a Task Authorization (TA). The Work described in the TA must be in accordance with the scope of the Contract.

7.1.1.1 Task Authorization Process

Work or a portion of the Work to be performed under the Contract will be on an "as and when requested basis" using a Task Authorization (TA). The Work described in the TA must be in accordance with the scope of the Contract.

- 1. The Contract or Project Authority will provide the Contractor with a description of the task using the "Task Authorization" form specified in **Annex "D"**.
- 2. The Task Authorization (TA) will contain the details of the activities to be performed, a description of the deliverables, and a schedule indicating completion dates for the major activities or submission dates for the deliverables. The TA will also include the applicable basis and method(s) of payment as specified in the Contract.
- 3. The Contractor must provide the Project Authority, within five (5) calendar days of its receipt, the proposed total estimated cost for performing the task and a breakdown of that cost, established in accordance with the Basis of Payment specified in the Contract.
- 4. The Contractor must not commence work until a TA authorized by the Contract Authority has been received by the Contractor. The Contractor acknowledges that any work performed before a TA has been received will be done at the Contractor's own risk.

7.1.1.2 Task Authorization Limit

The Project Authority may authorize individual task authorizations up to a limit of \$5,000.00, Applicable Taxes included, inclusive of any revisions.

Any task authorization to be issued in excess of that limit must be authorized by the Project and Contracting Authority before issuance.

7.1.1.3 Minimum Work Guarantee - All the Work - Task Authorizations

1. In this clause.

"Maximum Contract Value" means the amount specified in the "Limitation of Expenditure" clause set out in the Contract; and

"Minimum Contract Value" means five percent (5%)

- 2. Canada's obligation under the Contract is to request Work in the amount of the Minimum Contract Value or, at Canada's option, to pay the Contractor at the end of the Contract in accordance with paragraph 3. In consideration of such obligation, the Contractor agrees to stand in readiness throughout the Contract period to perform the Work described in the Contract. Canada's maximum liability for work performed under the Contract must not exceed the Maximum Contract Value, unless an increase is authorized in writing by the Contracting Authority.
- 3. In the event that Canada does not request work in the amount of the Minimum Contract Value during the period of the Contract, Canada must pay the Contractor the difference between the Minimum Contract Value and the total cost of the Work requested.
- 4. Canada will have no obligation to the Contractor under this clause if Canada terminates the Contract in whole or in part for default.

7.1.1.4 Periodic Usage Reports - Contracts with Task Authorizations

The Contractor must compile and maintain records on its provision of services to the federal government under authorized Task Authorizations issued under the Contract.

The Contractor must provide this data in accordance with the reporting requirements detailed below. If some data is not available, the reason must be indicated. If services are not provided during a given period, the Contractor must still provide a "nil" report.

The data must be submitted on a Quarterly Basis to the Contracting Authority.

The quarterly periods are defined as follows:

1st quarter: April 1 to June 30;

2nd quarter: July 1 to September 30;

3rd quarter: October 1 to December 31; and

4th quarter: January 1 to March 31.

The data must be submitted to the Contracting Authority no later than seven (7) calendar days after the end of the reporting period.

Reporting Requirement- Details

A detailed and current record of all authorized tasks must be kept for each contract with a task authorization process. This record must contain:

For each authorized task:

- the authorized task number or task revision number(s);
- ii. a title or a brief description of each authorized task;
- iii. the total estimated cost specified in the authorized Task Authorization (TA) of each task, exclusive of Applicable Taxes;
- iv. the total amount, exclusive of Applicable Taxes, expended to date against each authorized task;

- v. the start and completion date for each authorized task; and
- vi. the active status of each authorized task, as applicable.

For all authorized tasks:

- i. the amount (exclusive of Applicable Taxes) specified in the contract (as last amended, as applicable) as Canada's total liability to the contractor for all authorized TAs; and
- ii. the total amount, exclusive of Applicable Taxes, expended to date against all authorized TAs.

7.2 Standard Clauses and Conditions

All clauses and conditions identified in the Contract by number, date and title are set out in the <u>Standard Acquisition Clauses and Conditions Manual</u>(https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual) issued by Public Works and Government Services Canada.

7.2.1 General Conditions

<u>2035</u> 2016-04-04, General Conditions - Higher Complexity - Services, apply to and form part of the Contract.

- As applicable, replace references to Public Works and Government Services Canada (PWGSC) with Natural Resources Canada (NRCan).

7.2.2 Supplemental General Conditions

The following clauses apply to this contract:

4007 2010-08-16 Canada to Own Intellectual Property Rights in Foreground Information

7.3 Dispute Resolution

Mediation

If a dispute arising from this contract cannot be settled amicably through negotiation, then the parties agree in good faith to submit the dispute to mediation as administered by the Arbitration and Mediation Institute of Canada Inc. (AMIC). The parties acknowledge receipt of the rules of AMIC. The cost of mediation shall be borne equally by the parties.

Arbitration

If the parties cannot resolve the dispute through mediation within sixty (60) days, the parties agree to submit the dispute to arbitration pursuant to the Commercial Arbitration Act (Canada). The party requesting such arbitration shall do so by written notice to the other party/parties. The cost of the arbitration and fees of the arbitrator shall be borne equally by the parties. The arbitration shall take place in the city where the contractor carries on business before a single arbitrator to be chosen jointly by the parties. If the parties cannot agree on the choice of arbitrator within thirty (30) days of written notice to submit the dispute to arbitration, each party will choose a representative who will select the arbitrator.



The parties may determine the procedure to be followed by the arbitrator in conducting the proceedings, or may ask the arbitrator to do so. The arbitrator shall issue a written award within thirty (30) days of hearing the parties. The award may be entered in any court having jurisdiction and enforced as a judgment of that court.

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Meaning of "Dispute"

The parties agree that the word "dispute" in this clause refers to a dispute of fact or of law, other than a dispute of public law.

The parties understand that the Procurement Ombudsman appointed pursuant to Subsection 22.1(1) of the *Department of Public Works and Government Services Act* will, on request or consent of the parties to participate in an alternative dispute resolution process to resolve any dispute between the parties respecting the interpretation or application of a term and condition of this contract and their consent to bear the cost of such process, provide to the parties a proposal for an alternative dispute resolution process to resolve their dispute. The Office of the Procurement Ombudsman may be contacted by telephone at 1-866-734-5169 or by e-mail at boa.opo@boa.opo.gc.ca.

