



**RETURN BIDS TO:
RETOURNER LES SOUMISSIONS À:**

**Bid Receiving - PWGSC / Réception des
soumissions - TPSGC**

11 Laurier St. / 11, rue Laurier

Place du Portage, Phase III

Core 0B2 / Noyau 0B2

Gatineau

Québec

K1A 0S5

Bid Fax: (819) 997-9776

**REQUEST FOR PROPOSAL
DEMANDE DE PROPOSITION**

**Proposal To: Public Works and Government
Services Canada**

We hereby offer to sell to Her Majesty the Queen in right of Canada, in accordance with the terms and conditions set out herein, referred to herein or attached hereto, the goods, services, and construction listed herein and on any attached sheets at the price(s) set out therefor.

**Proposition aux: Travaux Publics et Services
Gouvernementaux Canada**

Nous offrons par la présente de vendre à Sa Majesté la Reine du chef du Canada, aux conditions énoncées ou incluses par référence dans la présente et aux annexes ci-jointes, les biens, services et construction énumérés ici sur toute feuille ci-annexée, au(x) prix indiqué(s).

Comments - Commentaires

Vendor/Firm Name and Address

Raison sociale et adresse du

fournisseur/de l'entrepreneur

Issuing Office - Bureau de distribution

Informatics Professional Services Division / Division des
services professionnels en informatique

11 Laurier St., / 11, rue Laurier

4C2, Place du Portage

Gatineau

Québec

K1A 0S5

| | | |
|--|--|--|
| Title - Sujet Functional Services | | |
| Solicitation No. - N° de l'invitation B8926-170500/A | Date 2017-10-12 | |
| Client Reference No. - N° de référence du client B8926-170500 | | |
| GETS Reference No. - N° de référence de SEAG PW-\$\$ZM-620-31874 | | |
| File No. - N° de dossier 620zm.B8926-170500 | CCC No./N° CCC - FMS No./N° VME | |
| Solicitation Closes - L'invitation prend fin at - à 02:00 PM on - le 2017-11-01 | | Time Zone Fuseau horaire Eastern Daylight Saving Time EDT |
| F.O.B. - F.A.B. Plant-Usine: <input type="checkbox"/> Destination: <input checked="" type="checkbox"/> Other-Autre: <input type="checkbox"/> | | |
| Address Enquiries to: - Adresser toutes questions à: St-Jean Valois, Joanne | | Buyer Id - Id de l'acheteur 620zm |
| Telephone No. - N° de téléphone (873) 469-4945 () | | FAX No. - N° de FAX (819) 956-1156 |
| Destination - of Goods, Services, and Construction: Destination - des biens, services et construction: DEPARTMENT OF CITIZENSHIP AND IMMIGRATION OCIO 365 LAURIER AVE WEST, JETS A740 OTTAWA Ontario K1A1L1 Canada | | |

Instructions: See Herein

Instructions: Voir aux présentes

| | |
|--|--|
| Delivery Required - Livraison exigée See Herein | Delivery Offered - Livraison proposée |
| Vendor/Firm Name and Address Raison sociale et adresse du fournisseur/de l'entrepreneur | |
| Telephone No. - N° de téléphone Facsimile No. - N° de télécopieur | |
| Name and title of person authorized to sign on behalf of Vendor/Firm (type or print) Nom et titre de la personne autorisée à signer au nom du fournisseur/ de l'entrepreneur (taper ou écrire en caractères d'imprimerie) | |
| Signature | Date |



Public Works and
Government Services
Canada

Travaux publics et
Services gouvernementaux
Canada

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ici sur toute feuille ci-annexée, au(x) prix indiqué(s).

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Instructions: See Herein

Instructions: Voir aux présentes

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Raison sociale et adresse du
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| Signature | Date |

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Gatineau
Québec
K1A 0S5

BID SOLICITATION

**FOR CONTRACTS AGAINST A SUPPLY ARRANGEMENT FOR TASK-
BASED INFORMATICS PROFESSIONAL SERVICES (TBIPS)**

(TIER 2 – NCR)

**FOR VARIOUS RESOURCE CATEGORIES FOR
FUNCTIONAL SERVICES**

**FOR
CITIZENSHIP AND IMMIGRATION CANADA (CIC)**

Table of Contents

| | |
|---|----|
| PART 1 - GENERAL INFORMATION..... | 4 |
| 1.1 Introduction..... | 4 |
| 1.2 Summary | 5 |
| 1.3 Debriefings | 6 |
| PART 2 - BIDDER INSTRUCTIONS..... | 7 |
| 2.1 Standard Instructions, Clauses and Conditions | 7 |
| 2.2 Submission of Bids..... | 7 |
| 2.3 Enquiries - Bid Solicitation | 7 |
| 2.4 Former Public Servant..... | 8 |
| 2.5 Applicable Laws..... | 9 |
| 2.6 Volumetric Data | 9 |
| PART 3 - BID PREPARATION INSTRUCTIONS..... | 10 |
| 3.1 Bid Preparation Instructions..... | 10 |
| 3.2 Section I: Technical Bid | 12 |
| 3.3 Section II: Financial Bid | 15 |

| | | |
|------|---|----|
| 3.4 | Section III: Certifications..... | 15 |
| | PART 4 - EVALUATION PROCEDURES AND BASIS OF SELECTION..... | 16 |
| 4.1 | Evaluation Procedures | 16 |
| 4.2 | Technical Evaluation..... | 16 |
| 4.3 | Financial Evaluation..... | 17 |
| 4.4 | Basis of Selection – Highest Responsive Combined Rating of Technical Merit and Price 19 | |
| | PART 5 – CERTIFICATIONS AND ADDITIONAL INFORMATION | 21 |
| 5.1 | Certifications Precedent to Contract Award and Additional Information..... | 21 |
| 5.2 | Additional Certifications Precedent to Contract Award..... | 22 |
| | PART 6 - SECURITY, FINANCIAL AND OTHER REQUIREMENTS | 23 |
| 6.1 | Security Requirement | 23 |
| 6.2 | Financial Capability..... | 23 |
| | PART 7 - RESULTING CONTRACT CLAUSES | 24 |
| 7.1 | Requirement..... | 24 |
| 7.2 | Task Authorization | 24 |
| 7.3 | Minimum Work Guarantee | 27 |
| 7.4 | Standard Clauses and Conditions | 28 |
| 7.5 | Security Requirement | 28 |
| 7.6 | Contract Period..... | 29 |
| 7.7 | Authorities..... | 29 |
| 7.8 | Proactive Disclosure of Contracts with Former Public Servants..... | 30 |
| 7.9 | Payment..... | 30 |
| 7.10 | Invoicing Instructions | 33 |
| 7.11 | Certifications | 34 |
| 7.12 | Federal Contractors Program for Employment Equity - Default by Contractor | 34 |
| 7.13 | Applicable Laws..... | 34 |
| 7.14 | Priority of Documents | 34 |
| 7.15 | Foreign Nationals (Canadian Contractor)..... | 34 |
| 7.16 | Foreign Nationals (Foreign Contractor) | 35 |

| | | |
|------|---|----|
| 7.17 | Insurance Requirements | 35 |
| 7.18 | Limitation of Liability - Information Management/Information Technology | 36 |
| 7.19 | Joint Venture Contractor | 38 |
| 7.20 | Professional Services - General | 39 |
| 7.21 | Safeguarding Electronic Media | 40 |
| 7.22 | Representations and Warranties | 40 |
| 7.23 | Access to Canada's Property and Facilities | 40 |
| 7.24 | Implementation of Professional Services | 40 |
| 7.25 | Transition Period | 40 |
| 7.26 | Identification Protocol Responsibilities..... | 41 |

List of Annexes to the Resulting Contract:

Annex A Statement of Work

Appendix A to Annex A - Tasking Assessment Procedure

Appendix B to Annex A - Task Authorization (TA) Form

Appendix C to Annex A - Resources Assessment Criteria and Response Table

Appendix D to Annex A - Certifications at the TA Stage

Annex B Basis of Payment

Annex C Security Requirements Check List

Appendix A to Annex C – Security Classification Guide

List of Attachments to Part 3 (Bid Preparation Instructions):

- Attachment 3.1: Bid Submission Form

List of Attachments to Part 4 (Evaluation Procedures and Basis of Selection):

- Attachment 4.1: Mandatory Technical Criteria

- Attachment 4.2: Point-Rated Technical Criteria

- Attachment 4.3: Pricing Schedule

List of Attachments to Part 5 (Certifications):

- Attachment 5.1: Federal Contractors Program for Employment Equity – Certification

Forms:

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

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File No. - N° du dossier

CCC No./N° CCC - FMS No/ N° VME

B8926-170500

620zmB8926-170500

Form 1: Bidder Corporate Capacity Form

Form 2: Resource Category Form

BID SOLICITATION

FOR CONTRACTS AGAINST A SUPPLY ARRANGEMENT FOR TASK-BASED INFORMATICS PROFESSIONAL SERVICES (TBIPS)

(TIER 2 – NCR)

FOR VARIOUS RESOURCE CATEGORIES FOR FUNCTIONAL SERVICES

FOR CITIZENSHIP AND IMMIGRATION CANADA (CIC)

PART 1 - GENERAL INFORMATION

1.1 Introduction

This document states terms and conditions that apply to this bid solicitation. It is divided into seven parts plus attachments and annexes, as follows:

Part 1 General Information: provides a general description of the requirement;

Part 2 Bidder Instructions: provides the instructions, clauses and conditions applicable to the bid solicitation;

Part 3 Bid Preparation Instructions: provides Bidders with instructions on how to prepare their bid;

Part 4 Evaluation Procedures and Basis of Selection: indicates how the evaluation will be conducted, the evaluation criteria that must be addressed in the bid, if applicable, and the basis of selection;

Part 5 Certifications and Additional Information: includes the certifications and additional information to be provided;

Part 6 Security, Financial and Other Requirements: includes specific requirements that must be addressed by Bidders; and

Part 7 Resulting Contract Clauses: includes the clauses and conditions that will apply to any resulting contract.

The annexes include the Statement of Work and any other annexes.

1.2 Summary

- (a) This bid solicitation is being issued to satisfy the requirement of Citizenship and Immigration Canada (CIC) (the "**Client**") for Task-Based Informatics Professional Services (TBIPS) under the TBIPS Supply Arrangement (SA) method of supply. This requirement is for the provision of functional services on an "as-and-when-requested" basis.
- (b) It is intended to result in the award of up to three contracts, each for two years plus three one-year irrevocable options allowing Canada to extend the term of the contract.
- (c) There are security requirements associated with this requirement. For additional information, consult Part 6 - Security, Financial and Other Requirements, and Part 7 – Resulting Contract Clauses. For more information on personnel and organization security screening or security clauses, Bidders should refer to the, Industrial Security Program (ISP) of Public Works and Government Services Canada (<http://ssi-iss.tpsgc-pwgsc.gc.ca/index-eng.html>) website.
- (d) The requirement is subject to the provisions of the World Trade Organization Agreement on Government Procurement (WTO-AGP), the North American Free Trade Agreement (NAFTA), the Canada-Chile Free Trade Agreement (CCFTA), the Canada-Peru Free Trade Agreement (CPFTA), the Canada-Colombia Free Trade Agreement (CColFTA), and the Canada-Panama Free Trade Agreement (CPanFTA), the Canadian Free Trade Agreement (CFTA) and the Canada- European Union Comprehensive Economic and Trade Agreement (CETA).
- (e) The Federal Contractor's Program (FCP) for employment equity applies to this procurement; see Part 5 – Certifications, Part 7 – Resulting Contract Clauses and the attachment titled "Federal Contractor's Program for Employment Equity – Certification."
- (f) Only TBIPS SA Holders currently holding a TBIPS SA for Tier 2, and in the National Capita Region under the EN578-170432 series of SAs are eligible to compete. The TBIPS SA EN578-170432 is incorporated by reference and forms part of this bid solicitation, as though expressly set out in it, subject to any express terms and conditions contained in this bid solicitation. The capitalized terms not defined in this bid solicitation have the meaning given to them in the TBIPS SA.
- (g) SA Holders that are invited to compete as a joint venture must submit a bid as that joint venture SA Holder, forming no other joint venture to bid. Any joint venture must be already qualified under the SA # EN578-170432 as that joint venture at the time of bid closing in order to submit a bid.
- (h) The Resource Categories described below are required on an as and when requested basis in accordance with the TBIPS SA Annex "A":

| RESOURCE CATEGORY | LEVEL OF EXPERTISE | ESTIMATED NUMBER OF RESOURCES REQUIRED |
|----------------------------|--------------------|--|
| A.2 ERP Functional Analyst | LEVEL 2 | 2 |
| A.2 ERP Functional Analyst | LEVEL 3 | 2 |

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B8926-170500

620zmB8926-170500

| | | |
|--|---------|----|
| B.1 Business Analyst | LEVEL 2 | 8 |
| B.1 Business Analyst | LEVEL 3 | 10 |
| B.3 Business Consultant | LEVEL 2 | 17 |
| B.4 Business Continuity/Disaster Recovery Specialist | LEVEL 3 | 2 |
| B.14 Technical Writer | LEVEL 2 | 4 |

1.3 Debriefings

After contract award, bidders may request a debriefing on the results of the bid solicitation process. Bidders should make the request to the Contracting Authority within 15 working days from receipt of the results of the bid solicitation process. The debriefing may be provided in writing, by telephone or in person.

PART 2 - BIDDER INSTRUCTIONS

2.1 Standard Instructions, Clauses and Conditions

- (a) All instructions, clauses and conditions identified in the bid solicitation by number, date and title are set out in the Standard Acquisition Clauses and Conditions Manual (<https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual>) issued by Public Works and Government Services Canada.
- (b) Bidders who submit a bid agree to be bound by the instructions, clauses and conditions of the bid solicitation and accept the clauses and conditions of the resulting contract(s).
- (c) The 2003 (2017-04-27) Standard Instructions - Goods or Services - Competitive Requirements are incorporated by reference into and form part of the bid solicitation. If there is a conflict between the provisions of 2003 and this document, this document prevails.
- (d) Subsection 3.a) of Section 01, Integrity Provisions - Bid of Standard Instructions 2003 incorporated by reference above is deleted in its entirety and replaced with the following:
 - a. at the time of submitting an arrangement under the Request for Supply Arrangement (RFSA), the Bidder has already provided a list of names, as requested under the *Ineligibility and Suspension Policy*. During this procurement process, the Bidder must immediately inform Canada in writing of any changes affecting the list of names.
- (e) Subsection 5(4) of 2003, Standard Instructions – Goods and Services – Competitive Requirements is amended as follows:
 - (i) Delete: 60 days
 - (ii) Insert: 180 days

2.2 Submission of Bids

- (a) Bids must be submitted only to the Public Works and Government Services Canada (PWGSC) Bid Receiving Unit by the date, time and at the PWGSC address indicated on page one of the bid solicitation.
- (b) Due to the nature of the bid solicitation, bids transmitted by facsimile or electronic mail to PWGSC will not be accepted.

2.3 Enquiries - Bid Solicitation

- (a) All enquiries must be submitted in writing to the Contracting Authority no later than 10 calendar days before the bid closing date. Enquiries received after that time may not be answered.
- (b) Bidders should reference as accurately as possible the numbered item of the bid solicitation to which the enquiry relates. Care should be taken by Bidders to explain each question in sufficient detail in order to enable Canada to provide an accurate answer. Technical enquiries that are of a proprietary nature must be clearly marked "proprietary" at each relevant item. Items identified as "proprietary" will be treated as such except where Canada determines that the enquiry is not of a proprietary nature. Canada may edit the questions or may request that the Bidder do so, so that the proprietary nature of the question is eliminated, and the enquiry can be answered with copies to all Bidders. Enquiries not submitted in a form that can be distributed to all Bidders may not be answered by Canada.

2.4 Former Public Servant

- (a) Contracts awarded to former public servants (FPS) in receipt of a pension or of a lump sum payment must bear the closest public scrutiny, and reflect fairness in the spending of public funds. In order to comply with Treasury Board policies and directives on contracts awarded to FPSs, Bidders must provide the information required below before contract award. If the answer to the questions and, as applicable the information required have not been received by the time the evaluation of bids is completed, Canada will inform the Bidder of a time frame within which to provide the information. Failure to comply with Canada's request and meet the requirement within the prescribed time frame will render the bid non-responsive.

(b) Definition

For the purposes of this clause, "**former public servant**" is any former member of a department as defined in the [Financial Administration Act](#), R.S., 1985, c. F-11, a former member of the Canadian Armed Forces or a former member of the Royal Canadian Mounted Police. A former public servant may be:

- (i). an individual;
- (ii). an individual who has incorporated;
- (iii). a partnership made of former public servants; or
- (iv). a sole proprietorship or entity where the affected individual has a controlling or major interest in the entity.

"**lump sum payment period**" means the period measured in weeks of salary, for which payment has been made to facilitate the transition to retirement or to other employment as a result of the implementation of various programs to reduce the size of the Public Service. The lump sum payment period does not include the period of severance pay, which is measured in a like manner.

"**pension**" means a pension or annual allowance paid under the [Public Service Superannuation Act](#) (PSSA), R.S., 1985, c. P-36, and any increases paid pursuant to the [Supplementary Retirement Benefits Act](#), R.S., 1985, c. S-24 as it affects the PSSA. It does not include pensions payable pursuant to the [Canadian Forces Superannuation Act](#), R.S., 1985, c. C-17, the [Defence Services Pension Continuation Act](#), 1970, c. D-3, the [Royal Canadian Mounted Police Pension Continuation Act](#), 1970, c. R-10, and the [Royal Canadian Mounted Police Superannuation Act](#), R.S., 1985, c. R-11, the [Members of Parliament Retiring Allowances Act](#), R.S. 1985, c. M-5, and that portion of pension payable to the [Canada Pension Plan Act](#), R.S., 1985, c. C-8.

(c) Former Public Servant in Receipt of a Pension

As per the above definitions, is the Bidder a FPS in receipt of a pension? Yes () No ()

If so, the Bidder must provide the following information, for all FPSs in receipt of a pension, as applicable:

- (i) name of former public servant;
- (ii) date of termination of employment or retirement from the Public Service.

By providing this information, Bidders agree that the successful Bidder's status, with respect to being a former public servant in receipt of a pension, will be reported on departmental websites as part of the published proactive disclosure reports in accordance with Contracting Policy Notice: 2012-2 and the Guidelines on the Proactive Disclosure of Contracts.

(d) Work Force Adjustment Directive

Is the Bidder a FPS who received a lump sum payment pursuant to the terms of the Work Force Adjustment Directive? **Yes () No ()**

If so, the Bidder must provide the following information:

- (i). name of former public servant;
- (ii). conditions of the lump sum payment incentive;
- (iii). date of termination of employment;
- (iv). amount of lump sum payment;
- (v). rate of pay on which lump sum payment is based;
- (vi). period of lump sum payment including start date, end date and number of weeks;
- (vii). number and amount (professional fees) of other contracts subject to the restrictions of a work force adjustment program.

For all contracts awarded during the lump sum payment period, the total amount of fees that may be paid to a FPS who received a lump sum payment is \$5,000, including Applicable Taxes.

2.5 Applicable Laws

- (a) Any resulting contract must be interpreted and governed, and the relations between the parties determined, by the laws in force in the province of Ontario.

Note to Bidders: Bidders may, at their discretion, substitute the applicable laws of a Canadian province or territory of their choice without affecting the validity of its bid, by deleting the name of the Canadian province or territory specified and inserting the name of the Canadian province or territory of its choice. If no change is made, it acknowledges that the applicable laws specified are acceptable to the Bidder. Bidders are requested to indicate the Canadian province or territory they wish to apply to any resulting contract in their Bid Submission Form.

2.6 Volumetric Data

The estimated number of days for each resource category has been provided to Bidders to assist them in preparing their bids. The inclusion of this data in this bid solicitation does not represent a commitment by Canada that Canada's future usage of the service identified in this bid solicitation will be consistent with this data. It is provided purely for information purposes.

PART 3 - BID PREPARATION INSTRUCTIONS

3.1 Bid Preparation Instructions

- (a) **Copies of Bid:** Canada requests that Bidders provide their bid in separately bound sections as follows:

- (i) Section I: Technical Bid (two hard copies and two soft copies on a USB key or CD);
- (ii) Section II: Financial Bid (two hard copies; and one soft copy on a USB key or CD);and
- (iii) Section III: Certifications not included in the Technical Bid (one hard copy and one soft copy on a USB key or CD).

If there is a discrepancy between the wording of the soft copy and the hard copy, the wording of the hard copy will have priority over the wording of the soft copy

Prices must appear in the financial bid only. No prices must be indicated in any other section of the bid.

