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SHARED SERVICES CANADA

Invitation to Qualify – Provisioning of Workload Migration (WLM) services

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Invitation to Qualify – Provisioning of Workload Migration (WLM) services

1. General Information

1.1 Introduction

- a) **Phase 1 of Procurement Process:** This Invitation to Qualify (ITQ) is the first phase of a procurement process by Shared Services Canada (SSC) to augment its workload migration capacity in support of its existing services, specifically including the Workload Migration (WLM) Program. Suppliers are invited to pre-qualify in accordance with the terms and conditions of this ITQ in order to become “**Qualified Respondents**” for any later phases of the procurement process. Only Qualified Respondents will be permitted to bid on any subsequent solicitation issued as part of the procurement process.
- b) **Further Evaluation of Qualified Respondents:** Even though certain suppliers may be pre-qualified by government of Canada as a result of this ITQ, government of Canada reserves the right to re-evaluate any aspect of the qualification of any Qualified Respondent at any time during the procurement process.
- c) **ITQ is not a Bid Solicitation:** This ITQ process is not a solicitation of bids or tenders. No contract will be awarded as a result of the activities during the ITQ phase. Government of Canada reserves the right to cancel any of the preliminary requirements included as part of the Project at any time during the ITQ phase or any other phase of the procurement process. Given that the ITQ process may be partially or completely cancelled by government of Canada, it may not result in any of the subsequent procurement processes described in this document. Respondents and Qualified Respondents may withdraw from the procurement process at any time. Therefore, suppliers who submit a response can choose not to bid on any subsequent solicitation.

1.2 Overview of the Project

This Invitation to Qualify (ITQ) is the first step in the collaborative procurement process that will allow Shared Services Canada (SSC) to augment its existing capacity with expert vendor resources, as well as to engage vendors for the development and execution of complex workload migration deliverables, specifically including support for the Workload Migration (WLM) Program. As part of this process, SSC plans to create an end-to-end workload migration procurement vehicle with multiple qualified suppliers against which SSC can compete and issue resulting contracts in accordance with specific requirements. SSC plans to ensure that this procurement vehicle will provide sufficient flexibility in order to be leveraged by similar or related initiatives.

The purpose of this ITQ is to qualify suppliers with significant experience migrating workloads into a shared physical data centre facility and/or cloud infrastructure as needed.

a) **Background**

SSC’s Workload Migration (WLM) program is a critical initiative in the data centre consolidation and modernization program that aims to stabilize mission-critical systems, strengthen IT security and create

enterprise class data centre.

There are currently approximately 600 legacy data centers of all sizes remaining to be migrated and vendor assistance is key to establishing and maintaining a reasonable rate of WLM project completion. SSC has the following legacy data centre footprint:

Active	595
Large (>5,000 ft ²)	17
Mid (1,000-5,000 ft ²)	96
Small (<1,000 ft ²)	482

Many of the data centres are more than 30 years old and operating at full capacity due to continual and progressive demand growth. These legacy data centres have aged to the point where many of them are at, or near, their end-of-life and some of the equipment is no longer covered under warranty or maintenance contracts. Adoption of modern data centre facilities, services and technologies will provide the Government of Canada the ability and agility to deliver enhanced digital services to Canadian citizens.

b) **Business Needs**

- i) As part of its commitment to modernize government of Canada's IT, SSC is consolidating, modernizing and standardizing their data centres into fewer modern, secure and reliable facilities. This consists of migrating partner workloads currently residing in approximately 600 single and multi-tenant legacy data centres to enterprise data centre (EDC) locations.
- ii) Concurrent with moves from legacy data centres to Enterprise data centres, SSC is modernizing legacy IT workload environments. This could include, but is not limited to, the virtualization of physical servers, re-hosting to hyper converged IT architectures, and the migration of workloads to public and private cloud environments.

c) **Capability and Capacity Needs**

- i) SSC needs to augment its migration rate to achieve its objectives. It has been observed that the current rate of migrations is slower than what is required to complete target consolidation.
- ii) SSC needs the agility in order to augment resource capacity as needed. It has been observed that SSC lacks the internal organizational capacity to significantly increase WLM completions beyond the current rate.
- iii) SSC needs to leverage expertise both internally and externally in parallel. The nature of the WLM projects involves time-wise resource loading profiles that can be highly variable. It would be inefficient for SSC to acquire the steady-state resources needed to address all tasks and deliverables for each project. It has been observed that, SSC requires additional in-depth, technical expertise to address certain, specialized migration challenges.

d) **Objectives**

SSC is seeking to qualify suppliers with expertise in workload migration in order to:

- i) Apply discovery methodologies and tools to record all aspects of existing workload environments, including hardware, operating, application and support software, networking, security and integrations.
- ii) Analyze affinities of existing workloads to various migration techniques and/or transformation to cloud architecture by moving services to the cloud where and when possible and practical.
- iii) Plan and execute complex workload migrations, specifically including from legacy data centres to Enterprise data centres.
- iv) Design target IT network and security architectures aligned with existing SSC and Government of Canada policies, directives and standards.
- v) Leverage industry best practices to develop proposals and recommendations as necessary to enhance existing standards.
- vi) Plan and implement project management and governance controls to work in concert with existing SSC controls to assist in smooth and efficient workload migration project delivery.

e) **Strategic Outcomes**

The Workload Migration Program ITQ is in support of the following strategic outcomes:

- i) **Modernization:** The WLM strategy and program will accelerate the rate of migrations, working in collaboration with customer departments to provision and support migrations towards appropriate, modern GC Enterprise data centre services. Once a migration is completed, old applications instances are decommissioned, resulting in reduction of legacy Footprint and overall aging IT challenge.
- ii) **Increased standardization:** Workload migrations offer the opportunity to increase standardization in hardware, security and network architectures. It also allows simplification across multiple facets of operations and services as well as an overall reduction of core software and their versions.
- iii) **Innovation:** Facilitate access to emerging technologies and solutions that increase network agility, allow integrated technologies to be managed in common systems, optimize cloud services, simplify disaster recovery architecture, and result in less fragmentation, higher density hardware, virtualized machines, increase in compatibility and more plug and play solutions.
- iv) **Reductions of Data Centre Space across Canada:** Greater migrations flexibility will result in accelerated reduction of Legacy Footprint; data centre space efficiencies will be gained through modernization and optimized solution design; and, reduction of data centre operational and maintenance costs.
- v) **Decreased Risk of Outage:** Workload migrations to cloud services and/or Enterprise Data Centre will result in lower occurrence of failure, improved disaster recovery, and provide higher availability.

f) **Scope**

The following table is a representation of the phases and high level activity structure expected by SSC. These are subject to change and are provided for information purposes.

Workload Migration Methodology

Project Phases and High Level Activities

Current State Data Centre Discovery, Planning and Strategy		End State Technical Design and Build		Migration, Post Migration Transition and Support		
Phase I Discovery	Phase II Planning / Strategy	Phase III Detailed Design	Phase IV Build / Unit Test	Phase V Migration	Phase VI Post Migration	Phase VII Project Close
<ul style="list-style-type: none"> Project Governance & Resource Mgmt. Current State Discovery (Infrastructure, Apps, Security, Services) Cloud affinity analysis Discovery Gap Analysis Right Sizing & Optimization Stabilization Partner Validation & Sign-off 	<ul style="list-style-type: none"> Partner Requirements for SSC Service Lines In-Flight Projects Migration Workshops High Level Wave / Move Groups Performance Analysis ITSM Questionnaire Options Analysis Work Orders High Level Migration Strategy Partner Validation & Sign-off 	<ul style="list-style-type: none"> Detail End State Designs Custom Design /POC's High Level Design (HLD) Document Capacity Planning Work Orders Firewall Rules Training Plans DR Plans Partner Validation & Sign-off 	<ul style="list-style-type: none"> Builds Complete Unit Testing Work Orders Training and Knowledge Transfer Support Services ITSM Planning 	<ul style="list-style-type: none"> Integration Test Plans Acceptance Test Plans (ATP) ITSM Integration Failback Plans Create / Validate Cutover Plan Execute Cutover Plan, ATP's Partner Validation & Sign-off 	<ul style="list-style-type: none"> Post Migration Issues Resolution ITSM Service Flows Validation 24x7x365 Support Proactive Monitoring & Mgmt. Partner Validation & Sign-off 	<ul style="list-style-type: none"> Update Support Contracts & Documentation Notify Facilities Site/ Equipment ready for Decommission Project Close Stakeholder Sign-Off (Partner, SSC, Facilities)
				<p>Notes:</p> <ol style="list-style-type: none"> Not all activities will apply to all site migrations; Assumes site migration to SSC Enterprise DC (EDC); Applies up to Protected B site migrations - not Secret or Top Secret; 		

Requirements released through this vehicle may vary significantly in scope. SSC may elect to delegate to suppliers, some or all parts of a workload migration project. This may include all activities leading up to the defined milestones, entire project phases or even the entire project.

The primary intent of this vehicle is to enable SSC to outsource the delivery of some or all parts of a workload migration project. However, relevant Government of Canada security policies and directives impose some limits on what activities can be delegated to be performed by suppliers. SSC may still require assistance with these activities and suppliers may be requested to provide resources and expertise in a staff augmentation capacity. Staff augmentation may also be required to provide assistance on defined project processes, activities, or series of activities on SSC-internally managed and performed workload migration projects.

In addition to the above, suppliers may be requested to provide services with respect to tasks and deliverables related to workload migration strategic or program capabilities and outcomes. Examples may include but are not limited to: assistance with the development of architectural standards, documentation of methodologies and processes, development of quality metrics and evaluation standards and options analysis.

Notwithstanding the possibility of smaller tasking being delegated, the ability of suppliers to execute on the broadest scope of a workload migration project forms the basis of this process.

As a general approach for a given funded workload migration project, it is intended to select and engage a primary supplier early in the project planning phase and to engage this supplier throughout the project so

as to provide continuity and efficient project delivery. Current plans include the concurrent execution of multiple workload migration projects and therefore the potential of multiple suppliers to be engaged concurrently.

g) **Evaluation**

The selected suppliers through the SSC procurement process may receive proposal requests over the contract term to support SSC for the delivery of some or all parts of workload migration project. As part of the WLM support services the suppliers will be required to provide skilled resources with experience in managing and delivering WLM projects, phases or activities.

The scope of work, engagement level and specifications will be included in the individual proposal requests from SSC. For each requirement, the selected supplier may be required to provide WLM services in any of the following four models:

- i) Deliver one or many phases of the in-scope migration project as per the Statement of Work (SOW) (e.g. Discovery, Migration Execution, Management, etc.). The statement of work will be defined at the requirement phase by SSC's WLM Project Manager Authority.
- ii) Perform end to end migration execution support for all phases involved in a workload migration project (refer to WLM Methodology – Project Phase and High Level Activities).
- iii) Provide resources to augment staff capacity.
- iv) Work with partner organizations transforming and/or modernizing their applications.

Considering the strategic and operational implications of the WLM Program, SSC has defined a set of minimum criteria suppliers must fulfill in order to qualify.

h) **Scope of Anticipated Procurement:**

- i) **Potential Client Users:** This ITQ is being issued by SSC. It is intended that the resulting vehicle from any subsequent solicitation would be used by SSC to provide shared services to one or more of its clients. SSC's clients include SSC itself, those government institutions for whom SSC's services are mandatory at any point during the life of any resulting instrument(s), and those other organizations for whom SSC's services are optional at any point during the life of any resulting instrument(s) and that choose to use those services from time to time. This process will not preclude SSC from using another method of supply for any of its clients with the same or similar needs, unless a subsequent solicitation for this Project expressly indicates otherwise.
- ii) **Number of Contracts or Arrangements:** SSC is currently contemplating the award of multiple contact(s) or arrangement(s) as the contracting vehicles. At this time, it's SSC's intent to award multiple contracts, however we reserve the right to use an alternate method of supply at the solicitation phase.
- iii) **Term of Contracts or Arrangements:** SSC is currently in the process of determining the term of contract required for this project.

1.3 Overview of Anticipated Procurement Process

This ITQ is the first phase in the procurement process for the WLM Program. Although the procurement process remains subject to change (and even to cancellation, in accordance with SSC's Standard Instructions), government of Canada currently anticipates that the procurement process will be conducted in the following phases:

- a) **ITQ Phase:** This ITQ will be used to qualify respondents to participate in any subsequent phases of the procurement process.
- b) **Review and Refine Requirements (RRR) Phase:** The objective of the RRR phase is to obtain feedback from Qualified Respondents on government of Canada's preliminary requirements for the WLM Program. It is intended to be a procurement process and may involve interactions such as workshops or one-on-one sessions, and written questions and answers. Government of Canada will consider the feedback provided by Qualified Respondents when refining the requirements and preparing its procurement documents for the Project. Further details regarding the RRR phase will be provided to those Respondents who qualify as a result of this ITQ phase.
- c) **Bid Solicitations:** Government of Canada anticipates releasing either a solicitation to those Qualified Respondents who remain qualified at the time the bid solicitation is released.
- d) **SCSI Assessment:** Qualified respondents will be required to submit "Supply Chain Security Information" (SCSI) for assessment by government of Canada in relation to supply chain integrity. Further details regarding the SCSI Assessment will be provided to Qualified Respondents at a later phase.
- e) Shared Services Canada considers that the ultimate value realized from a procurement contract can be enhanced by exceptional performance or alternatively can be undermined by poor performance. The Contractor acknowledges that Shared Service Canada, as a customer, may track the performance of its suppliers and that this information may be considered by Shared Services Canada in decisions about the suppliers best suited to perform other work in the future. Shared Services Canada confirms that, in any competitive procurement process, the way in which past performance may be used in the evaluation of bids will be described in the solicitation

1.4 Conflict of Interest or Unfair Advantage

As set out in SSC's Standard Instructions, a response can be rejected due to an actual or apparent conflict of interest or unfair advantage. In this regard, Canada advises that it has used the services of a number of private sector consultants/contractors in preparing strategies and documentation related to this procurement process, including the following:

- a) Tek Systems,
- b) Gartner

2. Instructions for Respondents

2.1 Standard Instructions, Clauses and Conditions

- a) SSC's Standard Instructions for Procurement Documents No. 1.0 ("**SSC's Standard Instructions**") are incorporated by reference into and form part of the ITQ as though they were expressly set out here in full. If there is a conflict between the provisions of SSC's Standard Instructions and this document, this document prevails. SSC's Standard Instructions are attached.

- b) All other instructions, clauses and conditions identified in this document or any of its attachments by number, date and title are set out in the Standard Acquisition Clauses and Conditions Manual (<https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual>) issued by Public Services and Procurement Canada (PSPC). These instructions, clauses and conditions are incorporated by reference and they form part of this document as though they were expressly set out here in full.
- c) If there is a conflict between the provisions of this document and any documents that are incorporated into it by reference as set out above, this document prevails.
- d) By submitting a response, the Respondent is confirming that it agrees to be bound by all the instructions, clauses and conditions of the ITQ.

2.2 Questions and Comments

Questions and comments about this ITQ can be submitted in accordance with the Section of SSC's Standard Instructions entitled "**Communications**". However, instead of the deadline specified in those Standard Instructions:

Question Period 1:

Initial question period for Respondents begins following the initial ITQ posting date and ends 7 calendar days no later than August 16, 2018 at 23:59 EDT.

Question Period 2:

The Final question period raising issue(s) only to Canada's initial response(s), will conclude 14:00 EDT on the third calendar day after the response(s) to the questions submitted during Period 1, the Initial Question Period, are posted on buyandsell.gc.ca.

For Question Period 2, questions must relate to answers provided in Question Period 1.

SSC will respond to these questions by up to 10 days before the closing date.

2.3 Submission of Only One Response

- a) A Respondent can be an individual, a sole proprietorship, a corporation, a partnership, or a joint venture.
- b) Each Respondent (including related entities) will be permitted to qualify only once. If a Respondent or any related entities participate in more than one response (participating means being part of the Respondent, not being a subcontractor), Canada will provide those Respondents with 2 working days to identify the single response to be considered by Canada. Failure to meet this deadline may result in all the affected responses being disqualified or in Canada choosing, in its discretion, which of the responses to evaluate.
- c) For the purposes of this Article, regardless of the jurisdiction where any of the entities concerned is incorporated or otherwise formed as a matter of law (whether that entity is an individual, corporation, partnership, etc.) an entity will be considered to be "related" to a Respondent if:
 - i) they are the same legal entity as the Respondent (i.e., the same natural person, corporation, partnership, limited liability partnership, etc.);
 - ii) the entity and the Respondent are "related persons" or "affiliated persons" according to the Canada *Income Tax Act*;

- iii) the entity and the Respondent have now or in the two years before the ITQ closing had a fiduciary relationship with one another (either as a result of an agency arrangement or any other form of fiduciary relationship); or
 - iv) the entity and the Respondent otherwise do not deal with one another at arm's length, or each of them does not deal at arm's length with the same third party.
- d) A Respondent may act as a subcontractor to another Respondent. However, subcontractors may not be permitted to participate in the Review and Refine Requirements phase with the Qualified Respondent for whom they will be doing subcontracting work.
- e) Any individual, sole proprietorship, corporation, or partnership that is a Respondent as part of a joint venture cannot submit another response on its own or as part of another joint venture as part of the same response.