7.4 Security Requirements

- **7.4.1** The following security requirements (*SRCL* and related clauses provided by *ISP*) apply and form part of the Contract.
- **7.4.1.1** The Contractor/Offeror must, at all times during the performance of the Contract/Standing Offer/Supply Arrangement, hold a valid Facility Security Clearance at the level of **SECRET**, with approved Document safeguarding at the level of **SECRET**, issued by the Canadian Industrial Security Directorate (CISD), Public Works and Government Services Canada (PWGSC).
- 7.4.1.1.1 The Contractor/Offeror personnel requiring access to PROTECTED/CLASSIFIED information, assets or sensitive work site(s) must EACH hold a valid personnel security screening at the level of **RELIABILITY STATUS**, **CONFIDENTIAL** or **SECRET** as required, granted or approved by the CISD, PWGSC.
- 7.4.1.1.2 The Contractor MUST NOT utilize its Information Technology systems to electronically process, produce or store any sensitive PROTECTED/CLASSIFIED information until CISD/PWGSC has issued written approval. After approval has been granted, these tasks may be performed up to the level of **SECRET**.
- 7.4.1.1.3 Subcontracts which contain security requirements are NOT to be awarded without the prior written permission of CISD/PWGSC.
- 7.4.1.1.3 The Contractor/Offeror must comply with the provisions of the:
 - 7.4.1.1.3.1 Security Requirements Check List and security guide (if applicable), attached at **Annex "C"**;
 - 7.4.1.1.3.2 *Industrial Security Manual* (Latest Edition).

7.4.2 Contractor's Site(s) or Premises Requiring Safeguarding Measures

7.4.2.1 The Contractor must diligently maintain up-to-date, the information related to the Contractor's and individual(s) site(s) or premises, where safeguarding measures are required in the performance of the Work, for the following address(es) to be provided at contract award:

Street Number / Street Name, Unit / Suite / Apartment Number City, Province, Territory / State Postal Code / Zip Code Country

7.4.2.2 The Company Security Officer (CSO) must ensure through the <u>Industrial Security Program (ISP)</u> that the Contractor and individual(s) hold a valid security clearance at the required level.

7.5 Term of Contract

7.5.1 Period of the Contract

The period of the Contract is from award of contract to _____ inclusive.

7.5.2 Option to Extend the Contract

The Contractor grants to Canada the irrevocable option to extend the term of the Contract by up to two (2) additional one (1) year period(s) under the same conditions. The Contractor agrees that, during the extended period of the Contract, it will be paid in accordance with the applicable provisions as set out in the Basis of Payment.

Canada may exercise this option at any time by sending a written notice to the Contractor at least 30 calendar days before the expiry date of the Contract. The option may only be exercised by the Contracting Authority, and will be evidenced for administrative purposes only, through a contract amendment.

7.6 Authorities

7.6.1 Contracting Authority

The Contracting Authority for the Contract is:

Name: Brenda Harlow

Title: Procurement Team Lead Organization: Natural Resources Canada

Address: 580 Booth Street, Ottawa, Ontario, K1A 0E4

Telephone: (343)292-8301 Facsimile: (613)947-5477

E-mail address: Brenda.Harlow@canada.ca

The Contracting Authority is responsible for the management of the Contract and any changes to the Contract must be authorized in writing by the Contracting Authority. The Contractor must not perform work in excess of or outside the scope of the Contract based on verbal or written requests or instructions from anybody other than the Contracting Authority.

7.6.2 Project Authority (to be provided at contract award)

The Project Authority for the Contract is:

Name: Title: Organization: Address: Telephone: Facsimile: E-mail address:

The Project Authority is the representative of the department or agency for whom the Work is being carried out under the Contract and is responsible for all matters concerning the technical content of the Work under the Contract. Technical matters may be discussed with the Project Authority; however, the Project Authority has no authority to authorize changes to the scope of the Work. Changes to the scope of the Work can only be made through a contract amendment issued by the Contracting Authority.

7.6.3 Contractor's Representative (to be provided at contract award)

Name: Title: Organization: Address: Telephone: Facsimile: E-mail address

7.7 Proactive Disclosure of Contracts with Former Public Servants

By providing information on its status, with respect to being a former public servant in receipt of a <u>Public Service Superannuation Act</u> (PSSA) pension, the Contractor has agreed that this information will be reported on departmental websites as part of the published proactive disclosure reports, in accordance with <u>Contracting Policy Notice: 2012-2</u> of the Treasury Board Secretariat of Canada.

7.8 Payment

7.8.1 Basis of Payment – Limitation of Expenditure

The Contractor will be paid for the Work specified in the authorized task authorization, in accordance with the Basis of payment Annex "B".

Canada's liability to the Contractor under the authorized task authorization must not exceed the *limitation of expenditure* specified in the authorized task authorization. Custom duties are excluded and Applicable Taxes are extra.

No increase in the liability of Canada or in the price of the Work specified in the authorized task authorization resulting from any design changes, modifications or interpretations of the Work will be authorized or paid to the Contractor unless these design changes, modifications or interpretations have been authorized, in writing, by the Contracting Authority before their incorporation into the Work.

7.8.1.1 Limitation of Expenditure

- 1. Canada's total liability to the Contractor under the Contract must not exceed \$ 100,000.00. Customs duties are excluded and Applicable Taxes are extra.
- 2. No increase in the total liability of Canada or in the price of the Work resulting from any design changes, modifications or interpretations of the Work, will be authorized or paid to the Contractor unless these design changes, modifications or interpretations have been approved, in writing, by the Contracting Authority before their incorporation into the Work. The Contractor must not perform any work or provide any service that would result in Canada's total liability being exceeded before obtaining the written approval of the Contracting Authority. The Contractor must notify the Contracting Authority in writing as to the adequacy of this sum:
 - a. when it is 75 percent committed, or
 - b. four (4) months before the contract expiry date, or
 - as soon as the Contractor considers that the contract funds provided are inadequate for the completion of the Work, whichever comes first.
- 3. If the notification is for inadequate contract funds, the Contractor must provide to the Contracting Authority a written estimate for the additional funds required. Provision of such information by the Contractor does not increase Canada's liability.

7.8.2 Method of Payment

Method of Payment will be determined at the time of issuance of Task Authorization.