- (b) **Format for Bid:** Canada requests that Bidders follow the format instructions described below in the preparation of their bid:

- (i) use 8.5 x 11 inch (216 mm x 279 mm) paper;
- (ii) use a numbering system that corresponds to the bid solicitation;
- (iii) include a title page at the front of each volume of the bid that includes the title, date, bid solicitation number, bidder's name and address and contact information of its representative; and
- (iv) include a table of contents.

- (c) **Canada's Policy on Green Procurement:** In April 2006, Canada issued a policy directing federal departments and agencies to take the necessary steps to incorporate environmental considerations into the procurement process. See the Policy on Green Procurement (<http://www.tpsgc-pwgsc.gc.ca/ecologisation-greening/achats-procurement/politique-policy-eng.html>). To assist Canada in reaching its objectives, Bidders should:

- (i) use paper containing fibre certified as originating from a sustainably-managed forest and/or containing a minimum of 30% recycled content; and
- (ii) Use an environmentally-preferable format including black and white printing instead of colour printing, printing double sided/duplex, and using staples or clips instead of cerlox, duotangs or binders.

- (d) **Submission of Only One Bid:**

- (i) A Bidder, including related entities, will be permitted to submit only one bid in response to this bid solicitation. If a Bidder or any related entities participate in more than one bid (participating means being part of the Bidder, not being a subcontractor), Canada will provide those Bidders with 2 working days to identify the single bid to be considered by Canada. Failure to meet this deadline will result in all the affected bids being disqualified.
- (ii) For the purposes of this Article, regardless of the jurisdiction where any of the entities concerned is incorporated or otherwise formed as a matter of law (whether that entity is a natural person, corporation, partnership, etc), an entity will be considered to be **"related"** to a Bidder if:
 - (A) they are the same legal entity (i.e., the same natural person, corporation, partnership, limited liability partnership, etc.);

-
- (B) they are "related persons" or "affiliated persons" according to the Canada Income Tax Act;
- (C) the entities have now or in the two years before bid closing had a fiduciary relationship with one another (either as a result of an agency arrangement or any other form of fiduciary relationship); or
- (D) the entities otherwise do not deal with one another at arm's length, or each of them does not deal at arm's length with the same third party.
- (iii) Individual members of a joint venture cannot participate in another bid, either by submitting a bid alone or by participating in another joint venture.

(e) Joint Venture Experience:

- i. Where the Bidder is a joint venture with existing experience as that joint venture, it may submit the experience that it has obtained as that joint venture.

Example: A bidder is a joint venture consisting of members L and O. A bid solicitation requires that the bidder demonstrate experience providing maintenance and help desk services for a period of 24 months to a customer with at least 10,000 users. As a joint venture (consisting of members L and O), the bidder has previously done the work. This bidder can use this experience to meet the requirement. If member L obtained this experience while in a joint venture with a third party N, however, that experience cannot be used because the third party N is not part of the joint venture that is bidding.

- ii. A joint venture bidder may rely on the experience of one of its members to meet any given technical criterion of this bid solicitation.

Example: A bidder is a joint venture consisting of members X, Y and Z. If a solicitation requires: (a) that the bidder have 3 years of experience providing maintenance service, and (b) that the bidder have 2 years of experience integrating hardware with complex networks, then each of these two requirements can be met by a different member of the joint venture. However, for a single criterion, such as the requirement for 3 years of experience providing maintenance services, the bidder cannot indicate that each of members X, Y and Z has one year of experience, totaling 3 years. Such a response would be declared non-responsive.

- iii. Joint venture members cannot pool their abilities with other joint venture members to satisfy a single technical criterion of this bid solicitation. However, a joint venture member can pool its individual experience with the experience of the joint venture itself. Wherever substantiation of a criterion is required, the Bidder is requested to indicate which joint venture member satisfies the requirement. If the Bidder has not identified which joint venture member satisfies the requirement, the Contracting Authority will provide an opportunity to the Bidder to submit this information during the evaluation period. If the Bidder does not submit this information within the period set by the Contracting Authority, its bid will be declared non-responsive.

Example: A bidder is a joint venture consisting of members A and B. If a bid solicitation requires that the bidder demonstrate experience providing resources for a minimum number of 100 billable days, the bidder may demonstrate that experience by submitting either:

- Contracts all signed by A;
- Contracts all signed by B; or
- Contracts all signed by A and B in joint venture, or
- Contracts signed by A and contracts signed by A and B in joint venture, or

-
- Contracts signed by B and contracts signed by A and B in joint venture.

That show in total 100 billable days.

- iv. Any Bidder with questions regarding the way in which a joint venture bid will be evaluated should raise such questions through the Enquiries process as early as possible during the bid solicitation period.

3.2 Section I: Technical Bid

- (a) The technical bid consists of the following:

- (i) **Bid Submission Form:** Bidders are requested to include the Bid Submission Form - Attachment 3.1 with their bids. It provides a common form in which bidders can provide information required for evaluation and contract award, such as a contact name and the Bidder's Procurement Business Number, etc. Using the form to provide this information is not mandatory, but it is recommended. If Canada determines that the information required by the Bid Submission Form is incomplete or requires correction, Canada will provide the Bidder with an opportunity to do so.
- (ii) **Security Clearance:** Bidders are requested to submit the following security information for each of the proposed resources with their bids on or before the bid closing date:

| SECURITY INFORMATION | |
|---|--|
| Name of individual as it appears on security clearance application form | |
| Level of security clearance obtained | |
| Validity period of security clearance obtained | |
| Security Screening Certificate and Briefing Form file number | |

If the Bidder has not included the security information in its bid, the Contracting Authority will provide an opportunity to the Bidder to submit the security information during the evaluation period. If the Bidder has not submitted the security information within the period set by the Contracting Authority, its bid will be declared non-responsive.

- (iii) **Substantiation of Technical Compliance:** The technical bid must substantiate the compliance with the specific articles of Attachments 4.1 and 4.2, which is the requested format for providing the substantiation. The substantiation must not simply be a repetition of the requirement(s), but must explain and demonstrate how the Bidder will meet the requirements and carry out the required Work. Simply stating that the Bidder or its proposed solution or resources comply is not sufficient. Where Canada determines that the substantiation is not complete, the Bidder will be considered non-responsive and disqualified. The substantiation may refer to additional documentation submitted with the bid - this information can be referenced in the "Bidder's Response" column of Attachments 4.1 and 4.2, where Bidders are requested to indicate where in the bid the reference material can be found, including the title of the document, and the page and paragraph numbers; where the reference is not sufficiently precise, Canada may request that the Bidder direct Canada to the appropriate location in the documentation.
- (iv) **For Proposed Resources:** The technical bid must include the number of résumés, per Resource Category, as identified in Attachments 4.1 and 4.2. The same individual must not be proposed for more than one Resource Category. The Technical bid must

demonstrate that each proposed individual meets the qualification requirements described (including any educational requirements, work experience requirements, and professional designation or membership requirements). With respect to the proposed resources:

- (A) Proposed resources may be employees of the Bidder or employees of a subcontractor, or these individuals may be independent contractors to whom the Bidder would subcontract a portion of the Work (refer to Part 5, Certifications and Additional Information).
- (B) For educational requirements for a particular degree, designation or certificate, Canada will only consider educational programmes that were successfully completed by the resource by the time of bid closing. If the degree, designation or certification was issued by an educational institution outside of Canada, the Bidder must provide a copy of the results of the academic credential assessment and qualification recognition service issued by an agency or organization recognized by the Canadian Information Centre for International Credentials (CICIC).
- (C) For requirements relating to professional designation or membership, the resource must have the required designation or membership by the time of bid closing and must continue, where applicable, to be a member in good standing of the profession or membership throughout the evaluation period and Contract Period. Where the designation or membership must be demonstrated through a certification, diploma or degree, such document must be current, valid and issued by the entity specified in this solicitation. If the entity is not specified, the issuer must have been an accredited or otherwise recognized body, institution or entity at the time the document was issued. If the degree, diploma or certification was issued by an educational institution outside of Canada, the Bidder must provide a copy of the results of the academic credential assessment and qualification recognition service issued by an agency or organization recognized by the Canadian Information Centre for International Credentials (CICIC).
- (D) For work experience, Canada will not consider experience gained as part of an educational program, except for experience gained through a formal co-operative program at a post-secondary institution.
- (E) For any requirements that specify a particular time period (e.g., 2 years) of work experience, Canada will disregard any information about experience if the technical bid does not include the relevant dates (month and year) for the experience claimed (i.e., the start date and end date). Canada will evaluate only the duration that the resource actually worked on a project or projects (from his or her start date to end date), instead of the overall start and end date of a project or a combination of projects in which a resource has participated.
- (F) For work experience to be considered by Canada, the technical bid must not simply indicate the title of the individual's position, but must demonstrate that the resource has the required work experience by explaining the responsibilities and work performed by the individual while in that position. In situations in which a proposed resource worked at the same time on more than one project, the duration of any overlapping time period will be counted only once toward any requirements that relate to the individual's length of experience.

(v) **Customer Reference Contact Information:**

- (A) The Bidder must provide one or more customer references for MTC1 and RTC2, as applicable. The customer reference must confirm, if requested by PWGSC, the

information required for the Bidder in MTC1 of Attachment 4.1 and RTC2 of Attachment 4.2.

(B) The form of question to be used to request confirmation from customer references is as follows

(i) For MTC1:

Has [the Bidder] provided your organization with the services described below?

The Bidder must have performed one Functional service support contract. These services must have been provided within the past five years (as of bid closing date). The contract identified must:

- 1. Have been with a single client;*
- 2. Have an initial minimum value of \$2,000,000 (CDN) excluding applicable taxes, not including amendments;*
- 3. have an initial minimum contract period of one year;*
- 4. Have been completed in the last five years (as of bid closing date) or has been ongoing for a minimum of six months (as of bid closing date); and*
- 5. Have included the provision of the services in at least two of the following same or similar categories listed in Section 5. of the Statement of Work of this bid solicitation:*
 - a. A.2 ERP Functional Analyst, Level 2 or 3;*
 - b. B.1 Business Analyst, Level 2;*
 - c. B.1 Business Analyst, Level 3;*
 - d. B.3 Business Consultant, Level 2;*
 - e. B.4 Business Continuity / Disaster Recovery Specialist, Level 3;*
 - f. B.14 Technical writer, Level 2.*

Yes, the Bidder has provided my organization with the services (specified number) of the resource categories described above.

No, the Bidder has not provided my organization with the services of any of the resource categories described above.

I am unwilling or unable to provide any information about the services of any of the resource categories described above.

(i) For RTC2:

Has [the Bidder] provided your organization with the services of the resource categories described below?

- 1. Have included the provision of the services in one or more of the following same or similar categories listed in Section 5. (copy attached) of the Statement of Work of this bid solicitation on one or more contracts, within the last five years (as of bidding closing):*
 - a. A.2 ERP Functional Analyst, Level 2 or 3;*

-
- b. *B.1 Business Analyst, Level 2;*
 - c. *B.1 Business Analyst, Level 3;*
 - d. *B.3 Business Consultant, Level 2;*
 - e. *B.4 Business Continuity / Disaster Recovery Specialist, Level 3;*
 - f. *B.14 Technical writer, Level 2.*

_____ *Yes, the Bidder has provided my organization with the services of (specify number) of the resource categories described above.*

_____ *No, the Bidder has not provided my organization with the services of any of the resource categories described above.*

_____ *I am unwilling or unable to provide any information about the services of any of the resource categories described above.*

- (C) For the customer reference, the Bidder must, at a minimum, provide the name and e-mail address for a contact person.

Bidders are also requested to include the title of the contact person. It is the sole responsibility of the Bidder to ensure that it provides a contact who is knowledgeable about the services the Bidder has provided to its customer and who is willing to act as a customer reference. Crown references will be accepted.

3.3 Section II: Financial Bid

- (a) **Pricing:** Bidders must submit their financial bid in accordance with the Pricing Schedule provided in Attachment 4.3. The total amount of Applicable Taxes must be shown separately, if applicable. Unless otherwise indicated, bidders must include a single, firm, all-inclusive per diem rate quoted in Canadian dollars in each cell requiring an entry in the pricing tables.
- (b) **Variation in Resource Rates By Time Period:** For any given resource category, where the financial tables provided by Canada allow different firm rates to be charged for a resource category during different time periods:
 - (i) the rate bid must not increase by more than 5% from one time period to the next and
 - (ii) the rate bid for the same resource category during any subsequent time period must not be lower than the rate bid for the time period that includes the first month of the Initial Contract Period.
- (c) **All Costs to be Included:** The financial bid must include all costs for the requirement described in the bid solicitation for the entire Contract Period, including any option periods. The identification of all necessary equipment, software, peripherals, cabling and components required to meet the requirements of the bid solicitation and the associated costs of these items is the sole responsibility of the Bidder.
- (d) **Blank Prices:** Bidders are requested to insert "\$0.00" for any item for which it does not intend to charge or for items that are already included in other prices set out in the tables. If the Bidder leaves any price blank, Canada will treat the price as "\$0.00" for evaluation purposes and may request that the Bidder confirm that the price is, in fact, \$0.00. No bidder will be permitted to add or change a price as part of this confirmation. Any bidder who does not confirm that the price for a blank item is \$0.00 will be declared non-responsive.

3.4 Section III: Certifications

It is a requirement that **bidders** submit the certifications identified under Part 5.

PART 4 - EVALUATION PROCEDURES AND BASIS OF SELECTION

4.1 Evaluation Procedures

- (a) Bids will be assessed in accordance with the entire requirement of the bid solicitation including the technical and financial evaluation criteria. There are several steps in the evaluation process, which are described below. Even though the evaluation and selection will be conducted in steps, the fact that Canada has proceeded to a later step does not mean that Canada has conclusively determined that the Bidder has successfully passed all the previous steps. Canada may conduct steps of the evaluation in parallel.
- (b) An evaluation team composed of representatives of the Client and PWGSC will evaluate the bids on behalf of Canada. Canada may hire any independent consultant, or use any Government resources, to evaluate any bid. Not all members of the evaluation team will necessarily participate in all aspects of the evaluation.
- (c) In addition to any other time periods established in the bid solicitation:
 - (i) **Requests for Clarifications:** If Canada seeks clarification or verification from the Bidder about its bid, the Bidder will have 2 working days (or a longer period if specified in writing by the Contracting Authority) to provide the necessary information to Canada. Failure to meet this deadline will result in the bid being declared non-responsive.
 - (ii) **Requests for Further Information:** If Canada requires additional information in order to do any of the following pursuant to the Section entitled "Conduct of Evaluation" in 2003, Standard Instructions - Goods or Services - Competitive Requirements:
 - (A) verify any or all information provided by the Bidder in its bid; or
 - (B) contact any or all references supplied by the Bidder (e.g., references named in the résumés of individual resources) to verify and validate any information submitted by the Bidder,the Bidder must provide the information requested by Canada within 2 working days of a request by the Contracting Authority.
 - (iii) **Extension of Time:** If additional time is required by the Bidder, the Contracting Authority may grant an extension in his or her sole discretion.

4.2 Technical Evaluation

- (a) **Mandatory Technical Criteria:**
 - (i) Each bid will be reviewed for compliance with the mandatory requirements of the bid solicitation. Any element of the bid solicitation that is identified specifically with the words "must" or "mandatory" is a mandatory requirement. Bids that do not comply with each and every mandatory requirement will be declared non-responsive and be disqualified.
 - (ii) The mandatory technical criteria are described in Attachment 4.1.
- (b) **Point-Rated Technical Criteria:**
 - (i) Each bid will be rated by assigning a score to the rated requirements, which are identified in the bid solicitation by the word "rated" or by reference to a score. Bidders who fail to submit complete bids with all the information requested by this bid solicitation will be rated accordingly.
 - (ii) The rated requirements are described in Attachment 4.2.

(c) **Number of Resources Evaluated:**

Only a certain number of resources per Resource Category will be evaluated as part of this bid solicitation as identified in Attachments 4.1 and 4.2. Additional Resources will only be assessed after contract award once specific tasks are requested of the Contractor. After contract award, the Task Authorization process will be in accordance with Part 7 – Resulting Contract Clauses, the Article titled “Task Authorization”. When a Task Authorization Form (TA Form) is issued, the Contractor will be requested to propose a resource to satisfy the specific requirement based on the TA Form’s Statement of Work. The proposed resource will then be assessed against the criteria identified in the Contract’s Statement of Work in accordance with Appendix C of Annex A.

(d) **Reference Checks:**

- (i) Whether or not to conduct reference checks is discretionary. However, if PWGSC chooses to conduct reference checks for any given rated or mandatory requirement, it will check the references for that requirement for all bidders to be recommended for contract award.
- (ii) For reference checks, Canada will conduct the reference check in writing by email. Canada will send all email reference check requests to contacts supplied by all the Bidders on the same day using the email address provided in the bid. Canada will not award any points and/or a bidder will not meet the mandatory experience requirement (as applicable) unless the response is received within 5 working days of the date that Canada’s email was sent.
- (iii) On the third working day after sending out the reference check request, if Canada has not received a response, Canada will notify the Bidder by email, to allow the Bidder to contact its reference directly to ensure that it responds to Canada within 5 working days. If the individual named by a Bidder is unavailable when required during the evaluation period, the Bidder may provide the name and email address of an alternate contact person from the same customer. Bidders will only be provided with this opportunity once for each customer, and only if the originally named individual is unavailable to respond (i.e., the Bidder will not be provided with an opportunity to submit the name of an alternate contact person if the original contact person indicates that he or she is unwilling or unable to respond). The 5 working days will not be extended to provide additional time for the new contact to respond.
- (iv) Wherever information provided by a reference differs from the information supplied by the Bidder, the information supplied by the reference will be the information evaluated.
- (v) Points will not be allocated and/or a bidder will not meet the mandatory experience requirement (as applicable) if (1) the reference customer states he or she is unable or unwilling to provide the information requested, or (2) the customer reference is not a customer of the Bidder itself (for example, the customer cannot be the customer of an affiliate of the Bidder instead of being a customer of the Bidder itself). Nor will points be allocated or a mandatory met if the customer is itself an affiliate or other entity that does not deal at arm's length with the Bidder.

4.3 Financial Evaluation

- (a) There are two possible financial evaluation methods for this requirement. The first method will be used if three or more bids are determined responsive (see (b) Financial Evaluation - Method A below). The second method will be used if fewer than three bids are determined responsive (see (c) Financial Evaluation - Method B below).

- (b) **Financial Evaluation - Method A:** The following financial evaluation method will be used if three or more bids are determined responsive:

(i) **Calculation of Total Bid Price:** The financial evaluation will be conducted using the pricing tables completed by the Bidders and the Firm Per Diem Median Rate Evaluation Method explained below. A financial calculation will occur for each Bidder by multiplying its firm per diem rates, or Median Rate(s) if applicable, for the Initial Contract Period and the option period(s) with the estimated number of days of work for each period, for all the Resource Categories stated in Attachment 4.3 - Pricing Schedule. The sum of such rates will constitute the Total Bid Price for that Bidder.

(ii) **Firm Per Diem Median Rate Evaluation**

(A) **Use:** The firm per diem median rate calculation will apply to modify the rate to be assessed in the financial evaluation of a Bidder, where that Bidder submits a firm per diem rate for a resource category that is lower than the Lower Band Limit as calculated below. The firm per diem median rate calculation is for evaluation purposes only, and the actual submitted per diem rate will be used in any resulting contract in all instances.

(B) **Calculation for both the Initial Contract Period and the Option Period medians:** Using the per diem rate proposed for each individual Resource Category a Median Rate will be determined for each Resource Category for the Initial Contract Period, and for each of the option period(s). For each Resource Category, the Median Rate will be calculated using the median function in Microsoft Excel. A Lower Band Limit will be calculated for each Resource Category and will represent a range that encompasses the Median Rate to a value of minus (-) 20% of the Median Rate. If a Bidder bids a firm per diem rate for a Resource Category that is lower than the Lower Band Limit, that Bidder's financial evaluation will be conducted using a per diem rate equal to the Median Rate for that Resource Category.

For example, if the Median Rate is determined to be \$500 for a Resource Category, the Lower Band Limit would be minus (-) 20% of \$500, or \$400. If a Bidder proposes a firm per diem rate that is lower than \$400, the Median Rate of \$500 will be used in the Bidder's financial evaluation for that Resource Category.

- (c) **Financial Evaluation - Method B:** The following financial evaluation method will be used if less than three bids are determined responsive:

(i) **Calculation of Total Bid Price:** The financial evaluation will be conducted using the pricing tables completed by the Bidders. A financial calculation will occur for each Bidder by multiplying its firm per diem rates for the Initial Contract Period and the option period(s) with the estimated number of days of work for each period, for all the Resource Categories stated in Attachment 4.3 - Pricing Schedule. The sum of such rates will constitute the Total Bid Price for that Bidder.

