



Item Article	Description	Dest. Code Dest.	Inv. Code Fact.	Qty Qté	U. of I. U. de D.	Unit Price/Prix unitaire FOB/FAM	Destination	Plant/Usine	Delivery Req. Livraison Req.	Del. Offered Liv. offerte
4	SA Refresh LS	E60ZH	E60ZH	1	Each	\$	\$		See Herein	

REQUEST FOR SUPPLY ARRANGEMENTS - REFRESH

UNDER THE

LEARNING SERVICES METHOD OF SUPPLY

FOR ALL FEDERAL GOVERNMENT DEPARTMENTS AND CROWN CORPORATIONS

NOTE: AT THIS TIME THERE IS NO OPPORTUNITY TO QUALIFY FOR THE STANDING OFFER COMPONENT OF THIS REQUEST FOR SUPPLY ARRANGEMENT.

EVERY EFFORT HAS BEEN MADE TO REMOVE REFERENCE TO THE STANDING OFFER FROM THE DOCUMENT. ANY REMAINING REFERENCE WAS LEFT IN PLACE FOR DOCUMENT CONTINUITY. IT IS ANTICIPATED THAT THE STANDING OFFER COMPONENT OF THE LEARNING SERVICES METHOD OF SUPPLY WILL BE SUBJECT TO RENEWAL (RE-COMPETED IN ITS ENTIRETY) IN MARCH 2020.

Disclaimer:

Bid Solicitation Posting Date

Any reference made to the Bid Solicitation Closing Date through this document refers to the refresh periods as detailed below:

Refresh Periods	Estimated Posting Date
Refresh Period 1	January 22, 2019
Refresh Period 2	May 6, 2019
Refresh Period 3	August 16, 2019

The RFSA – Refresh Solicitation for Learning Services will show up on the scheduled dates in the Solicitation Dashboard under “open solicitation” in the Centralized Professional Services System (CPSS). To view the Solicitation Dashboard, Bidders must log into the CPSS (<https://sspc-fournisseur-cpss-supplier.tpsgc-pwgsc.gc.ca/Indiquerouvertureession-ShowLogin-Fra?lang=eng>).

Canada will not be responsible for any Bids received beyond the Bid Solicitation Closing date of any underway Refresh Period of the RFSA.

**Request for Supply Arrangement (RFSA)
for Learning Services - Refresh**

This Request for Supply Arrangement (RFSA) is to solicit bids for a Supply Arrangement (SA) for the provision of Learning Services (LS) under the Learning Services Method of Supply to all federal government departments and crown corporations.

Bidders capable of meeting the requirements of this solicitation are invited to submit a bid.

Existing Suppliers of SA: This RFSA solicitation is an opportunity to include additional information to their existing SA such as Streams and Categories and/or Regions/Metropolitan Areas. In such case, Existing Suppliers must submit a bid in accordance with this RFSA by the closing date and time indicated on Page 1 of this RFSA, and comply with the mandatory requirements of this solicitation.

Existing Suppliers who received an SA under RFSA E60ZH-1800LS not interested in requesting for additional information to their existing SA such as Streams and Categories and/or Regions/Metropolitan Areas are not required to respond to this RFSA to retain the previously awarded Streams and Categories.

New Bidders: In order to be considered for a SA, it is mandatory to submit a bid in accordance with this RFSA by the closing date and time indicated on Page 1 of this RFSA, and comply with the mandatory requirements of this solicitation.

Please refer to Attachment B to Component I of the solicitation for the User Guide on How to Bid Online Using CPSS.

Note: Bids cannot be revised after the RFSA closing date and time.

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COMPONENT I – REQUEST FOR BIDS SUPPLY ARRANGEMENT

PART 1 - GENERAL INFORMATION

1.1 Introduction

This Request for Supply Arrangement (RFSA) has three components:

Component I and Attachments A, B, and C provide the information that Bidders need in order to submit a bid to this solicitation.

Component II and its Annexes detail the terms and conditions of a resulting SA.

1.2 Acronyms and Key Terms

ACRONYMS	
CETA	Comprehensive Economic and Trade Agreement
CFTA	Canadian Free Trade Agreement
CISD	Canadian Industrial Security Directorate
CLCSA	Comprehensive Land Claims Settlement Area
CPSS	Centralized Professional Services System
DCC	Data Collection Component
DOS	Designated Organizational Screening
FCP	Federal Contractors Program
FSC	Facility Security Clearance
GETS	Government Electronic Tendering Service
LS	Learning Services
MSC	Main Supplier Contact
NAFTA	North American Free Trade Agreement
NPP	Notice of Proposed Procurement
PSAB	Procurement Strategy for Aboriginal Business
PWGSC	Public Works and Government Services Canada
QUR	Quarterly Usage Report
RFP	Request for Proposal
RFSA	Request for Supply Arrangement
RFSO	Request for Standing Offer
SA	Supply Arrangement
SRCL	Security Requirement Check List
SO	Standing Offer

Active/Inactive: Only a SA or SO awarded during the 2019 LS re-competition or during its Refresh Periods can either be 'Active' or 'Inactive', which refers to its current state in the Centralized Professional Services System (CPSS) ePortal. An Existing Supplier's SA and/or SO can be 'Inactive' (such as for non-submission of the Quarterly Usage Report (QUR)) but that does not prevent that supplier from bidding as an Existing Supplier.

Bidder: can be a New Bidder or an Existing Supplier who is submitting a bid under this solicitation.

Centralized Professional Services System (CPSS) ePortal: as part of the Professional Services National Procurement Strategy, a single ePortal has been created, the Centralized Professional Services System (CPSS). CPSS is comprised of a Supplier Module, a Client Module and a Maintenance Module. CPSS contains information on methods of supply, including LS, and reflects standardized business rules.

The Supplier Module allows suppliers, through a **Main Supplier Contact (MSC)**, as defined below, to:

- a) create and manage Regional Contacts;
- b) input and submit data as part of a solicitation process;
- c) track the progress/status of data input against solicitation(s) and retrieve the data for use in refresh or re-competition solicitations; and
- d) view and edit certain elements of information pertaining to that supplier's profile.

Data Collection Component (DCC): The DCC is used by Bidders to input data as part of the solicitation process within the CPSS Supplier Module. A dashboard is accessible to view information on current and upcoming solicitations for professional services.

Enrolment: the process in which a Bidder creates a CPSS account and identifies a MSC. The MSC will receive credentials that enable the MSC to access the Supplier Module. Enrolment is conducted on-line and can be initiated by a supplier at any time, with a typical response time of minutes to receive credentials, where all the necessary information is received by Canada.

Instructions for enrolment in the CPSS Supplier Module are available at the [Enrolment Instructions – Suppliers](http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/iffpe-seeps-eng.html) page (<http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/iffpe-seeps-eng.html>).

Existing Supplier: refers to a Bidder for this solicitation that currently holds a valid SA and/or SO under the LS Method of supply. Only a SA or SO awarded during the 2019 LS re-competition –i.e. E60ZH-1800LS/A or any of its refresh periods -- are considered “validly held” and their holders “Existing Suppliers”.

Identified User: also called «Clients» or «Department Clients». Any resulting instrument can be used by any federal government department or agency or any Crown Corporation mentioned in the *Financial Administration Act* (as from time to time amended) or any other party for which the Department of Public Works and Government Services Canada has been authorized to act from time to time under section 16 of the *Department of Public Works and Government Services Act*.

Main Supplier Contact (MSC): the supplier representative within the CPSS ePortal. There is one MSC for every Procurement Business Number (PBN) enrolled in CPSS.

New Bidder: refers to a Bidder for this solicitation that does not currently hold a valid SA under the LS method of supply.

Refresh (applies to SAs only): it is a solicitation that allows New Bidders to bid for a SA and Existing SA Suppliers to qualify for more Streams and/or Categories throughout the entire period of the SA. Existing Suppliers are not required to bid in a Refresh solicitation in order to continue to provide the services for which they are currently qualified under their SA.

Re-competition: is a solicitation intended to replace the current SO/SA every 18 months. Each such re-competition (a “re-competition solicitation”) requires that all Bidders, including all Existing Suppliers who currently hold a valid SA and/or SO under the LS Method of supply, submit a bid in response to the re-competition request, in order to continue to provide services under its resulting SA and/or SO.