Example 1: Supplier A does not itself have all the experience required by the ITQ. However, Supplier B has the experience that Supplier A lacks. If Supplier A and Supplier B decide to team up to submit a response together as a joint venture, both entities are together considered the Respondent. Neither Supplier A nor Supplier B can team up with another supplier to submit a separate response, because each is already part of a Respondent.

Example 2: Supplier X is a Respondent. Supplier X's subsidiary, Supplier Y, decides to team up with Supplier Z to submit a response as a joint venture. Suppliers Y and Z, as well as Supplier X, will all be asked to determine which one of the two responses will be considered by Canada. Both responses cannot be submitted, because Supplier Y is related to Supplier X as an affiliate.

- f) By submitting a response, the Respondent is certifying that it does not consider itself to be related to any other Respondent.

2.4 Security Clearance Requirement

A preliminary version of the Security Requirements Checklist (SRCL) has been included as **Annex B** to this ITQ. These requirements are subject to change and are provided for information purposes.

3. Preparing and Submitting a Response

3.1 General Instructions

SSC's Standard Instructions include instructions with respect to responses, which apply in addition to those described in this document.

3.2 Language for Future Communications

Each Respondent is requested to identify, in its Response Submission Form, which of government of Canada's two official languages it chooses to use for future communications with SSC regarding this ITQ and any subsequent phases of the procurement process.

3.3 Content of Response

A complete response to this ITQ consists of all of the following:

- a) **Response Submission Form (Requested at ITQ Closing)**: Respondents are requested to include the Response Submission Form (see Form 1) with their responses. It provides a

common form in which Respondents can provide information required for evaluation, such as a contact name, the Respondent's Procurement Business Number, the language for future communications with government of Canada about this procurement process, etc. Using the form to provide this information is not mandatory, but it is recommended. If government of Canada determines that the information requested by the Response Submission Form is incomplete or requires correction, government of Canada will provide the Respondent with an opportunity to provide the additional information or make the correction. Providing the information when requested during the evaluation period is mandatory.

- b) **Specific Responses to the Qualification Requirements at Annex A (Mandatory at ITQ Closing):** The response must include all the information required by Annex A.
- c) **Certifications (Requested at ITQ Closing):**
 - i) If the table below indicates that a certification is required, the Respondent is required to provide the following certifications described in SSC's Standard Instructions. Although all these certifications are requested at ITQ closing, if government of Canada determines that any certification is missing, incomplete or requires correction, government of Canada will provide the Respondent with an opportunity to provide the required information. Providing the certification when requested during the evaluation period is mandatory.

Federal Contractors Program for Employment Equity Certification	Required – please provide the information in the Response Submission Form
Former Public Servants Certification	Required – please provide the information in the Response Submission Form
Regulatory Certifications set out in Regulatory Forms A, B, C and D of SSC's Standard Instructions	Not required

Respondents should note that certain certifications that are not required at the ITQ stage may be required at a later stage of the procurement process.

3.4 Electronic Submission of Response

- a) **Email Submission of Response:** Subject to Subsection (j), Respondents must submit their responses by email in accordance with this Section by the date and time of closing to the email address identified on the cover page of this document as the "Email Address for Response Submission".
- b) **Format of Email Attachments:** The approved formats for email attachments are any combination of:
 - i) PDF attachments; and
 - ii) Documents that can be opened with either Microsoft Word or Microsoft Excel.

Respondents that submit attachments in other formats do so at their own risk.

- c) **Email Size:** Respondents should ensure that they submit their response in multiple emails if any single email, including attachments, will exceed 15 MB. Except as expressly provided below, only emails that are received at the Email Address for Response Submission by the closing date and time will be considered part of the response.
- d) **Email Title:** Respondents are requested to include the ITQ No. identified on the cover page of this document in the "subject" line of each email forming part of the response.

- e) **Time of Receipt:** All emails received at the Email Address for Response Submission showing a “received” time before the response closing date and time will be considered timely. In the case of a dispute regarding the time at which an email arrived at SSC, the time at which the response is received by SSC will be determined:
 - i) by the delivery time stamp received by the Respondent if the Respondent has turned on Delivery Status Notification for the sent email in accordance with RFC 1891 established by the Internet Engineering Steering Group (SMTP Service Extension for Delivery Status Notification); or
 - ii) in accordance with the date and time stamp on the SMTP headers showing the time of first arrival on a server used to provide the Government of Canada with email services, if the Respondent has not turned on Delivery Status Notification for the sent email.
- f) **Availability of Contracting Authority:** During the two hours leading up to the closing date and time, an SSC representative will monitor the Email Address for Response Submission and will be available by telephone at the Contracting Authority’s telephone number shown on the cover page of this document (although the SSC representative may not be the Contracting Authority). If the Respondent is experiencing difficulties transmitting the email to the Email Address for Response Submission, the Respondent should contact SSC immediately at the Contracting Authority’s coordinates provided on the cover page of this document.
- g) **Email Acknowledgement of Receipt by SSC:** On the closing date, an SSC representative will send an email acknowledging receipt of each response (and each email forming part of that response, if multiple emails are received) that was received by the closing date and time at SSC’s Email Address for Response Submission.
- h) **Delayed Email Bids:** SSC will accept an email response received in the first 24 hours after the closing date and time only if the Respondent can demonstrate that any delay in delivering the email to the SSC Email Address for Response Submission is due to Canada’s systems. Responses received by email more than 24 hours after the closing date and time will not be accepted under any circumstances. As a result, Respondents who have tried to submit a response, but have not received an email acknowledging receipt from SSC shortly thereafter should contact the Contracting Authority so that they can determine whether or not the response arrived at the SSC Email Address for Response Submission on time.
- i) **Responsibility for Technical Problems:** Government of Canada will not be responsible for:
 - i) any technical problems experienced by the Respondent in submitting its response, including emails that fail to arrive because they exceed the maximum email size of 15 MB or that are rejected or quarantined because they contain malware or other code that is screened out by SSC’s security services; or
 - ii) any technical problems that prevent SSC from opening the attachments to the email(s). For example, if an attachment is corrupted or otherwise cannot be opened or cannot be read, it will be evaluated accordingly. Respondents will not be permitted to submit substitute attachments to replace any that are corrupt or empty or submitted in an unapproved format.
- j) **Hand-Delivered Responses:** All Respondents must attempt to submit their responses electronically. However, SSC will accept a hand-delivered response (as a back-up in addition to the email response), in which case the following applies:
 - i) The hand-delivered response can be:
 - (A) a soft copy on CD-ROM, or DVD;

- (B) a hard copy (i.e., printed on paper); or
- (C) a combination of soft and hard copies,

Provided that any pricing tables that were provided by SSC to be completed by the Respondents are submitted as a soft copy.

- ii) The hand-delivered response must be delivered by a representative of the Respondent in person or by a courier. SSC will not accept any bids delivered by regular mail.
- iii) The hand-delivered response must be received by an SSC representative before the closing date and time at the address shown on the cover page of this document (or an alternate location arranged with the Contracting Authority in writing).
- iv) SSC will only accept a hand-delivered copy of the response if the Respondent has coordinated delivery of that response with the Contracting Authority. As indicated above, an SSC representative will be available at the Contracting Authority's telephone number during the two hours before the closing date and time, including for the purpose of coordinating the receipt of hand-delivered responses (the Contracting Authority may also agree, at SSC's discretion, to be available at another time before the closing date and time to receive the response).
- v) The only circumstances in which SSC will accept a hand-delivered response after the closing date and time is if the Respondent can show that the SSC representative was unavailable to receive the hand-delivered response at the coordinated time, or that no SSC representative was available at the Contracting Authority's telephone number (and no SSC representative responded to voicemail messages left at that telephone number) during the two hours leading up to the closing date and time.
- vi) SSC will consult the hand-delivered response only if there are problems with all or a portion of the response submitted by email by the closing date and time or if no email response is received by the closing date and time. If SSC consults the hand-delivered response, it will prevail over the electronically submitted response.

4. Process for Evaluating Responses

4.1 Evaluation of Respondent Qualifications

- 4.1.1 Responses will be assessed in accordance with the entire requirement of the ITQ including the evaluation criteria.
- 4.1.2 An evaluation team composed of representatives of Canada will evaluate the responses. Canada may hire any independent consultant, or use any Government resources, to evaluate any response. Not all members of the evaluation team will necessarily participate in all aspects of the evaluation.
- 4.1.3 In addition to any other time periods established in the ITQ:
 - a) **Requests for Clarifications:** If Canada seeks clarification or verification from the Respondent about its response, including certifications, the Respondent will have 2 working days (or a longer period if specified in writing by the Contracting Authority) to provide the necessary information to Canada. Failure to meet this deadline will result in the response being declared non-responsive.
 - b) **Extension of Time:** If additional time is required by the Respondent, the Contracting Authority may grant an extension in his or her sole discretion.

4.2 Technical Evaluation

a) **Mandatory Technical Criteria**

Each response will be reviewed to determine whether it meets the mandatory requirements of the ITQ. Any element of the ITQ identified with the words “must” or “mandatory” is a mandatory requirement. Responses that do not comply with each and every mandatory requirement will be declared non-responsive and be disqualified.

The mandatory requirements are described in [Annex A – Qualification Requirements](#) and will be evaluated individually on a simple pass/fail basis.

b) **Point-Rated Technical Criteria:**

Each response will be rated by assigning a score to the rated requirements, which are identified in the ITQ by the word “rated” or by reference to a score. Respondents who fail to submit complete responses with all the information requested by this ITQ will be rated accordingly. The rated requirements are described in [Annex A – Qualification Requirements](#).

4.3 Qualified Respondent:

To be declared a Qualified Respondent, a Respondent must:

- a) comply with all the requirements of the ITQ;
- b) meet all mandatory technical evaluation criteria at any time during the solicitation process; and
- c) obtain a rated ITQ Score that rank among the top 5 responsive Responses.

4.4 Basis of Qualification

Responses will be ranked based on the points received on the technical evaluation criteria. The response with the highest points will be ranked first; the response with the second highest points will be ranked second and so on. A Respondent will be declared “Qualified Respondent” if the conditions at 4.3 above are met. The Qualified Respondents will be allowed to participate in the next stage of this Collaborative Procurement Solution (CPS), RRR process. However, Canada reserves the right to re-evaluate the qualification of any Qualified Respondent at any time during the solicitation process. For example, if the Respondents no longer meets the requirements of this ITQ, it will no longer be a Qualified Respondent. Canada reserves the right to allow additional Qualified Respondents at the RRR stage up to the maximum of 5 top highest ranked responses, in accordance with 4.3.

4.1.4 Technical Evaluation Scoring

The Rated Technical Evaluation Score will be calculated as follows:

- a) Each Rated Technical Criteria will be scored separately.
- b) The Respondent’s ITQ Score will be the sum of its Scores.

The technical response should address clearly and in sufficient depth the points that are subject to the evaluation criteria against which the response will be evaluated. Simply repeating the statement contained in the ITQ is not sufficient.

Figure 1: Rated Technical Scorecard

Rated Technical Criteria	Criteria	Max Points
Additional Project References for workload migration services	R1	100
Additional Project References for transformation services	R2	100
Additional Project References for Public Sector clients	R3	100

Additional Project References for Canadian Public Sector clients	R4	100
Better level of understanding of the impact of quality migration services	R5	100
ITQ Score for Respondent's provided information.	Respondent Maximum Score	500

4.1.5 Ranking

The following scenario demonstrates the possible submission scoring combinations of an ITQ submission.

	Respondent #1	Respondent #2	Respondent #3	Respondent #4	Respondent #5	Respondent #6
ITQ Score	500	480	300	240	100	20
Ranking	1 st	2 nd	3 th	4 th	5 th	6 th

Responses will be ranked based on the points received on the technical evaluation criteria. The response with the highest points will be ranked first; the response with the second highest points will be ranked second and so on. A Respondent will be declared "Qualified Respondent" if the conditions at 4.3 of the ITQ are met.

In the example above, Respondents #1 to #5 have the 5 highest ranking scores. In this example Respondent #6 would not become a Qualified Respondent.

If more than one Respondent is ranked first/second/third/fourth/fifth because of identical Respondent ITQ Score, then Canada will break the tie by sequentially comparing the following criteria and the Respondent or the tied Respondents achieving the highest score for the identified criteria will be ranked the highest; and if still equal, proceed to the next criteria.

- a) R1;
- b) R2;
- c) R4;
- d) R3;
- e) R5; and,
- f) the matter will be decided through a coin toss in the presence of the tied Respondents.

If more than two respondents are tied, then tie breaks will be determined sequentially amongst the more than two tied Respondents. As Respondents are eliminated, only the remaining tied Respondents will move to the next tie break until a final tie break is determined.

4.5 ITQ Phase Second Qualification Round

- a) Government of Canada reserves the right, in its sole discretion, to conduct a second qualification round among the unsuccessful Respondents if, in government of Canada opinion, the first qualification round results in an insufficient number of Qualified Respondents.
- b) If government of Canada determines that unsuccessful Respondents will be given a second opportunity to qualify, government of Canada will provide written information to all

unsuccessful Respondents on the same day regarding the reasons they were unsuccessful during the first qualification round.

- c) Any Respondent who does not qualify as a result of any second qualification round conducted by government of Canada will not be given another opportunity to participate or be re-evaluated for any subsequent phases of this procurement process.

Annexes

ANNEX A – QUALIFICATION REQUIREMENTS

Response Form for Mandatory Experience Requirement	
Respondent	
Respondent's Name	
Respondent's Address	
Mandatory Experience Requirement	
The Respondent must provide a reference project demonstrating the Respondent's experience	
Reference Project for Mandatory Experience Requirement	
Entity under contract to Customer Organization to perform the reference project	
Project Name	
Project Duration (including start date, completion of implementation and end date, if applicable)	
Project Description (e.g. work performed, experienced gained)	
Demonstrate, using specific detailed examples, how the project specified meets all of the requirement statements stipulated under the Mandatory Requirements section	
Name of Customer Organization	
Primary Customer Organization Contact Name	
Primary Customer Organization Contact Telephone	
Primary Customer Organization Contact Email	
Backup Customer Organization Contact Name	
Backup Customer Organization Contact Telephone	
Backup Customer Organization Contact Email	

No	Mandatory Requirement	Respondent Response
M1	The Respondent must have at least 10 years of experience in Migration Services, as per the definitions in Annex C, as of the issue date of this document.	<p>Provide a list of projects that demonstrates the number of years of Migration Services experience.</p> <p>The referenced Client's projects must cover the 10 years with no more than 50 business days of gap within each year.</p>
M2	The Respondent must have at least 20 current North American IT Infrastructure Services customers, of which 10 must be located in Canada, as of the issue date of this document.	<p>Provide written confirmation of:</p> <ol style="list-style-type: none"> a) The number of current Infrastructure Services customers in North America and in Canada b) Customer names and corporate headquarters address c) Service dates from initiation to close-out d) The type of IT Infrastructure Services offered as per the definitions of IT Infrastructure Services in Annex C.
M3	<p>The Respondent must demonstrate their understanding of IT Infrastructure Services steady state operations and how the quality of migration activities may impact these steady state operations.</p> <p>The Respondent must demonstrate its level of understanding, at a minimum level of Satisfactory, in each the following two areas:</p> <ol style="list-style-type: none"> 1. Understanding of steady state operations; and 2. Understanding of how the quality of migration activities and their approach for mitigating any potential risks in migration activities may impact these steady state operations. <p>The demonstrated level of understanding in each of the two areas will be assessed using Annex E.</p>	<p>The Respondent must demonstrate compliance with this criterion by providing a detailed and comprehensive description (maximum 10 letter-sized pages) of their understanding, including:</p> <ol style="list-style-type: none"> 1. Of steady state IT Infrastructure Services operations; and 2. Of how the quality of migration activities and their approach for mitigating any potential risks in migration activities may impact these steady state operations.