(d) **Substantiation of Professional Services Rates**

In Canada's experience, bidders will from time to time propose rates at the time of bidding for one or more categories of resources that they later refuse to honour, on the basis that these rates do not allow them to recover their own costs and/or make a profit. When evaluating the rates bid for professional services, Canada may, but will have no obligation to, require price support in accordance with this Article. If Canada requests price support, it will be requested from all otherwise responsive bidders who have proposed a rate that is at least 20% lower than the median rate bid by all responsive bidders for the relevant resource category or categories. If Canada requests price support, the Bidder must provide the following information:

-
- (i) an invoice (referencing a contract serial number or other unique contract identifier) that shows that the Bidder has provided and invoiced a customer (with whom the Bidder deals at arm's length) for services performed for that customer similar to the services that would be provided in the relevant resource category, where those services were provided for at least three months within the eighteen months before the bid solicitation closing date, and the fees charged were equal to or less than the rate offered to Canada;
 - (ii) in relation to the invoice in (i), evidence from the Bidder's customer that the services identified in the invoice include at least 50% of the tasks listed in the Statement of Work for the category of resource being assessed for an unreasonably low rate. This evidence must consist of either a copy of the contract (which must describe the services to be provided and demonstrate that at least 50% of the tasks to be performed are the same as those to be performed under the Statement of Work in this bid solicitation) or the customer's signed certification that the services subject to the charges in the invoice included at least 50% of the same tasks to be performed under the Statement of Work in this bid solicitation; and
 - (iii) the name, telephone number and, if available, e-mail address of a contact person at the customer who received each invoice submitted under (i), so that Canada may verify any information provided by the Bidder.

Once Canada requests substantiation of the rates bid for any resource category, it is the sole responsibility of the Bidder to submit information (as described above and as otherwise may be requested by Canada, including information that would allow Canada to verify information with the resource proposed) that will allow Canada to determine whether it can rely, with confidence, on the Bidder's ability to provide the required services at the rates bid. If Canada determines that the information provided by the Bidder does not adequately substantiate the unreasonably low rates, the bid will be declared non-responsive.

(e) **Formulae in Pricing Tables**

If the pricing tables provided to Bidders include any formulae, Canada may re-input the prices provided by Bidders into a fresh table, if Canada believes that the formulae may no longer be functioning properly in the version submitted by a Bidder.

4.4 Basis of Selection – Highest Responsive Combined Rating of Technical Merit and Price

Selection Process: The following selection process will be conducted for each bid:

- (a) A bid must comply with the requirements of the bid solicitation, meet all mandatory evaluation criteria and obtain the required pass marks for the point rated criteria identified in this bid solicitation to be declared responsive.
 - (b) The responsive bid(s) that obtains the highest Total Bidder Score will be recommended for award of a contract. For any given Bidder, the greatest possible Total Technical Score is 60 while the greatest possible Total Financial Score is 40.
 - (i) **Calculation of Total Technical Score:** The Total Technical Score will be computed for each responsive bid by converting the Technical Score obtained for the point-rated technical criteria using the following formula, rounded to two decimal places:
$$\frac{\text{Technical Score}}{\text{Maximum Technical Points (Bidders, please refer to the total maximum points available in Section 3.0 of Attachment 4.2)}} \times 60 = \text{Total Technical Score}$$
- Calculation of Total Financial Score:** The Total Financial Score will be computed for each responsive bid by converting the Financial Score obtained for the financial evaluation using the following formula rounded to two decimal places:

$$\frac{\text{Lowest Total Bid Price}}{\text{The Bidder's Total Bid Price}} \times 40 = \text{Total Financial Score}$$

- (ii) **Calculation of the Total Bidder Score:** The Total Bidder Score will be computed for each responsive bid in accordance with the following formula:

$$\text{Total Technical Score} + \text{Total Financial Score} = \text{Total Bidder Score}$$

- (a) In the event of identical Total Bidder Scores occurring, then the bid with the highest Total Technical Score will become the top-ranked bidder. In the event of identical Total Technical Scores occurring, then the bid with the highest Total Financial Score will become the top-ranked Bidder.
- (c) Up to three contracts may be awarded in total as a result of this bid solicitation.
- (d) **Contract Funding Allocation:** Where more than one contract is awarded, each contract will be issued with an amount of funding specified in the article titled "Limitation of Expenditure" calculated based on the following:

| Bidder | Total Bidder Score | Fund Allocation Formula (%) | Total Funds Allocated |
|--|--------------------|-----------------------------|-----------------------|
| 1 | 98 | $98/272 \times 100 = 36.03$ | \$3,603,000.00 |
| 2 | 89 | $89/272 \times 100 = 32.72$ | \$3,272,000.00 |
| 3 | 85 | $85/272 \times 100 = 31.25$ | \$3,125,000.00 |
| Total | 272 | | \$10,000,000.00 |
| Total funds available: \$10,000,000.00 | | | |

NOTE: This is an example only. Actual numbers will be determined after bid evaluation.

- (e) Bidders should note that all contract awards are subject to Canada's internal approvals process, which includes a requirement to approve funding in the amount of any proposed contract. Despite the fact that the Bidder may have been recommended for contract award, a contract will only be awarded if internal approval is granted according to Canada's internal policies. If approval is not granted, no contract will be awarded.

PART 5 – CERTIFICATIONS AND ADDITIONAL INFORMATION

Bidders must provide the required certifications and additional information to be awarded a contract.

The certifications provided by Bidders to Canada are subject to verification by Canada at all times. Canada will declare a bid non-responsive, or will declare a contractor in default if any certification made by the Bidder is found to be untrue, whether made knowingly or unknowingly, during the bid evaluation period or during the contract period.

The Contracting Authority will have the right to ask for additional information to verify Bidder's certifications. Failure to comply and to cooperate with any request or requirement imposed by the Contracting Authority will render the bid non-responsive or constitute a default under the Contract.

5.1 Certifications Precedent to Contract Award and Additional Information

The certifications and additional information listed below should be submitted with the bid, but may be submitted afterwards. If any of these required certifications or additional information is not completed and submitted as requested, the Contracting Authority will inform the Bidder of a time frame within which to provide the information. Failure to provide the certifications or the additional information listed below within the time frame provided will render the bid non-responsive.

(a) Federal Contractors Program for Employment Equity - Bid Certification

- (i) By submitting a bid, the Bidder certifies that the Bidder, and any of the Bidder's members if the Bidder is a Joint Venture, is not named on the Federal Contractors Program (FCP) for employment equity "FCP Limited Eligibility to Bid" list (http://www.labour.gc.ca/eng/standards_equity/eq/emp/fcp/list/inelig.shtml) available from Employment and Social Development Canada (ESDC) - Labour's website.
- (ii) Canada will have the right to declare a bid non-responsive if the Bidder, or any member of the Bidder if the Bidder is a Joint Venture, appears on the "FCP Limited Eligibility to Bid" list at the time of contract award.
- (iii) Canada will also have the right to terminate the Contract for default if a Contractor, or any member of the Contractor if the Contractor is a Joint Venture, appears on the "FCP Limited Eligibility to Bid" list during the period of the Contract.
- (iv) The Bidder must provide the Contracting Authority with a completed Attachment 5.1, Federal Contractors Program for Employment Equity - Certification, before contract award. If the Bidder is a Joint Venture, the Bidder must provide the Contracting Authority with a completed Attachment Federal Contractors Program for Employment Equity - Certification, for each member of the Joint Venture.

5.2 Additional Certifications Precedent to Contract Award

(a) Professional Services Resources

- (i) By submitting a bid, the Bidder certifies that, if it is awarded a contract as a result of the bid solicitation, every individual proposed in its bid will be available to perform the Work as required by Canada's representatives and at the time specified in the bid solicitation or agreed to with Canada's representatives.
- (ii) By submitting a bid, the Bidder certifies that all the information provided in the résumés and supporting material submitted with its bid, particularly the information pertaining to education, achievements, experience and work history, has been verified by the Bidder to be true and accurate. Furthermore, the Bidder warrants that every individual proposed by the Bidder for the requirement is capable of performing the Work described in the resulting contract.
- (iii) If a Bidder has proposed any individual who is not an employee of the Bidder, by submitting a bid, the Bidder certifies that it has the permission from that individual to propose his/her services in relation to the Work to be performed and to submit his/her résumé to Canada. The Bidder must, upon request from the Contracting Authority, provide a written confirmation, signed by the individual, of the permission given to the Bidder and of his/her availability. Failure to comply with the request may result in the bid being declared non-responsive.

(b) Submission of Only One Bid

By submitting a bid, the Bidder is certifying that it does not consider itself to be related to any other bidder.

PART 6 - SECURITY, FINANCIAL AND OTHER REQUIREMENTS

6.1 Security Requirement

- (a) Before award of a contract, the following conditions must be met:
 - (i) the Bidder must hold a valid organization security clearance as indicated in Part 7 - Resulting Contract Clauses;
 - (ii) the Bidder's proposed individuals requiring access to classified or protected information, assets or sensitive work site(s) must meet the security requirements as indicated in Part 7 - Resulting Contract Clauses.
- (b) Bidders are reminded to obtain the required security clearance promptly. Any delay in the award of a contract to allow the successful Bidder to obtain the required clearance will be at the entire discretion of the Contracting Authority.
- (c) For additional information on security requirements, Bidders should refer to the Industrial Security Program (ISP) of Public Works and Government Services Canada (<http://ssi-iss.tpsgc-pwgsc.gc.ca/index-eng.html>) website.
- (d) In the case of a joint venture bidder, each member of the joint venture must meet the security requirements.

6.2 Financial Capability

- (a) SACC Manual clause A9033T (2012-07-16) Financial Capability applies, except that subsection 3 is deleted and replaced with the following: "If the Bidder is a subsidiary of another company, then any financial information required by the Contracting Authority in 1(a) to (f) must be provided by each level of parent company, up to and including the ultimate parent company. The financial information of a parent company does not satisfy the requirement for the provision of the financial information of the Bidder; however, if the Bidder is a subsidiary of a company and, in the normal course of business, the required financial information is not generated separately for the subsidiary, the financial information of the parent company must be provided. If Canada determines that the Bidder is not financially capable but the parent company is, or if Canada is unable to perform a separate assessment of the Bidder's financial capability because its financial information has been combined with its parent's, Canada may, in its sole discretion, award the contract to the Bidder on the condition that the parent company grant a performance guarantee to Canada."
- (b) In the case of a joint venture bidder, each member of the joint venture must meet the financial capability requirements.

PART 7 - RESULTING CONTRACT CLAUSES

The following clauses apply to and form part of any contract resulting from the bid solicitation.

7.1 Requirement

- (a) **TO BE INSERTED UPON CONTRACT AWARD** (the "**Contractor**") agrees to supply to the Client the services described in the Contract, including the Statement of Work, in accordance with, and at the prices set out in, the Contract. This includes providing professional services as and when requested by Canada, to one or more locations to be designated by Canada, excluding any locations in areas subject to any of the Comprehensive Land Claims Agreements.
- (b) **Client:** Under the Contract, the "**Client**" is Citizenship and Immigration Canada (CIC).
- (c) **Reorganization of Client:** The Contractor's obligation to perform the Work will not be affected by (and no additional fees will be payable as a result of) the renaming, reorganization, reconfiguration, or restructuring of any Client. The reorganization, reconfiguration and restructuring of the Client includes the privatization of the Client, its merger with another entity, or its dissolution, where that dissolution is followed by the creation of another entity or entities with mandates similar to the original Client. In connection with any form of reorganization, Canada may designate another department or government body as the Contracting Authority or Technical Authority, as required to reflect the new roles and responsibilities associated with the reorganization.
- (d) **Defined Terms:** Words and expressions defined in the General Conditions or Supplemental General Conditions and used in the Contract have the meanings given to them in the General Conditions or Supplemental General Conditions. Any reference to an Identified User in the Supply Arrangement is a reference to the Client. Also, any reference to a "deliverable" or "deliverables" includes all documentation outlined in this Contract. A reference to a "local office" of the Contractor means an office having at least one full time employee that is not a shared resource working at that location.

7.2 Task Authorization

- (a) **As-and-when-requested Task Authorizations:** The Work or a portion of the Work to be performed under the Contract will be on an "as-and-when-requested basis" using a Task Authorization (TA). The Work described in the TA must be in accordance with the scope of the Contract. The Contractor must not commence work until a validly issued TA has been issued by Canada and received by the Contractor. The Contractor acknowledges that any work performed before such issuance and receipt will be done at the Contractor's own risk.
- (b) **Allocation of Task Authorizations:** More than one contract has been awarded for this requirement. As a result, the Task Authorizations issued under this series of contracts will be allocated in accordance with the following:
 - (i) At the time this series of contracts was awarded, each contractor was allocated an amount of funding as specified in the Limitation of Expenditure in respect of Task Authorizations based on the evaluation process described in the bid solicitation that resulted in the award of this series of contracts.
 - (i) Canada will make a reasonable effort to ensure that the dollar value of the TAs issued to the Contractors are proportionally balanced throughout the Contract Period based on the percentage values in the Fund Allocation Formula. A review of TAs issued to the Contractors will be conducted at six-month intervals and at the beginning of each fiscal year to confirm proportional utilization and distribution of the TAs.

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- (ii) Should a contractor refuse a TA under the Contract the next Contractor, under the same allocation process, will be offered the draft TA. The dollar value of the refused TA will be subtracted from the dollar value of the Contractor's Contract and may be re-allocated, at the Contracting Authority's sole discretion, in whole or in part, to one or more of the other Contractors. Should all Contractors refuse a TA under the Contract, Canada reserves the right to use other methods of supply. In the event that Canada determines the proposed resource(s) does not meet the minimum experience or other requirements of the categories identified in the draft TA, Canada may, at its entire discretion request that the contractor propose another resource and the contractor will have the time set out in the subparagraph "Contractor's Response to Draft Task Authorization" to respond. If the contractor fails to respond on time or Canada determines that the proposed resource(s) does not meet the minimum experience or other requirements of the categories identified in the draft TA, the draft TA will be forwarded to the next contractor, under the same allocation process.
- (c) **Assessment of Resources Proposed at TA Stage:** Processes for issuing, responding to and assessing Task Authorizations are further detailed in Appendices A, B, C and D of Annex A.
- (d) **Form and Content of draft Task Authorization:**
- (i) The CIC Procurement Representative will provide the Contractor with a description of the task in a draft Task Authorization using the form specified in Appendix B Annex A.
- (ii) The draft Task Authorization will contain the details of the activities to be performed, and must also contain the following information:
- (A) The contract number;
- (B) the task number;
- (C) The date by which the Contractor's response must be received (which will appear in the draft Task Authorization, but not the issued Task Authorization);
- (D) the details of any financial coding to be used;
- (E) the categories of resources and the number required;
- (F) a description of the work for the task outlining the activities to be performed and identifying any deliverables (such as reports);
- (G) the start and completion dates;
- (H) milestone dates for deliverables and payments (if applicable);
- (I) the number of person-days of effort required;
- (J) whether the work requires on-site activities and the location;
- (K) the language profile of the resources required;
- (L) the level of security clearance required of resources;
- (M) the price payable to the Contractor for performing the task, indicating how the final amount payable will be determined; where the TA does not indicate how the final amount payable will be determined, the amount payable is the amount, up to the maximum, that the Contractor demonstrates was actually worked on the project, by submitting time sheets filled in at the time of the work by the individual resources to support the charges); and
- (N) any other constraints that might affect the completion of the task.
- (e) **Contractor's Response to Draft Task Authorization:** The Contractor must provide to the CIC Procurement Representative, within 2 working days of receiving the draft Task Authorization (or
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within any longer time period specified in the draft TA), the proposed total price for performing the task and a breakdown of that cost, established in accordance with the Basis of Payment specified in the Contract. The Contractor's quotation must be based on the rates set out in the Contract. The Contractor will not be paid for preparing or providing its response or for providing other information required to prepare and validly issue the TA.

(f) **Task Authorization Limit and Authorities for Validly Issuing Task Authorizations:**

To be validly issued, a TA must be signed by the Technical Authority and the Contracting Authority. Any TA that does not bear the appropriate signature(s) is not validly issued by Canada. Any work performed by the Contractor without receiving a validly issued TA is done at the Contractor's own risk. If the Contractor receives a TA that is not appropriately signed, the Contractor must notify the Contracting Authority.

(g) **Periodic Usage Reports:**

(i) The Contractor must compile and maintain records on its provision of services to the federal government under Task Authorizations validly issued under the Contract. The Contractor must provide this data to Canada in accordance with the reporting requirements detailed below. If any required information is not available, the Contractor must indicate the reason. If services are not provided during a given period, the Contractor must still provide a "NIL" report. The Contractor must submit the periodic usage reports on a quarterly basis to the Contracting Authority. From time to time, the Contracting Authority may also require an interim report during a reporting period.

(ii) The quarterly periods are defined as follows:

- (a) April 1 to June 30;
- (b) July 1 to September 30;
- (c) October 1 to December 31; and
- (d) January 1 to March 31.

The data must be submitted to the Contracting Authority no later than 10 calendar days after the end of the reporting period.

(iii) Each report must contain the following information for each validly issued TA (as amended):

- (a) the Task Authorization number and the Task Authorization Revision number(s), if applicable;
- (b) a title or a brief description of each authorized task;
- (c) the name, Resource category and level of each resource involved in performing the TA, as applicable;
- (d) the total estimated cost specified in the validly issued TA of each task, exclusive of Applicable Taxes;
- (e) the Task Authorization number and the Task Authorization Revision number(s), if applicable;
- (f) a title or a brief description of each authorized task;
- (g) the name, Resource category and level of each resource involved in performing the TA, as applicable;
- (h) the total estimated cost specified in the validly issued TA of each task, exclusive of Applicable Taxes;

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- (i) the total amount, exclusive of Applicable Taxes, expended to date against each authorized task;
 - (j) the start and completion date for each authorized task; and
 - (k) the active status of each authorized task, as applicable (e.g., indicate whether work is in progress or if Canada has cancelled or suspended the TA, etc.).
 - (iv) Each report must also contain the following cumulative information for all the validly issued TA's (as amended):
 - (a) the amount, exclusive of Applicable Taxes, specified in the Contract (as last amended, as applicable) as Canada's total liability to the Contractor for all validly issued TA's; and
 - (b) the total amount, exclusive of Applicable Taxes, expended to date against all validly issued TA's.
 - (h) **Refusal of Task Authorizations or Submission of a Response which is not Valid:** The Contractor is not required to submit a response to every draft TA sent to it by Canada. However, in addition to Canada's other rights to terminate the Contract, Canada may immediately, and without further notice, terminate the Contract for default in accordance with the General Conditions if the Contractor in at least three instances has either not responded or has not submitted a valid response when sent a draft TA. For greater clarity, each draft TA, which is identifiable by its task number, will only count as one instance. A valid response is one that is submitted within the required time period and meets all requirements of the draft TA issued, including proposing the required number of resources who each meet the minimum experience and other requirements of the categories identified in the draft TA at pricing not exceeding the rates set out in Annex B.
 - (i) **Consolidation of TAs for Administrative Purposes:** The Contract may be amended from time to time to reflect all validly issued Task Authorizations to date, to document the Work performed under those TAs for administrative purposes.

7.3 Minimum Work Guarantee

- (a) In this clause,
 - (i) **"Maximum Contract Value"** means the amount specified in the **"Limitation of Expenditure"** clause set out in the Contract (excluding Applicable Taxes); and
 - (i) **"Minimum Contract Value"** means \$20,000.00 (excluding Applicable Taxes).
- (b) Canada's obligation under the Contract is to request Work in the amount of the Minimum Contract Value or, at Canada's option, to pay the Contractor at the end of the Contract in accordance with sub-article (c), subject to sub-article (d). In consideration of such obligation, the Contractor agrees to stand in readiness throughout the Contract Period to perform the Work described in the Contract. Canada's maximum liability for work performed under the Contract must not exceed the Maximum Contract Value, unless an increase is authorized in writing by the Contracting Authority.
- (c) In the event that Canada does not request work in the amount of the Minimum Contract Value during the Contract Period, Canada must pay the Contractor the difference between the Minimum Contract Value and the total cost of the Work requested.
- (d) Canada will have no obligation to the Contractor under this article if Canada terminates the entire Contract
 - (i) for default;
 - (ii) for convenience as a result of any decision or recommendation of a tribunal or court that the contract be cancelled, re-tendered or awarded to another supplier; or

(iii) for convenience within 10 business days of Contract award.

7.4 Standard Clauses and Conditions

All clauses and conditions identified in the Contract by number, date and title are set out in the Standard Acquisition Clauses and Conditions Manual (<https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual>) issued by Public Works and Government Services Canada.

(a) General Conditions:

- (i) 2035 (2016-04-04), General Conditions - Higher Complexity - Services, apply to and form part of the Contract.