1.3 Summary

This solicitation is a Request for Supply Arrangement (RFSA) to satisfy the Government of Canada's requirements for the provision of Learning Services to locations throughout Canada, excluding locations in areas subject to any of the Comprehensive Land Claims Agreements.

Changes affecting the LS Method of Supply are being implemented through this RFSA. Bidders are reminded of the importance of reading this document in its entirety, as well as all documents incorporated by reference. By submitting a bid, Bidders are acknowledging that they agree to the process and terms and conditions described in this RFSA.

The requirement is subject to the provisions of the World Trade Organization Agreement on Government Procurement (WTO-AGP), NAFTA, Comprehensive Economic and Trade Agreement (CETA), the Canadian Free Trade Agreement (CFTA), the Canada-Chile Free Trade Agreement (CCFTA), Canada-Peru Free Trade Agreement (CPFTA), the Canada - Columbia Free Trade Agreement (CCoIFTA), and the Canada Panama Free Trade Agreement (CPanFTA) if it is in force.

The SA resulting from this RFSA solicitation may be used by Identified Users to fulfill their individual requirements. Only "pre-qualified suppliers" awarded a SA via this RFSA solicitation and qualified for the relevant Category, Region, Metropolitan Area and Level of Expertise will be eligible to provide the requested services to the Identified Users.

Designation as Set Aside

Part of this procurement may be designated by one or more Identified Users as set-aside under the federal government's Procurement Strategy for Aboriginal Business (PSAB). In these specific cases, (i) the procurement is set aside from the international trade agreements under the provision each has for set-asides for small and minority businesses and (ii) as per Article 800 of the CFTA, the CFTA does not apply.

To be considered as an Aboriginal Business under the PSAB, see Part 5 of Component I of this RFSA.

1.4 Streams and Categories

This RFSA covers the following Streams:

- Stream 1: Strategic Learning Advisory Services
- Stream 2: Instructional Design and Development Services
- Stream 3: Custom and Rapid eLearning Product Programming
- Stream 4: Multi-Media Design and Development
- Stream 5: Training Delivery
- Stream 6: Training Evaluation Services
- Stream 7: Project Management

Each Stream is further subdivided into single "Categories". Details of the general definitions for the LS Streams and Categories are available on Annex A.

Canada reserves the right to add, modify or remove Streams and Categories in future refreshes or re-competitions of the SA.

Bids will be evaluated on a Category and Stream basis. It is not necessary to bid for all Streams or for all Categories in a Stream to be issued a SA.

In regards to the SA resulting from this solicitation, all 7 Streams are structured according to the following Tiers:

Tier 1: Requirements valued at the NAFTA threshold and up to and including \$2 million

Tier 2: Requirements valued at more than \$2 million

Note to Bidders: Bidders will be considered for both Tier 1 and Tier 2 when bidding for a SA since the evaluation is the same.

1.5 Regions/Metropolitan Areas

The following Regions and Metropolitan Areas may receive professional services under the SA's that result from this RFSA solicitation where the supplier is qualified to do so:

Regions:

- National Capital Region (NCR)
- Atlantic
- Quebec
- Ontario
- Western
- Pacific
- Remote/Virtual Access: This is a separate region and does not include any of the other Regions or Metropolitan Areas. It is a region that is used when a Client has no preference in terms of where the work is performed.

Metropolitan Areas:

- National Capital Region
- Halifax
- Moncton
- Montreal
- Quebec City
- Toronto
- Calgary
- Edmonton
- Saskatoon
- Winnipeg
- Vancouver
- Victoria

In submitting a bid to this RFSA via the DCC of CPSS, Bidders will have the opportunity to select which Regions/Metropolitan Areas they will be pre-qualified to provide services to, should their bid result in the issuance of a SA.

Note to Bidders: The selection of any Region by the Bidder does not extend an offer of services to any Metropolitan Areas. Regions and Metropolitan Areas are considered exclusive of each other for the purpose of offering services and must be individually selected during the Bidder's response in the DCC of CPSS.

Bidders are encouraged to visit the [Definitions of the Remote/Virtual Access, Regions and Metropolitan Areas](http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/dznrrm-dnzmra-eng.html) page for more information (<http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/dznrrm-dnzmra-eng.html>)

1.6 Security Requirement

Before the issuance of a SA, the Bidder must hold a valid Designated Organization Screening (DOS), issued by the Canadian Industrial Security Directorate (CISD), PWGSC. For further details, consult Part 4 – Evaluation Procedures and Basis of Selection, article 5 – Security Requirement of this RFSA.

1.7 Debriefings

Bidders may request a debriefing on the results of the RFSA process. Bidders should make the request to the SA Authority within 10 working days of receipt of the results of the RFSA process. The debriefing may be in writing, by telephone or in person.

PART 2 - BIDDERS INSTRUCTIONS

2.1 Standard Instructions, Clauses and Conditions

All instructions, clauses and conditions identified in the bid solicitation by number, date and title are set out in the [Standard Acquisition Clauses and Conditions Manual \(https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual\)](https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual) issued by PW GSC.

Bidders who submit a bid agree to be bound by the instructions, clauses and conditions of the SA and any resulting contract(s).

2.1.1 Standard Acquisition Clauses and Conditions (SACC) Manual Clauses

- a) [M0019T](https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual/5/M/M0019T/5) (2007-05-25) Firm Price and/or Rates (<https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual/5/M/M0019T/5>)
- b) [S0030T](https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual/5/S/S0030T/4) (2014-11-27) Financial Viability (<https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual/5/S/S0030T/4>)

2.1.2 Standard Instructions

[2008](https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual/1/2008/18) (2018-05-22) Standard Instructions – Request for Supply Arrangements – Goods or Services (<https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual/1/2008/18>), are incorporated by reference into and form part of the RFSA.

Subsection 5.4 of Standard Instructions – Request for Supply Arrangements – Goods or Services, is amended as follows:

Delete: sixty (60) days
Insert: two hundred and twenty (220) calendar days

2.2 Bid Validity Period

Bids received as a result this RFSA solicitation will remain valid for a period of not less than two hundred and twenty (220) calendar days from the closing date and time of the RFSA. Canada reserves the right to seek an extension of the bid validity period from all Bidders in writing before the end of the bid validity period. If the extension is not accepted by all Bidders, Canada will, at its sole discretion, either continue with the evaluation of the bids of those who have accepted the extension or cancel the RFSA.

2.3 Procurement Business Number (PBN) and Legal Entity

Bidders must have a Procurement Business Number (PBN) in order to access the CPSS ePortal for the purposes of using the DCC to submit a bid electronically. New Bidders who do not yet have a PBN can register for one in the [Supplier Registration Information \(SRI\)](https://srisupplier.contractsCanada.gc.ca/index-eng.cfm?af=ZnVzZWVjdGlvbj1yZWdpc3Rlci5pbmRybyZpZD0z&lang=eng) system (<https://srisupplier.contractsCanada.gc.ca/index-eng.cfm?af=ZnVzZWVjdGlvbj1yZWdpc3Rlci5pbmRybyZpZD0z&lang=eng>)

A Bidder's legal name and mailing address on record with SRI must be the same as the one used in CPSS.

For Existing Suppliers the same PBN used in the current SA must be used if submitting a bid under this RFSA in order for existing data to be successfully grandfathered.

In the case of a Joint Venture, the PBN for each member of the joint venture must be identified in the DCC and a unique PBN for the joint venture legal entity must be identified, provided the bid is as a “New Bidder”. If the bid is being submitted as an Existing Supplier, the PBN already established for the JV entity must be used, and the existing members must remain the same.

2.3.1 One legal entity may participate in the submission of:

- a) one bid from the legal entity alone; or
- b) one bid from the legal entity and one bid submitted in a joint venture; or
- c) two bids submitted in joint venture.

If a legal entity participates in more than two bids, Canada will choose in its discretion which two bids to consider.

Each bid will be evaluated independently without regard to other bids submitted and, therefore, every bid submitted must be complete.

All members of a joint venture must remain the same to be considered as an “Existing Supplier”.

2.4 Submission of Bids

This is a paperless bid submission process. While Bidders normally have the option to submit their bid to Canada in writing directly, by mail, or by other means, due to the nature of this RFSA solicitation, bids must be submitted electronically through the DCC of the CPSS by the RFSA solicitation closing date and time.