No	Mandatory Requirement	Respondent Response
M4	<p>The Respondent must have experience delivering at least 5 workload migration projects in the last 5 years as of the issue date of this document, that involved consolidation of enterprise workloads into shared services or enterprise-level infrastructure. The scope of work must have included the following:</p> <ul style="list-style-type: none"> a) Migrating and testing, involving at least 300 applications across multiple data centres b) Moving workloads off end-of-life hardware at the source facility to the latest hardware version at the target facility c) Performing Physical to Virtual (P2V) as well as Virtual to Virtual (V2V) migrations d) Forklifting IT equipment from source facility to target facility <p>The net contract value of each referenced project must be at least \$10M CAD.</p> <p>The Respondent must have been the Prime Contractor accountable for successful project delivery.</p> <p>At least one reference project must be for a Public Sector client.</p>	<p>The substantiation required for M4 cannot simply be a repetition of the mandatory requirement but must explain and demonstrate how the Respondent meets the requirement. Respondents can provide Statements of Work or Project Plans to support to supplement their responses.</p> <p>Where Canada determines that the substantiation is not complete, the Respondent will be declared non-compliant. The substantiation may refer to additional documentation submitted with the Response. It is requested that Respondents indicate where in the Response the reference material can be found, including the title of the document, and the page and paragraph numbers.</p>

No	Mandatory Requirement	Respondent Response
M5	<p>The Respondent must have participated in large service transformation engagements in at least 3 projects in the last 5 years, as of the issue date of this document, that included the following:</p> <ul style="list-style-type: none"> a) Assessment of workloads for migration to any of the Cloud Deployment Models (public cloud, hybrid cloud, private cloud and non-cloud) and any of the Cloud Service Models (IaaS, PaaS, SaaS) b) Migration of workload to any of the Cloud Deployment Models and any of the Cloud Service Models, including user migration and data migration where required c) Supporting the migration from project phase to steady state operations d) Collaboration with a client in terms of application/system integration, remediation and redesign e) Client support in non-technical areas, including but not limited to transformation management, people change management, governance, communications, training, etc. f) Providing technical solutions to integrate cloud services. <p>The net contract value of each referenced project must be at least \$2M CAD.</p> <p>At least one reference project must be for a Public Sector client.</p>	<p>The substantiation required for M5 cannot simply be a repetition of the mandatory requirement but must explain and demonstrate how the Service Provider meets the requirement.</p> <p>Respondent must provide sample artefacts/templates from referenced projects (Respondent to remove any confidential information from the samples).</p> <p>Where Canada determines that the substantiation is not complete, the Respondent will be declared non-compliant. The substantiation may refer to additional documentation submitted with the Response It is requested that Respondents indicate where in the Response the reference material can be found, including the title of the document, and the page and paragraph numbers.</p>
M6	<p>The Respondent must have documentation that details the Respondent's proposed methodologies and toolsets that have been deployed as standard practice for migration projects similar to services required in this ITQ.</p> <ul style="list-style-type: none"> a. The proposed methodologies and toolsets must have been utilized for a single data centre migration of at least 300 workloads; OR b. The proposed methodologies and toolsets must have been utilized to migrate a workload that supported at least 10,000 users; AND c. The proposed methodologies and tools must have been used across multiple migration projects; AND d. Respondent must describe two (2) recent instances (no earlier than 2015) where the proposed methodologies and toolsets contributed to the client's successful migration into a shared services facility and/or cloud. 	<p>Respondent to provide documentation that summarizes the methodologies, toolsets and processes, and briefly describe the lessons learned from past deployments and how they contributed to maturation of the Respondent's methodologies and processes.</p> <p>Respondent to provide sample artefacts/templates from past projects (Respondent to remove any confidential information from the samples).</p>

No	Mandatory Requirement	Respondent Response
M7	The Respondent must, on the closing date of this ITQ, hold a valid Facility Security Clearance at the level of SECRET, issued by the Canadian Industrial Security Directorate (CISD), Public Works and Government Services Canada (PWGSC).	Respondent to provide security clearance file number from Public Services and Procurement Canada (PSPC) for the corporate security clearance. It is requested that Respondents identify the page number(s) within the Response where the certifications can be located. Page numbers: _____

No	Rated Criteria	Submission and Participation Requirements	Scoring Allocation	Max Score
R1	The Respondent should have more than 5 Project References in M4.	The Respondent should demonstrate compliance with this criterion by providing the supporting documentation such as extracts from their system of records. The supporting documentation must be accurate and auditable.	For each Project Reference above 5 - 20 points.	100
R2	The Respondent should have more than 3 Project References in M5.	The Respondent should demonstrate compliance with this criterion by providing the supporting documentation such as extracts from their system of records. The supporting documentation must be accurate and auditable.	For each Project Reference above 3 - 20 points.	100
R3	The Respondent's Project References from M4 or M5 should be for Public Sector clients.	The Respondent should demonstrate compliance with this criterion by providing the supporting documentation such as extracts from their system of records. The supporting documentation must be accurate and auditable.	2 Public Sector clients = 40 pts 3 Public Sector clients = 60 pts 4 Public Sector clients = 80 pts 5 or more Public Sector clients = 100 pts	100
R4	The Respondent's Project References from M4 or M5 should be for Canadian Public Sector clients.	The Respondent should demonstrate compliance with this criterion by providing the supporting documentation such as extracts from their system of records. The supporting documentation must be accurate and auditable.	2 Canadian Public Sector clients = 40 pts 3 Canadian Public Sector clients = 60 pts 4 Canadian Public Sector clients = 80 pts 5 or more Canadian Public Sector clients = 100 pts	100
R5	The Respondent should demonstrate a level of understanding and completeness above Satisfactory in M3.	The Respondent should demonstrate compliance with this criterion in M3.	Demonstrated Level of Understanding and Completeness from M3 for each of the two areas: Exceptional = 50 pts Very Good = 25 pts	100

No	Rated Criteria	Submission and Participation Requirements	Scoring Allocation	Max Score
Total Score				500

ANNEX B – PRELIMINARY SECURITY REQUIREMENTS CHECKLIST (SRCL)



Contract Number / Numéro du contrat P2P 28475
Security Classification / Classification de sécurité UNCLASSIFIED

SECURITY REQUIREMENTS CHECK LIST (SRCL) LISTE DE VÉRIFICATION DES EXIGENCES RELATIVES À LA SÉCURITÉ (LVERS)

PART A - CONTRACT INFORMATION / PARTIE A - INFORMATION CONTRACTUELLE			
1. Originating Government Department or Organization / Ministère ou organisme gouvernemental d'origine Shared Services Canada	2. Branch or Directorate / Direction générale ou Direction Security		
3. a) Subcontract Number / Numéro du contrat de sous-traitance	3. b) Name and Address of Subcontractor / Nom et adresse du sous-traitant		
4. Brief Description of Work / Brève description du travail Workload Migration (WLM) Program and Projects			
5. a) Will the supplier require access to Controlled Goods? Le fournisseur aura-t-il accès à des marchandises contrôlées? <input checked="" type="checkbox"/> No / Non <input type="checkbox"/> Yes / Oui			
5. b) Will the supplier require access to unclassified military technical data subject to the provisions of the Technical Data Control Regulations? Le fournisseur aura-t-il accès à des données techniques militaires non classifiées qui sont assujetties aux dispositions du Règlement sur le contrôle des données techniques? <input checked="" type="checkbox"/> No / Non <input type="checkbox"/> Yes / Oui			
6. Indicate the type of access required / Indiquer le type d'accès requis			
6. a) Will the supplier and its employees require access to PROTECTED and/or CLASSIFIED information or assets? Le fournisseur ainsi que les employés auront-ils accès à des renseignements ou à des biens PROTÉGÉS et/ou CLASSIFIÉS? (Specify the level of access using the chart in Question 7. c) (Préciser le niveau d'accès en utilisant le tableau qui se trouve à la question 7. c) <input type="checkbox"/> No / Non <input checked="" type="checkbox"/> Yes / Oui			
6. b) Will the supplier and its employees (e.g. cleaners, maintenance personnel) require access to restricted access areas? No access to PROTECTED and/or CLASSIFIED information or assets is permitted. Le fournisseur et ses employés (p. ex. nettoyeurs, personnel d'entretien) auront-ils accès à des zones d'accès restreintes? L'accès à des renseignements ou à des biens PROTÉGÉS et/ou CLASSIFIÉS n'est pas autorisé. <input checked="" type="checkbox"/> No / Non <input type="checkbox"/> Yes / Oui			
6. c) Is this a commercial courier or delivery requirement with no overnight storage? S'agit-il d'un contrat de messagerie ou de livraison commerciale sans entreposage de nuit? <input checked="" type="checkbox"/> No / Non <input type="checkbox"/> Yes / Oui			
7. a) Indicate the type of information that the supplier will be required to access / Indiquer le type d'information auquel le fournisseur devra avoir accès			
Canada <input checked="" type="checkbox"/>	NATO / OTAN <input type="checkbox"/>	Foreign / Étranger <input type="checkbox"/>	
7. b) Release restrictions / Restrictions relatives à la diffusion			
No release restrictions Aucune restriction relative à la diffusion <input checked="" type="checkbox"/>	All NATO countries Tous les pays de l'OTAN <input type="checkbox"/>	No release restrictions Aucune restriction relative à la diffusion <input type="checkbox"/>	
Not releasable À ne pas diffuser <input type="checkbox"/>	Restricted to: / Limité à: <input type="checkbox"/>	Restricted to: / Limité à: <input type="checkbox"/>	
Specify country(ies) / Préciser le(s) pays:	Specify country(ies) / Préciser le(s) pays:	Specify country(ies) / Préciser le(s) pays:	
7. c) Level of information / Niveau d'information			
PROTECTED A PROTÉGÉ A <input type="checkbox"/>	NATO UNCLASSIFIED NATO NON CLASSIFIÉ <input type="checkbox"/>	PROTECTED A PROTÉGÉ A <input type="checkbox"/>	
PROTECTED B PROTÉGÉ B <input type="checkbox"/>	NATO RESTRICTED NATO DIFFUSION RESTREINTE <input type="checkbox"/>	PROTECTED B PROTÉGÉ B <input type="checkbox"/>	
PROTECTED C PROTÉGÉ C <input type="checkbox"/>	NATO CONFIDENTIAL NATO CONFIDENTIEL <input type="checkbox"/>	PROTECTED C PROTÉGÉ C <input type="checkbox"/>	
CONFIDENTIAL CONFIDENTIEL <input type="checkbox"/>	NATO SECRET NATO SECRET <input type="checkbox"/>	CONFIDENTIAL CONFIDENTIEL <input type="checkbox"/>	
SECRET SECRET <input checked="" type="checkbox"/>	COSMIC TOP SECRET COSMIC TRÈS SECRET <input type="checkbox"/>	SECRET SECRET <input type="checkbox"/>	
TOP SECRET TRÈS SECRET <input type="checkbox"/>		TOP SECRET TRÈS SECRET <input type="checkbox"/>	
TOP SECRET (SIGINT) TRÈS SECRET (SIGINT) <input type="checkbox"/>		TOP SECRET (SIGINT) TRÈS SECRET (SIGINT) <input type="checkbox"/>	

TBS/SCT 350-103(2004/12)

Security Classification / Classification de sécurité UNCLASSIFIED
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Contract Number / Numéro du contrat P2P 28475
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PART A (continued) / PARTIE A (suite)

8. Will the supplier require access to PROTECTED and/or CLASSIFIED COMSEC information or assets?
Le fournisseur aura-t-il accès à des renseignements ou à des biens COMSEC désignés PROTÉGÉS et/ou CLASSIFIÉS?
If Yes, indicate the level of sensitivity.
Dans l'affirmative, indiquer le niveau de sensibilité : No / Non Yes / Oui

9. Will the supplier require access to extremely sensitive INFOSEC information or assets?
Le fournisseur aura-t-il accès à des renseignements ou à des biens INFOSEC de nature extrêmement délicate?
Short Title(s) of material / Titre(s) abrégé(s) du matériel : No / Non Yes / Oui
Document Number / Numéro du document :

PART B - PERSONNEL (SUPPLIER) / PARTIE B - PERSONNEL (FOURNISSEUR)

10. a) Personnel security screening level required / Niveau de contrôle de la sécurité du personnel requis

<input type="checkbox"/> RELIABILITY STATUS COTE DE FIABILITÉ	<input type="checkbox"/> CONFIDENTIAL CONFIDENTIEL	<input checked="" type="checkbox"/> SECRET SECRET	<input type="checkbox"/> TOP SECRET TRÈS SECRET
<input type="checkbox"/> TOP SECRET - SIGINT TRÈS SECRET - SIGINT	<input type="checkbox"/> NATO CONFIDENTIAL NATO CONFIDENTIEL	<input type="checkbox"/> NATO SECRET NATO SECRET	<input type="checkbox"/> COSMIC TOP SECRET COSMIC TRÈS SECRET
<input type="checkbox"/> SITE ACCESS ACCÈS AUX EMPLACEMENTS			

Special comments:
Commentaires spéciaux : _____

NOTE: If multiple levels of screening are identified, a Security Classification Guide must be provided.
REMARQUE : Si plusieurs niveaux de contrôle de sécurité sont requis, un guide de classification de la sécurité doit être fourni.

10. b) May unscreened personnel be used for portions of the work?
Du personnel sans autorisation sécuritaire peut-il se voir confier des parties du travail? No / Non Yes / Oui
If Yes, will unscreened personnel be escorted?
Dans l'affirmative, le personnel en question sera-t-il escorté? No / Non Yes / Oui

PART C - SAFEGUARDS (SUPPLIER) / PARTIE C - MESURES DE PROTECTION (FOURNISSEUR)

INFORMATION / ASSETS / RENSEIGNEMENTS / BIENS

11. a) Will the supplier be required to receive and store PROTECTED and/or CLASSIFIED information or assets on its site or premises?
Le fournisseur sera-t-il tenu de recevoir et d'entreposer sur place des renseignements ou des biens PROTÉGÉS et/ou CLASSIFIÉS? No / Non Yes / Oui

11. b) Will the supplier be required to safeguard COMSEC information or assets?
Le fournisseur sera-t-il tenu de protéger des renseignements ou des biens COMSEC? No / Non Yes / Oui

PRODUCTION

11. c) Will the production (manufacture, and/or repair and/or modification) of PROTECTED and/or CLASSIFIED material or equipment occur at the supplier's site or premises?
Les installations du fournisseur serviront-elles à la production (fabrication et/ou réparation et/ou modification) de matériel PROTÉGÉ et/ou CLASSIFIÉ? No / Non Yes / Oui

INFORMATION TECHNOLOGY (IT) MEDIA / SUPPORT RELATIF À LA TECHNOLOGIE DE L'INFORMATION (TI)

11. d) Will the supplier be required to use its IT systems to electronically process, produce or store PROTECTED and/or CLASSIFIED information or data?
Le fournisseur sera-t-il tenu d'utiliser ses propres systèmes informatiques pour traiter, produire ou stocker électroniquement des renseignements ou des données PROTÉGÉS et/ou CLASSIFIÉS? No / Non Yes / Oui

11. e) Will there be an electronic link between the supplier's IT systems and the government department or agency?
Disposera-t-on d'un lien électronique entre le système informatique du fournisseur et celui du ministère ou de l'agence gouvernementale? No / Non Yes / Oui



PART C - (continued) / PARTIE C - (suite)

For users completing the form manually use the summary chart below to indicate the category(ies) and level(s) of safeguarding required at the supplier's site(s) or premises.

Les utilisateurs qui remplissent le formulaire manuellement doivent utiliser le tableau récapitulatif ci-dessous pour indiquer, pour chaque catégorie, les niveaux de sauvegarde requis aux installations du fournisseur.

For users completing the form online (via the Internet), the summary chart is automatically populated by your responses to previous questions.

Dans le cas des utilisateurs qui remplissent le formulaire en ligne (par Internet), les réponses aux questions précédentes sont automatiquement saisies dans le tableau récapitulatif.