Single Payment

Canada will pay the Contractor upon completion and delivery of the Work in accordance with the payment provisions of the Contract if:

- a. an accurate and complete invoice and any other documents required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- b. all such documents have been verified by Canada;
- c. the Work delivered has been accepted by Canada.

Or

Monthly Payment

Canada will pay the Contractor on a monthly basis for work performed during the month covered by the invoice in accordance with the payment provisions of the Contract if:

- a. an accurate and complete invoice and any other documents required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- b. all such documents have been verified by Canada;
- c. the Work performed has been accepted by Canada.



7.9 Invoicing Instructions

Invoices shall be submitted using one of the following methods:

E-mail:

NRCan.invoice imaging-service dimagerie des factures.RNCan@canada.ca

Note:

Attach "PDF" file. No other formats will be accepted

OR

Fax:

Local NCR region: **613-947-0987** Toll-free: **1-877-947-0987**

Note:

Use highest quality settings available.

Please do not submit invoices using more than one method as this will not expedite payment.

Invoices and all documents relating to a contract must be submitted on the Contractor's own form and shall bear the following reference numbers: Contract number: _____

Invoicing Instructions to suppliers: http://www.nrcan.gc.ca/procurement/3485

7.10 Certifications

7.10.1 Compliance

The continuous compliance with the certifications provided by the Contractor in its bid and the ongoing cooperation in providing additional information are conditions of the Contract. Certifications are subject to verification by Canada during the entire period of the Contract. If the Contractor does not comply with any certification, fails to provide the additional information, or if it is determined that any certification made by the Contractor in its bid is untrue, whether made knowingly or unknowingly, Canada has the right, pursuant to the default provision of the Contract, to terminate the Contract for default.

7.10.2 Federal Contractors Program for Employment Equity - Default by the Contractor

The Contractor understands and agrees that, when an Agreement to Implement Employment Equity (AIEE) exists between the Contractor and Employment and Social Development Canada (ESDC)-Labour, the AIEE must remain valid during the entire period of the Contract. If the AIEE becomes invalid, the name of the Contractor will be added to the "FCP Limited Eligibility to Bid" list. The imposition of such a sanction by ESDC will constitute the Contractor in default as per the terms of the Contract.

7.11 Applicable Laws

The Contract must be interpreted and governed, and the relations between the parties determined, by the laws in force in Ontario.

7.12 Priority of Documents

If there is a discrepancy between the wording of any documents that appear on the list, the wording of the document that first appears on the list has priority over the wording of any document that subsequently appears on the list.

- (a) the Articles of Agreement;
- (b) the supplemental general conditions **4007** Canada to Own Intellectual Property Rights in Foreground Information (2010-08-16);
- (c) the general conditions 2035 2016-04-04, General Conditions Higher Complexity Services,
- (d) Annex A. Statement of Work:
- (e) Annex B, Basis of Payment;
- (f) Annex C, Security Requirements Check List;
- (g) the signed Task Authorizations (including all of its annexes, if any);
- the Contractor's bid dated ______, (insert date of bid) (If the bid was clarified or amended, insert at the time of contract award:", as clarified on ______" or ",as amended on _____" and insert date(s) of clarification(s) or amendment(s)).

7.13 Foreign Nationals (Canadian Contractor)

SACC Manual clause A2000C 2006-06-16 Foreign Nationals (Canadian Contractor)

7.14 Insurance

The Contractor is responsible for deciding if insurance coverage is necessary to fulfill its obligation under the Contract and to ensure compliance with any applicable law. Any insurance acquired or maintained by the Contractor is at its own expense and for its own benefit and protection. It does not release the Contractor from or reduce its liability under the Contract.

7.15 Contract Administration

The parties understand that the Procurement Ombudsman appointed pursuant to Subsection 22.1(1) of the *Department of Public Works and Government Services Act* will review a complaint filed by [the supplier or the contractor or the name of the entity awarded this contract] respecting administration of this contract if the requirements of Subsection 22.2(1) of the *Department of Public Works and Government Services Act* and Sections 15 and 16 of the *Procurement Ombudsman Regulations* have been met, and the interpretation and application of the terms and conditions and the scope of the work of this contract are not in dispute. The Office of the Procurement Ombudsman may be contacted by telephone at 1-866-734-5169 or by e-mail at boa.opo@boa.opo.gc.ca.



ANNEX "A" - STATEMENT OF WORK Task Authorization Security Services

RFP # NRCan-5000033817

1.0 Background

In 1995, the Department of Natural Resources Act called for the amalgamation of the Energy, Mines and Resources with Forestry Canada, thus creating Natural Resources Canada (NRCan). Regardless of the name change, the department can trace its roots back more than 150 years, as one of the Government of Canada's oldest organizations. Today, NRCan is one of the largest science-based organizations in the Government of Canada, specializing in the sustainable development and use of natural resources energy, minerals and metals, forests and earth sciences.

NRCan's raison d'être is to improve the quality of life of Canadians by helping to create a sustainable resource advantage. The department's aim is to position Canada as a global leader in clean energy and sustainable resource development. Underpinning this objective is the premise that access to natural resources, and the sustainable ways in which they are produced and used, has emerged as a core source of competitive advantage among nations.

To fulfill its mandate, NRCan conducts activities in areas of core federal jurisdiction that fall within its legislated roles and responsibilities, working toward outcomes supportive of economic competitiveness. environmental responsibility, the safety and security of Canadians and the stewardship of natural resources.

Under the Treasury Board Policy on Government Security, the Deputy Head is accountable for the effective implementation and governance of security and identity management within his department and shares responsibility for the security of government as a whole.

2.0 Objectives

NRCan's objective is to improve the quality of life of Canadians by helping to create a sustainable resource advantage. The department's aim is to position Canada as a global leader in clean energy and sustainable resource development. Underpinning this objective is the premise that access to natural resources, and the sustainable ways in which they are produced and used, has emerged as a core source of competitive advantage among nations.

3.0 Requirements

NRCan has a requirement for professional services on an "as and when required basis" to be performed by professionals with expertise in security management including physical security, security risk assessments, security screening, travel security, administrative investigations, security event management and technical security countermeasures. As many of the taskings are inter-related and require specific expertise, NRCan is seeking the services of a company that can provide all the services required.