After the solicitation closing date and time, Canada will send an email to the Bidders requesting the supporting information/documentation required to complete the bid evaluation. Failure by the Bidder to provide the required information/documentation by the due date stated in the email may result in their bid being declared non-responsive.

2.5 Enquiries

All enquiries must be submitted in writing, using the TPSGC.OCAMAServicesApprentissage-SOSALearningServices.PWGSC@tpsgc-pwgsc.gc.ca email address, no later than 15 calendar days before the RFSA closing date and time. Enquiries received after that time may not be answered.

Bidders should reference as accurately as possible the numbered item of the RFSA to which the enquiry relates. Care should be taken by suppliers to explain each question in sufficient detail in order to enable Canada to provide an accurate answer. Technical enquiries that are of a proprietary nature must be clearly marked "proprietary" at each relevant item. Items identified as "proprietary" will be treated as such except where Canada determines that the enquiry is not of a proprietary nature. Canada may edit the questions or may request that Bidders do so, so that the proprietary nature of the question is eliminated, and the reply to the question be provided to all Bidders through an amendment to this RFSA posted on the Government Electronic Tendering Service (GETS). Enquiries not submitted in a form that can be distributed to all Bidders may not be answered by Canada.

For more information regarding how to obtain the latest information about tender notices open to the public, Bidders are encouraged to visit the [Follow Opportunities](https://buyandsell.gc.ca/procurement-data/tenders/follow-opportunities) page on the BuyandSell web site (<https://buyandsell.gc.ca/procurement-data/tenders/follow-opportunities>)

2.6 Applicable Laws

The SA and any contract awarded under the SA must be interpreted and governed, and the relations between the parties determined, by the laws in force in Ontario.

However, Bidders may, at their discretion, substitute the applicable laws of a Canadian province or territory of their choice without affecting the validity of the bid, by selecting an alternate Canadian province or territory in the DCC under the "Company Information" section. If no change is made, this acknowledges that the applicable laws specified are acceptable to the Bidder.

PART 3 - BIDS PREPARATION INSTRUCTIONS

3.1 Bid Preparation Instructions

Canada requires that Bidders provide the bid as an electronic submission through the DCC by RFSA closing date and time, with supporting documents/information being provided to Canada upon request, by email, as identified in Article 3 below, "Bid Submission Grid". Specifically, Bidders must provide as follows:

Section I - Technical Bid:

- a) must be submitted electronically through the DCC of the Supplier's Module of the CPSS; and
- b) supporting information/documentation must be submitted by email upon request by Canada. Canada will email the Bidder during the bid evaluation period to request the required information/documentation. The Bidder will have 2 working days, or a longer period if specified in writing by Canada, to provide the information/documentation to Canada. Failure to meet this deadline may result in the bid or part thereof being declared non-responsive unless Canada grants an extension. Canada requests that Bidders follow the format instructions that will be described in the email and suggests that Bidders prepare this information/documentation ahead of time.

Section II – Certifications:

- a) must be submitted electronically through the DCC; and
- b) must be submitted by email upon request by Canada as detailed in Part 5.

Bidders that submit paper copies will still be required to submit the supporting information/documentation by email upon request by Canada.

For Existing Suppliers:

The following information/documentation may be requested by Canada during the bid evaluation period:

- a) Signed Bidder's Statement;
- b) Signed Grandfather Certification;
- c) Former Public Servant Certification, if applicable;
- d) Aboriginal Certification, if applicable;
- e) Workforce Reduction Program, if applicable; and
- f) Integrity Provisions & Associated Information.

For New Bidders:

The following information may be requested by Canada during the bid evaluation period:

- a) proof of 3 years in business i.e. certificate of ownership, business registration, or tax returns; and
- b) proof of compliance for Confirmation of Business Volume (financial information, invoices, tax returns, etc.) as per M.4 of Attachment A to Component I.

Canada may request the following certifications during the bid evaluation period:

- a) Signed Bidder's Statement;
- b) Former Public Servant Certification, if applicable;
- c) Aboriginal Business Certification, if applicable;

- d) Workforce Reduction Program Certification, if applicable; and
- e) Integrity Provisions & Associated Information.

This RFSA solicitation does not require the submission of individual resources or resumes. If awarded a SA, as part of a Request for Proposal prepared/issued by Identified Users of the CPSS ePortal, information on personnel may be required.

3.2 Data Collection Component (DCC)

Bidders must submit the completed “online response template” electronically through the CPSS Supplier Module - Data Collection Component (DCC), by the RFSA closing date and time.

Instructions on how to prepare an electronic bid through the DCC can be found in Attachment B to Component I.

The DCC allows suppliers to save and re-submit the online response template multiple times. When an online response template is submitted, the Main Supplier Contact (MSC) will receive a confirmation email that will confirm the receipt of the response template. The last submitted online response template received by PWGSC will be the one that will be evaluated.

It is the Bidder’s responsibility to click the <Submit> button in the DCC and ensure that the online response template has been sent electronically by the closing date and time of the RFSA.

3.3 Bid Submission Grid

The following Bid Submission Grid is intended to help Bidders with their bid preparation and submission. As the status and circumstances of each Bidder is unique, it is the responsibility of each Bidder to read all documents related to this RFSA and to ensure that all mandatory requirements are met. Where in the Grid the symbol « & » is used, the Bidder must submit the information/documentation requested through both methods.

The following descriptions are provided:

- a) “DCC” indicates that the Bidder must input information into the DCC and ensure to click the <Submit> button.
- b) “CONFIRM IN DCC” indicates that the Existing Supplier must validate carried over information before ensuring to click the <Submit> button.
- c) “EMAIL” indicates that the Bidder must provide the information/documentation by email upon request by Canada.

Column A	Column B	Column C	Column D
	New Bidder:	Existing Supplier (whether active or inactive):	Existing Supplier (whether active or inactive):
	Is not an Existing Supplier (not a current SA).	IS <u>NOT</u> changing the Technical Response already on file from the previous LS Solicitation, nor requesting any additional Stream(s).	IS applying for additional Stream(s) and/or Category(-ies) or is otherwise modifying their Technical Response already on file from the previous LS Solicitation.
Company information (Supplier Profile)	DCC	CONFIRM IN DCC	CONFIRM IN DCC
Region & Metropolitan Area selection	DCC	CONFIRM IN DCC	CONFIRM IN DCC & DCC (for additional regions)
Section I Technical Bid			
Mandatory M.1 - Months in Business	DCC & email	N/A	N/A
Mandatory M.2 – Streams	DCC	CONFIRM IN DCC	CONFIRM IN DCC & DCC (for additional Streams)
Mandatory M.3 - References Substantiation	DCC	CONFIRM IN DCC	CONFIRM IN DCC & DCC (for additional Streams)
Mandatory M.4 – Confirmation of Business Volume	DCC & email	N/A	CONFIRM IN DCC & DCC (for new Streams and Categories)
Services Offering for Supply Arrangement (Levels of Expertise for Categories)	DCC	CONFIRM IN DCC	CONFIRM IN DCC & DCC (for new Streams and Categories)
Section II Certifications			
Security	DCC	CONFIRM IN DCC	CONFIRM IN DCC
Federal Contractors Program for Employment Equity	DCC	DCC	DCC
Former Public Servant Certification (if applicable)	DCC	DCC	DCC
Aboriginal Business Certification (if applicable)	DCC (& email if applicable)	DCC (& email if applicable)	DCC (& email, if applicable)
Grandfather Certification	N/A	DCC & email	DCC & email
Work Force Reduction Program Certification (if applicable)	DCC	DCC	DCC

Column A	Column B	Column C	Column D
Integrity Provisions and Associated Information	DCC & email	DCC & email	DCC & email
Request for Security Sponsorship	DCC (if desired)	DCC (if desired)	DCC (if desired)
Bidder's Statement	DCC & email	DCC & email	DCC & email

PART 4 - EVALUATION PROCEDURES AND BASIS OF SELECTION

4.1 Evaluation Procedures

Bids will be assessed in accordance with the entire requirement of the RFSA and the technical criteria. All elements of this RFSA solicitation that are mandatory requirements are identified specifically with the words “must” or “mandatory”.

Although the evaluation and selection will be conducted in steps, the fact that Canada has proceeded to a later step does not mean that Canada has conclusively determined that the Bidder has been successful in all the previous steps. Canada may conduct steps of the evaluation in parallel.