SUMMARY CHART / TABLEAU RÉCAPITULATIF

Category / Catégorie	PROTECTED / PROTÉGÉ			CLASSIFIED / CLASSIFIÉ			NATO				COMSEC							
	A	B	C	CONFIDENTIAL / CONFIDENTIEL	SECRET	TOP SECRET / TRÈS SECRET	NATO RESTRICTED / NATO DIFFUSION RESTREINTE	NATO CONFIDENTIAL / NATO CONFIDENTIEL	NATO SECRET	COSMIC TOP SECRET / COSMIC TRÈS SECRET	PROTECTED / PROTÉGÉ			CONFIDENTIAL / CONFIDENTIEL	SECRET	TOP SECRET / TRÈS SECRET		
											A	B	C					
Information / Assets / Renseignements / Biens / Production																		
IT Media / Support TI / IT Link / Lien électronique																		

12. a) Is the description of the work contained within this SRCL PROTECTED and/or CLASSIFIED? No / Non Yes / Oui
 La description du travail visé par la présente LVERS est-elle de nature PROTÉGÉE et/ou CLASSIFIÉE?

If Yes, classify this form by annotating the top and bottom in the area entitled "Security Classification".
 Dans l'affirmative, classifiez le présent formulaire en indiquant le niveau de sécurité dans la case intitulée « Classification de sécurité » au haut et au bas du formulaire.

12. b) Will the documentation attached to this SRCL be PROTECTED and/or CLASSIFIED? No / Non Yes / Oui
 La documentation associée à la présente LVERS sera-t-elle PROTÉGÉE et/ou CLASSIFIÉE?

If Yes, classify this form by annotating the top and bottom in the area entitled "Security Classification" and indicate with attachments (e.g. SECRET with Attachments).
 Dans l'affirmative, classifiez le présent formulaire en indiquant le niveau de sécurité dans la case intitulée « Classification de sécurité » au haut et au bas du formulaire et indiquer qu'il y a des pièces jointes (p. ex. SECRET avec des pièces jointes).



Contract Number / Numéro du contrat P2P 28475
Security Classification / Classification de sécurité unclass

PART D - AUTHORIZATION / PARTIE D - AUTORISATION			
13. Organization Project Authority / Chargé de projet de l'organisme			
Name (print) - Nom (en lettres moulées) Terry Feltham		Title - Titre Senior Director	Signature
Telephone No. - N° de téléphone 613-862-6016	Facsimile No. - N° de télécopieur	E-mail address - Adresse courriel terry.feltham@canada.ca	Date May 15, 2018
14. Organization Security Authority / Responsable de la sécurité de l'organisme			
Name (print) - Nom (en lettres moulées) Marc Primeau		Title - Titre DDSO - SSC	Signature
Telephone No. - N° de téléphone 613-960-3340	Facsimile No. - N° de télécopieur	E-mail address - Adresse courriel	Date MAY 29 2018
15. Are there additional instructions (e.g. Security Guide, Security Classification Guide) attached? Des instructions supplémentaires (p. ex. Guide de sécurité, Guide de classification de la sécurité) sont-elles jointes?			
			<input type="checkbox"/> No / Non <input type="checkbox"/> Yes / Oui
16. Procurement Officer / Agent d'approvisionnement			
Name (print) - Nom (en lettres moulées)		Title - Titre	Signature Lipski, Sarah <small>Digitally signed by Lipski, Sarah Date: 2018.07.31 13:32:19 -0400</small>
Telephone No. - N° de téléphone	Facsimile No. - N° de télécopieur	E-mail address - Adresse courriel	Date
17. Contracting Security Authority / Autorité contractante en matière de sécurité			
Name (print) - Nom (en lettres moulées)		Title - Titre	Signature Laverdure, Cynthia <small>Digitally signed by Laverdure, Cynthia Date: 2018.06.25 09:22:48 -0400</small>
Telephone No. - N° de téléphone	Facsimile No. - N° de télécopieur	E-mail address - Adresse courriel	Date

29/05/2018

ANNEX C – DEFINITION OF TERMS

Term	Definition
Data Collection & Discovery	Gathering, organizing and analyzing technical and functional information that will help categorize the workloads residing in the various data centers.
Documentation	Creating project documentation such as configuration guides, run books, training manuals etc. for comprehensive knowledge capture and transfer to the post migration Data Centre on-going, steady state SSC Operations Team.
IT infrastructure services	IT infrastructure refers to the composite hardware, software, network resources and services required for the existence, operation and management of an enterprise IT environment.
Migration Planning & Execution	Planning & performing a ‘factory-based’ migration comprising repeatable steps that can be applied across all workload categories; (i.e.; moving applications from one data centre to another).
Migration Services	Process of transferring and deploying an existing workload including physical IT infrastructure, applications, databases and other software / hardware assets and data to another similar or transformed (e.g. cloud) environment.
Migration Support Services	<p>Services required in migrating the workloads from the source environment to the target state environment following the 7-step methodology (described in Section 1.2):</p> <ul style="list-style-type: none"> ▪ Program initiation ▪ Discovery and assessment ▪ Planning and design ▪ Site / environment preparation ▪ Deployment ▪ Decommissioning & hand off
Public Sector	<p>Means governments and all publicly controlled or publicly funded agencies that deliver public programs, goods or services.</p> <p>Public sector organizations usually exist at four levels:</p> <ul style="list-style-type: none"> • International (multistate entities or partnerships) • National (an independent state) • Regional (a province/state within a national state) • Local (a municipal-level body such as city or county) <p>For the purpose of this document, the public sector is limited to these two types of organizations:</p> <p>Core government consists of a governing body with a defined territorial authority. Core governments include all departments, ministries, or branches of the government that are integral parts of the structure, and are accountable to and report directly to the central authority — the legislature, council, cabinet, or executive head.</p> <p>Agencies consist of public organizations that are clearly a part of the government and deliver public programs, goods, or services, but that exist as separate organizations in their own right — possibly as legal entities — and operate with a partial degree of operational independence. They often, but not necessarily, are headed by a board of directors, commission, or other appointed body.</p>

Term	Definition
	Adapted from The Institute of Internal Auditors (IIA). https://na.theiia.org/standards-guidance/Public%20Documents/Public%20Sector%20Definition.pdf
Workloads	A workload consists of an application that runs on a computer and serves requests. There are two types of workloads: workloads that can be executed at any time in batch mode, and workloads that need to be executed in real time.

ANNEX D – ACRONYMS

Acronym	Description
CPV	Collaborative Procurement Vehicle
GC	Government of Canada
IM	Information Management
IT	Information Technology
ITQ	Invitation to Qualify
NATO	North Atlantic Treaty Organization
OGD	Other Government Department
RRR	Review, Refine Requirements
SSC	Shared Services Canada

ANNEX E – LEVEL OF UNDERSTANDING & COMPLETENESS CRITERIA RATING GRID

The following evaluation guide reflects Respondent’s understanding and completeness of requirements.

Level of Understanding and Completeness	Description
EXCEPTIONAL understanding / completeness	<p>Respondent demonstrates excellence in their degree of understanding and completeness in their response to the requirement.</p> <p>Response:</p> <ul style="list-style-type: none"> a) has exceeded expectations for the requirement; b) provided a level of detail beyond expectations; c) demonstrated strengths, no errors, weaknesses or omissions; d) where applicable, has tailored all responses to the Project; and/or e) is highly consistent with the remainder of the Respondent’s response.
COMPREHENSIVE understanding / completeness	<p>Respondent demonstrates a high degree of understanding and completeness in their response to the requirement.</p> <p>Response:</p> <ul style="list-style-type: none"> a) has fully addressed the requirement; b) provided a significant level of detail; c) has some minor errors, risks, weaknesses or omissions, which may be acceptable as offered; d) where applicable, has tailored the majority of its responses to the Project; and/or e) is consistent with the remainder of the Respondent’s response.
ADEQUATE understanding / completeness	<p>Respondent demonstrates an expected degree of understanding and completeness in their response to the requirement.</p> <p>Response:</p> <ul style="list-style-type: none"> a) has generally addressed the requirement; b) provided an acceptable level of detail; c) has some errors, risks, weaknesses or omissions, which can be corrected/overcome with minimal effort; d) where applicable, has some minor tailoring of its responses to the Project; and/or e) is consistent along with some minor inconsistency with sections of the Respondent’s response.
MARGINAL understanding / completeness	<p>Respondent demonstrates a limited degree of understanding and completeness in their response to of the requirement.</p> <p>Response:</p> <ul style="list-style-type: none"> a) has partially addressed the requirement; b) has provided a minimal level of detail; c) has some errors, risks, weaknesses or omissions, which are possible to correct/overcome with a material effort; d) where applicable, has minimal tailored its responses to the Project; and/or e) has some consistency along with some major inconsistency with sections of the Respondent’s response.
INSUFFICIENT understanding /completeness	<p>Respondent demonstrates a highly limited to no degree of understanding and completeness in their response to the requirement.</p> <p>Response:</p> <ul style="list-style-type: none"> a) has not addressed the requirement; b) has not provided a sufficient level of detail;

Level of Understanding and Completeness	Description
	<ul style="list-style-type: none">c) has numerous errors, risks, weaknesses or omissions, which are very difficult to correct/overcome and make acceptable;d) where applicable, has not tailored its response to the Project; and/ore) is almost entirely or completely inconsistent with the remainder of the Respondent's response.

Forms

FORM 1 – RESPONSE SUBMISSION FORM

Invitation to Qualify electronically No. [Insert No.] Response Submission Form			
Respondent's full legal name <i>In the case of a joint venture, please identify all members.</i>			
Authorized Representative of Respondent for evaluation purposes (e.g., clarifications)	Name		
	Title		
	Address		
	Telephone #		
	Fax #		
Respondent's Procurement Business Number (PBN) <i>Please see SSC's Standard Instructions. Please make sure that your PBN matches the legal name under which you have submitted your response. If it does not, the Respondent will be determined based on the legal name provided, not based on the PBN, and the Respondent will be required to submit the PBN that matches the legal name of the Respondent.</i>			
Former Public Servants <i>Please see the Section of SSC's Standard Instructions entitled "Former Public Servants" for more information.</i> <i>If you are submitting a response as a joint venture, please provide this information for each member of the joint venture.</i>	Is the Respondent a Former Public Servant in receipt of a pension as defined in SSC's Standard Instructions? If yes, provide the information required by the Section in SSC's Standard Instructions entitled "Former Public Servant"	Yes	
		No	
	Is the Respondent a Former Public Servant who received a lump sum payment under the terms of the work force adjustment directive? If yes, provide the information required by the Section in SSC's Standard Instructions entitled "Former Public Servant"	Yes	
		No	
Requested language for future communications regarding this procurement process – <i>please indicate either French or English</i>			
Requested Canadian province or territory for applicable laws			
Respondent's Proposed Site or Premises Requiring Safeguard Measures and document safeguarding security level	Street Address with Unit/Apartment, if applicable		
	City		
	Province/Territory/State		
	Postal Code/Zip Code		
	Country		
Security Clearance Level of Respondent <i>Please ensure that the security clearance matches the legal name of the Respondent. If it does not, the security clearance is not valid for the Respondent.</i>	Clearance Level		
	Date Granted		
	Issuing Entity (PWGSC, RCMP, etc.)		
	Legal name of entity to which clearance issued		
On behalf of the Respondent, by signing below, I confirm that I have read the entire ITQ, including the documents incorporated by reference into the ITQ, and I certify and agree that: <ol style="list-style-type: none"> 1. The Respondent considers itself and its products able to meet all the mandatory requirements described in the ITQ; 2. All the information provided in the response is complete, true and accurate; and 3. The Respondent agrees to be bound by all the terms and conditions of this ITQ, including the documents incorporated by reference into it. 			
Signature of Authorized Representative of Respondent			

SHARED SERVICES CANADA

Standard Instructions for Procurement Documents

No. 1.0

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SHARED SERVICES CANADA

Standard Instructions for Solicitations No. 1.0

When these Standard Instructions are incorporated by reference into any Shared Services Canada (SSC) solicitation, they form part of that solicitation as though they were expressly set out in it in full. Bidders should review the entire solicitation, including these Standard Instructions, carefully in order to ensure they submit compliant bids.

1. Standard Instructions for All Procurement Documents

1.1 Questions and Communications

- a) **Single Point of Contact:** To ensure the integrity of the competitive procurement process, questions and other communications regarding the solicitation must be directed only to the Contracting Authority identified in the solicitation. Failure to comply with this requirement may result in the bid being declared non-compliant.
- b) **Deadline for Asking Questions:** Unless otherwise indicated in the solicitation, all questions and comments regarding the solicitation must be submitted by email to the Contracting Authority no later than 10 calendar days before the closing date. Questions received after that time may not be answered.
- c) **Content of Questions:** Bidders should reference as accurately as possible the numbered item of the solicitation to which the question relates. Bidders should explain each question in sufficient detail in order to allow Canada to provide an accurate answer. Any questions that a bidder believes include proprietary information must be clearly marked “proprietary” at each relevant item. Items identified as proprietary will be treated as such unless Canada determines that the question is not of a proprietary nature. Canada may edit the questions or may request that the bidder do so, so that the proprietary nature of the question is eliminated, and the edited question and answer can be provided to all bidders. Questions not submitted in a form that can be provided to all bidders may not be answered by Canada.
- d) **Improvements to the Specifications:** If bidders believe that the specifications contained in the solicitation could be improved technically or technologically (or could result in greater savings if certain changes were made), bidders are invited to make suggestions, in writing, to the Contracting Authority. Bidders should clearly outline the suggested improvement as well as the reasons for the suggestion. Canada will have the right to accept or reject any or all suggestions and will make any changes through an amendment to the solicitation.
- e) **Publication of Answers:** To ensure the consistency and quality of information provided to bidders, significant questions and the answers will be posted on the Government Electronic Tendering Service (GETS) as an amendment to the solicitation. In the alternative, if the solicitation was originally circulated directly to suppliers, these answers will be provided to the same suppliers directly by email.

1.2 Solicitation Documents

- a) **Publication:**

- i) SSC will normally make its procurement documents available for download through the Government Electronic Tendering Service (GETS). However, if SSC has established a suppliers' list (e.g., by pre-qualifying certain suppliers), SSC may make the procurement documents available directly to those pre-qualified suppliers, rather than making them available through the GETS. Also, for certain requirements subject to the National Security Exception, documents may not be published on the GETS in order to preserve the confidentiality of the requirement.
 - ii) SSC is not responsible for and will not assume any liabilities whatsoever for the information found on websites of third parties. If a Notice of Proposed Procurement, solicitation or related documentation published on the GETS is amended, SSC will not be sending notifications to bidders. Instead, SSC will post all amendments, including significant questions received and the answers on the GETS. Bidders are solely responsible for consulting the GETS regularly for the most up-to-date information. SSC will not be liable for any oversight by the bidder, nor for notification services offered by a third party. In the alternative, if the solicitation was originally circulated directly to suppliers by email, any amendments will be provided to the same suppliers directly by email.
- b) **Entire Requirement:** The solicitation documents contain all the requirements relating to the solicitation. Any other information or documentation provided to or obtained by a bidder from any source are not relevant. The term "Work" means all the activities, services, goods, equipment, matters and things required to be done, delivered or performed by the successful bidder under any resulting contract.
 - c) **Previous Requirements:** Bidders should not assume that specifications or practices from previous procurements or contracts will continue to apply, unless they are described in the solicitation. Bidders should also not assume that their existing capabilities meet the requirements of the solicitation simply because they have met previous requirements.
 - d) **Conflict between Documents:** If there is a conflict between these Standard Instructions and the main body of the solicitation, the main body of the solicitation will prevail.

1.3 Applicable Laws

This procurement process and any resulting contract will be interpreted and governed, and the relations between the parties determined, by the laws in force in one of the provinces or territories of Canada. Each bidder may indicate in its Bid Submission Form which of the provinces or territories it wishes to apply. If the bidder does not indicate which province or territory it wishes to apply, the laws of the Province of Ontario will apply automatically.

1.4 The Bidder

- a) **Definition of Bidder:** In the solicitation, "bidder" means the person or entity (or, in the case of a joint venture, the persons or entities) submitting a bid. It does not include the parent, subsidiaries or other affiliates of the bidder, or its subcontractors.
- b) **Legal Capacity:** The bidder must have the legal capacity to contract. If the bidder is a sole proprietorship, a partnership or a corporate body, the bidder must provide, if requested by the Contracting Authority, any requested supporting documentation indicating the laws under which it is registered or incorporated, together with the registered or corporate name of the bidder and its place of business. This also applies to each entity submitting a bid as a joint venture.
- c) **Joint Venture Bidders:** A joint venture is an association of two or more parties who combine their money, property, knowledge, expertise or other resources in a single joint business

enterprise to submit a bid together. A bidder that is a joint venture must indicate clearly that it is a joint venture and provide the following information:

- i) the name of each member of the joint venture;
- ii) the Procurement Business Number of each member of the joint venture;
- iii) the name of the representative member of the joint venture (i.e., the member chosen by the other members to act on their behalf, if applicable); and
- iv) the name of the joint venture, if applicable.