3.1 Physical Security

Consultant will be required to perform Physical Security services which includes:

- 3.1.1 the development of recommendations and strategies for senior management and executives within NRCan concerning the evaluation of any relevant data from service providers, transformation teams, project management and operational teams.
 - 3.1.1.1 development of security policy instruments.
 - 3.1.1.2 security performance measurement.
 - 3.1.1.3 security risk management, and

3.1.1.4 security design brief.

3.2 Security Risk Assessments

Consultant will be required to perform Security Risk Assessments (SRAs)which are required to ensure the requisite level of security is being provided to protect personnel, information, infrastructure, and physical assets. SRAs will include:

- 3.2.1 examining current personnel,
- 3.2.2 physical and IT security policies and procedures; and
- 3.2.3 the review of physical security for NRCan's organizational facilities and infrastructure using 3.2.3.1 the Treasury Board Secretariat's *Policy on Government Security;* and 3.2.3.2related suite of security directives, standards and guidelines including the NRCan Standard on SRA;

3.3 Security Screening

Consultant will be required to perform Open Source Intelligence (OSINT), security interviewers and other security services in support of its security screening program.

- 3.3.1 Consultant will be required to provide experienced security interviewers are required to conduct in person subject interviews prior to an individual's employment with NRCan. The purpose of a security interview is to assess an individual's reliability and/or loyalty to Canada.
 - 3.3.1.1 Interviews will be conducted as described below:
 - 3.3.1.1.1 The individual being screened is interviewed to determine whether he or she may pose a security risk on the basis of ideology, conduct, associations, or features of character; 3.3.1.1.2 Security interviews are required to be conducted in person on NRCan premises;
 - 3.3.1.1.3 In general, interview questions cover the time frame associated with the level of security screening;
 - 3.3.1.1.4 The interviews are audio recorded using NRCan audio recorders, and only with the specific consent of the individual:
 - 3.3.1.1.5 Security interviews may also be conducted when not otherwise indicated as a mandatory security screening activity when adverse information is uncovered, for cause, or for access to compartmented information.

As part of the security interview the successful consultant will also be required to conduct an open source inquiry on each interviewee. The purpose of an open source inquiry is to assess an individual's reliability and/or lovalty to Canada as described below:

- Open-source information is analyzed to verify background information provided by the individual and to identify behavior that may be inconsistent with security responsibilities.
- Open-source information is handled in the same manner as any other information collected through the security screening process to ensure that an individual's privacy is respected and to ensure that the information is relevant, reliable and attributable.
- Open-source information is publicly available and may include but is not limited to the following:
 - Internet: Web-based communities and user-generated content, social-networking sites, video-sharing sites, wikis, and blogs;
 - Media: Newspapers, magazines, radio, television and computer-based information;
 - Public data: Government reports, official data such as budgets, hearings, legislative debates, press conferences, speeches and contract awards; and

 Professional and academic: Conferences, symposia, professional associations, academic papers and subject-matter experts.

The Security interview will consist of the following for each candidate:

- In person security interview;
- Open source inquiry;
- Report delivered to the NRCan project authority.

The successful consultant will be required to use the NRCan security questionnaire including its security screening risk mitigation matrix.

The collection, use, disclosure, retention and disposal of personal information for the purpose of security screening is carried out in accordance with the *Privacy Act* and associated policies, directives, standards and guidelines which must be respected.

At the discretion of NRCan, the successful consultant may be requested to provide as and when required additional related security services including but not limited to the following:

- Polygraph
- Security screening audits and reviews
- Policy development and security awareness training

3.4 Travel Security

The Consultant will be required to perform Open Source Intelligence (OSINT) and other services in support of its travel security program.

- 3.4.1 to provide country/region threat assessments;
- 3.4.2 to provide recommendations on measures and services that can be used to keep travelers safe; and
 - 3.4.3 to provide and maintain situational awareness for the duration of a travel and/or event.

3.5 Administrative Investigations

When allegations of employee misconduct or potential security breaches/incidents arise, the consultant must carry out an investigation, provide a response and take action within short timelines. In such instances, and in order to demonstrate impartiality and meet timelines, these investigations must sometimes be conducted by resources external to NRCan. The Consultant will be required to perform investigative and related within tight timelines. Consultant will be required to:

- 3.5.1 Conduct administrative investigations and/or fact findings of security incidents including matters pertaining to Labour Relations or Violence in the Workplace thoroughly, impartially and in a manner that ensures the protection of evidence, respects the rights of individuals, and does not hinder civil or criminal proceedings;
 - 3.5.2 Conduct post-incident analysis to enable the application of corrective actions and to support process improvement; and
 - 3.5.3 Follow and use the NRCan Standard on Administrative Investigations.



3.6 Security Event Management

Consultant will be required to provide services to assist the NRCan in implementing and maintaining controls to meet security event management requirements and practices such as:

- 3.6.1 Conduct assessments and sharing information related to security threats, vulnerabilities and events that may impact NRCan;
- 3.6.2 Review, develop or update processes and measures to achieve and maintain a baseline readiness level, and to enable increased levels of security;
- 3.6.3 Provide security advice and services for events that are managed, planned or hosted by the NRCan. Specifically, services will include but not be limited to the following activities:
 - 3.6.3.1 Completing a security site inspection of the potential venue(s):
 - 3.6.3.2 Completing a security risk assessment for the event or venue(s);
 - 3.6.3.3 Preparing any security plans based on the risk assessment activity;
 - 3.6.3.4 Assisting with or making necessary security preparations for the event;
 - 3.6.3.5 Assisting with or coordinating security during the event;
- 3.6.3.6 Liaising with appropriate departmental officials and external authorities before, during and after the event; and
 - 3.6.3.7 Assisting or completing post-incident analysis when required.

3.7 Technical Security Countermeasures

The Consultant must provide Technical Security Countermeasures (TSCM) Sweeps for NRCan facilities. The TSCM sweeps will comprise the following:

- 3.7.1 Inspection and technical sweeps of standard electrical outlets and communications ports;
- 3.7.2 Searches for wireless cameras, live radio microphones, thermal heat image searches for active electronics, non-linear junction device searches, telephones (implants on on-hook conditions), power line carrier coupling (VLF to 4 GHz), wireless carrier (Bluetooth, WiFi, H Field) and IR (Infrared), and physical searches of doors, windows and furniture; and
 - 3.7.3 Visual inspection above false ceilings in conjunction with sweeping methods above.