An evaluation team composed of representatives of Canada will evaluate the bids. Canada may hire any independent consultant, or use any Government resources, to evaluate any bid. Not all members of the evaluation team will necessarily participate in all aspects of the evaluation.

If Canada seeks clarification or verification from the Bidder about its bid, the Bidder will have 2 working days (or a longer period if specified in writing by the SA Authority) to provide the necessary information to Canada. Failure to meet this deadline may result in the bid or a part thereof being declared non-responsive.

4.2 Technical Evaluation

The mandatory technical evaluation criteria for the provision of a SA are included in Attachment A to Component I of this RFSA.

4.3 Basis of Selection

Bids that do not comply with each and every mandatory requirement applicable to the SA may be considered non-responsive. The evaluation steps are below:

Step 1 – Technical Evaluation:

Each bid will be reviewed to determine if it contains an arrangement for a SA that meets the mandatory requirements set out in Attachment A to Component I – Mandatory Technical Evaluation Criteria for the SA.

Step 2 - Supplier Selection and Issuance of SA:

Each technically responsive arrangement will be recommended for the issuance of a SA against the terms stated in Component II.

Where an Aboriginal Supplier qualifies for both an Aboriginal and non-Aboriginal SA, only one SA will be awarded. These SA's can be used for both Aboriginal and non-Aboriginal Client searches in CPSS.

Bidders should note that the issuance of all SA's is subject to Canada's internal approvals process. If such approval is not given, the SA will not be issued.

All Bidders will be notified in writing regarding the outcome of this RFSA solicitation.

4.4 Security Requirement

Before issuance of a SA, the following conditions must be met:

- a) The Bidder must hold a valid Designated Organization Screening (DOS), issued by the Canadian Industrial Security Directorate (CISD) of PWGSC; and
- b) Joint venture Bidders must have a Designated Organization Screening (DOS) as well, for each member.

Canada will not delay the issuance of any SA to allow Bidders to obtain the required clearance. Bidders are reminded to obtain the required security clearance promptly.

Bidders who have not yet received their DOS clearance from CISD by the date that the SA Authority has issued any SA as a result of this solicitation may be considered non-responsive to this solicitation's requirements for the issuance of a SA.

However, should a Bidder receive its required clearance while all other requirements of the solicitation have been met and its bid is still valid, Canada will consider awarding a SA to that Bidder.

4.5 Security Requirement for Resulting Contracts

Contracts issued under a SA resulting from this RFSA solicitation are subject to the requirements in the Security Requirement Check Lists (SRCL's) identified in each individual Request for Proposal issued by Clients. Standardized SRCL's are accessible through the CPSS web site as [Common Security Requirement Checklists](http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/31-eng.html) (<http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/31-eng.html>), but other SRCLs may be used. Each Request for Proposal will identify the SRCL that will apply to any resulting contract.

Notes to Bidders:

In the case of Joint Ventures or Amalgamations, the highest level of corporate security attainable through CISD of PWGSC is the lowest level held by any single member of the JV or amalgamation. For example: a Joint Venture with 5 members is comprised of 4 members holding a valid Facility Security Clearance (FSC) at the Secret level and 1 member holding a valid Designated Organization Screening (DOS). The highest corporate security level for which the Joint Venture would be considered under this framework would be DOS, until such time as the member holding a valid DOS clearance has requested sponsorship via the SA Authority and obtained a valid FSC at the secret level issued by CISD.

Bidders may request that the SA Authority consider security sponsorship of their candidacy to upgrade the Bidder to the next security level that is above their current security level or to seek initial DOS clearance. Such sponsorship is only available for one level of upgrade at a time. This request may be made at any time before or after bid closing by sending the request to the following email address: TPSGC.OCAMAServicesApprentissage-SOSALearningServices.PWGSC@tpsgc-pwgsc.gc.ca to the attention of the SA Authority or by completing the Sponsorship Certification in the DCC which forms part of the electronic submission. If sponsorship is anticipated, the Bidder is encouraged to contact LS as soon as possible so that the process can be started. There is no need for the Bidder to wait for the solicitation to close before advising LS of the need to be sponsored.

For additional information on security requirements, Bidders should consult the "Security Requirements for PWGSC Arrangement Solicitation - Instructions for Suppliers" document on the [Common Security Requirement Checklists](http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/31-eng.html) web site (<http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/31-eng.html>).

4.6 Security Sponsorship of Foreign Bidders

Canada will not consider security sponsorship of foreign bidders that do not already hold a valid security clearance from their host country. A foreign bidder that does not have a security clearance in its own country will first need to obtain a security clearance from their respective government and provide proof to the SA Authority prior to seeking Canadian security sponsorship.

PART 5 – CERTIFICATIONS

Bidders must submit the required certifications to be issued a SA:

- a) electronically through the DCC of CPSS; and
- b) via e-mail upon request by Canada.

Canada may declare a bid non-responsive if the required certifications are not completed and submitted as requested. Compliance with the certifications is subject to verification by Canada during the bid evaluation period before the issuance of a SO, and after such issuance. The SA Authority will have the right to ask for additional information to verify a Bidder's compliance with the certifications before such issuance. The bid may be declared non-responsive if any certification made by the Bidder is untrue, whether made knowingly or unknowingly. Failure to comply with the certifications or to comply with the request of the SA Authority for additional information may also render the bid non-responsive.

Joint Venture (JV)

Unless expressly provided otherwise during the evaluation period, any certification required to be made by the Bidder must be made by the representative on behalf of the JV.

Certifications Precedent to Issuance of a Supply Arrangement:

- 5.1 Grandfather Certification (Existing Suppliers only);
- 5.2 Bidder's Statement;
- 5.3 Former Public Servant;
- 5.4 Aboriginal Business Certification;
- 5.5 Work Force Reduction Program Certification ; and
- 5.6 Integrity Provisions & Associated Information.

Note to Bidders: the Certifications section within the DCC also provides Bidders with the ability to enter Security information and a Request for Security Sponsorship. However, neither is considered a Certification for the purposes of this RFSA Solicitation.

5.1 Grandfather Certification (Existing Suppliers only)

Existing Suppliers who wish to rely on information already on file to demonstrate compliance in their bid as part of this RFSA:

- a) must sign and submit this certification online through the CPSS Supplier Module - DCC, by the closing date and time of this RFSA; and
- b) may be requested to provide this signed certification by email, if requested by Canada, sometime during the bid evaluation period.

The Bidder certifies that, with respect to each and every mandatory requirement, for its SA:

- i. it continues to meet these mandatory requirements, as of the date of bid closing;
_____ (initial)
- ii. all previously submitted information remains true, accurate and unchanged, and may be used for the purposes of this RFSA; _____ (initial);

- iii. since the date the mandatory requirements were first met (as evidenced by the date of issuance of the SA) the Bidder has continuously met, as of the date of the bid closing, all of the qualifications necessary to remain a pre-qualified supplier of the Services; _____ (initial) and
- iv. no SA has been canceled by PWGSC or withdrawn by the Bidder. _____ (initial)

Legal Name

PBN (used for this solicitation)

Print Name

Signature

Date (year-month-day)

5.2 Bidder's Statement

All Bidders:

- a) must submit the Statement online through the CPSS Supplier's Module- DCC, by the end date and time of this RFSA; and
- b) may be requested to provide this signed certification by email, if requested by Canada, sometime during the bid evaluation process.

We certify that all statements made with regard to these requirements are accurate and factual, and we are aware that PWGSC reserves the right to verify any information provided in this regard. Untrue statements may result in the Bidder's bid being declared non-responsive in its entirety, Existing Suppliers becoming ineligible to receive further solicitations, and any other action which Canada may consider appropriate.

Legal Name

PBN (used for this solicitation)

Is the Bidder (Select all that apply):

- A New Bidder
- An Existing Supplier (Existing SA Holders only)

Signature

Date (year- month – day)

5.3 Former Public Servant

Bidders must submit this certification through the DCC of CPSS by the solicitation closing date and time.

Contracts awarded to former public servants in receipt of a pension or a lump sum payment must bear the closest public scrutiny and reflect fairness in the spending of public funds.

If, as a result of this RFSA, a SA is issued, the name of the Former Public Servant will be posted on the LS web site. This information will also be on departmental websites as part of the published proactive disclosure reports generated in accordance with Treasury Board policies and directives on contracts with former public servants, Contracting Policy Notice 2012-2 and the Guidelines on the Proactive Disclosure of Contracts.