If this information is not clearly provided in the bid, the bidder must provide the information on request by the Contracting Authority. Canada may require that the bid and any resulting contract be signed by all the members of the joint venture unless one member has been appointed to act on behalf of all members of the joint venture. The Contracting Authority may, at any time, require that each member of the joint venture confirm that the representative member has been appointed with full authority to act as its representative for the purposes of the solicitation and any resulting contract. If a contract is awarded to a joint venture, all members of the joint venture will be jointly and severally or solidarily liable for the performance of any resulting contract.

- d) **Bids not Assignable or Transferable:** Substitute bidders will not be accepted. The bidder will not be permitted to assign or transfer its bid.
- e) **Procurement Business Number:** Bidders are required to have a Procurement Business Number (PBN) before the award of any resulting instrument (whether it is a contract, standing offer, etc.). Suppliers may register for a PBN online at [Supplier Registration Information](#). For non-Internet registration, suppliers may contact the InfoLine at 1-800-811-1148 to obtain the telephone number of the nearest Supplier Registration Agent.
- f) **Submission of Ownership and Control Information:** If the solicitation concerns a procurement that is subject to the National Security Exception under Canada's trade agreements, the bidder must provide, if requested by the Contracting Authority, the following information as well as any other requested information related to the ownership and control of the bidder, its owners, its management and any "related" (see definition below) corporations and partnerships:
 - i) an organization chart for the bidder showing all related corporations and partnerships;
 - ii) a list of all the bidder's shareholders and/or partners, as applicable; if the bidder is a subsidiary, this information must be provided for each parent corporation or partnership, up to the ultimate owner(s); and
 - iii) a list of all the bidder's directors and officers, together with each individual's home address, date of birth, birthplace and citizenship(s); if the bidder is a subsidiary, this information must be provided for each parent corporation or partnership, up to the ultimate owner(s).

In the case of a joint venture bidder, this information must be provided for each member of the joint venture. The Contracting Authority may also require that this information be provided in respect of any subcontractors specified in a bid. For the purposes of this section, a corporation or partnership will be considered related to another party if:

- (A) they are "related persons" or "affiliated persons" according to the Canada *Income Tax Act*;

- (B) the entities have now or in the two years before the closing date had a fiduciary relationship with one another (either as a result of an agency arrangement or any other form of fiduciary relationship); or
- (C) the entities otherwise do not deal with one another at arm's length, or each of them does not deal at arm's length with the same third party.

1.5 Bid Costs

Canada will not reimburse any bidder for costs incurred to prepare or submit a bid. These costs, as well as any costs incurred by bidders in relation to the evaluation of the bid, are the sole responsibility of bidders. Any expenses that the bidder incurs in relation to any resulting contract or other instrument prior to the award of that instrument are entirely at the risk of the bidder.

1.6 Conference for Interested Suppliers

If the solicitation states that a conference for interested suppliers will be held, the following applies:

- a) The solicitation will indicate the place, date and time for the conference.
- b) At the conference, aspects of the requirement outlined in the solicitation will be reviewed and suppliers will be able to raise questions.
- c) Bidders are requested to communicate with the Contracting Authority before the conference to indicate if they will attend the conference. Bidders should provide to the Contracting Authority, by email, the names of the representative(s) who will be attending and a list of issues they wish to discuss at least 3 working days before the conference.
- d) A maximum of 4 representatives from each bidder may attend the conference. The bidder's representatives may include one or more subcontractors.
- e) Canada will issue an amendment to the solicitation if there are any clarifications or changes to the solicitation discussed at or resulting from the conference.
- f) Canada recommends that all bidders participate in the conference, but bidders can submit a bid regardless of whether or not they attend the conference.

1.7 Site Visit

If the solicitation states that a site visit will be held, the following applies:

- a) The solicitation will indicate the place, date and time for the site visit.
- b) The solicitation will indicate whether the site visit is optional or mandatory. If the site visit is optional, bidders can submit a bid regardless of whether or not they attend the site visit. If the site visit is mandatory, only bidders that attend the site visit are eligible to submit a bid.
- c) Bidders are requested to communicate with the Contracting Authority before the site visit to indicate if they will attend the site visit. Bidders should provide to the Contracting Authority, by email, the names of the representative(s) who will be attending at least 3 working days before the site visit.
- d) A maximum of 4 representatives from each bidder may attend the site visit. The bidder's representatives may include one or more subcontractors.
- e) Bidders who do not confirm their intention to attend and provide the name(s) of the representative(s) who will attend as required will not be allowed access to the site.

- f) Canada will issue an amendment to the solicitation if there are any clarifications or changes to the solicitation resulting from the site visit.
- g) Bidders may be asked to sign an attendance form at the site visit.

1.8 Bids

- a) **Submission in Sections:** Canada requests that each bidder submit its bid in the following separate sections, as applicable:
 - i) Technical Bid;
 - ii) Financial Bid; and
 - iii) Certifications.
- b) **Products Bid:** Unless otherwise specified in the solicitation, all products bid must be products in current production by the bidder or by the applicable manufacturer. Claims in a bid that a future upgrade or release of any of product included in the bid will meet the mandatory requirements of the solicitation, where the upgrade or release is not available on the closing date, will not be considered.
- c) **Prices and Financial Bid:**
 - i) Canada requests that the bidder include prices only in its financial bid.
 - ii) Unless otherwise indicated in the solicitation, bidders must include a single, firm, all-inclusive price in each cell requiring an entry in the pricing tables.
 - iii) Unless the solicitation specifically contemplates bids in foreign currency, all prices must be quoted in Canadian dollars. If the solicitation does not contemplate bids in foreign currency, and the bid is unclear regarding the currency used, Canada will treat the quoted prices as being in Canadian dollars.
 - iv) Unless otherwise indicated in the solicitation, bidders' prices must exclude any applicable taxes and will be evaluated on that basis.
 - v) If the bidder wishes to provide an item at no cost, the bidder should insert \$0.00 in the applicable pricing cell.
 - vi) Unless otherwise indicated in the solicitation, the bidder should prepare its financial bid on the basis that every line item with a price can be ordered separately.
 - vii) The financial bid must include all costs for the requirement described in the solicitation for the entire resulting contract period, including any option years. The identification of all necessary equipment, software, peripherals, cabling and components required to meet the requirements of the solicitation and the associated costs of these items is the sole responsibility of the bidder.
- d) **Format for each Section:** Canada requests that bidders follow these format guidelines:
 - i) use 8.5 x 11 inch paper;
 - ii) use a numbering system that corresponds to the solicitation;
 - iii) include a title page at the front of each section of the bid that includes the title, date, solicitation number, bidder's name and address and contact information of its representative; and

- iv) include a table of contents.
- e) **Signature of Bid:** Canada requires that each bid be signed by the bidder or by an authorized representative of the bidder. If a bid is submitted by a joint venture, it must be signed in accordance with the Subsection above entitled “**Joint Venture Bidders**”. If the bid is not signed at the time it is submitted, the bidder must sign the bid if requested by the Contracting Authority.
- f) **Canada’s Policy on Green Procurement:** In April 2006, Canada issued a policy directing federal departments and agencies to take the necessary steps to incorporate environmental considerations into the procurement process. To assist Canada in reaching its objectives, Canada requests that bidders use paper containing fibre certified as originating from a sustainably-managed forest and/or containing a minimum of 30% recycled content.
- g) **Bid Validity Period:** By submitting a bid, the bidder agrees that its bid will remain open for acceptance at least 60 days from the closing date of the solicitation, unless otherwise specified in the solicitation. If the solicitation is an Invitation to Qualify, there is no validity period and Canada will assume that all respondents wish to qualify unless they withdraw in writing.
- h) **Extensions to the Bid Validity Period:** Canada may seek an extension of the bid validity period from all compliant bidders in writing at least 48 hours before the end of the bid validity period. If the extension is accepted by all compliant bidders, Canada will continue with the evaluation of the bids. If the extension is not accepted by all compliant bidders, Canada will, at its sole discretion, either continue with the evaluation only of the bids that have been extended or cancel the solicitation.
- i) **Language of Bid:** Bid documents and supporting information may be submitted in either English or French.
- j) **Property of Canada:** Every bid received by SSC, whether received on time or not (and regardless of the format in which the bid is received), will become the property of Canada and will not be returned. A bidder may mark any portions of its bid that it considers to be confidential. All bids are subject to the provisions of the *Access to Information Act* and any other applicable laws.
- k) **Bids Must Be Complete:** Unless otherwise specified in the solicitation, Canada will evaluate only the documentation provided with the bid. Canada will not consider information such as references to website addresses where additional information can be found, or technical manuals or brochures not submitted with the bid.

1.9 Security Clearance – General Requirements

- a) **Security Clearance Requirements:** The bidder must meet the security clearance requirements described in the solicitation. The solicitation will indicate whether the bidder must meet these requirements on the closing date, or before a contract is awarded. If the solicitation does not indicate when the requirement must be met, the requirements must be met before a contract is awarded.
- b) **Timing:** Bidders should take steps to obtain the required security clearance promptly. If the security clearance requirements are required before the award of a contract, then any delay in the award of a contract to allow the successful bidder to obtain the required clearance will be at the sole discretion of SSC.
- c) **PWGSC Conducts Clearance Process:** SSC has an arrangement with the Department Public Works and Government Services to process security clearances, and does not control the process itself. It can be a lengthy process and bidders should initiate it as soon as

possible. For additional information on security requirements, Bidders should refer to the Industrial Security Program website at <http://ssi-iss.tpsgc-pwgsc.gc.ca/index-eng.html>.

- d) **Joint Venture Bidder:** Unless otherwise specified in the solicitation, in the case of a joint venture bidder, each member of the joint venture must meet the security requirements.

1.10 Bidder Responsibilities

Each bidder is responsible for:

- a) obtaining clarification of the requirements contained in the solicitation, if necessary, before submitting a bid;
- b) preparing its bid in accordance with the instructions contained in the solicitation;
- c) submitting a complete bid by the closing date and time;
- d) properly addressing and submitting its bid;
- e) ensuring that the bid clearly indicates the bidder's name, address, and contact information for the bidder's representative, as well as the solicitation number;
- f) providing a comprehensible and sufficiently detailed bid, including all requested pricing details, that will permit a complete evaluation in accordance with the criteria set out in the solicitation.

1.11 General Rights of Canada

In addition to any other rights described in the solicitation, Canada has the right to:

- a) reject any or all bids received in response to the solicitation;
- b) enter into negotiations with bidders on any or all aspects of their bids;
- c) accept any bid in whole or in part without negotiations;
- d) cancel the solicitation at any time;
- e) reissue the solicitation;
- f) if no compliant bids are received and the requirement is not substantially modified, reissue the solicitation by inviting only those suppliers who submitted bids in response to the solicitation to submit new bids within a period designated by Canada; and
- g) negotiate with the sole compliant bidder to ensure best value to Canada.

1.12 Conduct of the Evaluation

- a) **Assessment of Bids:**
 - i) Bids will be assessed in accordance with all the requirements described in the solicitation, including the evaluation criteria.
 - ii) If the bid solicitation describes several steps in the evaluation process, Canada may conduct steps of the evaluation in parallel. Even though the evaluation and selection will be conducted in steps, the fact that Canada has proceeded to a later step does not mean that Canada has conclusively determined that the bidder has successfully passed all the previous steps.

- iii) Each bid will be reviewed to determine whether it meets the mandatory requirements of the solicitation. Any element of the solicitation identified with the words “**must**” or “**mandatory**” is a mandatory requirement. Bids that do not comply with each and every mandatory requirement will be declared non-compliant and be disqualified. Once a bid has been declared non-compliant, Canada will have no obligation to evaluate the bid further.
 - iv) If the solicitation includes rated requirements, then each bid will be rated by assigning scores to the rated requirements, which are identified in the solicitation by the word “**rated**” or by reference to a score. Bidders who fail to submit complete bids with all the information requested by the solicitation will be rated accordingly.
- b) **Evaluation Team:** An evaluation team composed of representatives of Canada will evaluate the bids. Canada may hire any independent consultant, or use any Government resources, to evaluate any bid. Not all members of the evaluation team will necessarily participate in all aspects of the evaluation.
- c) **Discretionary Rights during Evaluation:** In conducting its evaluation of the bids, Canada may, but will have no obligation to, do the following:
 - i) request additional information substantiating the compliance of the bid with any mandatory requirement, if that substantiation was not required to be included in the bid submitted on the closing date;
 - ii) seek clarification or verification from bidders regarding any or all information provided by them with respect to the solicitation;
 - iii) contact any or all references supplied by bidders to verify and validate any information submitted by either bidders or their references (if contact information for references is not required to be included in the bid submitted on the closing date, the bidder must provide that information during evaluation upon request by the Contracting Authority);
 - iv) request, before award of any contract, specific information with respect to any bidder’s legal status;
 - v) conduct a survey of any bidder’s facilities and/or examine their technical, managerial, and financial capabilities to determine if they are adequate to meet the requirements of the solicitation and adequate to perform the Work (as described in any resulting contract clauses included in the solicitation);
 - vi) correct any error in the extended pricing of bids by using unit pricing and correct any error in quantities in bids to reflect the quantities stated in the solicitation; in the case of an error in the extension of prices, the unit price will be used;
 - vii) if the pricing tables provided to bidders include any formulae, Canada may re-input the prices provided by any bidder into a fresh table, if Canada believes that the formulae may no longer be functioning properly in the version submitted by that bidder;
 - viii) treat any blank pricing cell in any pricing tables provided by bidders as \$0.00. Canada may request that the bidder confirm that the price is, in fact, \$0.00. No bidder will be permitted to add or change a price as part of this confirmation. Any bidder who does not confirm that the price for a blank item is \$0.00 will be declared non-compliant;
 - ix) verify any information provided by bidders through independent research, use of any government resources, or by contacting third parties; and
 - x) interview, at the sole cost of the bidder, any bidder and/or any or all of the resources proposed by the bidder to fulfill any requirement of the solicitation, for the purpose of

determining whether the resource meets the requirements set out in the solicitation (if contact information for individual resources is not required to be included in the bid submitted on the closing date, the bidder must provide that information during evaluation upon request by the Contracting Authority).

- d) **Time to Respond:** Bidders will have the number of days specified in the request by the Contracting Authority to comply with any request for clarification, verification or additional information. Unless the bid solicitation specifies another time for responding, the following time periods apply:
- i) **Requests for Clarifications:** If Canada seeks clarification or verification or additional information from the bidder about its bid, the bidder will have 2 working days (or a longer period if specified in writing by the Contracting Authority) to provide the necessary information to Canada. Depending on the nature of the request, failure to meet this deadline may result in the bid being declared non-compliant.
 - ii) **Requests for Survey:** If Canada wishes to survey the bidder's facilities, the bidder must make its facilities available for this purpose within 5 working days of a request by the Contracting Authority.
- e) **Extension of Time to Respond:** If additional time is requested by a bidder, the Contracting Authority may grant an extension in his or her sole discretion.
- f) **Evaluation of Joint Venture Experience:**
- i) If the bidder is a joint venture with existing experience as that joint venture, it may submit the experience that it has obtained as that joint venture.

Example: A bidder is a joint venture consisting of members L and M. A solicitation requires that the bidder demonstrate experience providing maintenance and help desk services for a period of 24 months to a customer with at least 10,000 users. As a joint venture (consisting of members L and M), the bidder has previously done this work. This bidder can use this experience to meet the requirement (even if neither L nor M has met this experience requirement on its own). If member L obtained this experience while in a joint venture with a third party N, however, that experience cannot be used because the third party N is not part of the joint venture that is bidding.
 - ii) A joint venture bidder may rely on the experience of one of its members to meet any given technical criterion of this solicitation. Joint venture members cannot pool their abilities with other joint venture members to satisfy a single technical criterion of this solicitation. However, a joint venture member can pool its individual experience with the experience of the joint venture itself.

Example A: A bidder is a joint venture consisting of members X, Y and Z. If a solicitation requires: (a) that the bidder have 3 years of experience providing maintenance service, and (b) that the bidder have 2 years of experience integrating hardware with complex networks, then each of these two requirements can be met by a different member of the joint venture. However, for a single criterion, such as the requirement for 3 years of experience providing maintenance services, the bidder cannot indicate that each of members X, Y and Z has one year of experience, totaling 3 years. Such a response would be declared non-compliant.