With respect to Section 30 - Termination for Convenience, of General Conditions 2035, Subsection 04 is deleted and replaced with the following Subsections 04, 05 and 06:

4. The total of the amounts, to which the Contractor is entitled to be paid under this section, together with any amounts paid, due or becoming due to the Contractor must not exceed the Contract Price.
5. Where the Contracting Authority terminates the entire Contract and the Articles of Agreement include a Minimum Work Guarantee, the total amount to be paid to the Contractor under the Contract will not exceed the greater of:
- (a) the total amount the Contractor may be paid under this section, together with any amounts paid, becoming due other than payable under the Minimum Revenue Guarantee, or due to the Contractor as of the date of termination, or
- (b) the amount payable under the Minimum Work Guarantee, less any amounts paid, due or otherwise becoming due to the Contractor as of the date of termination.
6. The Contractor will have no claim for damages, compensation, loss of profit, allowance arising out of any termination notice given by Canada under this section except to the extent that this section expressly provides. The Contractor agrees to repay immediately to Canada the portion of any advance payment that is unliquidated at the date of the termination.

(b) Supplemental General Conditions:

The following Supplemental General Conditions:

- (i) 4006 (2010-08-16), Supplemental General Conditions - Contractor to Own Intellectual Property Rights in Foreground Information;

apply to and form part of the Contract.

7.5 Security Requirement

The following security requirements (SRCL #19 and related clauses) as set out under Annex "B" to the Supply Arrangement, applies to and forms part of the Contract.

- (a) The Contractor must, at all times during the performance of the Contract, hold a valid Facility Security Clearance at the level of **SECRET**, issued by the Canadian Industrial Security Directorate (CISD), Public Works and Government Services Canada (PWGSC).
- (b) The Contractor personnel requiring access to PROTECTED/CLASSIFIED information, assets or sensitive work site(s) must EACH hold a valid personnel security screening at the level of **RELIABILITY STATUS, CONFIDENTIAL** or **SECRET** as required, granted or approved by CISD/PWGSC.

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- (c) The Contractor **MUST NOT** remove any **PROTECTED/CLASSIFIED** information from the identified work site(s), and the Contractor must ensure that its personnel are made aware of and comply with this restriction.
- (d) Subcontracts which contain security requirements are **NOT** to be awarded without the prior written permission of CISC/PWGSC.
- (e) The Contractor must comply with the provisions of the:
- (i) Security Requirements Check List and security guide (if applicable), attached at Annex C;
 - (ii) Industrial Security Manual (Latest Edition).

7.6 Contract Period

- (a) **Contract Period:** The "**Contract Period**" is the entire period of time during which the Contractor is obliged to perform the Work, which includes:
- (i) The "**Initial Contract Period**", which begins on the date the Contract is awarded and ends two years later; and
 - (ii) The period during which the Contract is extended, if Canada chooses to exercise any options set out in the Contract.
- (b) **Option to Extend the Contract:**
- (i) The Contractor grants to Canada the irrevocable option to extend the term of the Contract by up to three additional one-year periods under the same terms and conditions. The Contractor agrees that, during the extended period of the Contract, it will be paid in accordance with the applicable provisions set out in the Basis of Payment.
 - (ii) Canada may exercise this option at any time by sending a written notice to the Contractor before the expiry date of the Contract. The option may only be exercised by the Contracting Authority, and will be evidenced, for administrative purposes only, through a contract amendment.

7.7 Authorities

(a) Contracting Authority

The Contracting Authority for the Contract is:

Joanne St-Jean Valois
Supply Team Leader
Public Services and Procurement Canada
Acquisitions Branch
Space, Innovation and Informatics Projects Directorate
Place du Portage, Phase III, 4C2-05
11 Laurier St., Gatineau, Québec K1A 0S5

Telephone: 873-469-4945

E-mail address: joanne.valois@tpsgc-pwgsc.gc.ca

The Contracting Authority is responsible for the management of the Contract and any changes to the Contract must be authorized in writing by the Contracting Authority. The Contractor must not perform work in excess of or outside the scope of the Contract based on verbal or written requests or instructions from anybody other than the Contracting Authority.

(b) Technical Authority

The Technical Authority for the Contract is:

TO BE INSERTED UPON CONTRACT AWARD

The Technical Authority is the representative of the department or agency for whom the Work is being carried out under the Contract and is responsible for all matters concerning the technical content of the Work under the Contract. Technical matters may be discussed with the Technical Authority; however, the Technical Authority has no authority to authorize changes to the scope of the Work. Changes to the scope of the Work can only be made through a contract amendment issued by the Contracting Authority.

(c) CIC Procurement Representative

TO BE INSERTED UPON CONTRACT AWARD

The CIC Procurement Representative is the representative of the department or agency for whom the Work is being carried out under the Contract and is responsible for all matters concerning the administrative aspects of the Work under the Contract, communication with PWGSC Contracting Authority on all matters concerning the Contract, procurement initiation authority, and providing PWGSC reports on Contract utilization. Technical matters may be discussed with the CIC Procurement Representative; however, the CIC Procurement Representative has no authority to authorize changes to the scope of the Work. Changes to the scope of the Work can only be made through a contract amendment issued by the Contracting Authority.

(d) Contractor's Representative

The Contractor's Representative is:

TO BE INSERTED UPON CONTRACT AWARD

7.8 Proactive Disclosure of Contracts with Former Public Servants

By providing information on its status, with respect to being a former public servant in receipt of a Public Service Superannuation Act (PSSA) pension, the Contractor has agreed that this information will be reported on departmental web sites as part of the published proactive disclosure reports, in accordance with Contracting Policy Notice: 2012-2 of the Treasury Board Secretariat of Canada.

7.9 Payment

(a) Basis of Payment

- (i) Professional Services provided under a Task Authorization with a Maximum Price:**
For professional services requested by Canada, in accordance with a validly issued Task Authorization, Canada will pay the Contractor, in arrears, up to the Maximum Price for the TA, for actual time worked and any resulting deliverables in accordance with the firm all-inclusive per diem rates set out in Annex B, Basis of Payment, Applicable Taxes extra. Partial days will be prorated based on actual hours worked based on a 7.5-hour workday.

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- (ii) **Travel and Living Expenses – National Joint Council Travel Directive:** The Contractor will be reimbursed its authorized travel and living expenses reasonably and properly incurred in the performance of the Work, at cost, without any allowance for profit and/or administrative overhead, in accordance with the meal, and private vehicle expenses provided in Appendices B, C and D of the National Joint Council Travel Directive and with the other provisions of the directive referring to “travellers”, rather than those referring to “employees”. All travel must have the prior authorization of the Technical Authority. Travel requests will only be considered for a work location which is located more than 100 kilometers from the National Capital Region. The Contractor will be paid for actual time spent travelling at half the hourly rate. The hourly rate will be determined by dividing the firm per diem rate set out in Annex B by 7.5 hours. All payments are subject to government audit.
- (iii) **Competitive Award:** The Contractor acknowledges that the Contract has been awarded as a result of a competitive process. No additional charges will be allowed to compensate for errors, oversights, misconceptions or underestimates made by the Contractor when bidding for the Contract.
- (iv) **Professional Services Rates:** In Canada's experience, bidders from time to time propose rates at the time of bidding for one or more Resource Categories that they later refuse to honour, on the basis that these rates do not allow them to recover their own costs and/or make a profit. This denies Canada of the benefit of the awarded contract. If the Contractor does not respond or refuses to provide an individual with the qualifications described in the Contract within the time described in the Contract (or proposes instead to provide someone from an alternate category at a different rate), whether or not Canada terminates the Contract as a whole or in part or chooses to exercise any of the rights provided to it under the general conditions, Canada may impose sanctions or take other measures in accordance with the PWGSC Vendor Performance Corrective Measure Policy (or equivalent) then in effect, which measures may include an assessment that results in conditions applied against the Contractor to be fulfilled before doing further business with Canada, or full debarment of the Contractor from bidding on future requirements.
- (b) **Limitation of Expenditure – Cumulative Total of all Task Authorizations**
- (i) Canada's total liability to the Contractor under the Contract for all validly issued Task Authorizations (TAs), inclusive of any revisions, must not exceed the amount set out on page 1 of the Contract, less any Applicable taxes. With respect to the amount set out on page 1 of the Contract, Customs duties are included and Applicable Taxes are included
- (ii) No increase in the total liability of Canada will be authorized or paid to the Contractor unless an increase has been approved, in writing, by the Contracting Authority.
- (iii) The Contractor must notify the Contracting Authority in writing as to the adequacy of this sum:
- (A) when it is 75 percent committed, or
- (B) 4 months before the contract expiry date, or
- (C) As soon as the Contractor considers that the sum is inadequate for the completion of the Work required in all authorized TAs, inclusive of any revisions, whichever comes first.
- (i) If the notification is for inadequate contract funds, the Contractor must provide to the Contracting Authority a written estimate for the additional funds required. Providing this information does not increase Canada's liability.
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- (c) **Method of Payment for Task Authorizations with a Maximum Price:** For each Task Authorization validly issued under the Contract that contains a maximum price:
- (i) Canada will pay the Contractor no more frequently than once a month in accordance with the Basis of Payment. The Contractor must submit time sheets for each resource showing the days and hours worked to support the charges claimed in the invoice.
 - (ii) Once Canada has paid the maximum TA price, Canada will not be required to make any further payment, but the Contractor must complete all the work described in the TA, all of which is required to be performed for the maximum TA price. If the work described in the TA is completed in less time than anticipated, and the actual time worked (as supported by the time sheets) at the rates set out in the Contract is less than the maximum TA price, Canada is only required to pay for the time spent performing the work related to that TA.
- (d) **Time Verification**
- Time charged and the accuracy of the Contractor's time recording system are subject to verification by Canada, before or after payment is made to the Contractor. If verification is done after payment, the Contract must repay any overpayment, at Canada's request.
- (e) **Payment Credits**
- (i) **Failure to Provide Resource:**
 - (A) If the Contractor does not provide a required professional services resource that has all the required qualifications within the time prescribed by the Contract, the Contractor must credit to Canada an amount equal to the per diem rate (based on a 7.5-hour workday) of the required resource for each day (or partial day) of delay in providing the resource, up to a maximum of 10 days.
 - (B) **Corrective Measures:** If credits are payable under this Article for two consecutive months or for three months in any 12-month period, the Contractor must submit a written action plan describing measures it will implement or actions it will undertake to eliminate the recurrence of the problem. The Contractor will have five working days to deliver the action plan to the Client and the Contracting Authority and 20 working days to rectify the underlying problem.
 - (C) **Termination for Failure to Meet Availability Level:** In addition to any other rights it has under the Contract, Canada may terminate the Contract for default in accordance with the General Conditions by giving the Contractor three months' written notice of its intent, if any of the following apply:
 - (1) the total amount of credits for a given monthly billing cycle reach a level of 10% of the total billing for that month; or
 - (2) the corrective measures required of the Contractor described above are not met.

This termination will be effective when the three month notice period expires, unless Canada determines that the Contractor has implemented the corrective measures to Canada's satisfaction during those three months.
 - (ii) **Credits Apply during Entire Contract Period:** The Parties agree that the credits apply throughout the Contract Period.
 - (iii) **Credits represent Liquidated Damages:** The Parties agree that the credits are liquidated damages and represent their best pre-estimate of the loss to Canada in the
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event of the applicable failure. No credit is intended to be, nor will it be construed as, a penalty.

- (iv) **Canada's Right to Obtain Payment:** The Parties agree that these credits are a liquidated debt. To collect the credits, Canada has the right to hold back, draw back, deduct or set off from and against any money Canada owes to the Contractor from time to time.
- (v) **Canada's Rights & Remedies not Limited:** The Parties agree that nothing in this Article limits any other rights or remedies to which Canada is entitled under the Contract (including the right to terminate the Contract for default) or under the law generally.
- (vi) **Audit Rights:** The Contractor's calculation of credits under the Contract is subject to verification by government audit, at the Contracting Authority's discretion, before or after payment is made to the Contractor. The Contractor must cooperate fully with Canada during the conduct of any audit by providing Canada with access to any records and systems that Canada considers necessary to ensure that all credits have been accurately credited to Canada in the Contractor's invoices. If an audit demonstrates that past invoices contained errors in the calculation of the credits, the Contractor must pay to Canada the amount the audit reveals was required to be credited to Canada, plus interest, from the date Canada remitted the excess payment until the date of the refund (the interest rate is the Bank of Canada's discount annual rate of interest in effect on the date the credit was first owed to Canada, plus 1.25% per year). If, as a result of conducting an audit, Canada determines that the Contractor's records or systems for identifying, calculating or recording the credits are inadequate, the Contractor must implement any additional measures required by the Contracting Authority.
- (f) **No Responsibility to Pay for Work not performed due to Closure of Government Offices**
 - (i) Where the Contractor, its employees, subcontractors, or agents are providing services on government premises under the Contract and those premises are inaccessible because of the evacuation or closure of government offices, and as a result no work is performed, Canada is not responsible for paying the Contractor for work that otherwise would have been performed if there had been no evacuation or closure.
 - (ii) If, as a result of any strike or lock-out, the Contractor or its employees, subcontractors or agents cannot obtain access to government premises and, as a result, no work is performed, Canada is not responsible for paying the Contractor for work that otherwise would have been performed if the Contractor had been able to gain access to the premises

7.10 Invoicing Instructions

- (a) The Contractor must submit invoices in accordance with the information required in the General Conditions.
- (b) The Contractor's invoice must include a separate line item for each subparagraph in the Basis of Payment provision, and must show all applicable Task Authorization numbers.
- (c) By submitting invoices, the Contractor is certifying that the goods and services have been delivered and that all charges are in accordance with the Basis of Payment provision of the Contract, including any charges for work performed by subcontractors.
- (d) The Contractor must provide an electronic copy of each invoice to the address indicated in the Task Authorization and provide an electronic copy to the Contracting Authority.

7.11 Certifications

- (a) The continuous compliance with the certifications provided by the Contractor in its bid, any TA quotation and the ongoing cooperation in providing additional information are conditions of the Contract. Certifications are subject to verification by Canada during the entire Contract Period. If the Contractor does not comply with any certification, or fails to provide the additional information, or if it is determined that any certification made by the Contractor in its bid is untrue, whether made knowingly or unknowingly, Canada has the right, pursuant to the default provision of the Contract, to terminate the Contract for default.

7.12 Federal Contractors Program for Employment Equity - Default by Contractor

The Contractor understands and agrees that, when an Agreement to Implement Employment Equity (AIEE) exists between the Contractor and Employment and Social Development Canada (ESDC)-Labour, the AIEE must remain valid during the entire period of the Contract. If the AIEE becomes invalid, the name of the Contractor will be added to the "[FCP Limited Eligibility to Bid](#)" list. The imposition of such a sanction by ESDC will constitute the Contractor in default as per the terms of the Contract.

7.13 Applicable Laws

The Contract must be interpreted and governed, and the relations between the parties determined, by the laws in force in the province of Ontario.

7.14 Priority of Documents

If there is a discrepancy between the wording of any documents that appear on the following list, the wording of the document that first appears on the list has priority over the wording of any document that appears later on the list:

- (a) these Articles of Agreement, including any individual SACC clauses incorporated by reference in these Articles of Agreement;
- (b) Supplemental General Conditions, in the following order:
 - (i) 4006 (2010-08-16), Supplemental General Conditions - Contractor to Own Intellectual Property Rights in Foreground Information;
- (c) General Conditions 2035 (2016-04-04), Higher Complexity - Services;
- (d) Annex A, Statement of Work – Annex A including its Appendices as follows:
 - (i) Appendix A to Annex A - Tasking Assessment Procedure;
 - (ii) Appendix B to Annex A - Task Authorization (TA) Form;
 - (iii) Appendix C to Annex A - Resource Assessment Criteria and Response Table;
 - (iv) Appendix D to Annex A - Certifications at the TA stage;
- (e) Annex B, Basis of Payment;
- (f) Annex C, Security Requirements Check List;
 - (i) Appendix A to Annex C – Security Classification Guide
- (g) the validly issued Task Authorizations and any required certifications (including all of their annexes, if any); and
- (h) the Contractor's bid dated **TO BE INSERTED UPON CONTRACT AWARD**, as clarified on "or" as amended **TO BE INSERTED UPON CONTRACT AWARD** if applicable.

7.15 Foreign Nationals (Canadian Contractor)

- (a) SACC Manual clause A2000C (2006-06-16) Foreign Nationals (Canadian Contractor)

Note to Bidders: *Either this clause or the one that follows, whichever applies (based on whether the successful Bidder is a Canadian Contractor or Foreign Contractor), will be included in any resulting contract.*

7.16 Foreign Nationals (Foreign Contractor)

- (a) SACC Manual clause A2001C (2006-06-16) Foreign Nationals (Foreign Contractor)

7.17 Insurance Requirements

(a) Compliance with Insurance Requirements

- (i) The Contractor must comply with the insurance requirements specified in this Article. The Contractor must maintain the required insurance coverage for the duration of the Contract. Compliance with the insurance requirements does not release the Contractor from or reduce its liability under the Contract.
- (ii) The Contractor is responsible for deciding if additional insurance coverage is necessary to fulfill its obligation under the Contract and to ensure compliance with any applicable law. Any additional insurance coverage is at the Contractor's expense, and for its own benefit and protection.
- (iii) The Contractor should forward to the Contracting Authority within ten (10) days after the date of award of the Contract a Certificate of Insurance evidencing the insurance coverage. Coverage must be placed with an Insurer licensed to carry out business in Canada and the Certificate of Insurance must confirm that the insurance policy complying with the requirements is in force. If the Certificate of Insurance has not been completed and submitted as requested, the Contracting Authority will so inform the Contractor and provide the Contractor with a time frame within which to meet the requirement. Failure to comply with the request of the Contracting Authority and meet the requirement within the time period will constitute a default under the General Conditions. The Contractor must, if requested by the Contracting Authority, forward to Canada a certified true copy of all applicable insurance policies.

(b) Commercial General Liability Insurance

- (i) The Contractor must obtain Commercial General Liability Insurance, and maintain it in force throughout the duration of the Contract, in an amount usual for a contract of this nature, but for not less than \$2,000,000 per accident or occurrence and in the annual aggregate.
- (ii) The Commercial General Liability policy must include the following:
 - (A) Additional Insured: Canada is added as an additional insured, but only with respect to liability arising out of the Contractor's performance of the Contract. The interest of Canada should read as follows: Canada, as represented by Public Works and Government Services Canada.
 - (B) Bodily Injury and Property Damage to third parties arising out of the operations of the Contractor.
 - (C) Products and Completed Operations: Coverage for bodily injury or property damage arising out of goods or products manufactured, sold, handled, or distributed by the Contractor and/or arising out of operations that have been completed by the Contractor.
 - (D) Personal Injury: While not limited to, the coverage must include Violation of Privacy, Libel and Slander, False Arrest, Detention or Imprisonment and Defamation of Character.

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- (E) Cross Liability/Separation of Insureds: Without increasing the limit of liability, the policy must protect all insured parties to the full extent of coverage provided. Further, the policy must apply to each Insured in the same manner and to the same extent as if a separate policy had been issued to each.
 - (F) Blanket Contractual Liability: The policy must, on a blanket basis or by specific reference to the Contract, extend to assumed liabilities with respect to contractual provisions.
 - (G) Employees and, if applicable, Volunteers must be included as Additional Insured.
 - (H) Employers' Liability (or confirmation that all employees are covered by Worker's compensation (WSIB) or similar program)
 - (I) Broad Form Property Damage including Completed Operations: Expands the Property Damage coverage to include certain losses that would otherwise be excluded by the standard care, custody or control exclusion found in a standard policy.
 - (J) Notice of Cancellation: The Insurer will endeavour to provide the Contracting Authority thirty (30) days written notice of policy cancellation.
 - (K) If the policy is written on a claims-made basis, coverage must be in place for a period of at least 12 months after the completion or termination of the Contract.
 - (L) Owners' or Contractors' Protective Liability: Covers the damages that the Contractor becomes legally obligated to pay arising out of the operations of a subcontractor.
 - (M) Advertising Injury: While not limited to, the endorsement must include coverage for piracy or misappropriation of ideas, or infringement of copyright, trademark, title or slogan.

(c) **Errors and Omissions Liability Insurance**

- (i) The Contractor must obtain Errors and Omissions Liability (a.k.a. Professional Liability) insurance, and maintain it in force throughout the duration of the Contract, in an amount usual for a contract of this nature but for not less than \$1,000,000 per loss and in the annual aggregate, inclusive of defence costs.
- (ii) If the Professional Liability insurance is written on a claims-made basis, coverage must be in place for a period of at least 12 months after the completion or termination of the Contract.
- (iii) The following endorsement must be included:

Notice of Cancellation: The Insurer will endeavour to provide the Contracting Authority thirty (30) days written notice of cancellation.