5.4 Aboriginal Business Certification

Bidders seeking to qualify for an Aboriginal SA must complete the certification in the DCC of CPSS by the closing date and time of this RFSA solicitation.

LS may request that the Bidder sign and submit the following information, by email, sometime during the bid evaluation process:

<p>ABORIGINAL BUSINESS CERTIFICATION (MANDATORY FOR SUPPLIERS SEEKING QUALIFICATION FOR ABORIGINAL SA)</p> <p>PLEASE COMPLETE ONLY ONE OF THE TWO (2) STATEMENTS BELOW</p> <p>I, _____ (<i>Insert Name of duly authorized representative of business</i>), want to be considered as an Aboriginal and Non-Aboriginal Supplier. [<input type="checkbox"/>]</p> <p>I, _____ (<i>Insert Name of duly authorized representative of business</i>), want to be considered as an Aboriginal supplier only. [<input type="checkbox"/>]</p> <p>1. PLEASE COMPLETE THE INFORMATION REQUIRED BELOW</p> <p>(a) I, _____ (<i>Insert Name of duly authorized representative of business</i>) hereby certify that _____ (<i>Insert name of Supplier</i>) meets, and will continue to meet throughout the duration of the Aboriginal SA, the requirements for this program as set out in the "Requirements for the Set-Aside Program for Aboriginal Business" (http://www.aadnc-aandc.gc.ca/eng/1100100033060/1100100033061), which document I have read and understand.</p> <p>(b) The aforementioned business agrees to ensure that any subcontractor it engages with respect to any contract awarded under any resulting Aboriginal SA will, if required, satisfy the requirements set out in "Requirements for the Set-Aside Program for Aboriginal Business."</p> <p>(c) The aforementioned business agrees to provide to Canada, immediately upon request, information to substantiate a subcontractor's compliance with this program.</p>	
<p>PLEASE CHECK THE APPLICABLE BOXES IN 2 AND 3 BELOW</p>	
<p>2. [<input type="checkbox"/>]</p> <p style="text-align: center;">OR [<input type="checkbox"/>]</p>	<p>The aforementioned business is an Aboriginal business which is a sole proprietorship, band, limited company, co-operative, partnership or not-for-profit organization,</p> <p>The aforementioned business is a joint venture between two or more Aboriginal businesses or an Aboriginal business and a non-Aboriginal business</p>
<p>3. [<input type="checkbox"/>]</p> <p style="text-align: center;">OR [<input type="checkbox"/>]</p>	<p>The Aboriginal business or businesses have:</p> <p>fewer than six full-time employees</p> <p>six or more full-time employees</p>

4. The aforementioned business agrees to immediately furnish to Canada, such evidence as may be requested by Canada from time to time, corroborating this certification. Such evidence will be open to audit during normal business hours by a representative of Canada, who may make copies and take extracts from the evidence. The aforementioned business agrees to provide all facilities for audits and to furnish information requested by Canada with respect to the certification.

5. It is understood that the civil consequences of making an untrue statement in the bid documents, or of not complying with the requirements of the Program or failing to produce satisfactory evidence to Canada regarding the requirements of the Program, may include: forfeiture of the bid deposit; retention of the holdback; disqualification of the business from participating in future contracts under the Program; and/or termination of any contract awarded pursuant to the Aboriginal SA. In the event that a contract is terminated because of an untrue statement or non-compliance with the requirements of the Program, Canada may engage another contractor to complete the performance of the contract and any additional costs incurred by Canada will, upon the request of Canada, be borne by the aforementioned business.

Signature of Authorized Representative

Date

5.6 Work Force Reduction Program

Bidders must submit this certification through the DCC of CPSS by the RFSA closing date and time.

As a result of programs to reduce the public service, Bidders must provide information regarding their status as former public servants in receipt of either a lump sum payment or a pension, or both, pursuant to the terms of the Early Departure Incentive (EDI) Program, the Early Retirement Incentive (ERI) Program, the Forces Reduction Program, the Executive Employment Transition Program and any other current and future similar programs implemented by Treasury Board.

5.7 Integrity Provisions & Associated Information

By submitting a bid, the Bidder certifies that the Bidder and its Affiliates are in compliance with the provisions as stated in Section 01 Integrity Provisions - Arrangement of Standard Instructions [2008 \(https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual/1/2008/18\)](https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual/1/2008/18). The associated information required within the Integrity Provisions will assist Canada in confirming that the certifications are true.

All Bidders:

- a) must submit this certification through the CPSS Supplier Module- DCC by the RFSA closing date and time; and
- b) may be requested to provide related documentation to the LS team by email sometime during the bid evaluation period, such as:
 - i) bidders who are corporate entities, including those bidding as joint ventures, must provide a complete list of names of all current directors or, for a privately owned corporation, the names of the owners of the corporation;
 - ii) bidders submitting a bid as sole proprietors, including sole proprietors bidding as joint ventures, must provide a complete list of the names of all owners;

- iii) bidders submitting a bid as societies, firms, partnerships, associates or associations of persons do not need to provide lists of names.

If the required names have not been received by the time the evaluation is completed, Canada will inform the Bidder of a time frame within which to provide the information. Failure to comply may render the bid non-responsive. Providing the information detailed above to PWGSC is a mandatory requirement for issuance of a SA and any resulting contract.

Canada may, at any time, request that a Bidder provide properly completed and Signed Consent Forms (Consent to a Criminal Record Verification form- PWGSC-TPSGC 229) <http://www.tpsgc-pwgsc.gc.ca/app-acq/forms/formulaires-forms-eng.html> for any or all individuals aforementioned within the time specified. Failure to provide such Consent Forms within the time period provided may result in the bid being declared non-responsive.

By submitting a bid the Bidder is certifying that:

- I. it has read and understands the *Code of Conduct for Procurement* (<http://www.tpsgc-pwgsc.gc.ca/app-acq/cndt-cndct/contexte-context-eng.html>)
- II. it has read and understands the *Ineligibility and Suspension Policy* (<http://www.tpsgc-pwgsc.gc.ca/ci-if/politique-policy-eng.html>) and
- III. more importantly:
 - a) it understands that certain domestic and foreign criminal charges and convictions, and other circumstances, as described in the Policy, will or may result in a determination of ineligibility or suspension under the Policy;
 - b) it is aware that Canada may request additional information, certifications, and validations from the Bidder or a third party for purposes of making a determination of ineligibility or suspension;
 - c) it has provided, as instructed in the solicitation, a complete list of all foreign criminal charges and convictions pertaining to itself, its affiliates and its proposed first tier subcontractors that, to the best of its knowledge and belief, may be similar to one of the listed offences in the Policy;
 - d) none of the domestic criminal offences, and other circumstances, described in the Policy that will or may result in a determination of ineligibility or suspension, apply to it, its affiliates and its proposed first tier subcontractors; and
 - e) it is not aware of a determination of ineligibility or suspension issued by PWGSC that applies to it.

Where a Bidder is unable to provide any of the certifications required, it must submit a completed Integrity Declaration Form, which can be found at *Declaration form for procurement* (<http://www.tpsgc-pwgsc.gc.ca/ci-if/declaration-eng.html>)

Canada may declare non-responsive any bid in respect of which the information requested is incomplete or inaccurate, or in respect of which the information contained in a certification or declaration is found by Canada to be false or misleading in any respect. If Canada establishes after issuance of the SA that the Bidder provided a false or misleading certification or declaration, Canada may cancel the SA, and terminate for default any resulting contracts. Pursuant to the Policy, Canada may also determine the Bidder to be ineligible for issuance of a SA for providing a false or misleading certification or declaration.

ATTACHMENT A TO COMPONENT I

Mandatory Technical Evaluation Criteria for the Supply Arrangement

All Bidders must meet the mandatory requirements of this Attachment A.

This submission process is paperless. All Bidders must submit their online response template through the DCC of the CPSS by the RFSA closing date and time as indicated on Page 1 of the solicitation.

By submitting a bid, Bidders are indicating that they consider themselves to be fully compliant in accordance with the mandatory requirements of this Attachment A and will agree to the SA terms and conditions identified in Component II of this RFSA if a SA is issued to them.

Existing Suppliers, through the submission of the Grandfather Certification, are not required to re-qualify for any Streams and Categories for which they already have a LS SA, although they must otherwise comply with the requirements of the solicitation.