Example B: A bidder is a joint venture consisting of members A and B. If a solicitation requires that the bidder demonstrate experience providing resources for a minimum number of 100 billable days, the bidder may demonstrate that experience by submitting one of the following:

- (A) Contracts all signed by A;
 - (B) Contracts all signed by B; or
 - (C) Contracts all signed by A and B in joint venture;
 - (D) Contracts signed by A and contracts signed by A and B in joint venture; or
 - (E) Contracts signed by B and contracts signed by A and B in joint venture,
- that collectively show a minimum of 100 billable days of providing resources.
- iii) Wherever substantiation of a criterion is required, the bidder is requested to indicate which joint venture member satisfies the requirement. If the bidder has not identified which joint venture member satisfies any given requirement, the Contracting Authority will provide an opportunity to the bidder to submit this information during the evaluation period. If the bidder does not submit this information within the period set by the Contracting Authority, its bid will be declared non-compliant.
 - iv) Any bidder with questions regarding the way in which a joint venture bid will be evaluated should submit their questions as early as possible during the solicitation period.

1.13 Canada's Right to Require a Demonstration

- a) Canada may, but will have no obligation to, require that the top-ranked bidder (identified after the financial evaluation) demonstrate any of the features, functionalities or capabilities described in the solicitation or in its bid, in order to permit Canada to verify its compliance with the requirements of the solicitation.
- b) If required by Canada, the demonstration must be conducted, at no cost to Canada, at a location in Canada agreed to by the Contracting Authority.
- c) Canada will provide at least 5 working days of notice before the scheduled date for the demonstration. The demonstration must be conducted during normal business hours, to be determined by the Contracting Authority. Once the demonstration has begun, it must be completed within 2 working days.
- d) Canada will pay its own travel and salary costs associated with any demonstration.
- e) Despite the written bid, if Canada determines during a demonstration that any aspect of the top-ranked bidder's proposed solution does not meet the mandatory requirements of the solicitation, the bid will be declared non-compliant. If there are rated requirements in the solicitation, the following applies:
 - i) Canada may, as a result of a demonstration, reduce the top-ranked bidder's score on any rated requirement, if the demonstration indicates that the score provided to the top-ranked bidder on the basis of its written bid is not validated by the demonstration;
 - ii) The top-ranked bidder's score will not be increased as a result of any demonstration; and
 - iii) If the top-ranked bidder's score is reduced by the demonstration, Canada will reassess the ranking of all bidders.

If the top-ranked bidder is disqualified or is no longer the top-ranked bidder for any reason, the next-ranked compliant bidder will become the top-ranked bidder and will be subject to this Section.

1.14 Canada's Right to Require the Submission of a Sample

- a) Canada may, but will have no obligation to, require that the top-ranked bidder (identified after the financial evaluation) provide a sample of the goods that it has bid (or goods that will form part of its solution), to allow Canada to verify compliance of the product or solution with any of the requirements of the solicitation or described in the bid by testing or examining the sample.
- b) If required by Canada, the sample must be delivered, at no cost to Canada, to a location in Canada specified by the Contracting Authority, within 5 working days of the Contracting Authority's request. The bidder must provide the Contracting Authority with all passwords or other information required in order to test and examine the sample. Canada may request that the bidder attend at the testing or examination of the sample.
- c) Despite the written bid, if Canada determines as a result of testing or examining the sample that the top-ranked bidder's proposed product or solution does not meet the mandatory requirements of the solicitation, the bid will be declared non-compliant. If there are rated requirements in the solicitation, the following applies:
 - i) Canada may, as a result of examining the sample, reduce the top-ranked bidder's score on any rated requirement, if the examination of the sample indicates that the score provided to the top-ranked bidder on the basis of its written bid is not validated by the examination;
 - ii) The top-ranked bidder's score will not be increased as a result of the examination of any sample; and
 - iii) If the top-ranked bidder's score is reduced by the examination of the sample, Canada will reassess the ranking of all bidders.

If the top-ranked bidder is disqualified or is no longer the top-ranked bidder for any reason, the next-ranked compliant bidder will become the top-ranked bidder and will be subject to this Section.
- d) Unless otherwise indicated, Canada will return the sample to the bidder (or make the sample available for pick-up) after the solicitation process is completed. If requested, and the examination or testing of the sample involved deploying the sample in circumstances in which Canada's data was stored on the sample, the bidder must work with Canada to remove any of Canada's data from the sample.

1.15 Requirements related to Previous Corporate Experience of the Bidder

If the solicitation requires that the bid demonstrate previous experience of the bidder, the following applies unless otherwise specified in the solicitation. The previous experience will only be awarded points or considered to demonstrate the required experience in the following circumstances:

- a) the experience must have been obtained by (i.e., the relevant work must have been completed by) the bidder itself. Work performed by any proposed subcontractor or any affiliate of the bidder or any corporate predecessor will not be evaluated, unless (with respect to a corporate predecessor) the bidder can demonstrate that:
 - i) the corporate predecessor amalgamated with one or more other corporations to form the bidder or another corporate predecessor that meets the requirements set out in this Subsection (a); or
 - ii) the bidder acquired all or substantially all of the assets and personnel of the corporate predecessor that were involved in completing the work related to the experience.

Canada may request additional information about corporate predecessors during evaluation.

- b) the work was completed by the closing date;
- c) the bid includes, as a minimum, the name of an individual from the customer reference who will act as a reference; and
- d) if more examples of previous experience (e.g., multiple projects) are provided in the bid than were requested by the solicitation, Canada will ask the bidder which one(s) to evaluate. If the bidder does not respond within the time allocated by the Contracting Authority, Canada will decide in its discretion which one(s) will be evaluated.

1.16 Requirements relating to Résumés

If the solicitation requires the submission of résumés for individual resources, the following applies unless otherwise specified in the solicitation:

- a) Proposed resources must be employees of the bidder or employees of a subcontractor. In the alternative, proposed resources may be independent contractors to whom the bidder would subcontract a portion of the Work, but in this case they must have confirmed to the bidder that they are willing to participate in the bid and to perform the work if a contract is awarded. Canada may require further information in this regard during the evaluation, including confirmation from individual resources regarding their status.
- b) For educational requirements for a particular degree, designation or certificate, Canada will only consider educational programmes that were successfully completed by the resource by the closing date. If the degree, designation or certification was issued by an educational institution outside of Canada, the bidder must provide a copy of the results of the academic credential assessment and qualification recognition service issued by an agency or organization recognized by the Canadian Information Centre for International Credentials (CICIC).
- c) For requirements relating to professional designation or membership, the resource must have the required designation or membership by the closing date and must continue, where applicable, to be a member in good standing of the profession or membership throughout the evaluation period and resulting contract period. Where the designation or membership must be demonstrated through a certification, diploma or degree, the document must be current, valid and issued by the entity specified in the solicitation. If the entity is not specified, the issuer must have been an accredited or otherwise recognized body, institution or entity at the time the document was issued. If the degree, diploma or certification was issued by an educational institution outside of Canada, the bidder must provide a copy of the results of the academic credential assessment and qualification recognition service issued by an agency or organization recognized by the Canadian Information Centre for International Credentials (CICIC).
- d) For work experience, Canada will not consider experience gained as part of an educational programme, except for experience gained through a formal co-operative programme at a post-secondary institution.
- e) For any requirements that specify a particular time period (e.g., 2 years) of work experience, SSC will disregard any information about experience if the bid does not include the relevant dates (month and year) for the experience claimed (i.e., the start date and end date). Canada will evaluate only the duration that the resource actually worked on a project or projects (from his or her start date to end date), instead of the overall start and end date of a project or a combination of projects in which a resource participated.

- f) For work experience to be considered by Canada, the bid must not simply indicate the title of the individual's position, but must demonstrate that the resource has the required work experience by explaining the responsibilities and work performed by the individual while in that position. In situations in which a proposed resource worked at the same time on more than one project, the duration of any overlapping time period will be counted only once toward any requirements that relate to the individual's length of experience.

1.17 Evaluation Procedures for Customer Reference Checks

- a) Unless otherwise provided in the solicitation, Canada may choose, in its discretion, to conduct one or more customer reference checks.
- b) Canada will conduct reference checks in writing by email (unless the contact person for the reference is only available by telephone). Canada will send all email reference check requests to contacts supplied by the bidders on the same day using the email address(es) provided in the bid (in the case of any telephone reference checks, Canada will contact the reference as soon as possible after email reference checks have been sent, but it may not occur on the same day).
- c) If the information that Canada seeks to confirm with a reference is mandatory, then Canada will declare the bid non-compliant if the response from the contact person at the reference is not received within 5 working days of the date that Canada's email was sent (or within 5 working days of leaving a voicemail message for a telephone reference).
- d) If the information that Canada seeks to confirm with a reference relates to a rated requirement, then Canada will not award any points if the response from the contact person at the reference is not received within 5 working days of the date that Canada's email was sent (or within 5 working days of leaving a voicemail message for a telephone reference).
- e) On the third working day after sending out the reference check request, if Canada has not received a response, Canada will notify the bidder by email, to allow the bidder to contact its reference directly to ensure that it responds to Canada within 5 working days. If the individual named by a bidder is unavailable when required during the evaluation period, the bidder may provide the name and email address of an alternate contact person from the same customer. Bidders will only be provided with this opportunity once for each customer, and only if the originally named individual is unavailable to respond (i.e., the bidder will not be provided with an opportunity to submit the name of an alternate contact person if the original contact person indicates that he or she is unwilling or unable to respond). The 5 working days will not be extended to provide additional time for the new contact to respond.
- f) Wherever information provided by a reference differs from the information supplied by the bidder, the information supplied by the reference will be the information evaluated.
- g) Points will not be allocated and/or a bidder will not meet any mandatory experience requirement (as applicable) if:
 - i) the customer reference states he or she is unable or unwilling to provide the information requested; or
 - ii) the customer reference is not a customer of the bidder itself (for example, the customer cannot be the customer of an affiliate of the bidder or a subcontractor to the bidder instead of being a customer of the bidder itself), unless the solicitation provides otherwise.

Nor will points be allocated or a mandatory requirement be met if the customer is itself an affiliate or other entity that does not deal at arm's length with the bidder.

1.18 Evaluation Procedures for Proposed Equivalent Products

- a) If the solicitation states that bidders must propose equipment that is specified by brand name, model and/or part number in order to ensure compatibility, interoperability and/or interchangeability with existing equipment owned by Canada, this Section applies regarding the evaluation of those products.
- b) Products that are equivalent in form, fit, function and quality that are fully compatible, interchangeable, and interoperable with the existing equipment owned by Canada will be considered if the bidder:
 - i) clearly designates in its bid the brand name, model and/or part number of the proposed equivalent product;
 - ii) demonstrates in the written bid that the proposed equivalent is fully compatible, interoperates with, and is interchangeable with the item(s) specified in the solicitation;
 - iii) provides complete specifications and descriptive technical documentation for each equivalent item proposed;
 - iv) substantiates the compliance of its proposed equivalent by demonstrating that it meets all mandatory performance criteria that are specified in the solicitation; and
 - v) clearly identifies those areas in the specifications and descriptive technical documentation that demonstrate the equivalence of the proposed equivalent product.
- c) If requested during evaluation, the bidder must submit a sample of any proposed equivalent product to the Contracting Authority for testing.
- d) If requested during evaluation, the bidder must provide a demonstration of its proposed equivalent product.
- e) Proposed equivalent products will be declared non-compliant if:
 - i) the bid fails to provide all the information required to allow the Contracting Authority to evaluate the equivalency of the proposed equivalent, including additional information requested by the Contracting Authority during the evaluation to supplement the information submitted in the bid (Note: it is the responsibility of the bidder to include all information required to evaluate equivalency as described above; however, all bidders acknowledge that Canada will have the right, but not the obligation, to request any additional information during the evaluation that it requires to make a determination regarding equivalency);
 - ii) the Contracting Authority determines that the proposed equivalent fails to meet or exceed the mandatory requirements specified in the solicitation; or
 - iii) the Contracting Authority determines that the proposed equivalent is not equivalent in form, fit, function or quality to the item(s) specified in the solicitation or that the proposed equivalent is not fully compatible, interoperable and interchangeable with any existing equipment owned by Canada that is specified in the solicitation.

1.19 Substitution of a Proposed Resource during Evaluation

- a) If the bidder is unable to provide the services of an individual named in its bid due to the death, sickness, extended leave (including parental leave or disability leave), retirement, resignation or dismissal for cause of that individual, the bidder may propose a substitute to the Contracting Authority, by providing:

- i) the reason for the substitution with substantiating documentation acceptable to the Contracting Authority;
 - ii) the name, qualifications and experience of a proposed replacement; and
 - iii) proof that the proposed replacement has the required security clearance granted by Canada, if applicable.
- b) No more than one substitute will be considered for any given resource proposed in the bid prior to contract award. In response to the bidder's proposed substitution, the Contracting Authority may decide in its sole discretion either to:
- i) set aside the bid and give it no further consideration; or
 - ii) evaluate the replacement in accordance with the requirements of the solicitation in the place of the original resource as if that replacement had originally been proposed in the bid, with any necessary adjustments being made to the evaluation results, including the rank of the bid vis-à-vis other bids.
- c) If no substitute is proposed, or the proposed substitute does not meet the requirements of the solicitation, the Contracting Authority will disqualify the bid.

1.20 Rejection of a Bid not Offering Good Value and Price Justification

- a) Canada may reject any bid if, in Canada's opinion, the bid does not offer good value to Canada.
- b) If Canada receives only one compliant bid, the bidder must provide one or more (as requested) of the following forms of price justification, if requested by the Contracting Authority:
 - i) a current published price list indicating the percentage discount available to Canada;
 - ii) a copy of paid invoices for the same or similar quality and quantity of the goods, services or both sold to other customers;
 - iii) a price breakdown showing the cost of direct labour, direct materials, purchased items, engineering and plant overheads, general and administrative overhead, transportation, etc., and profit;
 - iv) price or rate certifications; or
 - v) any other supporting documentation requested by the Contracting Authority.

The bidder should provide this information within a reasonable period of time, not to exceed 10 working days, unless the Contracting Authority has granted an extension.

1.21 Rejection for Failure to Pass Financial Capability Assessment

- a) Canada may reject any bid if, in Canada's opinion, the bidder does not have the financial capability to perform the Work described in the resulting contract clauses of the solicitation.
- b) To determine the bidder's financial capability, the Contracting Authority may, by written notice to the bidder, require the submission of some or all of the financial information detailed below during the evaluation of bids. The bidder must provide the following information to the Contracting Authority within 15 working days of the request or any longer period specified by the Contracting Authority in the notice:

- i) Audited financial statements, if available, or the unaudited financial statements (prepared by the bidder's outside accounting firm, if available, or prepared in-house if no external statements have been prepared) for the bidder's last three fiscal years, or for the years that the bidder has been in business if this is less than three years. The financial statements must include, at a minimum, the Balance Sheet, the Statement of Retained Earnings, the Income Statement and any notes to the statements.
- ii) If the date of the financial statements in Subsection (i) above is more than five months before the date of the request for information by the Contracting Authority, the bidder must also provide, unless this is prohibited by legislation for public companies (in the relevant jurisdiction where the bidder was legally formed), the last quarterly financial statements (consisting of a Balance Sheet and a year-to-date Income Statement), as of two months before the date on which the Contracting Authority requests this information.
- iii) If the bidder has not been in business for at least one full fiscal year, the following must be provided:
 - (A) the opening Balance Sheet on commencement of business (in the case of a corporation, the date of incorporation); and
 - (B) the last quarterly financial statements (consisting of a Balance Sheet and a year-to-date Income Statement) as of two months before the date on which the Contracting Authority requests this information.
- iv) A certification from the Chief Financial Officer or an authorized signing officer of the bidder that the financial information provided is complete and accurate.
- v) A confirmation letter from all of the financial institution(s) that have provided short-term financing to the bidder outlining the total of lines of credit granted to the bidder and the amount of credit that remains available and not drawn upon as of one month prior to the date on which the Contracting Authority requests this information.
- vi) A detailed monthly Cash Flow Statement covering all the bidder's activities (including the requirement subject to the solicitation) for the first two years of the requirement that is the subject of the solicitation, unless this is prohibited by legislation (in the relevant jurisdiction where the bidder was legally formed). This statement must detail the bidder's major sources and amounts of cash and the major items of cash expenditures on a monthly basis, for all the bidder's activities. All assumptions made should be explained as well as details of how cash shortfalls will be financed.
- vii) A detailed monthly Project Cash Flow Statement covering the first two years of the requirement that is the subject of the solicitation, unless this is prohibited by legislation (in the relevant jurisdiction where the bidder was legally formed). This statement must detail the bidder's major sources and amounts of cash and the major items of cash expenditures, for the requirement, on a monthly basis. All assumptions made should be explained as well as details of how cash shortfalls will be financed.
- c) **Joint Venture:** If the bidder is a joint venture, the financial information required by the Contracting Authority must be provided by each member of the joint venture and each member must itself be financially capable.
- d) **Subsidiary:** If the bidder is a subsidiary of another company, then any financial information required by the Contracting Authority by Subsection (b) must also be provided by each level of parent company, up to and including the ultimate parent company. The financial information of a parent company does not satisfy the requirement for the provision of the financial information of the bidder. However, if the bidder is a subsidiary of a company and,

in the normal course of business, the required financial information is not generated separately for the subsidiary, the financial information of the parent company must be provided. If Canada determines that the bidder is not financially capable but the parent company is, or if Canada is unable to perform a separate assessment of the bidder's financial capability because its financial information has been combined with its parent's, Canada may, in its sole discretion, award the contract to the bidder on the condition that one or more parent companies grant a performance guarantee to Canada.