7.18 Limitation of Liability - Information Management/Information Technology

- (a) This section applies despite any other provision of the Contract and replaces the section of the general conditions entitled "Liability". Any reference in this section to damages caused by the Contractor also includes damages caused by its employees, as well as its subcontractors, agents, and representatives, and any of their employees. This section applies regardless of whether the claim is based in contract, tort, or another cause of action. The Contractor is not liable to Canada with respect to the performance of or failure to perform the Contract, except as described in this section and in any section of the Contract pre-establishing any liquidated damages. The Contractor is only liable for indirect, special or consequential damages to the

extent described in this Article, even if it has been made aware of the potential for those damages.

(b) **First Party Liability:**

- (i) The Contractor is fully liable for all damages to Canada, including indirect, special or consequential damages, caused by the Contractor's performance or failure to perform the Contract that relate to:
 - (A) any infringement of intellectual property rights to the extent the Contractor breaches the section of the General Conditions entitled "Intellectual Property Infringement and Royalties";
 - (B) physical injury, including death.
- (ii) The Contractor is liable for all direct damages caused by the Contractor's performance or failure to perform the Contract affecting real or tangible personal property owned, possessed, or occupied by Canada.
- (iii) Each of the Parties is liable for all direct damages resulting from any breach of confidentiality under the Contract. Each of the Parties is also liable for all indirect, special or consequential damages in respect of any unauthorized disclosure of the other Party's trade secrets (or trade secrets of a third party provided by one Party to another under the Contract) relating to information technology.
- (iv) The Contractor is liable for all direct damages relating to any encumbrance or claim relating to any portion of the Work for which Canada has made any payment. This does not apply to encumbrances or claims relating to intellectual property rights, which are addressed under (i)(A) above.
- (v) The Contractor is also liable for any other direct damages to Canada caused by the Contractor's performance or failure to perform the Contract that relate to:
 - (A) any breach of the warranty obligations under the Contract, up to the total amount paid by Canada (including any applicable taxes) for the goods and services affected by the breach of warranty; and
 - (B) Any other direct damages, including all identifiable direct costs to Canada associated with re-procuring the Work from another party if the Contract is terminated either in whole or in part for default, up to an aggregate maximum for this subparagraph (B) of the greater of .75 times the total estimated cost (meaning the dollar amount shown on the first page of the Contract in the cell titled "Total Estimated Cost" or shown on each call-up, purchase order or other document used to order goods or services under this instrument), or \$1,000,000.00.

In any case, the total liability of the Contractor under subparagraph (v) will not exceed the total estimated cost (as defined above) for the Contract or \$1,000,000.00, whichever is more.
- (vi) If Canada's records or data are harmed as a result of the Contractor's negligence or willful act, the Contractor's only liability is, at the Contractor's own expense, to restore Canada's records and data using the most recent back-up kept by Canada. Canada is responsible for maintaining an adequate back-up of its records and data.

(c) **Third Party Claims:**

- (i) Regardless of whether a third party makes its claim against Canada or the Contractor, each Party agrees that it is liable for any damages that it causes to any third party in connection with the Contract as set out in a settlement agreement or as finally

determined by a court of competent jurisdiction, where the court determines that the Parties are jointly and severally liable or that one Party is solely and directly liable to the third party. The amount of the liability will be the amount set out in the settlement agreement or determined by the court to have been the Party's portion of the damages to the third party. No settlement agreement is binding on a Party unless its authorized representative has approved the agreement in writing.

- (ii) If Canada is required, as a result of joint and several liability or joint and solidarily liable, to pay a third party in respect of damages caused by the Contractor, the Contractor must reimburse Canada by the amount finally determined by a court of competent jurisdiction to be the Contractor's portion of the damages to the third party. However, despite Sub-article (i), with respect to special, indirect, and consequential damages of third parties covered by this Section, the Contractor is only liable for reimbursing Canada for the Contractor's portion of those damages that Canada is required by a court to pay to a third party as a result of joint and several liability that relate to the infringement of a third party's intellectual property rights; physical injury of a third party, including death; damages affecting a third party's real or tangible personal property; liens or encumbrances on any portion of the Work; or breach of confidentiality.
- (iii) The Parties are only liable to one another for damages to third parties to the extent described in this Sub-article (c).

7.19 Joint Venture Contractor

- (a) The Contractor confirms that the name of the joint venture is _____ and that it is comprised of the following members: **[BIDDERS MUST LIST ALL THE JOINT VENTURE MEMBERS NAMED IN THE CONTRACTOR'S ORIGINAL BID]**.
- (a) With respect to the relationship among the members of the joint venture Contractor, each member agrees, represents and warrants (as applicable) that:
 - (i) _____ has been appointed as the "representative member" of the joint venture Contractor and has fully authority to act as agent for each member regarding all matters relating to the Contract;
 - (ii) by giving notice to the representative member, Canada will be considered to have given notice to all the members of the joint venture Contractor; and
 - (iii) all payments made by Canada to the representative member will act as a release by all the members.
- (b) All the members agree that Canada may terminate the Contract in its discretion if there is a dispute among the members that, in Canada's opinion, affects the performance of the Work in any way.
- (c) All the members are jointly and severally or solidarily liable for the performance of the entire Contract.
- (d) The Contractor acknowledges that any change in the membership of the joint venture (i.e., a change in the number of members or the substitution of another legal entity for an existing member) constitutes an assignment and is subject to the assignment provisions of the General Conditions.
- (e) The Contractor acknowledges that all security and controlled goods requirements in the Contract, if any, apply to each member of the joint venture Contractor.

Note to Bidders: This Article will be deleted if the Bidder awarded the contract is not a joint venture. If the contractor is a joint venture, this clause will be completed with information provided in its bid.

7.20 Professional Services - General

- (a) The Contractor must provide professional services on request as specified in this Contract. All resources provided by the Contractor must meet the qualifications described in the Contract (including those relating to previous experience, professional designation, education, language proficiency and security clearance) and must be competent to provide the required services by any delivery dates described in the Contract.
- (b) If the Contractor fails to deliver any deliverable (excluding delivery of a specific individual) or complete any task described in the Contract on time, in addition to any other rights or remedies available to Canada under the Contract or the law, Canada may notify the Contractor of the deficiency, in which case the Contractor must submit a written plan to the Technical Authority within ten working days detailing the actions that the Contractor will undertake to remedy the deficiency. The Contractor must prepare and implement the plan at its own expense.
- (c) In General Conditions 2035, the Article titled "Replacement of Specific Individuals" is deleted and the following applies instead:

Replacement of Specific Individuals

- (i) If the Contractor is unable to provide the services of any specific individual identified in the Contract to perform the services, the Contractor must within five working days of having this knowledge, the individual's departure or failure to commence Work (or, if Canada has requested the replacement, within ten working days of Canada's notice of the requirement for a replacement) provide to the Contracting Authority:
 - (A) the name, qualifications and experience of a proposed replacement immediately available for Work; and
 - (B) security information on the proposed replacement as specified by Canada, if applicable.

The replacement must have qualifications and experience that meet or exceed those obtained for the original resource.

- (ii) Subject to an Excusable Delay, where Canada becomes aware that a specific individual identified under the Contract to provide services has not been provided or is not performing, the Contracting Authority may elect to:
 - (A) exercise Canada's rights or remedies under the Contract or at law, including terminating the Contract in whole or in part for default under the Article titled "Default of the Contractor", or
 - (B) assess the information provided under (c) (i) above or, if it has not yet been provided, require the Contractor to propose a replacement to be rated by the Technical Authority. The replacement must have qualifications and experience that are similar or exceed those obtained for the original resource and be acceptable to Canada. Upon assessment of the replacement, Canada may accept the replacement, exercise the rights in (ii) (A) above, or require another replacement in accordance with this sub-article (c).

Where an Excusable Delay applies, Canada may require (c) (ii) (B) above instead of terminating under the "Excusable Delay" Article. An Excusable Delay does not include resource unavailability due to allocation of the resource to another Contract or project (including those for the Crown) being performed by the Contractor or any of its affiliates.

- (iii) The Contractor must not, in any event, allow performance of the Work by unauthorized replacement persons. The Contracting Authority may order that an original or replacement resource stop performing the Work. In such a case, the Contractor must

immediately comply with the order. The fact that the Contracting Authority does not order a resource to stop performing the Work does not relieve the Contractor from its responsibility to meet the requirements of the Contract.

- (iv) The obligations in this article apply despite any changes that Canada may have made to the Client's operating environment.

7.21 Safeguarding Electronic Media

- (a) Before using them on Canada's equipment or sending them to Canada, the Contractor must use a regularly updated product to scan electronically all electronic media used to perform the Work for computer viruses and other coding intended to cause malfunctions. The Contractor must notify Canada if any electronic media used for the Work are found to contain computer viruses or other coding intended to cause malfunctions.
- (b) If magnetically recorded information or documentation is damaged or lost while in the Contractor's care or at any time before it is delivered to Canada in accordance with the Contract, including accidental erasure, the Contractor must immediately replace it at its own expense.

7.22 Representations and Warranties

The Contractor made statements regarding its own and its proposed resources' experience and expertise in its bid that resulted in the award of the Contract and the issuance of TA's. The Contractor represents and warrants that all those statements are true and acknowledges that Canada relied on those statements in awarding the Contract and adding work to it through TA's. The Contractor also represents and warrants that it has, and all its resources and subcontractors that perform the Work have, and at all times during the Contract Period they will have and maintain, the skills, qualifications, expertise and experience necessary to perform and manage the Work in accordance with the Contract, and that the Contractor (and any resources or subcontractors it uses) has previously performed similar services for other customers.

7.23 Access to Canada's Property and Facilities

Canada's property, facilities, equipment, documentation, and personnel are not automatically available to the Contractor. If the Contractor would like access to any of these, it is responsible for making a request to the Technical Authority. Unless expressly stated in the Contract, Canada has no obligation to provide any of these to the Contractor. If Canada chooses, in its discretion, to make its property, facilities, equipment, documentation or personnel available to the Contractor to perform the Work, Canada may require an adjustment to the Basis of Payment and additional security requirements may apply.

7.24 Implementation of Professional Services

If similar professional services are currently being provided by another supplier or by Canada's own personnel, the Contractor is responsible for ensuring that the transition to the professional services it provides under the Contract is completed in a way that does not disrupt Canada's operations or users, and does not result in any interim degradation to the timeliness or quality of service. The Contractor is solely responsible for any additional training required by its resources to perform the Work, and time spent by resources on that training or becoming familiar with the Client's environment must not be charged to Canada. The transition will be considered complete once the Contractor has demonstrated, to the satisfaction of the Technical Authority that it is ready and able to carry out the Work. The transition must be complete by no later than 10 working days after the Contract is awarded. All costs associated with establishing itself to provide the professional services are the responsibility of the Contractor.

7.25 Transition Period

- (a) The Contractor acknowledges that the nature of the services provided under the Contract requires continuity and that a transition period may be required at the end of the Contract. The

Contractor agrees that Canada may, at its discretion, extend the Contract by a period of two months under the same conditions to ensure the required transition. The Contractor agrees that, during the extended period of the Contract, it will be paid in accordance with the applicable provisions as set out in the Basis of Payment.

- (b) The Contracting Authority will advise the Contractor of the extension by sending a written notice to the Contractor at least 20 calendar days before the contract expiry date. The extension will be evidenced for administrative purposes only, through a contract amendment.

7.26 Identification Protocol Responsibilities

The Contractor will be responsible for ensuring that each of its agents, representatives or subcontractors (hereinafter referred to as Contractor Representatives) complies with the following self-identification requirements:

- (a) Contractor Representatives who attend a Government of Canada meeting (whether internal or external to Canada's offices) must identify themselves as Contractor Representatives prior to the commencement of the meeting, to ensure that each meeting participant is aware of the fact that the individual is not an employee of the Government of Canada;
- (b) During the performance of any Work at a Government of Canada site, each Contractor Representative must be clearly identified at all times as being a Contractor Representative; and
- (c) If a Contractor Representative requires the use of the Government of Canada's e-mail system in the performance of the Work, then the individual must clearly identify him or herself as an agent or subcontractor of the Contractor in all electronic mail in the signature block as well as under "Properties." This identification protocol must also be used in all other correspondence, communication, and documentation.
- (d) If Canada determines that the Contractor is in breach of any obligation stated in this Article, upon written notice from Canada the Contractor must submit a written action plan describing corrective measures it will implement to eliminate the recurrence of the problem. The Contractor will have five working days to deliver the action plan to the Client and the Contracting Authority, and twenty working days to rectify the underlying problem.
- (e) In addition to any other rights it has under the Contract, Canada may terminate the Contract for default if the corrective measures required of the Contractor described above are not met.

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

Client Ref. No. - N° de réf. du client
B8926-170500

File No. - N° du dossier
620zmB8926-170500

CCC No./N° CCC - FMS No/ N° VME

ANNEX A

STATEMENT OF WORK

FUNCTIONAL SERVICES

1. BACKGROUND

- 1.1 Citizenship and Immigration Canada's (CIC) mandate comes from the shared jurisdiction of Section 95 of the Constitution Act, 1867; the Citizenship Act; the Canadian Passport Order and the Immigration and Refugee Protection Act. The Strategic Plan will guide CIC over the next five years, helping CIC achieve its vision of a stronger Canada: a safe and secure country with a shared bond of citizenship and values; a country that continues to support CIC's humanitarian tradition and draws the best from the world to help build a nation that is economically, socially and culturally prosperous. Much of the work that CIC accomplishes is done through partnerships—with provinces and territories, along with organizations and governments from across the world.
- 1.2 Citizenship and Immigration Canada (CIC) is still the legal name of Immigration, Refugees and Citizenship Canada (IRCC).

2. SCOPE

- 2.1 The scope of this requirement is for the provision of Information Management / Information Technology (IM/IT) services on an "as and when requested" basis in support of the CIC Portfolio which includes work associated with supporting both CIC systems and the Passport Program's legacy systems.
- 2.2 The Contractor must provide resources for the following categories:

| No. | Category | Level |
|-----|--|-------|
| 1. | A.2 ERP Functional Analyst | 2 |
| 2. | A.2 ERP Functional Analyst | 3 |
| 3. | B.1 Business Analyst | 2 |
| 4. | B.1 Business Analyst | 3 |
| 5. | B.3 Business Consultant | 2 |
| 6. | B.4 Business Continuity / Disaster Recovery Specialist | 3 |
| 7. | B.14 Technical Writer | 2 |

3. REQUIREMENTS

- 3.1 The Contractor must:
- supply support services resources via a Task Authorization (TA) on an "as and when requested" basis in the resource categories described in this Statement of Work (SOW);
 - ensure that the resources are fluent in the language(s) specified in the TA;
 - ensure that the resources have the security clearance specified in the TA;
 - ensure that resources support operational working hours as specified in the TA;
 - attend, as a minimum, quarterly meetings with the Technical Authority to review:
 - the financial elements of the Contract based on the monthly financial report; and
 - other issues as deemed necessary by either party.

4. CIC CORE TECHNOLOGY INFRASTRUCTURE

4.1 CIC's technology infrastructure is most heavily concentrated in Ottawa, Ontario - serving the needs of staff in the National Capital Region. Significant amounts of hardware and software are also installed in other offices in Canada and in overseas missions around the world.

4.2 Software Environment:

4.2.1 Programming Languages

- | | | |
|--------|----------------|------------|
| • Java | • Perl | • SQL |
| • .NET | • C,C+,C++,C# | • e-Script |
| • ABAP | • Java Script | • JPython |
| • ASP | • Transact-SQL | • Python |
| • HTML | • CSS | |
| • VXML | • PowerBuilder | |
| • R | | |

4.2.2 ERPs

- | | | |
|-------------------------------------|---|---|
| • Siebel CRM (Open UI) | • Team Foundation Server | • CA Erwin ModelMart & workgroup Data Modeler |
| • Siebel BIP | • Sparx Systems Enterprise Architect | • Informatica PowerCenter Advanced Edition |
| • HP Mercury LoadRunner | • Rational Suite (ClearCase, Functional Tester) | • Informatica Data Quality & Address Dr |
| • Oracle BI (including Publisher) | • Oracle API Gateway | • SSA-Name-3, informatica Identity Resolution |
| • Adobe (Central Server, LiveCycle) | • Oracle GoldenGate | • SPSS Modeler & Statistics |
| • SAP | • SAS (ABM, forecast, Miner...) | • BigInsight |
| • PeopleSoft | • WebCims | • Cognos Analytics Suite |
| • Remedy | | |

4.2.3 Integrated Development Environments:

- Visual Studio
- Eclipse
- CA Erwin

4.2.4 Operating Environments:

- | | |
|--|--|
| • Windows 7 64 Bit or higher | • MS Windows 2008 Server migrating to 2012R2 |
| • Windows 7 Enterprise 64 Bit and higher | • Windows 10 or higher |

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

Client Ref. No. - N° de réf. du client

File No. - N° du dossier

CCC No./N° CCC - FMS No/ N° VME

B8926-170500

620zmB8926-170500

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- UNIX (Solaris/ HPUX/Linux)

4.2.5 Middleware/Framework:

- | | | |
|-----------------|------------------------|----------------|
| • Tomcat | • Oracle Portal (2008) | • SSA-Name-III |
| • Tuxedo | • CITRIX | • JAWS |
| • Biztalk | • MQ Series | • MPS 500 |
| • IBM WebSphere | • Jboss | • IIS |
| • MSMQ | • Adobe | • Spring |

4.2.6 Database Technologies:

- | | | |
|-----------------|---|----------|
| • Oracle | • SAP ASE | • Sybase |
| • MS SQL Server | • DB2 | |
| • MySQL | • IBM Pure Data for Analytics (Netezza) | |
| • Hadoop | • Dahdb | |

Note: CIC Technology infrastructure will change with time.

5 CONTRACTOR RESPONSIBILITIES

The Contractor must provide resources for the following categories:

5.1 A.2 ERP Functional Analyst, Level 2 and Level 3

Tasks include but are not limited to:

- Develop and document ERP functional, business, and/or system requirements specifications;
- Develop and document screen, report and interface requirements;
- Develop functional, business, and/or system interface or capability interaction;
- Gather and analyze information to establish the functional needs of a system or project;
- Design methods and procedures for computer systems, and sub-systems of larger systems;
- Develop, test and implement small computer systems, and sub-systems of larger systems;
- Document forms, manuals, programs, data files, and procedures;
- Provide related briefings to management; and
- Any other work related to this category.

5.2 **B.1 Business Analyst, Level 2**

Tasks include but are not limited to:

- a. Develop and document statements of requirements for considered alternatives;
- b. Perform business analyses of functional requirements to identify information, procedures, decision flows and training and communication outcomes;
- c. Evaluate existing procedures and methods, identify and document items such as database content, structure, application subsystems;
- d. Develop data dictionary;
- e. Define and document interfaces of manual to automated operations within application subsystems, to external systems, and between new and existing systems;
- f. Identify candidate business processes for re-design, prototype potential solutions, provide trade-off information and suggest a recommended course of action. Identify the modifications to the automated processes;
- g. Establish acceptance test criteria with client;
- h. Support delivery of client interface requirements such as training and communications
- i. Support and use the selected departmental methodology;
- j. Provide related briefings and status reports to management; and
- k. Any other work related to this category.

5.3 **B.1 Business Analyst, Level 3**

Tasks include but are not limited to:

- a. Develop and document statements of requirements for considered alternatives;
- b. Perform business analyses of functional requirements to identify information, procedures, decision flows and training and communication outcomes;
- c. Evaluate existing procedures and methods, identify and document items such as database content, structure, application subsystems, client interface and experience;
- d. Develop data dictionary;
- e. Define and document interfaces of manual to automated operations within application subsystems, to external systems, and between new and existing systems;
- f. Identify candidate business processes for re-design, prototype potential solutions, provide trade-off information and suggest a recommended course of action. Identify the modifications to the automated processes;
- g. Establish acceptance test criteria with client;
- h. Establish training and communications criteria with client and develop and implement required plans;
- i. Support and use the selected departmental methodology;

-
- j. Provide related briefings and status reports to management; and
 - k. Any other work related to this category.

5.4 B.3 Business Consultant, Level 2

Tasks include but are not limited to:

- a. Analyze, evaluate, develop business processes (financial, operational, systems, client interface etc.);
- b. Identify organizational and/or project business opportunities for improvement and streamlining of business processes;
- c. Identify and evaluate critical success parameters, factors and performance measurements;
- d. Assist other stakeholders in development and implementation of business improvement processes and programs; and
- e. Any other work related to this category.