Example 1: Company ABC is an Existing SA Supplier for Stream 2 and does not wish to supply new Streams and Categories. The Existing SA Supplier would not need to submit an online response template through the DCC of the CPSS.

Example 2: Company 123 is an Existing SA Supplier for Stream 2 and wishes to supply a new Stream (Stream 1). The Existing Supplier must submit an online response through the DCC of the CPSS. The Existing Supplier must enter Stream 1 as "Newly Offered" and the requested Category as "Newly Substantiated" and comply with the mandatory criteria M.2, M.3 and M4 for the new Stream 1 and Category.

Example 3: Company DEF is an Existing SA for 3 Categories under Stream 4 and wish to supply more Categories. The Existing Supplier must submit an online response through the DCC of the CPSS and must enter the additional Categories under Stream 4 as "Newly Substantiated" and provide references under M.3 for every additional categories.

Example 4: Company 456 is an Existing Standing Offer (SO) Supplier for 5 Categories under Stream 3 and wishes to supply the same 5 Categories under the SA. The Existing Supplier must submit an online response through the DCC of the CPSS. The Existing Supplier would not have to provide references under M.3, and during its bid for the SA would enter the Stream 3 as "Currently Offered" and the 5 Categories as "Currently Substantiated".

The following definitions apply to the evaluation of bids:

An "Outside Client" is any legal entity that is not a parent, a subsidiary or an affiliate of the Bidder, a member of a joint venture with the Bidder or any other entity that does not deal at arm's length with the Bidder.

A "Project" is a contractual agreement between the Bidder and an Outside Client under which the Bidder has provided professional services to the Outside Client.

The Mandatory Requirements are as follows:

- M.1 Minimum Years in Business;
- M.2 Streams and Categories;
- M.3 References Substantiation; and
- M.4 Confirmation of Business Volume.

M.1 Minimum Years in Business:

In the case of Bidders who are Existing Suppliers, Canada does not require a demonstration of this requirement.

New Bidders must have carried on business as the same legal entity for a minimum of 3 years as of the closing date of this RFSA solicitation.

M.1.1 To demonstrate this requirement, the New Bidder must certify that it meets the minimum of 3 years in business through its DCC bid by this RFSA solicitation closing date and time; and submit via email upon request by Canada, the documented proof of its status (such as a certificate of incorporation, business registration or tax returns) confirming the number of years it has been in business.

M.1.2 If the New Bidder is a joint venture, each member of the joint venture must meet the minimum of 3 years in business as of the closing date of this RFSA solicitation. The JV must demonstrate this by the same manner as **M.1.1** above.

M.1.3 If the New Bidder has been incorporated or otherwise created less than 3 years before the closing date of this RFSA solicitation as the result of a corporate change under which it has in law assumed all of the assets, undertaking, operational capability, skills and resources of other legal entities, Canada will consider the 3 year minimum requirement to be met if the New Bidder demonstrates to Canada's satisfaction that:

- a) the New Bidder has been incorporated or otherwise created as the result of a corporate change under which it has in law assumed all of the assets, undertaking, operational capability, skills and resources of other legal entities;
- b) the corporate change was solely for tax or other purposes unrelated to the business of the other legal entities and does not affect the ability of the New Bidder to carry on the business that had been carried on by the other legal entities;
- c) the New Bidder has carried on the business of all of the other legal entities in the normal course, uninterrupted from and after the date of the corporate change;
- d) the New Bidder, at the closing date of the RFSA, maintains the same assets, undertaking, operational capability, skills and resources as the other legal entities had maintained before the corporate change;
- e) each of the other legal entities carried on business, uninterrupted and in the normal course, for at least 3 years.

In these circumstances, Canada may require a legal opinion from an independent law firm stating that the New Bidder meets all of the above requirements. Canada reserves the right to require other details and material to verify that the above requirements are met. If Canada is not satisfied that the above requirements have been met, the bid will be considered non-responsive. Canada reserves the right to request proof of any information provided. If the information cannot be validated, the bid will be considered non-responsive.

M.2 Streams and Categories

The LS Streams and Category descriptions are available at Annex A.

For each Category being offered, a Bidder must have provided Learning Services that closely match the services outlined for that Category as described at Annex A – Streams and Categories. The Learning Services must have been previously provided to an Outside Client within the last 3 years prior to the RFSA closing date.

M.2.1 For each newly substantiated Category, New Bidders must provide in the DCC of CPSS, a reference who can substantiate that the Learning Services were provided within the last 3 years from this solicitation's closing date and as required, as per M.3 below.

M.2.2 For each newly substantiated Category, Existing Suppliers must provide in the DCC of CPSS, a reference who can substantiate that the Learning Services were provided within the last 3 years from this solicitation's closing date and as required, as per M. 3 below.

M.2.3 For all currently held Streams being grandfathered, Existing Suppliers must submit via email upon request by Canada, the Grandfather Certification in Part 5 to Component 1 of this RFSA.

M.2.4 For all currently held Streams and Categories being grandfathered, Existing Suppliers must select "Currently Offered" in the DCC of CPSS at both the Stream and Category level.

See Attachment B of Component I for additional navigation instructions.

M.3 References Substantiation

The Bidder must submit for each newly substantiated Category, 1 reference to substantiate the Category, with a 2nd reference email address as a backup. References:

- a) cannot be individuals who have been employed by or acted as a consultant for the Bidder;
- b) cannot relate to work performed in whole or in part to a past of present 'casual' or 'term' employment entered into by the Bidder;
- c) cannot relate to work performed in whole or in part as a present or former government employee;
- d) must be able to substantiate that the Professional Services were provided within the last 3 years immediately prior to the closing date and time of this RFSA solicitation;
- e) must be able to substantiate that the Professional Services were provided by the same legal entity submitting a bid to this solicitation, and;

In the case of Joint Ventures:

- f) must be able to substantiate the Professional Services were provided by at least one member of a Joint Venture.

The Bidder must input the following information in the DCC of CPSS (see Attachment B of Component I for additional navigation instructions):

M.3.1 The Bidder must substantiate a Category as follows:

Under the heading "Category References", the Bidder must complete the following fields;

- i. Client (Government Department/Company Name);
- ii. Contact Name;
- iii. Position;
- iv. Telephone;
- v. Primary E-mail Address;
- vi. Alternate E-mail Address; and
- vii. Contract/Project Reference #.

Note: with the exception of bullet 'vi', bullets 'i' through 'vii' will refer to the reference that PWGSC will contact. Should no response be received, PWGSC will send a message to the second email address (bullet 'vi'). The second email address can be from an alternate email address for the first reference (e.g. a work email address versus a personal email address) or an email address of a completely separate individual representing the same project.

Under the field "Contract/Project Reference #", the Bidder must insert the title of the Project along with the contract number which matches the title of the Project.

M.3.2 For the evaluation of each Newly Substantiated Categories, substantiating information will be obtained based on an e-mail similar to the example below sent to the reference indicated in the bid. **Bidders are encouraged to inform their references that PWGSC may be contacting them via email to validate the information during the bid evaluation period.**

The content of the substantiating e-mail may be as per the following:

Public Works and Government Services Canada (PWGSC) has received a bid from {SUPPLIER LEGAL NAME}, (operating as {SUPPLIER OPERATION NAME}) in an effort to pre-qualify in the Learning Services method of supply. A response is requested by {PROVIDE RESPONSE WITHIN X DAYS FROM CURRENT DATE}.

Your name has been provided by {SUPPLIER LEGAL NAME}, (operating as {SUPPLIER OPERATION NAME}) as the main reference contact who could please answer the following:

1. Were the services identified in the below table provided to you by the company within the last 3 years immediately prior to Month Day, Year? (Yes/No)
2. Did you receive an invoice for the services identified in the below table? (Yes/No)
3. Were the services provided by the bidder for the category(-ies) indicated in the below table similar to the Learning Services category(-ies) descriptions, as found at the following hyperlink: <http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/categories-eng.html> ?

A Yes, No, or Unable response is required to be input into the below table for each of the identified category(-ies).

A response of 'unable' should be used in the table below if you:

- 1) are or have been employed by the bidder,
- 2) acted as a consultant to the bidder, or
- 3) are on the bidders list of Board of Directors.