- e) **Financial Information Already on File at the Department of Public Works and Government Services:** SSC sometimes retains either the Department of Public Works and Government Services (DPWGS) or a third party to conduct financial capability assessments for SSC solicitations. In situations in which SSC confirms that PWGSC is conducting the financial capability assessment, then the bidder is not required to resubmit any financial information requested by the Contracting Authority that is already on file at the DPWGS with the Contract Cost Analysis, Audit and Policy Directorate of the Policy, Risk, Integrity and Strategic Management Sector, provided that within the above-noted time frame:

- i) the bidder identifies to the Contracting Authority in writing the specific information that is on file and the requirement for which this information was provided; and
- ii) the bidder authorizes the use of the information for this requirement.

It is the bidder's responsibility to confirm with the Contracting Authority that this information is on file with the DPWGS. By doing so, the bidder consents to the DPWGS sharing this information with SSC.

- f) **Other Information:** Canada may request from the bidder any other information that Canada may require to conduct a complete financial capability assessment of the bidder.
- g) **Confidentiality:** If the bidder provides the information required above to Canada in confidence while indicating that the disclosed information is confidential, then Canada will treat the information in a confidential manner to the extent permitted by the *Access to Information Act*, Subsections 20(1)(b) and (c).
- h) **Security:** In determining the bidder's financial capability to fulfill this requirement, Canada may consider any security the bidder is capable of providing, at the bidder's sole expense (for example, an irrevocable letter of credit from a registered financial institution drawn in favour of Canada, a performance guarantee from a third party, or some other form of security, as determined by Canada).

1.22 Rejection of a Bid due to Conflict of Interest or Unfair Advantage

- a) **Conflict of Interest or Unfair Advantage:** In order to protect the integrity of the procurement process, Canada may reject a bid if:
- i) the bidder, any of its subcontractors, or any of their respective employees or former employees was involved in any manner in the preparation of the solicitation or in any situation of conflict of interest or appearance of conflict of interest; or
 - ii) the bidder, any of its subcontractors, or any of their respective employees or former employees had access to information related to the solicitation that was not available to other bidders and that would, in Canada's opinion, give or appear to give the bidder an unfair advantage.

Bidders who are in doubt about a particular situation should contact the Contracting Authority during the question period for the solicitation. By submitting a bid, the bidder represents that it does not consider itself to be in conflict of interest nor to have an unfair advantage. The

bidder acknowledges that it is within Canada's sole discretion to determine whether a conflict of interest, unfair advantage or an appearance of conflict of interest or unfair advantage exists.

- b) **Previous Experience:** The experience acquired by a bidder who is providing or has provided the same or similar goods and services described in the solicitation to Canada in the past will not, in itself, be considered by Canada as conferring an unfair advantage or creating a conflict of interest.
- c) **Making Representations:** If Canada intends to reject a bid under this section, the Contracting Authority will inform the bidder and provide the bidder an opportunity to make representations before Canada makes a final decision. The Contracting Authority will provide the bidder with a minimum of 5 working days to make its representations, which will normally be required in writing.

1.23 Rejection of a Bid due to National Interest or Security Considerations

If the solicitation concerns a procurement that is subject to the National Security Exception under Canada's trade agreements, Canada reserves the right to reject a bid if Canada is of the opinion that awarding the contract to the bidder could be injurious to the national interest or to national security.

1.24 Rejection of a Bid Prejudicing the Integrity and Fairness of the Process

- a) SSC reserves the right to reject a bid if, in its opinion, there is sufficient evidence suggesting that the bidder has engaged in bid rigging or has otherwise colluded in the preparation of the bid. SSC's finding in this regard is not binding on the Competition Bureau or other departments. By participating in the solicitation process, the bidder agrees that SSC will not be liable for rejecting a bid on this basis, provided that SSC's decision was reasonable in light of the information considered at the time the decision was made.
- b) SSC also reserves the right to reject a bid if, in its opinion, the inclusion of that bid in the evaluation has the effect of prejudicing the integrity and fairness of the procurement process (e.g., by distorting the evaluation or by causing an outcome that would not reasonably have been expected under prevailing market conditions or would not provide good value to Canada).
- c) If Canada intends to reject a bid under this Section, the Contracting Authority will inform the bidder and provide the bidder an opportunity to make representations before making a final decision. The Contracting Authority will provide the bidder with a minimum of 5 working days to make its representations, which will normally be required in writing.

1.25 Contract Award & Media Communications

- a) All contract awards are subject to Canada's internal approvals process, which includes a requirement to approve funding in the amount of any proposed contract. Despite the fact that the bidder may have been recommended for contract award, a contract will only be awarded if internal approval is granted according to Canada's internal policies. If approval is not granted, no contract will be awarded.
- b) The bidder agrees not to make any media announcements about the award of a contract without coordinating the announcement with the Contracting Authority.

2. Certifications

2.1 Deemed Certifications from Each Bidder

The following certifications are deemed to be provided by each bidder by virtue of submitting a bid, subject to any contrary indication in the solicitation. If a bid expressly indicates that the bidder is not providing these certifications, or the bid indicates that the certification is untrue, that bid will be declared non-compliant.

- a) **Equipment and Software is “Off-the-Shelf”:** Any equipment and software bid to meet this requirement must be “off-the-shelf” (unless otherwise stated in the solicitation), meaning that each item of equipment and software is commercially available and requires no further research or development and is part of an existing product line with a field-proven operational history (that is, it has not simply been tested in a laboratory or experimental environment). If any of the equipment or software bid is a fully compatible extension of a field-proven product line, it must have been publicly announced on or before the closing date. By submitting a bid, the bidder is certifying that all the equipment and software bid is off-the-shelf.
- b) **System is “Off-the-Shelf”:** Any system bid to meet this requirement must be “off-the-shelf” (unless otherwise stated in the solicitation), meaning that the equipment and software comprising any system bid must consist of standard equipment and software that are commercially available and require no further research or development. Together, this equipment and software must form part of an existing system with a field-proven operational history (that is, it has not simply been tested in a laboratory or experimental environment). If any of the equipment or software comprising the system bid is a fully compatible extension of a field-proven product line, it must have been publicly announced on or before the closing date. By submitting a bid, the bidder is certifying that any system bid is off-the-shelf.
- c) **Bidder’s Proposed Resources will be Available:** By submitting a bid, the bidder certifies that, if it is awarded a contract as a result of the solicitation, every individual proposed in its bid will be available to perform the Work as required by Canada’s representatives and at the time specified in the solicitation or agreed to with Canada’s representatives.
- d) **Bidder has Verified Information about its Proposed Resources:** By submitting a bid, the bidder certifies that all the information provided in the résumés and supporting material submitted with its bid, particularly the information pertaining to education, achievements, experience and work history, has been verified by the bidder to be true and accurate. Furthermore, the bidder warrants that every individual proposed by the bidder for the requirement is capable of performing the Work described in the resulting contract.
- e) **Resources who are not Employees of the Bidder:** If a bidder has proposed any individual resource who is not an employee of the bidder, by submitting a bid, the bidder certifies that it has the permission from that individual to propose his/her services in relation to the Work to be performed and to submit his/her résumé to Canada. The bidder must, upon request from the Contracting Authority, provide a written confirmation, signed by the individual, of the permission given to the bidder and of the resource’s availability. Failure to comply with the request may result in the bid being declared non-compliant.

2.2 Federal Contractors Program for Employment Equity

- a) The Respondent must provide the Contracting Authority with a completed Federal Contractors Program for Employment Equity Certification before contract award. If the Respondent is a joint venture, the bidder must provide the Contracting Authority with this certification for each member of the joint venture. Bidders are requested to provide this certification in their Bid Submission Form.
- b) By submitting a bid, the bidder certifies that the bidder (and each of the bidder’s members, if the bidder is a joint venture), is not named on the Federal Contractors Program (FCP) for employment equity “FCP Limited Eligibility to Bid” list (http://www.labour.gc.ca/eng/standards_equality/eq/emp/fcp/list/inelig.shtml) available from

Employment and Social Development Canada (ESDC). Canada will have the right to declare a bid non-compliant if the bidder (or any member of the bidder, if the bidder is a joint venture) appears on the “FCP Limited Eligibility to Bid” list at the time of contract award.

- c) This information will not always be requested in an ITQ. For any ITQ, respondents should consult the ITQ and the Response Submission Form.

2.3 Former Public Servants

- a) **TB Policy:** Contracts awarded to former public servants (FPS) in receipt of a pension or of a lump sum payment receive special scrutiny, in order to ensure fairness in the spending of public funds. To comply with Treasury Board policies and directives on contracts with FPS, bidders must provide the information required below before contract award. Bidders are requested to provide this information in their Bid Submission Form.

- b) **Definitions:** For the purposes of this Section,

“**former public servant**” is any former member of a department as defined in the *Financial Administration Act*, a former member of the Canadian Armed Forces or a former member of the Royal Canadian Mounted Police. A former public servant may be:

- i) an individual;
- ii) an individual who has incorporated;
- iii) a partnership of former public servants; or
- iv) a sole proprietorship or entity where the affected individual has a controlling or major interest in the entity.

“**lump sum payment period**” means the period, measured in weeks of salary, for which payment has been made to facilitate the transition to retirement or to other employment as a result of the implementation of various programs to reduce the size of the public service. The lump sum payment period does not include the period of severance pay, which is measured in a like manner.

“**pension**” means a pension or annual allowance paid under the *Public Service Superannuation Act (PSSA)* and any increases paid pursuant to the *Supplementary Retirement Benefits Act* as it affects the PSSA. It does not include pensions payable pursuant to the *Canadian Forces Superannuation Act*, the *Defence Services Pension Continuation Act*, the *Royal Canadian Mounted Police Pension Continuation Act*, and the *Royal Canadian Mounted Police Superannuation Act*, the *Members of Parliament Retiring Allowances Act*, and that portion of pension payable to the *Canada Pension Plan Act*.

- c) **Former Public Servant in Receipt of a Pension:** Based on the above definitions, the bidder is requested to indicate in its Bid Submission Form whether it is a FPS in receipt of a pension. If so, the bidder must provide the following information, for each FPS in receipt of a pension, as applicable:

- i) name of former public servant;
- ii) date of termination of employment or retirement from the Public service.

By providing this information, bidders agree that the successful bidder’s status, with respect to being a former public servant in receipt of a pension, will be reported on departmental websites as part of the published proactive disclosure reports in accordance with TB [Contracting Policy Notice: 2012-2](#) and the [Guidelines on the Proactive Disclosure of Contracts](#).

- d) **Work Force Adjustment Directive:** If the bidder is a FPS who received a lump sum payment pursuant to the terms of the Work Force Adjustment Directive, the bidder is requested to indicate this in its Submission Form. If so, the bidder must provide the following information:
- i) name of former public servant;
 - ii) conditions of the lump sum payment incentive;
 - iii) date of termination of employment;
 - iv) amount of lump sum payment;
 - v) rate of pay on which lump sum payment is based;
 - vi) period of lump sum payment including start date, end date and number of weeks; and
 - vii) number and amount (professional fees) of other contracts subject to the restrictions of a work force adjustment program.
- For all contracts awarded during the lump sum payment period, the total amount of fees that may be paid to a FPS who received a lump sum payment is \$5,000, including Applicable Taxes.
- e) This information will not always be requested in an ITQ. For any ITQ, bidders should consult the ITQ and the Response Submission Form.

2.4 OEM Certification for Hardware

If indicated in the solicitation, the following certification is required to be provided:

- a) If the bidder is the OEM for any item of hardware proposed as part of its bid, Canada requires that the bidder confirm in writing that it is the OEM for each item or group of items.
- b) Any bidder that is not the Original Equipment Manufacturer (OEM) for every item of hardware proposed as part of its bid is required to submit the OEM's certification regarding the bidder's authority to provide and maintain the OEM's hardware, which must be signed by the OEM (not the bidder). No contract(s) resulting from any subsequent stage of this procurement process will be awarded to a bidder who is not the OEM of the hardware it proposes to supply to Canada, unless the OEM certification has been provided to Canada.
- c) Bidders are requested to use the OEM Certification Form included with the solicitation to provide this certification. Although all the contents of the OEM Certification Form are required, using the form itself to provide this information is not mandatory. For bidders/OEMs who use an alternate form, it is in Canada's sole discretion to determine whether all the required information has been provided. Alterations to the statements in the form may result in the certification being declared non-compliant.
- d) If the hardware proposed by the bidder originates with multiple OEMs, a separate OEM certification is required from each OEM.
- e) Unless otherwise indicated in the solicitation, for the purposes of this procurement process, "**OEM**" means the manufacturer of the hardware, as evidenced by the name appearing on the hardware and on all accompanying documentation.

2.5 Software Publisher Certification and Software Publisher Authorization

If indicated in the solicitation, the following certification is required to be provided:

- a) If the bidder is the Software Publisher for any of the proprietary software products identified in its bid, Canada requires that the bidder confirm in writing that it is the Software Publisher.
- b) Any bidder that is not the Software Publisher of all the proprietary software products proposed as part of its bid is required to submit proof of the Software Publisher's authorization, which must be signed by the Software Publisher (not the bidder). No contract(s) will be awarded to a bidder that is not the Software Publisher of all of the proprietary software it proposes to supply to Canada, unless proof of this authorization has been provided to Canada. If the proprietary software proposed by the bidder originates with multiple Software Publishers, authorization is required from each Software Publisher.
- c) Bidders are requested to use the Software Publisher Certification Form included with the solicitation to provide this certification. Although all the contents of the Software Publisher Certification Form are required, using the form itself to provide this information is not mandatory. For bidders who use an alternate form, it is in Canada's sole discretion to determine whether all the required information has been provided. Alterations to the statements in the form may result in the certification being declared non-compliant.
- d) Unless otherwise indicated in the solicitation, for the purposes of this procurement process, "**Software Publisher**" means the owner of the copyright in any software products proposed in the bid, who has the right to license (and authorize others to license/sub-license) its software products.

2.6 Verification of Certifications

The certifications provided by bidders to Canada are subject to verification by Canada at all times. Canada will declare a bid non-compliant, and will be entitled to terminate any resulting contract for default, if any certification made by the bidder during the procurement process (whether made knowingly or unknowingly) is found to be untrue either during the bid evaluation period or during the resulting contract, standing offer, or supply arrangement period, as applicable. The Contracting Authority will have the right to ask for additional information to verify the bidder's certifications. Failure to comply with this request will render the bid non-compliant or will constitute a default under any resulting instrument that may be issued during a subsequent phase of the procurement process.

3. Standard Instructions for Invitations to Qualify

3.1 Terminology for Invitations to Qualify

- a) the word "bidder(s)" in this document is replaced with the word "respondent(s)";
- b) the word "bid(s)" in this document is replaced with the word "response(s)";
- c) the "Invitation to Qualify" is simply a solicitation of interest, not a request for bids or tenders; and
- d) there is no bid validity period, since an Invitation to Qualify invites respondents simply to qualify.