5.5 B.4 Business Continuity/Disaster Recovery Specialist, Level 3

Tasks include but are not limited to:

- a. Perform Application Impact Assessments (AIA) for new projects to define IT Continuity and recovery requirements.
- b. Assess, define and propose actions to close recoverability gaps for existing critical CIC systems.
- c. Develop BC/ITC Plan awareness materials (presentations, job aids and electronic and non-electronic tools) as required.
- d. Provide training to the CIC business community, Solutions and Information Management Branch (SIMB) management and staff as required in regards to IT Continuity Management.
- e. Participate in CIC Business Continuity Plan (BCP) and IT Continuity related meetings, such as BCP Working Group and various other project meetings.
- f. Assist in the IT Continuity (ITC) portion and update of the CIC Business Impact Assessment (BIA) Report in terms of SIMB input, when the overall CIC BCP program undertakes a BIA update.
- g. Provide IT Continuity advice and support on SIMB projects.
- h. On an annual basis performing the following maintenance tasks:
 - i. Conduct a comprehensive annual review of the SIMB ITC Management Plan, any ITC Technical Recovery Plans and the Regional ITC plan (Q1 to Q3 Annually)
 - ii. Provide any new or changed ITC requirements to SSC for input into SSC ITC plans (Q2 to Q4 Annually)
 - iii. Coordinate annual testing of the ITC Management Plan and any ITC Technical Recovery Plans in conjunction with SSC (Q3 Annually)
 - iv. Use the annual testing results to update the ITC Management Plan and any ITC Technical Recovery Plans (Q4 Annually)
 - v. Submit the SIMB ITC Management Plan to the CIO for sign off (Q4 Annually)
 - vi. Provide the signed ITC plan to Administration, Security and Accommodation Branch (ASA) for inclusion as annex to BCP and for ASA to obtain DSO/DM sign-off (Q4 Annually)
 - vii. Provide an annual ITC exercise and testing results report and follow-up actions of the annual testing of the ITC Management Plan and any other exercises or tests to the CIO for presentation to senior management (Q4 Annually)
 - viii. Inform SSC of annual testing results and initiate joint review and resolution, if required (Q4 Annually)
 - ix. Work with ASA, when required, to complete Critical Function Sheets for SIMB critical support functions. (Q4 Annually)
- i. Provide regular status reports which include, but are not limited to:

-
- j. Activities completed to date.
 - k. Activities in progress with a description of their status.
 - l. Status of the deliverables and upcoming tasks.
 - m. Any other work related to this category.

5.6 B.14 Technical Writer, Level 2

Tasks include but are not limited to:

- a. Document help text, user manuals, technical documentation, web page content, etc...
- b. Review documentation standards and the existing project documentation;
- c. Determine documentation requirements and make plans for meeting them;
- d. Gather information concerning the features and functions provided by the developers;
- e. Assess the audience for the documents/manuals which are required and prepare a statement of purpose and scope for each;
- f. Develop a table of contents for each document/manual and write or edit the required content;
- g. Investigate the accuracy of the information collected by making direct use of the material being documented;
- h. Prepare or coordinate the preparation of any required illustrations and diagrams;
- i. Design the layout of the documents/manuals;
- j. Use word-processing, desk-top publishing and graphics software packages to produce final camera-ready copy;
- k. Provide related briefings and status reports to management; and
- l. Any other work related to this category.

6. DELIVERABLES

- 6.1 Deliverables will be specified within the TA. The scope of work attached to each TA will identify the particular deliverable(s), tasks, and other relevant areas of consideration that are required to be implemented by the Contractor in the provision of services.
- 6.2 The Contractor must provide various project status updates as driven by the applications used, as well as project deliverables resulting from the tasks performed as described in the TA.

7. LANGUAGE REQUIREMENTS

- 7.1 Contractor personnel must be fluent in the English language. Contractor personnel must be able to communicate orally and in writing in English without any assistance and with minimal errors. Specific requirements for Contractor personnel to be fluent in both the English and French language will be detailed in each Task Authorization.

8. OPERATIONAL WORKING HOURS

- 8.1 Operational working hours will be from 07:00 to 17:30 Monday through Friday where the Contractor's resources will be expected to work 7.5 hours each day between those hours. The Contractor's resources must be available to work outside normal operational hours during the duration of the Contract. The Contractor may need to provide the

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

Client Ref. No. - N° de réf. du client

File No. - N° du dossier

CCC No./N° CCC - FMS No/ N° VME

B8926-170500

620zmB8926-170500

resources on evenings, weekends and/or holidays. Any time worked over the number of billable hours/days in a month must be pre-approved by the Technical Authority.

9. SUPPORT PROVIDED BY CANADA

9.1 Workspace will only be provided when contractor personnel require access to the CIC network, GCDOCS, non-production and production environments and/or CIC protected assets.

9.2 The Contractor must, at no additional cost to Canada, be prepared to provide a continuous flow of contracted service from its own offices or place of business if, for any reason, suitable CIC office facilities become unavailable.

10. CONSTRAINTS

10.1 Travel Requirements

Most of the work is located in the National Capital Region (NCR) but occasional travel across Canada and internationally may be required. Travel costs within the NCR will not be reimbursed.

10.2 Interdependencies

Interdependencies exist with other departments and countries who are not within the same time zone. Thus, work falling outside of the normal core hours in the NCR (07:00 to 17:30) may be required.

APPENDIX A TO ANNEX A

TASKING ASSESSMENT PROCEDURE

1. Where a requirement for a specific task is identified, a draft Task Authorization Form (TA Form) as attached at Appendix B to Annex A will be provided to the Contractor in accordance with the allocation methodology stated in the Contract Article titled "Allocation of Task Authorizations"., Once a draft TA Form is received the Contractor must submit to the CIC Procurement Representative a quotation of rates to supply the requested Resource Categories based on the information identified in the TA Form. The quotation must be signed and submitted to Canada within the time for response identified in the TA Form. The Contractor will be given a minimum of 2 working days turnaround time to submit a quotation.
2. For each proposed resource the Contractor must supply a résumé, the requested security clearance information and must complete the *Response Tables at Appendix C of Annex A applicable to the Resource Categories identified in the draft TA*. The same individual must not be proposed for more than one Resource Category. The résumés must demonstrate that each proposed individual meets the qualification requirements described (including any educational requirements, work experience requirements, and professional designation or membership requirements). With respect to the proposed resources:
 - (i) Proposed resources may be employees of the Contractor or employees of a subcontractor, or these individuals may be independent contractors to whom the Contractor would subcontract a portion of the Work. (Refer to Appendix D to Annex A, Certifications).
 - (ii) For educational requirements for a particular degree, diploma, designation or certificate, Canada will only consider educational programs that were successfully completed by the resource before the date the draft TA was first issued to the Contractor.
 - (iii) For requirements relating to professional designation or membership, the resource must have the required designation or membership by the time of draft TA issuance and must continue, where applicable, to be a member in good standing of the profession or membership throughout the assessment period and Contract Period. Where the designation or membership must be demonstrated through a certification, diploma, or degree, such document must be current, valid and issued by the entity specified in this Contract or if the entity is not specified, the issuer must have been an accredited or otherwise recognized body, institution or entity at the time the document was issued.
 - (iv) For work experience, Canada will not consider experience gained as part of an educational programme, except for experience gained through a formal co-operative programme at a post-secondary institution.
 - (v) For any requirements that specify a particular time period (e.g., 2 years) of work experience, Canada will disregard any information about experience if the résumé does not include the relevant dates (month and year) for the experience claimed (i.e., the start date and end date). Canada will evaluate only the duration that the resource actually worked on a project or projects (from his or her start date to end date), instead of the overall start and end date of a project or a combination of projects in which a resource has participated.
 - (vi) A résumé must not simply indicate the title of the individual's position, but must demonstrate that the resource has the required work experience by explaining the responsibilities and work performed by the individual while in that position. Only listing

experience without providing any supporting data to describe responsibilities, duties and relevance to the requirement, or reusing the same wording as the TA Form, will not be considered "demonstrated" for the purposes of the assessment. The Contractor should provide complete details as to where, when, month and year, and how, through which activities/responsibilities, the stated qualifications / experience were obtained. In situations in which a proposed resource worked at the same time on more than one project, the duration of any overlapping time period will be counted only once toward any requirements that relate to the individual's length of experience.

3. The qualifications and experience of the proposed resources will be assessed against the requirements set out in Appendix C to Annex A to determine each proposed resource's compliance with the mandatory and rated criteria. Canada may request proof of successful completion of formal training, as well as reference information. Canada may conduct reference checks to verify the accuracy of the information provided. If reference checks are done, they will be conducted in writing by e-mail (unless the contact at the reference is only available by telephone). Canada will not assess any points or consider a mandatory criteria met unless the response is received within 5 working days. On the third working day after sending out the e-mails, if Canada has not received a response, Canada will notify the Contractor by e-mail, to allow the Contractor to contact its reference directly to ensure that it responds to Canada within 5 working days. Wherever information provided by a reference differs from the information supplied by the Contractor, the information supplied by the reference will be the information assessed. Points will not be allocated or a mandatory criteria considered as met if the reference customer is not a customer of the Contractor itself (for example, the customer cannot be the customer of an affiliate of the Contractor). Nor will points be allocated or a mandatory criteria considered as met if the customer is itself an affiliate or other entity that does not deal at arm's length with the Contractor. Crown references will be accepted.
4. During the assessment of the resources proposed, should the references for two or more resources required under that TA either be unavailable or fail to substantiate the required qualifications of the proposed resources to perform the required services, the Contractor's quotation will be found to be non-responsive.
5. Only quotations that meet all of the mandatory criteria will be considered for assessment of the point rated criteria. Each resource proposed must attain the required minimum score for the point rated criteria for the applicable Resource Category. If the minimum score for any proposed resource is less than what is required, the Contractor's quotation will be found to be non-responsive.
6. Once the quotation has been accepted by the CIC Procurement Representative, the TA Form will be signed by Canada and provided to the Contractor for signature. The TA Form must be appropriately signed by Canada prior to commencement of any work. The Contractor must not commence work until a validly issued TA Form (the Task Authorization) has been received, and any work performed in its absence is done at the Contractor's own risk.

Buyer ID - Id de l'achB8926-170500/A
620zm

CCC No./N° CCC - FMS No/ N° VME

APPENDIX B TO ANNEX A TASK AUTHORIZATION (TA) FORM

| TASK AUTHORIZATION (TA) FORM | | | | |
|---|--|---------------------------|----------------------------|-------------------|
| Contractor: | | Contract Number: | | |
| Commitment Number (PR#): | | Financial Coding: | | |
| Task Number: | | Amendment Number: | | |
| Issue Date: | | Response required by: | | |
| 1. STATEMENT OF WORK (WORK ACTIVITIES, CERTIFICATIONS AND DELIVERABLES) | | | | |
| Description of the Project / Work Required: | | | | |
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| | | | | |
| 2. PERIOD OF SERVICES | | | | |
| | | FROM (DATE): | TO (DATE): | |
| 3. Work Location: | | | | |
| 4. Invoice sent to: | | | | |
| 5. Travel Requirements: | | | | |
| 6. Language Requirements: | | | | |
| 7. Other Conditions / Constraints: | | | | |
| 8. Level of Security Clearance Required for the Contractor Personnel: | | | | |
| 9. Contractor's Response: | | | | |
| Category and Name of Proposed Resource | PWGSC Security File Number | Firm Per Diem Rate | Estimated # of Days | Total cost |
| | | | | |
| | Estimated Cost (A): | | | |
| | Applicable Taxes (B): | | | |
| | Total Labour Cost (C= A + B): | | | |
| | Total Travel & Living Cost (D): | | | |
| | Maximum TA Price (E = C + D): | | | |
| Please note that consultants must not exceed the maximum number of days allocated in the TA. | | | | |

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

Client Ref. No. - N° de réf. du client

File No. - N° du dossier

CCC No./N° CCC - FMS No/ N° VME

B8926-170500

620zmB8926-170500

| | |
|---|-------------------------------------|
| 10. Contractor's Signature | |
| Name, Title and Signature of Individual Authorized to Sign on Behalf of Contractor (type or print) | Signature: _____ Date: _____ |
| 11. Approval – Signing Authority | |
| Signatures (Client) | |
| Name, Title and Signature of Technical Authority to Sign on Behalf of (type or print) | Signature: _____ Date: _____ |
| Name, Title and Signature of CIC Procurement Representative to Sign on Behalf of CIC (type or print) | Signature: _____ Date: _____ |
| Signatures (PWGSC) | |
| Name, Title and Signature of *Contracting Authority to Sign on Behalf of Public Works and Government Services Canada (type or print) | Signature: _____ Date: _____ |
| You are requested to sell to her Majesty the Queen in Right of Canada, in accordance with the terms and conditions set out herein, referred to herein, or attached hereto, the services listed herein and in any attached sheets at the price set out there of. | |

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

Client Ref. No. - N° de réf. du client

File No. - N° du dossier

CCC No./N° CCC - FMS No/ N° VME

B8926-170500

620zmB8926-170500

APPENDIX C TO ANNEX A

RESOURCES ASSESSMENT CRITERIA AND RESPONSE TABLE

To facilitate resource assessment, Contractors must prepare and submit a response to a draft Task Authorization using the tables provided in this Annex. When completing the resource grids, the specific information which demonstrates the requested criteria and reference to the page number of the résumé should be incorporated so that Canada can verify this information. The tables should not contain all the project information from the resume. Only the specific answer should be provided.

Appendix C to Annex A is available at the end of the document

| |
|---|
| <p>Note to Bidders: Attachments 4.1 – Mandatory Technical Criteria and 4.2 – Point-Rated Criteria will be inserted and will form part of the resulting contract.</p> |
|---|

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

Client Ref. No. - N° de réf. du client
B8926-170500

File No. - N° du dossier
620zmB8926-170500

CCC No./N° CCC - FMS No/ N° VME

APPENDIX D TO ANNEX A

CERTIFICATIONS AT THE TA STAGE

The following Certifications are to be used, as applicable. If they apply, they must be signed and attached to the Contractor's quotation when it is submitted to Canada.

1. CERTIFICATION OF EDUCATION AND EXPERIENCE

The Contractor certifies that all the information provided in the résumés and supporting material proposed for completing the subject work, particularly the information pertaining to education, achievements, experience and work history, has been verified by the Contractor to be true and accurate. Furthermore, the Contractor warrants that every individual proposed by the Contractor for the requirement is capable of performing the Work described in the Task Authorization.

Print name of authorized individual & sign above

Date

2. CERTIFICATION OF AVAILABILITY OF PERSONNEL

The Contractor certifies that, should it be authorized to provide services under this Task Authorization, the persons proposed in the quotation will be available to commence performance of the work within a reasonable time from the date of issuance of the valid Task

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

Client Ref. No. - N° de réf. du client

File No. - N° du dossier

CCC No./N° CCC - FMS No/ N° VME

B8926-170500

620zmB8926-170500

Authorization, or within the time specified in the TA Form, and will remain available to perform the work in relation to the fulfillment of the requirement.

Print name of authorized individual & sign above

Date

3. CERTIFICATION OF STATUS OF PERSONNEL

If the Contractor has proposed any individual who is not an employee of the Contractor, the Contractor certifies that it has permission from that individual to propose his/her services in relation to the Work to be performed under this TA and to submit his/her résumé to Canada. At any time during the Contract the Contractor must, upon request from the Contracting Authority, provide the written confirmation, signed by the individual, of the permission that was given to the Contractor of his/her availability. Failure to comply with the request may result in a default under the Contract in accordance with the General Conditions.

Print name of authorized individual & sign above

Date

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

Client Ref. No. - N° de réf. du client

File No. - N° du dossier

CCC No./N° CCC - FMS No/ N° VME

B8926-170500

620zmB8926-170500

4. CERTIFICATION OF LANGUAGE

- (a) The Contractor certifies that the proposed resource(s) in response to this draft Task Authorization is/are:

fluent in English. The individual(s) proposed must be able to communicate orally and in writing in English without any assistance and with minimal errors.

Print name of authorized individual & sign above

Date

- (b) The Contractor certifies that the proposed resource(s) in response to this draft Task Authorization is/are:

fluent in both official languages of Canada (French and English). The individual proposed must be able to communicate orally and in writing in French and English without any assistance and with minimal errors.

Print name of authorized individual & sign above

Date

ANNEX B BASIS OF PAYMENT

INITIAL CONTRACT PERIOD:

| Initial Contract Period (Year 1) | | |
|--|--------------------|---|
| Resource Category | Level of Expertise | Firm Per Diem Rate |
| A.2 ERP Functional Analyst | Level 2 | <i>To be inserted upon contract award</i> |
| A.2 ERP Functional Analyst | Level 3 | <i>To be inserted upon contract award</i> |
| B.1 Business Analyst | Level 2 | <i>To be inserted upon contract award</i> |
| B.1 Business Analyst | Level 3 | <i>To be inserted upon contract award</i> |
| B.3 Business Consultant | Level 2 | <i>To be inserted upon contract award</i> |
| B.4 Business Continuity / Disaster Recovery Specialist | Level 3 | <i>To be inserted upon contract award</i> |
| B.14 Technical Writer | Level 2 | <i>To be inserted upon contract award</i> |

| Initial Contract Period (Year 2) | | |
|--|--------------------|---|
| Resource Category | Level of Expertise | Firm Per Diem Rate |
| A.2 ERP Functional Analyst | Level 2 | <i>To be inserted upon contract award</i> |
| A.2 ERP Functional Analyst | Level 3 | <i>To be inserted upon contract award</i> |
| B.1 Business Analyst | Level 2 | <i>To be inserted upon contract award</i> |
| B.1 Business Analyst | Level 3 | <i>To be inserted upon contract award</i> |
| B.3 Business Consultant | Level 2 | <i>To be inserted upon contract award</i> |
| B.4 Business Continuity / Disaster Recovery Specialist | Level 3 | <i>To be inserted upon contract award</i> |
| B.14 Technical Writer | Level 2 | <i>To be inserted upon contract award</i> |

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

Client Ref. No. - N° de réf. du client

File No. - N° du dossier

CCC No./N° CCC - FMS No/ N° VME

B8926-170500

620zmB8926-170500

OPTION PERIODS:

| Option Period 1 (Year 3) | | |
|--|--------------------|---|
| Resource Category | Level of Expertise | Firm Per Diem Rate |
| A.2 ERP Functional Analyst | Level 2 | <i>To be inserted upon contract award</i> |
| A.2 ERP Functional Analyst | Level 3 | <i>To be inserted upon contract award</i> |
| B.1 Business Analyst | Level 2 | <i>To be inserted upon contract award</i> |
| B.1 Business Analyst | Level 3 | <i>To be inserted upon contract award</i> |
| B.3 Business Consultant | Level 2 | <i>To be inserted upon contract award</i> |
| B.4 Business Continuity / Disaster Recovery Specialist | Level 3 | <i>To be inserted upon contract award</i> |
| B.14 Technical Writer | Level 2 | <i>To be inserted upon contract award</i> |

| Option Period 2 (Year 4) | | |
|--|--------------------|---|
| Resource Category | Level of Expertise | Firm Per Diem Rate |
| A.2 ERP Functional Analyst | Level 2 | <i>To be inserted upon contract award</i> |
| A.2 ERP Functional Analyst | Level 3 | <i>To be inserted upon contract award</i> |
| B.1 Business Analyst | Level 2 | <i>To be inserted upon contract award</i> |
| B.1 Business Analyst | Level 3 | <i>To be inserted upon contract award</i> |
| B.3 Business Consultant | Level 2 | <i>To be inserted upon contract award</i> |
| B.4 Business Continuity / Disaster Recovery Specialist | Level 3 | <i>To be inserted upon contract award</i> |
| B.14 Technical Writer | Level 2 | <i>To be inserted upon contract award</i> |

| Option Period 3 (Year 5) | | |
|----------------------------|--------------------|---|
| Resource Category | Level of Expertise | Firm Per Diem Rate |
| A.2 ERP Functional Analyst | Level 2 | <i>To be inserted upon contract award</i> |

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

Client Ref. No. - N° de réf. du client

File No. - N° du dossier

CCC No./N° CCC - FMS No/ N° VME

B8926-170500

620zmB8926-170500

| | | |
|---|----------------|---|
| A.2 ERP Functional Analyst | Level 3 | <i>To be inserted upon contract award</i> |
| B.1 Business Analyst | Level 2 | <i>To be inserted upon contract award</i> |
| B.1 Business Analyst | Level 3 | <i>To be inserted upon contract award</i> |
| B.3 Business Consultant | Level 2 | <i>To be inserted upon contract award</i> |
| B.4 Business Continuity / Disaster Recovery Specialist | Level 3 | <i>To be inserted upon contract award</i> |
| B.14 Technical Writer | Level 2 | <i>To be inserted upon contract award</i> |

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

Client Ref. No. - N° de réf. du client

File No. - N° du dossier

CCC No./N° CCC - FMS No/ N° VME

B8926-170500

620zmB8926-170500

ANNEX C

SECURITY REQUIREMENTS CHECK LIST

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

Client Ref. No. - N° de réf. du client

File No. - N° du dossier

CCC No./N° CCC - FMS No/ N° VME

B8926-170500

620zmB8926-170500

APPENDIX A TO ANNEX C

SECURITY CLASSIFICATION GUIDE

The Security Requirements Check List (SRCL) (Section 10.a) specifies that this Security Classification Guide must be provided whenever multiple levels of screening are identified.