[CATEGORY REFERENCE TABLE INSERTED HERE]

Note: The text below the column titled "Contract/Reference number" appears exactly as the bidder input into their bid and therefore may not appear translated.

Your response is necessary in order for PWGSC to determine whether or not these categories are responsive, and may be shared with the bidder during a debrief, if one is requested. Not responding to this email may render these categories as non-responsive.

Should you have any questions regarding this reference substantiation process, please do not hesitate to contact us."

M.3.3 The response received from a reference will be used to determine the compliancy of each Category, as follows:

- a) The reference indicates a "Yes" relating to the Stream requested: This substantiates the Category and the Bidder's SA will include that Stream if all other requirements are met.
- b) The reference indicates a "No" or "Unable" relating to a Stream requested: This does not substantiate the reference and that particular Category will not be included in the Bidder's SA, should one be awarded.
- c) In the event that no response is received from the 1st reference by the due date stated in the original email: an email will be sent to the 2nd reference requesting that they respond to the questions stated. If no response is received to the second request by the time and date indicated in the email, that particular Category will not be included in the Bidder's SA, should one be awarded.
- d) In the event information is received via return email that the original email sent to the 1st reference was improper, or the email address is no longer valid, or the 1st reference is absent for a time beyond the response due date required by PWGSC, the evaluation team will send the email to the 2nd reference in accordance with article c) above. If information is received via return email that the email sent to the 2nd reference was invalid or the 2nd reference is absent, the reference check process will end. The Bidder will be deemed non-responsive in that Category will not be included in the resulting SA, should one be awarded. The Bidder can re-apply for that Stream at a SA refresh or a SA/SO re-competition.
- e) In the event both references decline the reference substantiation process for that Category, the Bidder will be deemed non-responsive in that Category. The Bidder can re-apply for the Category at a SA refresh or a SA/SO re-competition.

M.4 Confirmation of Business Volume

In the case of Bidders who are Existing Suppliers, Canada does not require a demonstration of this requirement, unless they are bidding to additional Stream(s) and/or Category(-ies).

M.4.1 Within the last 3 years of the closing date and time of this RFSA solicitation, New Bidders must have invoiced a gross business volume in sales in the amount of at least:

- **Stream 1:** \$150 000 Strategic Learning Advisory Services;
- **Stream 2:** \$150 000 Instructional Design and Development Services;
- **Stream 3:** \$150 000 Custom and Rapid Learning Product Programming;
- **Stream 4:** \$150 000 Multi-Media Design and Development;
- **Stream 5:** \$150 000 Training Delivery;
- **Stream 6 :** \$50 000 Training Evaluation.Services; and
- **Stream 7 :** \$150 000 Project Management.

To demonstrate this requirement New Bidders must:

- i. agree that it meets this mandatory requirement through its DCC submission; and
- ii. submit via e-mail upon request by Canada, proof of compliance (e.g. financial information, invoices, tax returns, etc.).

M.4.2 If the New Bidder is a joint venture, the Business Volume requirement and proof of compliance can be met by a total of the gross business volume of the joint venture members.

For example, if JV Member 1 has invoiced a gross business volume in sales of \$100,000 CDN within the last 3 years preceding the closing date of the RFSA solicitation, and JV Member 2 has invoiced a gross business volume in sales of \$50,000 CDN within the last 3 years preceding the closing date of the RFSA solicitation, their JV has met the mandatory criteria.

M.4.3 PWGSC reserves the right to verify the provided proof of compliance at any time prior to and after SA award. Untrue statements may result in the bid being considered non-responsive, the SA being deactivated, or any other action which Canada may consider appropriate, including the suspension, withdrawal, or set-aside of the SA.

ATTACHMENT B TO COMPONENT I

User Guide on How to Bid Online Using CPSS

To access the Centralized Professional Services System (CPSS) ePortal and its Data Collection Component (DCC):

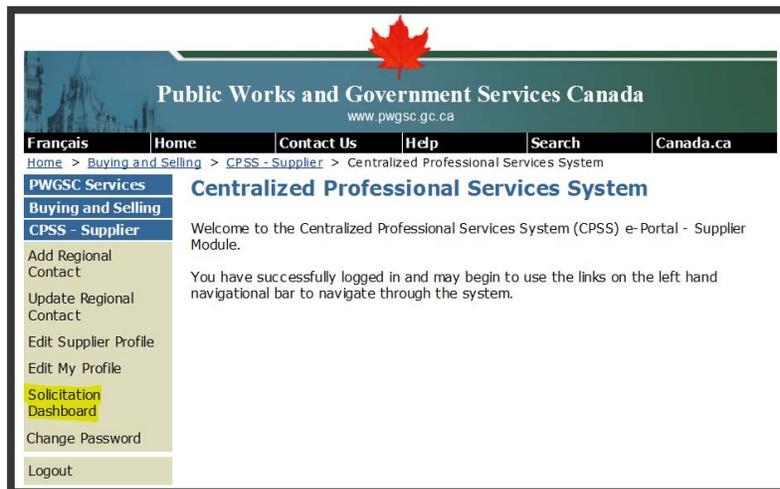
New Bidders must first enroll in the CPSS Supplier Module, beginning at the [Enrolment Instructions for Suppliers](http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/iffpe-seeps-eng.html) (<http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/iffpe-seeps-eng.html>) web page.

Bidders must contact CPSS directly for enrolment questions or assistance: tpsgc.sspc-cpss.pwgsc@tpsgc-pwgsc.gc.ca

Bidders must log into CPSS via the [Supplier Credential Verification](https://sspc-fournisseur-cpss-supplier.tpsgc-pwgsc.gc.ca/Indiquerouverture-session-ShowLogin-Fra?lang=eng) login (<https://sspc-fournisseur-cpss-supplier.tpsgc-pwgsc.gc.ca/Indiquerouverture-session-ShowLogin-Fra?lang=eng>).

The following steps are provided to assist Bidders through the CPSS bidding process:

- 1) Once a CPSS profile is created and the Bidder has logged into CPSS, they must find the Solicitation Dashboard link on the left-hand side of the screen.



- 2) Select the LS solicitation (E60ZH-1800LS/A) from the Solicitation Dashboard under the title "Open Solicitations".
- 3) You are now within the CPSS of the DCC, or "Response Template."
- 4) A Bidder's Supplier Main Contact (SMC) account is able to designate up to two other individuals as Contacts who are able to enter and modify data for the Response. If desired, select the appropriate Contact Persons for Contact One and Contact Two. Click "Save Designated Contacts." Those individuals should receive an automatically generated e-mail with login credentials from CPSS via e-mail.

Supplier Response - Home E60ZH-1800LS/A

• Designated Contacts saved successfully

Please ensure that you have saved/updated each section of your response before leaving that section especially after modifying your response.

Designated Contacts

As the Main Contact, you are able to designate up to two other individuals as Contacts who are able to enter and modify data for this Response.

To designate a contact to this solicitation, select from the dropdown menu.

To add a contact, click the [Add Designated Contact](#) link.

Important Note: Only the Main Contact may submit a response.

Contact One: Services, Learning [Edit Contact](#)

Contact Two: --Select a contact--

[Add Designated Contact](#) [Save Designated Contacts](#)

Grandfather Certification

This item is addressed under the "Certifications" link.

- 5) Go to “Company Information”. Complete/confirm the information on the page and click “Save”. If the Bidder is a Joint Venture, click on “Enter your joint venture information”, enter the information for each JV member and click “Save” after each one. Click “Return to Response Home Page.”

Sections

Only the Main Contact may submit a response.

To submit a new response or to update your response, you must complete the sections below. You must set the status of all sections to 'Completed' in order to submit your response by clicking the 'Submit Response' button below. It is suggested that you complete the sections below in the order that they appear.

Important Note: Clicking the 'Save Response' button below does not submit the response to PWGSC.

Table of Contents	Status
Company Information	No progress ▼
Regional Information	No progress ▼
Mandatory Criteria	No progress ▼
Certifications	No progress ▼

Solicitation will close: 2019-04-29 02:00 PM ET [Save Response](#) [Submit Response](#)

- 6) Go to “Regional Information.” Select the areas under r SA for which the Bidder wishes to provide Professional Services and Click “Update”.