4.0 Travel

- 4.1 Consultant will be required to travel to various NRCan facilities across Canada. All travel will require the approval of the Project Authority.
- 4.2Consultant will be reimbursed for travel for anything outside a 100 kilometer radius from the National Capital Region.

5.0 Contractor's Responsibility

- 5.1 Consultant will be responsible to attend any meetings at the request of the Project Authority.
- 5.2Consultant will be responsible to provide a logical and reasonable level of effort for all requirements.
- 5.3. Consultant must advise the Project Authority of any issue or conflicts of interest associated with any requirements.
- 5.4All report must be submitted both in hardcopy and Electronic Format (Microsoft Office Word) on an USB key and marked SECRET. All documents for the purposes of this mandate are to be provided in English and sent by mail or in person.



6.0 NRCan Responsibility

6.1NRCan will be responsible to provide any documentation, or government directives or regulations the Consultant will need to perform any tasks.

6.2NRCan will provide access to the building and a workstation when Work is to be conducted at 580 Booth Street location.

7.0 Language Requirement

The Consultant will be required to provide resources that have the ability to conduct tasks in both English and French.

8.0 Location of Work

Location of Work will be identified for each individual task.

9.0 Constraints

Access to the 580 Booth location are between the hours of 7:00 and 18:00 Monday to Friday. Permission must be requested and approved by the Project Authority will be required to conduct Work outside of these core hours.

ANNEX "B" - BASIS OF PAYMENT

(to be completed at contract award)

Firm Per Diem Rate(s) (also known as daily rate)

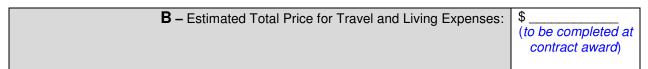
The Firm Per Diem Rate(s) is based on 7.5 hours (seven hours and 30 minutes) exclusive of meal breaks with no provision for annual leave, statutory holidays and sick leave. For work performed for a duration of more or less than one (1) day, the daily rate will be prorated accordingly to cover actual time worked.

The Per Diem Rate(s) is 'all inclusive' except for travel expenses on project business outside the National Capital Region (that is pre-approved by the NRCan Project Authority), and GST/HST. Charges for expenses which are normally incurred in the provision of services, such as labour for conducting negotiations and providing estimates, resolving contract disputes, tracking time sheets, monthly invoicing, facsimile, copying/printing charges, office supplies, computer hardware and software charges, courier, long distance telephone charges, travel from a personal residence to the NRCan site in the National Capital Region, local travel and the like, must be included in the rates and will not be permitted as additional charges to the contract.

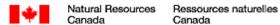
A	В
Category of Personnel	Firm daily rates **
1. Security Risk Assessments	\$
2. Security Screening	\$
3. Administrative Investigations	\$
4. Physical Security Services	\$
5. Security Event Management Services	\$
6. Travel Security Services	\$
7. Technical Security Countermeasures Services	\$

2. Pre-Authorized Travel and Living Expenses

The Contractor will be paid for pre-authorized reasonable and proper travel and living expenses incurred by personnel directly engaged in the performance of the work, supported by appropriate receipts and calculated in accordance with the then current National Joint Council Directive on Travel and Living Expenses, (website: http://www.njc-cnm.gc.ca/directive/travel-voyage/index-eng.php) without allowance thereon for overhead or profit. All payments are subject to government audit. All travel must have prior authorization of the Project Authority.



Canada



ANNEX "C" - SECURITY REQUIREMENTS CHECK LIST

M W M Go	vernment	Gouvernem	erit	Contract Number / Numero du contrat	
	Canada	du Canada		141711	
			1 (thum)	Sacurity Classification / Classification de sécu	urilé
ART A CONTRA	ACT INFORM	ATION / PARTI	SECURITY REQUIREMENTS CHI IFICATION DES EXIGENCES RELA EA INFORMATION CONTRACTUELL ZEION /	ATIVES À LA SÉCURITÉ (LVERS)	au Direction
Ministere ou organismos Nuncontract N	anisme gouve	rnemental d'orig	ine NRCAN	CMSS-CIOSB-SEMID Address of Subcontractor / Nom et adressa du sous-	trallant:
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s) Will the suppli	ier require acc	ess to Controlle	d Goods? ndises contrôlées?	·	Non Non
b) Will the sunni	er require acc	ess to uncless!	led military technical data subject to the p	provisions of the Technical Data Control	No
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TBS/SCT 350-103(2004/12)

Canada



TBS/SCT 350-103(2004/12)

17-133 Contract Number / Numero du contrat Government Gouvernement 141711 of Canada du Canada Security Classification / Classification de sécurité PART A (continued) I PARTIE A (suito).

8. Wit the supplier require access to PROTECTED and/or CLASSIFIED COMSEC information or assets?
Le fournisseur aura-t-à accès à des renseignements ou à des blans COMSEC désignés PROTÉGÉS at/ou CLASSIFIÉS?
If Yas, indicate the level of sensitivity: If Yes, indicate the level of sensitivity:

Dans l'affirmative, indiquer le riveau de sensibilité 9. Will the supplier require access to extremely sensitive INFOSEC information or assets? Le fournisseur aura-Hil accès à des renseignements ou à des biens INFOSEC de nature extrêmement délicate? Non Oni Short Title(s) of material / Titre(s) abregé(s) du matériel ; Document Number / Numero du documen PERSONNEL (SUPPLIER) / PARTIE E - PERSONNEL (FOURNISSEUR)

10. a) Personnel security screening level required./ Nivesu de contrôle de la sécurité du personnel require CONFIDENTIAL CONFIDENTIAL SECRET RELIABILITY STATUS TOP SECRET TRES SECRET COTE DE FIABILITÉ SECRET NATO CONFIDENTIAL NATO SECRET COSMIC TOP SECRET TOP SECRET- SIGNT NATO CONFIDENTIEL NATO SECRET COSMIC TRES SECRET TRES SECRET - SIGINT SITE ACCESS ACCES AUX EMPLACEMENTS Special comments: Commentaires spéciaux : NOTE: If multiple levels of screening are identified, a Security Classification Guide must be provided.

REMARQUE: Si plusieurs niveaux de contôle de sécurité sont requis, un guide de classification de la sécurité doit être fourni

10. b) May unscreened personnel be used for portions of the work?