4. Standard Instructions for a Requests for Standing Offers (RFSO)

4.1 Nature of a Standing Offer

- a) One method of supply used by Canada is to arrange with suppliers to submit an offer to provide goods, services or both during a specified period. Specific departments and agencies may then be authorized by SSC to make call-ups against the standing offer

specifying the exact quantities of goods or level/type of services they wish to order at a particular time during the effective period of the standing offer in accordance with the predetermined terms and conditions set out in the standing offer.

- b) A request for standing offers is an invitation to suppliers to make an offer to Canada.
- c) A standing offer is not a contract for the acquisition or provision of any goods or services. Rather, it establishes a framework pursuant to which Canada can make one or more individual call-ups for the goods and services offered in the standing offer, each of which results in a separate contract.
- d) The quantity of goods, level of services and estimated expenditure specified in the request for standing offers are only an approximation of potential future requirements given in good faith. The request for standing offers does not commit Canada to authorize the use of a standing offer by one or more departments or to issue one or more call-ups for any goods, services or both.

4.2 Terminology for Requests for Standing Offers

If the solicitation is a Request for Standing Offers, then:

- a) the word “bidder(s)” in this document is replaced with the word “offeror(s)”;
- b) the word “bid(s)” in this document is replaced with the word “offer(s)”;
- c) the term “Contracting Authority” in this document is replaced with the term “Standing Offer Authority”;
- d) the offer validity period does not refer to the validity of any resulting standing offer if some are issued by Canada; rather, it refers to the period during which Canada may consider the proposed standing offer in order to determine whether or not to issue a resulting standing offer against which Canada may make call-ups.

5. Standard Instructions for Requests for Supply Arrangements (RFSAs)

5.1 Nature of a Supply Arrangement

- a) A supply arrangement is a method of supply used by Canada to procure goods and services. A supply arrangement is an arrangement between Canada and pre-qualified suppliers that allows Canada to solicit bids from a pool of pre-qualified suppliers for specific requirements within the scope of a supply arrangement. A supply arrangement is not a contract for the provision of the goods and services described in it, but creates a source list for future solicitations.
- b) Supply arrangements may include a set of pre-determined terms and conditions that will apply to subsequent solicitations and contracts. Each solicitation issued pursuant to a supply arrangement results in a separate contract. Supply arrangements may include ceiling prices, which may be lowered based on an actual requirement or the scope of work described in an individual solicitation.

5.2 Terminology for a Request for Supply Arrangement

If the solicitation is Request for Supply Arrangements, then:

- a) the word “bidder(s)” in this document is replaced with the word “supplier(s)”;

- b) the word “bid(s)” in this document is replaced with the word “response(s)”;
- c) the term “Contracting Authority” in this document is replaced with the term “Supply Arrangement Authority”;
- d) the response validity period does not refer to the validity of any resulting supply arrangement if some are issued by Canada; rather, it refers to the period during which Canada may consider the proposed supply arrangement in order to determine whether or not to issue a resulting supply arrangement that pre-qualifies the supplier for solicitations issued under the framework of the resulting supply arrangements; and
- e) if the Supply Arrangement provides that SSC Clients may conduct solicitations under the supply arrangement directly, then with respect to individual bid solicitations issued pursuant to the Supply Arrangement by another department, all references to SSC in these Standard Instructions will be interpreted as references to the SSC Client conducting the solicitation.

6. Standard Instructions and Conditions for Telecommunications Procurements

6.1 Regulatory Framework

- a) Canada recognizes that bidders may be subject to regulation by the Canadian Radio-television and Telecommunications Commission (CRTC) in respect of some or all of the services or products required under the solicitation. As a result, the bidder may:
 - i) be subject to regulation by the CRTC, but not require CRTC tariff approval to provide the services or products it proposes to Canada in its bid;
 - ii) be subject to regulation by the CRTC and propose services or products to Canada in its bid in accordance with an existing tariff that has already been approved by the CRTC; or
 - iii) be subject to regulation by the CRTC and propose services or products to Canada in its bid in accordance with a new tariff (or an amendment to an existing tariff) that has not yet been approved by the CRTC.
- b) Despite the fact that individual bidders may be regulated differently by the CRTC, or that individual bidders’ existing tariffs may be inconsistent with Canada’s requirements, all bids will be evaluated in accordance with the evaluation process described in the solicitation.

6.2 Bidders’ Responsibilities in Relation to Regulatory Framework

- a) It is the sole responsibility of the bidder to:
 - i) identify any CRTC regulations or rulings to which it may be subject in relation to the solicitation and any resulting contract;
 - ii) obtain all approvals required to allow the bidder to deliver the services and products at the prices it proposes in its bid; and
 - iii) raise with Canada, during the question period for the solicitation, any concerns about conflicts between the solicitation (including the resulting contract clauses) and any CRTC regulations or rulings, by identifying:
 - (A) the specific requirement in the solicitation that creates the conflict; and

- (B) the specific provisions of CRTC regulations or rulings that affect the solicitation requirement (including document titles, dates, page and paragraph numbers).
- b) Bidders may wish, in preparing their bids, to seek interpretations from the CRTC if they are in doubt as to whether or not the services, products and prices they propose to Canada in their bid are subject to and in accordance with an existing tariff or require the filing of an amendment to an existing tariff or a new tariff.
- c) The Contracting Authority will consider issues of conflicts between the requirements of the solicitation and CRTC regulations or rulings raised by bidders during the question period for the solicitation and may, in its sole discretion, amend the solicitation if it determines that amendments are consistent with Canada's operational requirements. However, Canada is not required to compromise its operational requirements to accommodate individual bidders' corporate or regulatory circumstances.

6.3 Regulatory Certifications for Bids including Non-regulated or Forborne Services or Products

Bidders proposing services, products and prices to Canada that are not subject to any tariff must provide the certification in Regulatory Form A.

6.4 Regulatory Certifications for Bids made under Existing Tariffs

- a) Bidders proposing services, products and prices to Canada in accordance with an existing tariff that has already been approved by the CRTC must provide the following:
 - i) a complete copy of the tariff or the specific URL where that tariff can be found, together with any information required to identify the tariff; and
 - ii) the certification set out in Regulatory Form B.
- b) Following the closing date, during the evaluation period, the bidder must immediately advise the Contracting Authority of any ruling from the CRTC relating to this tariff that affects its ability to provide the services, products or prices proposed in its bid.

6.5 Regulatory Certifications for Bids made under Tariffs not yet Approved by the CRTC

- a) Bidders proposing services, products and prices to Canada in their bid under a proposed new tariff (or an existing tariff and a proposed amendment to that tariff) not yet approved by the CRTC must provide the following:
 - i) a complete copy of the proposed new tariff (or the existing tariff and the proposed amendment to that existing tariff) or the specific URL where that tariff can be found, together with any information required to identify the tariff; and
 - ii) the certification set out in Regulatory Form C.
- b) The bidder is requested to include in its bid its best pre-estimate of the date by which the proposed new tariff or amendment will likely be approved by the CRTC. This pre-estimate is for information purposes only.
- c) Following the closing date, during the evaluation period, the bidder must immediately advise the Contracting Authority of any ruling from the CRTC relating to this tariff that affects its ability to provide the services, products or prices proposed in its bid.

6.6 Evaluation Procedures for Bids based on a Draft Tariff

- a) The following procedures apply to the top-ranked bid identified according to the evaluation process described in the solicitation, if some or all of the proposed services or products will be subject to a proposed new tariff or an existing tariff subject to a proposed amendment (collectively referred to as the "**Draft Tariff**").
- b) Unless the bidder receives approval sooner, the Contracting Authority will allow no less than the following time period for the bidder to obtain interim approval of the Draft Tariff from the CRTC:
 - i) if the CRTC considers the application on an ex parte basis, no fewer than 45 working days following the closing date; or
 - ii) if the CRTC uses a public process to consider the application, no fewer than 60 working days following the closing date.

Following this period, the Contracting Authority may, at any time, require the bidder to obtain interim approval from the CRTC on 10 working days' notice. The Contracting Authority may, in its sole discretion, extend this 10-working-day period. In determining whether or not to grant such an extension, the Contracting Authority may request from the bidder any information it requires to consider the request and the impact of the request on Canada's operational requirements. The time periods described above (including extensions authorized by the Contracting Authority) are collectively referred to as the "**Allotted Approval Time**".

- c) If the bidder does not, within the Allotted Approval Time, obtain interim approval of the Draft Tariff from the CRTC, the Contracting Authority will declare the bid non-compliant.
- d) If, in the Allotted Approval Time, a bidder receives interim approval of its Draft Tariff in the form in which it was filed (i.e., the CRTC's interim approval is not subject to conditions and the bidder was not required to revise the Draft Tariff in order to obtain interim approval), the Contracting Authority will recommend the bid for contract award, subject to the provisions of the solicitation.
- e) If, in the Allotted Approval Time, the bidder receives interim approval of its Draft Tariff, but the interim approval is subject to conditions or the bidder is required to revise the Draft Tariff in order to obtain interim approval, then:
 - i) the bidder must submit the following to the Contracting Authority (all within 5 working days following the expiry of the Allotted Approval Time):
 - (A) the Draft Tariff in the form approved by the CRTC or the specific URL where that tariff can be found, together with any information required to identify the tariff;
 - (B) a list of any conditions subject to which the CRTC has given the interim approval;
 - (C) a list of all revisions made to the version of the Draft Tariff originally submitted with the bid and an explanation of how these changes affect the bid; and
 - (D) Regulatory Form D.
 - ii) Canada will review this submission and, in respect of the aspects of the bid that are affected by the revisions, Canada will determine whether the amendments to the original Draft Tariff affect:

- (A) the bidder's compliance with the mandatory requirements of the solicitation;
 - (B) the bidder's score under the rated requirements of the solicitation, if any; or
 - (C) the bidder's ranking vis-à-vis other bidders in accordance with the evaluation process described in the solicitation.
- iii) If Canada determines that the bidder remains compliant and that its ranking vis-à-vis other bidders has been unaffected by the amendments to the Draft Tariff, the Contracting Authority will recommend the bid for contract award, subject to the provisions of the solicitation.
 - iv) If Canada determines that, as a result of the revisions to the Draft Tariff, the bidder is either no longer compliant or is no longer the top-ranked bidder, Canada will proceed to consider the next-ranked bid for contract award, subject again to the provisions of the solicitation relating to the approval of any Draft Tariff.
 - v) If a contract is awarded on the basis of an interim approval of a Draft Tariff, Canada may request that all bidders that have submitted compliant bids extend the validity period of their bids until final approval is granted by the CRTC. If Canada terminates the contract as a result of the form of the CRTC's final approval of the Draft Tariff, Canada may, at its option:
 - (A) cancel the solicitation;
 - (B) award the contract to the next-highest-ranked bidder whose bid is still valid (i.e., a bid that the bidder extended or that was still valid without an extension), in accordance with the provisions of the solicitation; or
 - (C) reissue a solicitation for the requirement.

Bidders will have no obligation to extend the validity period for their bids. However, bidders who do not extend the validity period for their bids will not qualify for acceptance if Canada, following termination of the original contract, chooses option (B) above if their bid is no longer valid.

- f) If, during the Allotted Approval Time, the CRTC provides final approval of the Draft Tariff, the same procedure will be followed that would apply if the CRTC had provided interim approval only.
- g) This procedure has been developed in order to allow bidders who are required to submit new or revised tariffs to the CRTC to comply with the requirements of the solicitation to compete for this requirement. This procedure will also ensure that bidders have an opportunity, if the services or products to be provided under any resulting contract constitute a "bundle" pursuant to any rulings issued by the CRTC, to seek approval to provide these services and products.
- h) A period of time has been allotted for bidders to complete any necessary processes with the CRTC. However, the time allowed for these processes must also be consistent with Canada and the client's operational requirements. The Contracting Authority will only grant extensions that it considers compatible with these operational requirements.
- i) If, during the evaluation period, Canada proceeds to consider the next-ranked bidder under Subsection (e)(v) above, it may request that all remaining compliant bidders extend the validity periods for their bids, if applicable. Bidders will have no obligation to extend the validity periods of their bid. However, Canada will only continue to consider bids that remain valid for acceptance.

6.7 Regulatory Forms for Telecommunications Procurements

- a) If indicated in the solicitation, bidders are requested to submit these regulatory forms with their bids on or before the closing date. If a bidder has not included any required regulatory form or has not, in the Contracting Authority's view, completed the form properly, the Contracting Authority will provide the bidder with an opportunity to submit the forms during the evaluation period. If the bidder does not submit the forms within the period set by the Contracting Authority, its bid will be declared non-compliant.
- b) If different services or products proposed by the bidder are subject to different regulatory circumstances - for example, if some services or products are non-regulated or forborne, some services or products are subject to existing tariffs, and some services or products are proposed to be subject to new or amended tariffs - the bidder is required to submit Regulatory Forms A, B and C and specify which services or products fit into each of these categories. Given that the CRTC regulates different suppliers in different ways, this certification is required from each member of any joint venture bidder.

6.8 Regulatory Form A

Regulatory Form A Regulatory Certification for Bids including Non-regulated or Forborne Services or Products
By submitting a bid, the bidder certifies that, on closing date, the services, products and prices proposed to Canada in this bid are not subject to any existing tariff and, to the best of the bidder's knowledge, based on an examination of all the information available to it on the closing date, the bidder is not required to submit any tariff to the CRTC to provide the services or products to Canada at the prices proposed.
This Certification applies to the following services and products: <hr/> <i>(add more space as required)</i>

6.9 Regulatory Form B

Regulatory Form B Regulatory Certification for Bids made under Existing Tariffs
By submitting a bid, the bidder certifies that it has submitted a complete and true copy of all existing tariffs that apply to the services and products described in its bid. The bidder also certifies that:
<ol style="list-style-type: none">a) on the closing date, the services, products and prices it has proposed are in full compliance with the tariffs that apply and, to the best of the bidder's knowledge, based on an examination of all the information available to it on the closing date, it is not required to file any additional tariffs or amendments to provide these services and products at these prices;b) the tariffs that apply do not include any rate ranges and all prices in the tariffs are firm (meaning they will not change during the contract period); andc) it will immediately provide to the Contracting Authority any amendments made to these existing tariffs before contract award.
This Certification applies to the following services and products: <hr/> <i>(add more space as required)</i>

6.10 Regulatory Form C

<p style="text-align: center;">Regulatory Form C Regulatory Certification for Bids made under Tariffs not yet approved by the Canadian Radio-television and Telecommunications Commission</p> <p>By submitting a bid, the bidder certifies that it has submitted a complete and true copy of all proposed new tariffs (or all the existing tariffs that apply and the proposed amendments to those tariffs) that apply to the services and products described in its bid. The bidder also certifies that:</p> <ul style="list-style-type: none">a) the proposed new tariff (or the existing tariff and the proposed tariff amendment) was submitted to the CRTC for approval before the closing date;b) the tariffs that apply do not include any rate ranges and all prices in the tariffs are firm (meaning they will not change during the contract period); andc) on the closing date, the services, products and prices it has proposed are in full compliance with the proposed new tariffs (or amended tariffs). <p>This Certification applies to the following services and products:</p> <p>_____</p> <p><i>(add more space as required)</i></p>

6.11 Regulatory Form D

This form is required only after the closing date if the bid is based on a new or amended tariff - see the section of Part I, Evaluation Procedures for Bids based on a Draft Tariff. For a bid made by a joint venture, this certification would be required from each member of the joint venture bidder that submitted a tariff to the CRTC for approval.

<p style="text-align: center;">Regulatory Form D Post-Bid-Closing Regulatory Certification regarding Approval of New or Amended Tariffs</p> <p>The bidder certifies that it has submitted a complete and true copy of all the new or amended tariffs, in the form approved by the CRTC on an interim basis, that apply to the services and products described in its bid. The bidder also certifies that:</p> <ul style="list-style-type: none">a) the services, products and prices it has proposed are in full compliance with the new or amended tariffs, as approved by the CRTC on an interim basis, and do not, to the best of the bidder's knowledge, based on an examination of all the information available to it on the date set out below, require that any additional tariffs or amendments be filed;b) it has identified in writing to the Contracting Authority all changes made to the version of the Draft Tariff originally submitted with its bid;c) it will immediately advise the Contracting Authority regarding the final approval status of the Draft Tariff; andd) if the Draft Tariff is further amended as part of the CRTC approvals process, the bidder understands that it must immediately provide those amendments to the Contracting Authority. <p>This Certification applies to the following services and products:</p> <p>_____</p> <p><i>(add more space as required)</i></p> <p>Signature of the bidder _____</p>
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Print Name of the bidder _____
Print Title of representative of the bidder _____
Date Signed _____