The related Statement of Work (SOW) defines the professional service required to assist CIC with Applications Development related tasks. The SOW covers aspects related to the provision of multiple personnel at any given time for the duration of the Contract.

Various categories of professional services will be required.

Applications Functional Services

| Resource Category | Level | Minimum Security Clearance |
|--|--------------|-----------------------------------|
| A.2 ERP Functional Analyst | 2 | Reliability Status |
| A.2 ERP Functional Analyst | 3 | Reliability Status |
| B.1 Business Analyst | 2 | Reliability Status |
| B.1 Business Analyst | 3 | Reliability Status |
| B.3 Business Consultant | 2 | Reliability Status |
| B.4 Business Continuity / Disaster Recovery Specialist | 3 | Reliability Status |
| B.14 Technical Writer | 2 | Reliability Status |

All resources assigned to this Contract without exception must be cleared at a minimum to the Reliability Status Level.

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

Client Ref. No. - N° de réf. du client
B8926-170500

File No. - N° du dossier
620zmB8926-170500

CCC No./N° CCC - FMS No/ N° VME

In addition, each task issued during this Contract will specify as required and when required the requirements for SECRET clearance.

ATTACHMENT 3.1

BID SUBMISSION FORM

| BID SUBMISSION FORM | | |
|--|--|--|
| Bidder's full legal name | | |
| Authorized Representative of Bidder for evaluation purposes (e.g., clarifications) | Name | |
| | Title | |
| | Address | |
| | Telephone # | |
| | Fax # | |
| | Email | |
| Bidder's Procurement Business Number (PBN) [see the Standard Instructions 2003] [Note to Bidders: Please ensure that the PBN you provide matches the legal name under which you have submitted your bid. If it does not, the Bidder will be determined based on the legal name provided, not based on the PBN, and the Bidder will be required to submit the PBN that matches the legal name of the Bidder.] | | |
| Jurisdiction of Contract: Province or territory in Canada the Bidder wishes to be the legal jurisdiction applicable to any resulting contract (if other than as specified in solicitation) | | |
| Bidder's Proposed Site(s) or Premises Requiring Safeguard Measures. See Part 3 for instructions. (Note: Procurement Officers should delete if this requirement was not included in Part 6) | Address of proposed site or premise: _____ City: _____ Province: _____ Postal Code: _____ Country: _____ | |
| Former Public Servants | Is the Bidder a FPS in receipt of a pension as defined in the bid solicitation? Yes ____ No ____ | |

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

Client Ref. No. - N° de réf. du client

File No. - N° du dossier

CCC No./N° CCC - FMS No/ N° VME

B8926-170500

620zmB8926-170500

| | | |
|---|---|--|
| See the Article in Part 2 of the bid solicitation entitled Former Public Servant for a definition of "Former Public Servant". | If yes, provide the information required by the Article in Part 2 entitled "Former Public Servant" | |
| | Is the Bidder a FPS who received a lump sum payment under the terms of the Work Force Adjustment Directive? Yes ____ No ____ If yes, provide the information required by the Article in Part 2 entitled "Former Public Servant" | |
| Security Clearance Level of Bidder [include both the level and the date it was granted] [Note to Bidders: Please ensure that the security clearance matches the legal name of the Bidder. If it does not, the security clearance is not valid for the Bidder.] | | |
| | | |
| <p>On behalf of the Bidder, by signing below, I confirm that I have read the entire bid solicitation including the documents incorporated by reference into the bid solicitation and I certify that:</p> <ol style="list-style-type: none">1. The Bidder considers itself and its proposed resources able to meet all the mandatory requirements described in the bid solicitation;2. This bid is valid for the period requested in the bid solicitation;3. All the information provided in the bid is complete, true and accurate; and4. If the Bidder is awarded a contract, it will accept all the terms and conditions set out in the resulting contract clauses included in the bid solicitation. | | |
| Signature of Authorized Representative of Bidder | | |

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

Client Ref. No. - N° de réf. du client

File No. - N° du dossier

CCC No./N° CCC - FMS No/ N° VME

B8926-170500

620zmB8926-170500

ATTACHMENT 4.1 MANDATORY TECHNICAL CRITERIA

1.0 THE BIDDER

| MTC# | Mandatory Technical Criteria | Bidder's Response (Reference to Substantiating Materials included in Bid) |
|------|--|---|
| MTC1 | <p>Corporate Capacity: (See Note to Bidder below)</p> <p>1. Using only one reference contract, the Bidder must demonstrate experience providing Functional support services. A copy of the entire contract must be provided. These services must have been provided within the past five years (as of bid closing date). The contract identified must:</p> <ul style="list-style-type: none">a) have been with a single client;b) have an initial minimum value of \$2,000,000 (CDN) excluding applicable taxes, not including amendments;c) have an initial minimum contract period of one year;d) have been completed in the last five years (as of bid closing date) or has been ongoing for a minimum of six months (as of bid closing date);e) have included the provision of the services in at least two of the following same or similar categories listed in Section 5. of the Statement of Work of this bid solicitation:<ul style="list-style-type: none">(a) A. 2 ERP Functional Analyst, Level 2 and Level 3(b) B.1 Business Analyst, Level 2(c) B.1 Business Analyst, Level 3(d) B.3 Business Consultant, Level 2(e) B.4 Business Continuity / Disaster Recovery Specialist, Level 3(f) B.14 Technical Writer, Level 2 <p>A copy of the Contract Statement of Work and/or Task Authorization Statement of Work must be submitted to substantiate the services provided by the proposed category.</p> | |

| | | |
|--|--|--|
| | <p>If the Bidder's reference contract does not have a Statement of Work with a list of detailed tasks, the Bidder must provide a list of tasks performed under the reference contract that can be confirmed and validated by the Client for the reference contract. The list of tasks provided by the Bidder must clearly demonstrate that they are the same or similar to the tasks listed in Section 5 of the Statement of Work of this bid solicitation; and</p> <p>f) have a minimum total invoiced amount of:</p> <p class="list-item-l1">(i) (a) 60% of the contract value (excluding applicable taxes) of the Initial Contract Period, not including amendments, if the contract was completed in the last 5 years (as of bid closing date); or</p> <p class="list-item-l1">(b) at least \$2M of the contract value (excluding applicable taxes) of the Initial Contract Period, not including amendments, if the contract was completed in the last 5 years (as of bid closing date); or</p> <p class="list-item-l1">(ii) (a) 50% of the contract value (excluding applicable taxes) of the Initial Contract Period, not including amendments, if the contract is ongoing in the last 5 years (as of bid closing date); or</p> <p class="list-item-l1">(b) at least \$2M of the contract value (excluding applicable taxes) of the Initial Contract Period, not including amendments, if the contract is ongoing in the last 5 years (as of bid closing date); or</p> <p class="list-item-l1">(iii) 10% of the contract value (excluding applicable taxes) of the Initial Contract Period, not including amendments, if the contract has been awarded in the last 6 months (as of the bid closing date).</p> <p>2. The Bidder must provide the following information for the reference contract:</p> <ul style="list-style-type: none">the name of the client organization;the name of the client;the client's title;the client's telephone number;the client's email address;the contract number;the completion or on-going date of the contract;the start and end dates for the Initial Contract Period, not including amendments;the total value (excluding applicable taxes) of the Initial Contract Period, not including amendments; andthe total invoiced amount (excluding applicable taxes) for the Initial Contract Period, not including amendments. | |
|--|--|--|

| | | |
|-------------|--|--|
| | <p>The information listed above should be submitted with the bid using Form 1 – Bidder Corporate Capacity Form. If any of the information is not submitted, the Contracting Authority will inform the Bidder of a time frame within which to provide the information. Failure to provide the information listed above within the time frame provided will render the bid non-responsive.</p> <p>Note to Bidder: The reference contract must have been contracted with the Bidder submitting a bid for this requirement. "Bidder" means the person or entity (or, in the case of a joint venture, the persons or entities) submitting a bid to perform a contract for goods, services or both. It does not include the parent, subsidiaries or other affiliates of the Bidder, or its subcontractors. The Government of Canada is not considered a single client. An individual department, agency or Crown Corporation is considered a single client.</p> | |
| MTC2 | <p>Client Manager. The Bidder must identify by name and position title an individual that will be designated as the CIC Client Manager responsible for the resource and contract management associated with the resulting contract.</p> <p>A copy of the Client Manager's résumé must be provided with the bid.</p> | |
| MTC3 | <p>Proposed Resources. The Bidder must propose a total of 4 resources, one for each of the following categories:</p> <ol style="list-style-type: none"> 1. A.2 ERP Functional Analyst, Level 3 2. B.1 Business Analyst, Level 3 3. B.3 Business Consultant, Level 2 4. B.4 Business Continuity / Disaster Recovery Specialist, Level 3 <p>The Bidder must provide with its bid a résumé for each of the proposed resources.</p> <p>A resource must not be proposed more than once.</p> | |
| MTC4 | <p>Risk Mitigation Strategy</p> <p>The Bidder must describe its proposed Risk Mitigation strategy, including the approach and or measures it proposes to undertake to ensure its ability to propose fully qualified resources to CIC within 2 working days of receipt of a TA Request.</p> <p>The Bidder must demonstrate its ability to supply, manage and retain large groups of resources in support of a single client/project within the region of delivery.</p> | |
| MTC5 | <p>Contract Management Plan</p> <p>The Bidder must provide a plan as to how the resulting contract will be managed.</p> | |

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

Client Ref. No. - N° de réf. du client

File No. - N° du dossier

CCC No./N° CCC - FMS No/ N° VME

B8926-170500

620zmB8926-170500

| | | |
|--|---|--|
| | <p>The Bidder must describe its proposed Contract Management Plan specifically addressing measures it proposes to undertake to manage the resulting contract including all of the following elements:</p> <ol style="list-style-type: none">1. Identify, select and deploy the appropriate resource in a timely manner;2. Manage the process of transitioning between existing contracted resources and the new contract;3. Manage the process of transitioning between contract resources during the term of the contract;4. Manage quality assurance practices in providing resources for tasking;5. Manage contingency plans/practices to ensure resource availability and resource replacement. | |
|--|---|--|

2.0 RESOURCES

| Resource #1: A.2 ERP Functional Analyst, Level 3 | | |
|---|--|--|
| MTC# | Mandatory Technical Criteria | Bidder's Response (Reference to Substantiating Materials included in Bid) |
| MTC6 | The proposed resource must clearly demonstrate at least 12 years of experience as an ERP Functional Analyst working within an IM/IT environment while working on at least 3 separate projects. | |

| Resource #2: B.1 Business Analyst, Level 3 | | |
|---|---|--|
| MTC# | Mandatory Technical Criteria | Bidder's Response (Reference to Substantiating Materials included in Bid) |
| MTC7 | The proposed resource must clearly demonstrate at least 12 years of experience as a Business Analyst working within an IM/IT environment while working on at least 3 separate projects. | |

| Resource #3: B.3 Business Consultant, Level 2 | | |
|--|---|--|
| MTC# | Mandatory Technical Criteria | Bidder's Response (Reference to Substantiating Materials included in Bid) |
| MTC8 | The proposed resource must clearly demonstrate at least 7 years of experience as a Business Consultant while working on at least 2 separate projects. | |

| Resource #4: B.4 Business Continuity/Disaster Recovery Specialist, Level 3 | | |
|---|---|--|
| MTC# | Mandatory Technical Criteria | Bidder's Response (Reference to Substantiating Materials included in Bid) |
| MTC9 | The proposed resource must clearly demonstrate at least 10 years of experience as a Business Continuity / Disaster Recovery Specialist working within an IM/IT environment while working on at least 3 separate projects. | |

ATTACHMENT 4.2**POINT-RATED TECHNICAL CRITERIA
IS AVAILABLE AT THE END OF THE DOCUMENT****ATTACHMENT 4.3
PRICING SCHEDULE**

In respect of the "Estimated Number of Days" listed below in (C*) the estimated number of days is for evaluation purposes only during the solicitation process and does not represent a commitment of the future usage.

INITIAL CONTRACT PERIOD:

| Contract period year 1 | | | | | |
|---|--------------------|--|---------------------------------------|---|------------------------|
| (A) | (B) | (C) | (D) | (E) | (F) |
| Resource Category | Level of Expertise | Number of Resources | Estimated number of Days per Resource | Firm Per Diem Rate or Median Rate (if applicable) | Total Cost (C x D x E) |
| A.2 ERP Functional Analyst | 2 | 2 | 240 | \$ | \$ |
| A.2 ERP Functional Analyst | 3 | 3 | 240 | \$ | \$ |
| B.1 Business Analyst | 2 | 8 | 240 | \$ | \$ |
| B.1 Business Analyst | 3 | 10 | 240 | \$ | \$ |
| B.3 Business Consultant | 2 | 17 | 240 | \$ | \$ |
| B.4 Business Continuity/ Disaster Recovery Specialist | 3 | 2 | 240 | \$ | \$ |
| B.14 Technical Writer | 2 | 4 | 240 | \$ | \$ |
| | | Total Price (Contract Period – Year 1) : | | | \$(To be determined) |
| | | | | | |
| Contract period year 2 | | | | | |
| (A) | (B) | (C) | (D) | (E) | (F) |

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

Client Ref. No. - N° de réf. du client

File No. - N° du dossier

CCC No./N° CCC - FMS No/ N° VME

B8926-170500

620zmB8926-170500

| Resource Category | Level of Expertise | Number of Resources | Estimated number of Days per Resource | Firm Per Diem Rate or Median Rate (if applicable) | Total Cost (C x D x E) |
|---|--------------------|---------------------|---------------------------------------|---|------------------------|
| A.2 ERP Functional Analyst | 2 | 2 | 240 | \$ | \$ |
| A.2 ERP Functional Analyst | 3 | 3 | 240 | \$ | \$ |
| B.1 Business Analyst | 2 | 8 | 240 | \$ | \$ |
| B.1 Business Analyst | 3 | 10 | 240 | \$ | \$ |
| B.3 Business Consultant | 2 | 17 | 240 | \$ | \$ |
| B.4 Business Continuity/ Disaster Recovery Specialist | 3 | 2 | 240 | \$ | \$ |
| B.14 Technical Writer | 2 | 4 | 240 | \$ | \$ |
| Total Price (Contract Period – Year 1) : | | | | \$(To be determined) | |

Option Periods:

| Option year 3 | | | | | |
|----------------------------|--------------------|---------------------|---------------------------------------|---|------------------------|
| (A) | (B) | (C) | (D) | (E) | (F) |
| Resource Category | Level of Expertise | Number of Resources | Estimated number of Days per Resource | Firm Per Diem Rate or Median Rate (if applicable) | Total Cost (C x D x E) |
| A.2 ERP Functional Analyst | 2 | 2 | 240 | \$ | \$ |
| A.2 ERP Functional Analyst | 3 | 3 | 240 | \$ | \$ |
| B.1 Business Analyst | 2 | 8 | 240 | \$ | \$ |
| B.1 Business Analyst | 3 | 10 | 240 | \$ | \$ |
| B.3 Business Consultant | 2 | 17 | 240 | \$ | \$ |

| | | | | | |
|---|---|---|-----|----------------------|----|
| B.4 Business Continuity/ Disaster Recovery Specialist | 3 | 2 | 240 | \$ | \$ |
| B.14 Technical Writer | 2 | 4 | 240 | \$ | \$ |
| Total Price (Contract Period – Year 1) : | | | | \$(To be determined) | |

| Option year 4 | | | | | |
|---|--------------------|---------------------|---------------------------------------|---|------------------------|
| (A) | (B) | (C) | (D) | (E) | (F) |
| Resource Category | Level of Expertise | Number of Resources | Estimated number of Days per Resource | Firm Per Diem Rate or Median Rate (if applicable) | Total Cost (C x D x E) |
| A.2 ERP Functional Analyst | 2 | 2 | 240 | \$ | \$ |
| A.2 ERP Functional Analyst | 3 | 3 | 240 | \$ | \$ |
| B.1 Business Analyst | 2 | 8 | 240 | \$ | \$ |
| B.1 Business Analyst | 3 | 10 | 240 | \$ | \$ |
| B.3 Business Consultant | 2 | 17 | 240 | \$ | \$ |
| B.4 Business Continuity/ Disaster Recovery Specialist | 3 | 2 | 240 | \$ | \$ |
| B.14 Technical Writer | 2 | 4 | 240 | \$ | \$ |
| Total Price (Contract Period – Year 1) : | | | | \$(To be determined) | |

| Option year 5 | | | | | |
|----------------------------|--------------------|---------------------|---------------------------------------|---|------------------------|
| (A) | (B) | (C) | (D) | (E) | (F) |
| Resource Category | Level of Expertise | Number of Resources | Estimated number of Days per Resource | Firm Per Diem Rate or Median Rate (if applicable) | Total Cost (C x D x E) |
| A.2 ERP Functional Analyst | 2 | 2 | 240 | \$ | \$ |
| A.2 ERP Functional Analyst | 3 | 3 | 240 | \$ | \$ |

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

Client Ref. No. - N° de réf. du client

File No. - N° du dossier

CCC No./N° CCC - FMS No/ N° VME

B8926-170500

620zmB8926-170500

| | | | | | |
|---|---|----|-----|----------------------|----|
| B.1 Business Analyst | 2 | 8 | 240 | \$ | \$ |
| B.1 Business Analyst | 3 | 10 | 240 | \$ | \$ |
| B.3 Business Consultant | 2 | 17 | 240 | \$ | \$ |
| B.4 Business Continuity/ Disaster Recovery Specialist | 3 | 2 | 240 | \$ | \$ |
| B.14 Technical Writer | 2 | 4 | 240 | \$ | \$ |
| Total Price (Contract Period – Year 1) : | | | | \$(To be determined) | |

| | |
|---|-----------------------|
| Total Bid Price | |
| Total Initial Contract Period (Year 1+ Year 2) + Option Periods(Year 3, Year 4, Year 5) | \$ <TBD> |

ATTACHMENT 5.1

FEDERAL CONTRACTORS PROGRAM FOR EMPLOYMENT EQUITY - CERTIFICATION

I, the Bidder, by submitting the present information to the Contracting Authority, certify that the information provided is true as of the date indicated below. The certifications provided to Canada are subject to verification at all times. I understand that Canada will declare a bid non-responsive, or will declare a contractor in default, if a certification is found to be untrue, whether during the bid evaluation period or during the contract period. Canada will have the right to ask for additional information to verify the Bidder's certifications. Failure to comply with any request or requirement imposed by Canada may render the bid non-responsive or constitute a default under the Contract.

For further information on the Federal Contractors Program for Employment Equity visit [Employment and Social Development Canada \(ESDC\) - Labour's](#) website.

Date: _____ (YYYY/MM/DD) (If left blank, the date will be deemed to be the bid solicitation closing date.)

Complete both A and B.

A. Check only one of the following:

- ☐ A1. The Bidder certifies having no work force in Canada.
- ☐ A2. The Bidder certifies being a public sector employer.
- ☐ A3. The Bidder certifies being a federally regulated employer being subject to the [Employment Equity Act](#).
- ☐ A4. The Bidder certifies having a combined work force in Canada of less than 100 employees (combined work force includes: permanent full-time, permanent part-time and temporary employees [temporary employees only includes those who have worked 12 weeks or more during a calendar year and who are not full-time students]).
- A5. The Bidder has a combined workforce in Canada of 100 or more employees; and
 - ☐ A5.1 The Bidder certifies already having a valid and current [Agreement to Implement Employment Equity](#) (AIEE) in place with ESDC-Labour.

OR

- ☐ A5.2 The Bidder certifies having submitted the Agreement to Implement Employment Equity (LAB1168) to ESDC-Labour. As this is a condition to contract award, proceed to completing the form Agreement to Implement Employment Equity (LAB1168), duly signing it, and transmit it to ESDC-Labour.

B. Check only one of the following:

- ☐ B1. The Bidder is not a Joint Venture.

OR

- ☐ B2. The Bidder is a Joint venture and each member of the Joint Venture must provide the Contracting Authority with a completed annex Federal Contractors Program for Employment Equity - Certification. (Refer to the Joint Venture section of the Standard Instructions).