Du personnel sans autorisation sécuritaire peut-il se voir confier des parties du travail? No Non Yas Oui 1 If Yes, will unscreened personnel be escorted? Dans l'affirmative, le personnel en question sera-t-il escorté? No Yes PART C - SAFEGUARDS (SUPPLIER) / PARTIE C - MESURES DE PROTECTION (FOURNISSEUR) INFORMATION / ASSETS / RENSEIGNEMENTS / BIENS (1. a) Will the supplier be required to receive end store PROTECTED and/or CLASSIFIED information or assets on its site or No Yes premises? Le fournisseur sera-t-il lenu de recevoir et d'enfreposer sur place des renseignements ou des blens PROTÉGÉS et/ou CLASSIFIÉS? 14. b) Will the supplier be required to saleguard COMSEC Information or assets?

Le fournisseur gera-t-it tonu de protéger des rensoignements ou des biens COMSEC? ✓ Non PRODUCTION 11 c) Will the production (manufacture, and/or repair and/or modification) of PROTECTED and/or CLASSIFIED material or equipment V Non occur at the supplier's site or premises? Les installations du fournisseur serviront-elles à le production (fabrication et/ou réparation ci/ou modification) de matériel PROTECE INFORMATION TECHNOLOGY (IT) MEDIA / SUPPORT RELATIF A LA TECHNOLOGIE DE L'INFORMATION (TI) 11. d) Will the supplier be required to use its iT systems to electronically process, produce or store PROTECTED and/or CLASSIFIED information or data? Non Ves International ober description d'utiliser ses propies systèmes informatiques pour traiter, produire ou stocker électroniquement des renseignaments ou des données PROTÉGÉS evou CLASSIFIÉS? 11 e) VMI linere be an electronic link between the supplier's IT systems and the government department or agency? Disposera-I-on d'un lien électronique entre le systeme informatique du fournisseur et celui du ministère ou de l'agence. gouvernementale?

Security Classification / Classification de sécurité



Government Gouvernement du Canada

Contract Number / Numbro du contrat
147711
Security Classification de sécurité.

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a) is the description of the work contained within this SRCL PROTECTED and/or CLASS/FIED? La description du travell visé par la présente LVERS est-cille de nature PROTEGÉE et/ou CLASS/FIEE? If Yes, classify this form by annotating the top and bottom in the area entitled "Security Classification". Dans l'affirmative, classifier le présent formulaire en indiquent le niveau de sécurité dans la case infiltatée d Classification de sécurité » au haut et au bes du formulaire.	a) is the description La description If Yes, classift Dans l'affirma	y th	trave is fo	il vis	é par la prése by annotating l'er le présen	the top	RS est-alle and botto ire en ind	e de nature P em in the are liquant le nic	ROTEGEE of	rou CLAS actualty C	lassificat	lon".	és			No Non	Yes



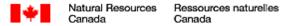
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Government of Canada Gouvernement du Canada

Contract Number / Numéro du contrat 141711

Security Classification / Classification de sécurité

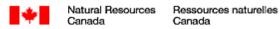
	Chargé de projet de l'or				
Name (print) - Nom (en lettres mou	lées)	Title - Titre		Signature	1
Eric Langevin		Departmen	tal Security Officer	1	3
Telephone No N° de téléphone 613-947-4906	Facsimile No Nº de	télécopieur	E-mail address - Adresse co eric.langevin@canada.ca	urtiel	Date 2017-08-09
14 Organization Security Authority	/Responsable de la séc	urité de l'orga	nisme		
Name (print) - Nom (en lettres moul	lées)	Title - Titre		Signature	1
Monique Faucher		Security Sc	xeening Specialist	Ma	niger Fauche
Felephone No N° de téléphone 343-292-8084	Facsimile No N° de	télécopieur	E-mail address - Adresse comonique.faucher@canada.c		Day ent 8 2017
 Are there additional instructions Des instructions supplémentaire 				nt-elles jointe	s? Non Yes
16 Procurement Officer / Agent d'a	pprovisionnement				
the standard bloom to a later to	ióos)	Title - Titre		Signature	1611
00	Team Leady	PSU		19211	Maa Dallow
BRENDA HARLOW Felephone No Nº de léléphone	Team Lead / Facsimile No · N° de	RU	E-mail address - Adresse of	Diffriel	Date Daulou
BRENDA HARLOW Felephone No N° de téléphone	Facsimile No - N° de			Desired .	Dale Daclou
	Facsimile No · N° de Autorité contractante en			Signature	Dale Dallow



ANNEX "D" - TASK AUTHORIZATION FORM PWGSC-TPSGC 572

Public Works and Government Services Canada	Travaux publics et Service gouvernementaux Canada		Annexe		
Task Au	thorization		Contract Number - Numéro du contrat		
Autorisation de tâche					
Contractor's Name and Address - Nom et l'a	adresse de l'entrepreneur	Task Authorization (TA) No N° de l'autorisation de tâche (AT)		
		Title of the task, if a	pplicable - Titre de la tâche, s'il y a lieu		
			of Task (Applicable taxes extra) de la tâche (Taxes applicables en sus)		
Security Requirements: This task includes security requirements Exigences relatives à la sécurité: Cette tâche comprend des exigences relatives à la sécurité No - Non Yes - Oui If YES, refer to the Security Requirements Checklist (SRCL) included in the Contract Si OUI, voir la Liste de vérification des exigences relative à la sécurité (LVERS) dans le contrat					
For Revision only - Aux fins de	révision seulement				
TA Revision Number, if applicable Numéro de révision de l'AT, s'il y a lieu	Total Estimated Costaxes extra) before Coût total estimatif applicables en sus)	de la tâche (Taxes	Increase or Decrease (Applicable taxes extra), as applicable Augmentation ou réduction (Taxes applicables en sus), s'il y a lieu \$		
Start of the Work for a TA: Work until a TA has been authorized in a conditions of the contract.		peuvent pas	vaux pour l'AT: Les travaux ne commencer avant que l'AT soit ormément au contrat.		
1. Required Work: - Travaux re	quis :				
A.Task Description of the Work required	- Description de tâche de	s travaux requis	See Attached - Ci-joint		
B. Basis of Payment - Base de paiement			See Attached - Ci-joint		
C. Cost of Task - Coût de la tâche			See Attached - Ci-joint		
D. Method of Payment - Méthode de paie	ement		See Attached - Ci-joint		

PWGSC - TPSGC 572 (2014-04)



		Annex Annexe
		Contract Number - Numéro du contrat
2. A	uthorization(s) - Autorisation(s)	
PWG	igning this TA, the authorized client and (or) the iSC Contracting Authority certify(ies) that the ent of this TA is in accordance with the litions of the contract.	En apposant sa signature sur l'AT, le client autorisé et (ou) l'autorité contractante de TPSGC atteste(nt) que le contenu de cette AT respecte les conditions du contrat.
cont in ex	client's authorization limit is identified in the ract. When the value of a TA and its revisions is excess of this limit, the TA must be forwarded to PWGSC Contracting Authority for authorization.	La limite d'autorisation du client est précisée dans le contrat. Lorsque la valeur de l'AT et ses révisions dépasse cette limite, l'AT doit être transmise à l'autorité contractante de TPSGC pour autorisation.
-	Name and title of authorized client - Nom	et titre du client autorisé à signer
	Signature	Date
-	PWGSC Contracting Authority - Aut	orité contractante de TPSGC
-	Signature	Date
3. C	ontractor's Signature - Signature de l'entrepre	neur
	Name and title of individual authoriz Nom et titre de la personne autorisée à	
-	Signature	Date

APPENDIX "I" - EVALUATION CRITERIA

Bidders are advised to address these criteria in the following order and in sufficient depth in their proposals to enable a thorough assessment. NRCan's assessment will be based solely on the information contained within the proposal. NRCan may confirm information or seek clarification from bidders.

Bidders are advised that only listing experience without providing any supporting data to describe responsibilities, duties and relevance to the criteria will not be considered demonstrated for the purpose of this evaluation.

The Bidder should provide complete details as to where, when (month and year) and how (through which activities/ responsibilities) the stated qualifications/experience were obtained. Experience gained during formal education shall not be considered work experience. All criteria for work experience shall be obtained in a legitimate work environment as opposed to an educational setting. Co-op terms are considered work experience provided they are related to the required services.

Bidders are also advised that the month(s) of experience listed for a project whose time frame overlaps that of another referenced project will only be counted once. For example: project one time frame is July 2001 to December 2001; project two time frame is October 2001 to January 2002; the total months of experience for these two project references is seven (7) months.

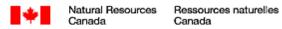
1. TECHNICAL CRITERIA

1.1 MANDATORY EVALUATION CRITERIA

The Mandatory Criteria listed below will be evaluated on a simple pass/fail basis. Proposals which fail to meet the mandatory criteria will be deemed non-responsive.

Criterion ID	Mandatory Criteria	Proposal Page #	Pass/Fail
	Facility Mandatory Requirements		
M1 Facility Security Clearance	As the services that NRCan require will involve information with varying degrees of sensitivity the Bidder must have a Facility Security Clearance at the SECRET level.		
M2 Document Safeguarding Capability	As the services that NRCan require may involve storing and processing information with varying degrees of sensitivity the Bidder must have the capability to store and process information at the SECRET level.		
	Corporate Mandatory Requirements		
M3 Project Delivery for Security Projects	The Bidder must demonstrate the capacity to provide resources that have experience delivering security projects to Federal Government Departments and/ Crown Corporations in the last five (5) years related to security risk assessments (SRAs) and security screening and administrative investigations.		

Criterion ID	Mandatory Criteria	Proposal Page #	Pass/Fail
M4 Corporate Experience in Strategic Security Services	The Bidder must demonstrate the capacity to provide resources that have with the experience providing strategic security services to Federal Government Departments and/or Crown Corporations in the last five (5) years related to physical security and travel security and security event management and Technical Security Countermeasures (TSCM).		
M5 Corporate Experience in Open Source Intelligence (OSINT)	The Bidder must demonstrate experience performing Open Source Intelligence (OSINT) and other travel security services (including, providing country/region threat assessments; providing recommendations on measures and services that can be used to keep travelers safe; and providing and maintain situational awareness for the duration of a travel and/or event) in support of NRCan's travel security program and pertaining to travel to different countries excluding Canada and the US.		
	Proposed Resources Mandatory Requirements		
M6 Individual Security Clearance	All resources proposed must hold and valid PSPC / CISD security clearance of SECRET as a minimum.		
M7 Linguistic Requirement	A minimum of two resources proposed must be have an advance proficiency in both French and English, as per the Grid Below outlining language proficiencies below.		
M8 Individual Experience	In order for the proposed resources to be evaluated properly, the Supplier must provide a minimum of one (1) Curriculum Vitae (CV) of proposed resources for each of the criteria identified in R1 and R2. (Six 6 CV's)		
M9 Individual Experience for Security Project (R1)	Each resource(s) must demonstrate that they have security experiences in a minimum of two (2) projects in either one or more of the following: Security Risk Assessments (SRAs), security screening and administrative investigations as identified in R1.		
M10 Individual Experience for Strategic Security Services (R2)	Each resource(s) must demonstrate that they have security experience for a minimum of two (2) strategic security services in either one or more of the following: physical security; security event management; and travel security; and one (1) strategic security service in Technical Security Countermeasures (TSCM) as identified in R2.		



Language Proficiencies for M7

Legend/Légende	Oral	Comprehension	Written
Basic	A person speaking at this level can: • ask and answer simple questions; • give simple instructions; and • give uncomplicated directions relating to routine work situations.	A person reading at this level can: fully understand very simple texts; grasp the main idea of texts about familiar topics; and read and understand elementary points of information such as dates, numbers, or names from relatively more complex texts to perform routine jobrelated tasks.	A person writing at this level can: • write isolated words, phrases, simple statements or questions on very familiar topics using words of time, place or person.
Intermediate	A person speaking at this level can: • sustain a conversation on concrete topics; report on actions taken; • give straightforward instructions to employees; and • provide factual descriptions and explanations.	A person reading at this level can: • grasp the main idea of most work-related texts; • identify specific details; and • distinguish main from subsidiary ideas.	A person writing at this level can: • deal with explicit information on work-related topics since they have sufficient mastery of grammar and vocabulary.
Advanced	A person speaking at this level can: • support opinions; and understand and express hypothetical and conditional ideas	A person reading at this level can: • understand most complex details, inferences and fine points of meaning; and • have a good comprehension of specialized or less familiar material.	A person writing at this level can: • write texts where ideas are developed and presented in a coherent manner.



1.2 EVALUATION OF RATED CRITERIA

The criteria contained herein will be used by NRCan to evaluate each proposal that has met all of the mandatory criteria.