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

Client Ref. No. - N° de réf. du client
B8926-170500

File No. - N° du dossier
620zmB8926-170500

CCC No./N° CCC - FMS No/ N° VME

FORM 1

BIDDER CORPORATE CAPACITY FORM

Customer Reference Contact Information:

Name of client organization: _____

Name of client: _____

Client's title: _____

Client telephone n°. _____

Email address: _____

Contract Information: *The Bidder must provide with this Form a copy of the reference contract.*

Contract number: _____

Contract completion date: _____ or Contract on-going date to: _____

Initial Contract Period (not including amendments):

Start date for the initial Contract Period: _____ End date for the initial Contract Period: _____

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

Client Ref. No. - N° de réf. du client

File No. - N° du dossier

CCC No./N° CCC - FMS No/ N° VME

B8926-170500

620zmB8926-170500

Initial Contract Period (not including amendments):

Total contract value for the Initial Contract Period (excluding Applicable Taxes): _____

Initial Contract Period (not including amendments):

Total invoiced amount for the Initial Contract Period (excluding Applicable Taxes): _____

By signing below, the Bidder certifies that the information provided in this Form is accurate.

**Signature of authorized representative of
the Bidder:**

Name: _____

Title: _____

Signature: _____

Date: _____

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

Client Ref. No. - N° de réf. du client

File No. - N° du dossier

CCC No./N° CCC - FMS No/ N° VME

B8926-170500

620zmB8926-170500

FORM 2

RESOURCE CATEGORY FORM

Resource Information:

Name of resource: _____

Category (as detailed in the Annex A - Statement of Work) : _____

Client Information:

Name of client: _____

Client's title: _____

Name of client organization: _____

Client telephone n°. _____

Email address: _____

Contract Information: *The Bidder should provide with this Form a copy of the Statement of Work of the Contract and/or Task Authorization Statement of Work.*

Solicitation No. - N° de l'invitation
B8926-170500/A

Amd. No. - N° de la modif.

Buyer ID - Id de l'achB8926-170500/A
620zm

Client Ref. No. - N° de réf. du client

File No. - N° du dossier

CCC No./N° CCC - FMS No/ N° VME

B8926-170500

620zmB8926-170500

Contract n°: _____

Contract Start date: _____ **End date:** _____

By signing below, the Bidder certifies that the information provided in this Form is accurate.

**Signature of authorized representative of
the Bidder:**

Name: _____

Title: _____

Signature: _____

Date: _____

| | | |
|--|---|---|
| Solicitation No. – N° de l'invitation B8926-170500/A | Amd. No – N° de la modif. | Buyer ID – Id de l'acheteur 620ZM |
| Client Ref. No. – N° de réf. De client B8926-170500 | File No. – N° du dossier 20170500 | CCC No./ N° CCC – FMS No/ N° VME |

APPENDIX C TO ANNEX A FUNCTIONAL STREAM RESOURCES ASSESSMENT CRITERIA AND RESPONSE TABLE

To facilitate resource assessment, Contractors must prepare and submit a response to a draft Task Authorization using the tables provided in this Annex. When completing the resource grids, the specific information which demonstrates the requested criteria and reference to the page number of the résumé should be incorporated so that Canada can verify this information. The tables should not contain all the project information from the resume. Only the specific answer should be provided.

| A.2 ERP Functional Analyst, Level 2 | | | | | |
|-------------------------------------|---|---|---|-------|--|
| MTC# | Mandatory Technical Criteria | Met / Not Met | Contractor's Response (Cross Reference to Résumé) | | |
| MTC1 | The proposed resource must clearly demonstrate at least 7 years of experience as an ERP Functional Analyst working within an IM/IT environment while working on at least 2 separate projects. | | | | |
| A.2 ERP Functional Analyst, Level 2 | | | | | |
| RTC# | Rated Technical Criterion | Years of Experience | Point Rating | Score | Contractor's Response (Cross Reference to Résumé) |
| RTC1 | The proposed resource should clearly demonstrate experience developing and documenting screen, report and interface requirements. | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ to 9 years 9+ years | 2 points 4 points 6 points 8 points 10 points | | |
| RTC2 | The proposed resource should clearly demonstrate experience gathering and analyzing information to establish the functional needs of a system or project. | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ to 9 years 9+ years | 2 points 4 points 6 points 8 points 10 points | | |
| RTC3 | The proposed resource should clearly demonstrate experience developing, testing and implementing small | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ to 9 years | 2 points 4 points 6 points | | |

| | | | | | |
|--|--|---|---|---|--|
| Solicitation No. – N° de l'invitation B8926-170500/A | | Amd. No – N° de la modif. | | Buyer ID – Id de l'acheteur 620ZM | |
| Client Ref. No. – N° de réf. De client B8926-170500 | | File No. – N° du dossier 20170500 | | CCC No./ N° CCC – FMS No/ N° VME | |
| | computer systems, and sub-systems of larger systems. | 9+ years | 8 points 10 points | | |
| RTC4 | The proposed resource should clearly demonstrate experience in programming languages (e.g., Java/.Net, ABAP, ASP 3.0, Cold Fusion Perl, Basic, C, C++, C-sharp, SQL, e-Script) and middleware (e.g., Jaguar, Tomcat, Tuxedo, MSMQ, Oracle Portal, Citrix, MQ Series, Adobe, SSA-Name-III). | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ to 9 years 9+ years | 2 points 4 points 6 points 8 points 10 points | | |
| Maximum Points Available: | | | 40 | | |
| Minimum Points Required : | | | 28 | | |

| B.1 Business Analyst, Level 2 | | | | | |
|-------------------------------|--|---|---|-------|--|
| MTC# | Mandatory Technical Criteria | Met / Not Met | Contractor's Response (Cross Reference to Résumé) | | |
| MTC1 | The proposed resource must clearly demonstrate at least 7 years of experience as a Business Analyst working within an IM/IT environment while working on at least 2 separate projects. | | | | |
| B.1 Business Analyst, Level 2 | | | | | |
| RTC# | Rated Technical Criterion | Years of Experience | Point Rating | Score | Contractor's Response (Cross Reference to Résumé) |
| RTC1 | The proposed resource should clearly demonstrate experience in developing and documenting business processes, business requirements and acceptance test criteria. | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ to 9 years 9+ years | 2 points 4 points 6 points 8 points 10 points | | |
| RTC2 | The proposed resource should clearly demonstrate experience in analyzing | 1 to 3 years 3+ to 5 years | 2 points | | |

| | | | | | |
|--|--|---|---|---|--|
| Solicitation No. – N° de l'invitation B8926-170500/A | | Amd. No – N° de la modif. | | Buyer ID – Id de l'acheteur 620ZM | |
| Client Ref. No. – N° de réf. De client B8926-170500 | | File No. – N° du dossier 20170500 | | CCC No./ N° CCC – FMS No/ N° VME | |
| | functional business requirements to identify information exchanges, operational procedures, and decision flows. | 5+ to 7 years 7+ to 9 years 9+ years | 4 points 6 points 8 points 10 points | | |
| RTC3 | The proposed resource should clearly demonstrate experience in the identification of requirements for business processes re-design, determining requirements for modifications to automated processes and documenting interfaces of manual to automated processes. | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ to 9 years 9+ years | 2 points 4 points 6 points 8 points 10 points | | |
| RTC4 | The proposed resource should clearly demonstrate experience in providing briefings and status reports to management. | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ to 9 years 9+ years | 2 points 4 points 6 points 8 points 10 points | | |
| Maximum Points Available: | | | 40 | | |
| Minimum Points Required : | | | 28 | | |

| | | | | |
|---|---|--------------------------------------|--|--|
| Solicitation No. – N° de l'invitation B8926-170500/A | | Amd. No – N° de la modif. | Buyer ID – Id de l'acheteur 620ZM | |
| Client Ref. No. – N° de réf. De client B8926-170500 | | File No. – N° du dossier 20170500 | CCC No./ N° CCC – FMS No/ N° VME | |
| B.14 Technical Writer, Level 2 | | | | |
| MTC# | Mandatory Technical Criteria | Met / Not Met | Contractor's Response (Cross Reference to Résumé) | |
| MTC1 | The proposed resource must clearly demonstrate experience at least 7 years of experience in the development of technical documentation working within an IM/IT environment while working on at least 2 separate projects. | | | |

| B.14 Technical Writer, Level 2 | | | | | |
|---------------------------------------|--|---|---|-----------|--|
| RTC# | Point-Rated Technical Criterion | Years of Experience | Point Rating | Score | Contractor's Response (Cross Reference to Résumé) |
| RTC1 | The proposed resource should clearly demonstrate experience in determining technical documentation requirements for IM/IT systems and developing documentation plans. | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ to 9 years 9+ years | 2 points 4 points 6 points 8 points 10 points | | |
| RTC2 | The proposed resource should clearly demonstrate experience in developing technical documentation for IM/IT systems (e.g., business requirements, specifications, user manual, help text, etc.). | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ to 9 years 9+ years | 2 points 4 points 6 points 8 points 10 points | | |
| RTC3 | The proposed resource should clearly demonstrate experience in reviewing and assessing the accuracy of technical documentation. | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ to 9 years 9+ years | 2 points 4 points 6 points 8 points 10 points | | |
| RTC4 | The proposed resource should clearly demonstrate experience in designing the layout of documents/manuals. | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ to 9 years 9+ years | 2 points 4 points 6 points 8 points 10 points | | |
| Maximum Points Available: | | | | 40 | |

| | | |
|--|--------------------------------------|--------------------------------------|
| Solicitation No. – N° de l'invitation B8926-170500/A | Amd. No – N° de la modif. | Buyer ID – Id de l'acheteur 620ZM |
| Client Ref. No. – N° de réf. De client B8926-170500 | File No. – N° du dossier 20170500 | CCC No./ N° CCC – FMS No/ N° VME |
| Minimum Points Required : | | 28 |
| Note to Bidders: Attachments 4.1 – Mandatory Technical Criteria and 4.2 – Point-Rated Criteria will be inserted and will form part of the resulting contract. | | |

| | | |
|--|---|---|
| Solicitation No. – N° de l'invitation B8926-170500/A | Amd. No – N° de la modif. | Buyer ID – Id de l'acheteur 620ZM |
| Client Ref. No. – N° de réf. De client B8926-170500 | File No. – N° du dossier 20170500 | CCC No./ N° CCC – FMS No/ N° VME |

ATTACHMENT 4.2
POINT-RATED TECHNICAL CRITERIA

1.0 THE BIDDER

| RTC# | Rated Technical Criteria | Maximum Points | Points Scale | Bidder's Response (Reference to Substantiating Materials included inBid) |
|-------------|---|----------------------------------|--|---|
| RTC1 | <p>Client Manager. The Bidder should demonstrate the following:</p> <ol style="list-style-type: none"> The number of years of experience serving as a Client Manager. The number of resources simultaneously managed under any contract(s) within the last five years (as of bid closing date), including the following for each contract: <ul style="list-style-type: none"> the organization name; the start and end dates for the contract(s); the contract numbers; and the number of resources managed per contract. | <p>5</p> <p>10</p> | <p>1 point for each year of experience exceeding three years serving as a Client Manager on contracts (up to a maximum of 5 points).</p> <p>over 40 resources - 10 points 31 to 40 resources - 8 points 21 to 30 resources - 6 points 11 to 20 resources - 4 points 5 to 10 resources - 2 points</p> | |
| RTC2 | <p>Resource Categories. The Bidder should demonstrate the number of the following same or similar categories where resources have been provided on one or more contracts, within the last five years (as of bid closing date).</p> <ul style="list-style-type: none"> A. 2 ERP Functional Analyst, Level 2 and Level 3 - B.1 Business Analyst, Level 2 - B.1 Business Analyst Level 3 | 10 | <p>4 to 4+ categories - 10 points 3 categories - 7 points 2 categories - 4 points 1 category - 2 points</p> | |

| | | | | | |
|--|--|---|--|---|--|
| Solicitation No. – N° de l'invitation B8926-170500/A | | Amd. No – N° de la modif. | | Buyer ID – Id de l'acheteur 620ZM | |
| Client Ref. No. – N° de réf. De client B8926-170500 | | File No. – N° du dossier 20170500 | | CCC No./ N° CCC – FMS No/ N° VME | |
| <div><div><div><div>-</div><div>B.3 Business Consultant, Level 2</div></div><div><div>-</div><div>B.4 Business Continuity / Disaster Recovery : Specialist, Level 3</div></div><div><div>-</div><div>B.14 Technical Writer, Level 2</div></div></div><div>A copy of the Contract Statement of Work and/or Task Authorization Statement of Work should be submitted with the bid to substantiate that the services provided by the proposed category are the same or similar to the tasks listed in Section 5 of the Statement of Work of this bid solicitation.</div><div>If the Bidder's reference contract(s) does not have a Statement of Work with a list of detailed tasks, the Bidder should provide a list of tasks performed under the reference contract(s) that can be confirmed and validated by the Client for the reference contract(s). The list of tasks provided by the Bidder should clearly demonstrate that they are the same or similar to the tasks listed in Section 5 of the Statement of Work of this bid solicitation.</div><div>The following information must be provided for each category:<ul style="list-style-type: none">• Resource name;• Category as detailed in Annex A, Statement of Work;• Client contact name;• Client's title;• Client organization;• Client's telephone number;• Client's email address;• Contract numbers; andThe information listed above should be submitted with the bid using the Form 2 –</div></div> | | | | | |

| | | |
|--|---|---|
| Solicitation No. – N° de l'invitation B8926-170500/A | Amd. No – N° de la modif. | Buyer ID – Id de l'acheteur 620ZM |
| Client Ref. No. – N° de réf. De client B8926-170500 | File No. – N° du dossier 20170500 | CCC No./ N° CCC – FMS No/ N° VME |

| | | | | |
|----------------------------------|--|-----|--|--|
| | Resource Category Form. If any of the information is not submitted, the Contracting Authority will inform the Bidder of a time frame within which to provide the information. Failure to provide the information listed above within the time frame provided will render the bid non-responsive. | | | |
| Maximum Points Available: | | /25 | | |
| Minimum Points Required: | | /17 | | |

2.0 RESOURCES

2.1 A.2 ERP Functional Analyst, Level 3

| Resource #1 – A.2 ERP Functional Analyst, Level 3 | | | | |
|---|--|---|---|--|
| RTC# | Rated Technical Criteria | Years of experience | Point Rating | Bidder's Response (Reference to Substantiating Materials included in Bid) |
| RTC3 | The proposed resource should clearly demonstrate experience leading the development and documentation of screen, report and interface requirements. | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ to 9 years 9+ years | 2 points 4 points 6 points 8 points 10 points | |
| RTC4 | The proposed resource should clearly demonstrate experience leading the gathering and analyzing of information to establish the functional needs of a system or project. | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ to 9 years 9+ years | 2 points 4 points 6 points 8 points 10 points | |
| RTC5 | The proposed resource should clearly demonstrate experience leading the developing, testing and implementing of small computer systems, and sub-systems of larger systems. | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ to 9 years 9+ years | 2 points 4 points 6 points 8 points 10 points | |

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| Solicitation No. – N° de l'invitation B8926-170500/A | Amd. No – N° de la modif. | Buyer ID – Id de l'acheteur 620ZM |
| Client Ref. No. – N° de réf. De client B8926-170500 | File No. – N° du dossier 20170500 | CCC No./ N° CCC – FMS No/ N° VME |

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| RTC6 | The proposed resource should clearly demonstrate experience working with any one of the programming languages (Java/.Net, ABAP, ASP 3.0, Cold Fusion Perl, Basic, C, C+, C++, C#, SQL, e-Script) and any one of the following middleware/frameworks: (Jaguar, Tomcat, Tuxedo, MSMQ, Oracle Portal, Citrix, MQ Series, Adobe, SSA-Name-III). | <div>1 to 3 years</div> <div>3+ to 5 years</div> <div>5+ to 7 years</div> <div>7+ to 9 years</div> <div>9+ years</div> | <div>2 points</div> <div>4 points</div> <div>6 points</div> <div>8 points</div> <div>10 points</div> | |
| Maximum Points Available: | | 40 | | |
| Minimum Points Required: | | 28 | | |

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| Client Ref. No. – N° de réf. De client B8926-170500 | File No. – N° du dossier 20170500 | CCC No./ N° CCC – FMS No/ N° VME |

2.2 B.1 Business Analyst, Level 3

| Resource #2 – B.1 Business Analyst, Level 3 | | | | |
|---|--|---|---|--|
| RTC# | Rated Technical Criteria | Years of experience | Point Rating | Bidder's Response (Reference to Substantiating Materials included in Bid) |
| RTC7 | The proposed resource should clearly demonstrate experience in leading the development and documentation of business processes, business requirements and acceptance test criteria. | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ to 9 years 9+ years | 2 points 4 points 6 points 8 points 10 points | |
| RTC8 | The proposed resource should clearly demonstrate experience in leading the analysis of functional business requirements to identify information exchanges, operational procedures, and decision flows. | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ to 9 years 9+ years | 2 points 4 points 6 points 8 points 10 points | |
| RTC9 | The proposed resource should clearly demonstrate experience in leading the identification of requirements for business processes re-design, determining requirements for modifications to automated processes and documenting interfaces of manual to automated processes. | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ to 9 years 9+ years | 2 points 4 points 6 points 8 points 10 points | |
| RTC10 | The proposed resource should clearly demonstrate experience in leading the preparation of briefing and status reports to management. | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ to 9 years 9+ years | 2 points 4 points 6 points 8 points 10 points | |
| Maximum Points Available: | | 40 | | |
| Minimum Points Required: | | 28 | | |

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2.3 B.3 Business Consultant, Level 2

| Resource #3 – B.3 Business Consultant, Level 2 | | | | | |
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| RTC# | Rated Technical Criteria | Years of experience | Point Rating | Bidder's Response (Reference to Substantiating Materials included in Bid) | |
| RTC11 | The proposed resource should clearly demonstrate experience in the analysis and development of business processes (e.g., financial, operational, systems, etc.). | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ to 9 years 9+ years | 2 points 4 points 6 points 8 points 10 points | | |
| RTC12 | The proposed resource should clearly demonstrate experience in identifying opportunities for improvement and streamlining of business processes. | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ to 9 years 9+ years | 2 points 4 points 6 points 8 points 10 points | | |
| RTC13 | The proposed resource should clearly demonstrate experience identifying and evaluating critical business success parameters, factors and performance measurements. | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ to 9 years 9+ years | 2 points 4 points 6 points 8 points 10 points | | |
| RTC14 | The proposed resource should clearly demonstrate experience in the development and implementation of business improvement processes and programs. | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ to 9 years 9+ years | 2 points 4 points 6 points 8 points 10 points | | |
| Maximum Points Available: | | 40 | | | |
| Minimum Points Required: | | 28 | | | |

2.4 B.4 Business Continuity / Disaster Recovery Specialist, Level 3

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| Resource #4 – B.4 Business Continuity / Disaster Recovery Specialist, Level 3 | | | | |
|--|--|--|---|--|
| RTC# | Rated Technical Criteria | Years of experience | Point Rating | Bidder's Response (Reference to Substantiating Materials included in Bid) |
| RTC15 | The proposed resource should clearly demonstrate experience providing advice and guidance to a Government of Canada (GoC) Federal Department, Agency or Crown Corporation in the area of business continuity planning and disaster recovery planning in a highly integrated and complex enterprise IM/IT environment (multiple system platforms with 1000+ users). | 1 to 3 years 3+ to 5 years 5+ to 7 years 7+ years | 4 points 6 points 8 points 10 points | |
| RTC16 | The proposed resource should clearly demonstrate experience providing advice and guidance in the area of IT Continuity for IM/IT systems supported by the following platforms: SAP ASE (formerly Sybase ASE) or Oracle or Microsoft SQL | 1 platform 2 platforms 3+ platforms | 4 points 6 points 10 points | |
| RTC17 | The proposed resource should clearly demonstrate experience in the application of IT Continuity and Disaster Recovery best practices, policies and Business Continuity standards, in the context of the development or implementation of an IT Continuity management program. | 1 to 2 years 2+ to 3 years 3+ to 4 years 4+ years | 4 points 6 points 8 points 10 points | |
| RTC18 | The proposed resource should clearly demonstrate experience writing IT continuity plans and procedures and performing Application Impact Analysis. | 1 to 2 years 2+ to 3 years 3+ to 4 years 4+ years | 4 points 6 points 8 points 10 points | |
| Maximum Points Available: | | 40 | | |
| Minimum Points Required: | | 28 | | |

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3.0 RATED TECHNICAL CRITERIA - POINTS SUMMARY

| Item | Reference | Maximum Points Available | Minimum Points Required |
|------|---|--------------------------|-------------------------|
| 1 | Bidder | | |
| 2.1 | Resource #1 – A.2 ERP Functional Analyst, Level 3 | 25 | 17 |
| 2.2 | Resource #2 – B.1 Business Analyst, Level 3 | 40 | 28 |
| 2.3 | Resource #3 – B.3 Business Consultant, Level 2 | 40 | 28 |
| 2.4 | Resource #4 – B.4 Business Continuity / Disaster Recovery Specialist, Level 3 | 40 | 28 |
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| | Maximum Points Available - Total: | 185 | |
| | Minimum Points Required - Total: | 129 | |