Proposals must achieve the stated minimum points required for each rated criterion to be assessed as responsive under the point rated technical criteria section; proposals not meeting the minimum required points will be deemed non-responsive.

Proposals will be evaluated based on the following criteria:

Criterion ID	Point Rated Technical Criteria	Minimum Points /Maximum Points	Proposal Page #
R1	Individual Experience in Security Projects		
R1.1 Security Risk Assessments	Bidders will be evaluated based on the number of Security Risk Assessment (SRA) projects that their resources delivered to Federal Government Departments and/or Crown Corporations within the last five (5) years. Bidders information to include the following criteria: 1) Name of resource(s) and project; 2) Number of projects; 3) Entity the project was conducted for; and 4) Provide a brief summary of work conducted in each project. Points allocated: 2 to 5 projects – 5 points 6 to 10 – 10 points 11 or more projects – 15 points (maximum of 15 points)	15	
R1.2 Security Screening	Bidders will be evaluated based on number of Security Screening projects their resources delivered to Federal Government Departments and/or Crown Corporations within the last five (5) years. Bidders information to include the following criteria: 1) Name of resource(s) and project; 2) Number of projects; 3) Entity the project was conducted for; and 4) Provide a brief summary of work conducted in each project. Points allocated: 2 to 5 projects – 5 points 6 to 10 – 10 points	15	

	11 or more projects – 15 points (maximum of 15 points)		
R1.3 Administrative Investigations	Bidders will be evaluated based on number of administrative investigation projects their resources delivered to Federal Government Departments and/or Crown Corporations within the last five (5) years. Bidders information to include the following criteria:	15	
	 Name of resource(s) and project; Number of projects; Entity the project was conducted for; and Provide a brief summary of work conducted in each project. 		
	Points allocated: 2 to 5 projects – 5 points 6 to 10 – 10 points 11 or more projects – 15 points (maximum of 15 points)		
R2	Individual Experience in Strategic Security Services		
2.1 Physical Security Services	Bidders will be evaluated based on the number of strategic security services related to physical security their resources provided to Federal Government Departments and/or Crown Corporations within the last five (5) years.	15	
	1) Name of resource(s) and strategic security service; 2) Number of strategic security services; 3) Entity the strategic security service was conducted for; and 4) Provide a brief summary of work conducted in each project.		
	Points allocated: 2 to 5 strategic security services – 5 points 6 to 10 – 10 points 11 or more strategic security services – 15 points (maximum of 15 points)		
2.2 Security Event Management Services	Bidders will be evaluated based on the number of strategic security services related to security event management their resources provided to Federal Government Departments and/or Crown Corporations within the last five (5) years.	15	
	Points will be provided for resource for the following criteria: 1) Name of resource(s) and strategic security service; 2) Number of security services;		

	 3) Entity the strategic security service was conducted for; and 4) Provide a brief summary of work conducted in each project. Points allocated: 2 to 5 strategic security services – 5 points 6 to 10 – 10 points 11 or more strategic security services – 15 points (maximum of 15 points) 		
2.3 Travel Security Services	Bidders will be evaluated based on the number of strategic security services related to travel security their resources provided to Federal Government Departments and/or Crown Corporations within the last five (5) years. Bidders information to include the following criteria: 1) Name of resource(s) and strategic security service 2) Number of strategic security services 3) Entity the strategic security service was conducted for; and 4) Provide a brief summary of work conducted in each project. Points allocated: 2 to 5 projects – 5 points 6 to 10 – 10 points 11 or more projects – 15 points (maximum of 15 points)	15	
2.4 Technical Security Countermeasures Services	Bidders will be evaluated based on number of strategic security services related to Technical Security Countermeasures Services (TSCM) their resources provided to Federal Government Departments and/or Crown Corporations within the last five (5) years. Bidders information to include the following criteria: 1) Name of resource(s) and strategic security service; 2) Number of strategic security services; and 3) Entity the strategic security service was conducted for; and 4) Provide a brief summary of work conducted in each project. Points allocated: 1 to 2 TCSM Sweeps – 5 points 3 to 4 TCSM Sweeps – 10 points 5 or more TCSM Sweeps – 15 points (maximum of 15 points)	105	
	Total points	105	



APPENDIX "II" – FINANCIAL PROPOSAL FORM

RFP # NRCan-5000033817

1. **Fees**

The all-inclusive firm per diem rate for the completion of this project is in Canadian funds and does not include applicable taxes

Firm Per Diem Rate(s) (also known as daily rate)

The Firm Per Diem Rate(s) is based on 7.5 hours (seven hours and 30 minutes) exclusive of meal breaks with no provision for annual leave, statutory holidays and sick leave. For work performed for a duration of more or less than one (1) day, the daily rate will be prorated accordingly to cover actual time worked.

The Per Diem Rate(s) is 'all inclusive' except for travel expenses on project business outside the National Capital Region (that is pre-approved by the NRCan Project Authority), and GST/HST. Charges for expenses which are normally incurred in the provision of services, such as labour for conducting negotiations and providing estimates, resolving contract disputes, tracking time sheets, monthly invoicing, facsimile, copying/printing charges, office supplies, computer hardware and software charges, courier, long distance telephone charges, travel from a personal residence to the NRCan site in the National Capital Region, local travel and the like, must be included in the rates and will not be permitted as additional charges to the contract.

A	В	В
Category of Personnel	Estimated Level of Effort*	Firm daily rates
1. Security Risk Assessments	50	\$
2. Security Screening	50	\$
3. Administrative Investigations	50	\$
4. Physical Security Services	50	\$
5. Security Event Management Services	50	\$
6. Travel Security Services	50	\$
7. Technical Security Countermeasures Services	50	\$
TOTAL FINANCIAL BID :		\$

^{*} LEVEL OF EFFORT PRESENTED HEREIN IS USED FOR EVALUATION PURPOSES ONLY AND IT'S NOT A COMMITMENT BY CANADA.

Any estimated level of effort specified in the Pricing Details detailed above is provided for financial proposal evaluation purposes only. It is only an approximation of the requirements and is not to be considered as a contract guarantee nor as a commitment by NRCan to respect those estimated in any resulting contract.

^{**} FOR ANY ERRORS IN THE CALCULATION, THE PER DIEM RATE SCHEDULE WILL BE UPHELD.