Region/Metropolitan Area Offerings

Select all Regions and Metropolitan Areas

Regions / Metropolitan Areas SA

Atlantic	<input type="checkbox"/>
Halifax	<input type="checkbox"/>
Moncton	<input type="checkbox"/>
Quebec	<input type="checkbox"/>
Quebec City	<input type="checkbox"/>
Montreal	<input type="checkbox"/>
National Capital Region (NCR)	<input type="checkbox"/>
National Capital Region (NCR)	<input type="checkbox"/>
Ontario	<input type="checkbox"/>
Toronto	<input type="checkbox"/>
Western	<input type="checkbox"/>
Winnipeg	<input type="checkbox"/>
Saskatoon	<input type="checkbox"/>
Edmonton	<input type="checkbox"/>
Calgary	<input type="checkbox"/>
Pacific	<input type="checkbox"/>
Vancouver	<input type="checkbox"/>
Victoria	<input type="checkbox"/>
Remote/Virtual Access	<input type="checkbox"/>

Update

- a) Still on the Regional Information page, scroll down to “Regional Contact Information” and select, or input and then select, the contact person for each of the Regions and Metropolitan areas from the drop down lists and click “Update”. Regional Contacts must be submitted for all Regions/Metropolitan Areas.

Regional Contact Information

Select a contact from the dropdown or click '[Add Regional Contact](#)' to create a new contact.

Important Note: The name that appears in the dropdown is the contact that will receive any request for proposals or request for availabilities. It is the responsibility of the supplier's Main Contact to ensure that this information is kept up to date.

Regions / Metropolitan Areas	Contact
Atlantic	Services, Learning ▼
Halifax	--- Please Select --- ▼
Moncton	--- Please Select --- ▼
Quebec	--- Please Select --- ▼
Quebec City	--- Please Select --- ▼
Montreal	--- Please Select --- ▼
National Capital Region (NCR)	--- Please Select --- ▼
Ontario	--- Please Select --- ▼
Toronto	--- Please Select --- ▼
Western	--- Please Select --- ▼
Winnipeg	--- Please Select --- ▼
Saskatoon	--- Please Select --- ▼
Edmonton	--- Please Select --- ▼
Calgary	--- Please Select --- ▼
Pacific	--- Please Select --- ▼
Vancouver	--- Please Select --- ▼
Victoria	--- Please Select --- ▼
Remote/Virtual Access	--- Please Select --- ▼

[Add Regional Contact](#) Update

- b) Still on the Regional Information page, scroll down to “Local Offices” and select, or input and then select, a local office for any Regions/Metropolitan Areas, as applicable and click “Update.”

Local Offices

Local Offices are applicable to Metropolitan Areas only. Select from the dropdown menu or click '[Add New Local Office](#)' to add a local office. Local Offices that are added will then appear in the dropdown for selection. Once completed, click 'Update'.

Please note: It is not mandatory to have a Local Office.

Metropolitan Area	Office Name
Halifax	--- Please Select ---
Moncton	--- Please Select ---
Quebec City	--- Please Select ---
Montreal	--- Please Select ---
National Capital Region (NCR)	--- Please Select ---
Toronto	--- Please Select ---
Winnipeg	--- Please Select ---
Saskatoon	--- Please Select ---
Edmonton	--- Please Select ---
Calgary	--- Please Select ---
Vancouver	--- Please Select ---
Victoria	--- Please Select ---

[Add New Local Office](#) [Update](#)

- c) Still on the Regional Information page, scroll down to “Language Preferences for client communication” and select the language preference from the drop down menus for each Region/Metropolitan Area and click “Update.”

Language Preferences for Client Communication

Please indicate the language preference for each region/metropolitan area and click 'Update'. The language preference you select may be used by client departments to send solicitation documents to your company in the language of your choice. After a successful evaluation and award, the option to change the language preferences will be available to you at any time via the Centralized Professional Services System (CPSS) eportal.

Existing Suppliers: the values below are pre-populated using information from your previous bid submission. For language preferences to take effect immediately, please update the information via your [supplier profile](#).

Please note: Any change of language preference during a RFP process should also be communicated to the client department directly which may or may not result in an extension to the RFP process.

Region / Metropolitan Area	Preference
Atlantic	English
Halifax	French
Moncton	No Preference
Quebec	No Preference
Quebec City	No Preference
Montreal	No Preference
National Capital Region (NCR)	No Preference
Ontario	No Preference
Toronto	No Preference
Western	No Preference
Winnipeg	No Preference
Saskatoon	No Preference
Edmonton	No Preference
Calgary	No Preference
Pacific	No Preference
Vancouver	No Preference
Victoria	No Preference
Remote/Virtual Access	No Preference

[Update](#)

- 7) Important: All of the contact, local office, and language preference information entered in steps 7a, 7b, and 7c can be modified by the Bidder at any time after award, but regions themselves cannot be added or changed except during a solicitation bid submission (either during a refresh period or a full re-competition). Click “Return to Response Home Page.”

- 8) Go to “Mandatory Criteria” and then click on “Number of Months in Business”, review the information and enter the date the bidder’s business was established in the space provided. In the Page Reference field enter “None”. If this is a joint venture, include the date the JV was established, then the information requested for each JV member and “Save”. Click the “Return to Mandatory Criteria” link.

- 9) Go to “Stream Information”. Review the text on the page and for each Stream indicate if the Stream is “Currently Offered”, “Newly Offered”, or “Not Offered”. Existing Suppliers may have greyed-out information. Click “Save” to proceed to Categories and References.

- **Currently Offered** = Applies to existing suppliers who want to continue to offer this Stream.
- **Newly Offered** = Applies to existing and new suppliers who want to offer for this Stream.
- **Not Offered** = Applies to all suppliers who are not interested in offering the Stream.

- a) New Bidders and Existing SA holders should indicate “Newly Offered” to bid for new Streams in order to later be able to identify its Categories as “Newly Substantiated”. This will enable the Bidder to substantiate references.

- 10) The page will refresh with "View Categories" links now available. Click the “View Categories” link beside a given Stream to see that Stream’s "Categories" page. All Categories relevant to that particular Stream will be listed in a table.

- 11) Indicate the "Status" of each Category by using the dropdown menu. Once all Categories have a status entered, click “Save” and the page will refresh.

- **Currently Substantiated** = Applies to existing suppliers who want to continue to offer this Category.
- **Newly Substantiated** = Applies to existing and new suppliers who want to offer this category with substantiation.
- **Not Offered** = Applies to all suppliers who are not interested in offering this Category.

Important: The status: “Newly Unsubstantiated”, “Currently Unsubstantiated” and “Currently Unsubstantiated – Now Substantiated” are not used in this RFSA.

- 12) A “Substantiate Reference” link will appear for each Category you have marked with "Newly Substantiated". Click on the “Substantiate Reference” link to input the Category Reference for that Category. Click ‘Update the reference’, then ‘Return to Categories’. This process will need to be repeated for the remainder of the Categories being bid for.

Category	Status
Learning Advisor	Newly substantiated

Substantiate Reference

Save

It is the bidder's responsibility to ensure that the contact information for the reference is up to date and to notify the reference that he/she will be contacted for validation of the receipt of services.

Client (Government Department / Company Name):

Contact Name:

Position:

Telephone:

E-Mail:

E-Mail 2

Contract/Project Reference #:

Update the reference

- 13) Click the “Financial Certification” link(s) that correspond to the Stream(s) being bid for. Review the text on the page and then click the “I agree” check box to agree to the statement. Be sure to review Mandatory M.4 from Attachment A of the RFSA before agreeing. Click “Save”. Click the “Return to Response Home Page” link. This process will need to be repeated for all of the Stream being bid for.

Financial Certification for Stream 1

In order to correctly prepare a bid, all Bidders must read the LS RFSA/RFSSO available on buyandsell.gc.ca/tenders (keyword search "E60ZH-1800LS/A")

For more details about this requirement: please refer to Attachment A of Component I.

For DCC Navigation Instructions: please refer to Attachment C of Component I.

As per Criterion M.4 of Attachment A to Component I of the RFSA/RFSSO:

In the case of Bidders who are Existing Suppliers, Canada does not require a demonstration of this requirement unless he wants to bid on additional stream(s) and/or category(-ies).

By selecting « I agree to the statement below », the Bidder is certifying that for the applicable stream(s) and/or category(-ies):

- 1) Within the last 3 years of the closing date and time of this RFSA/RFSSO solicitation, the New Bidders must have invoiced a gross business volume in sales in the amount of at least:
 - **Stream 1:** \$150 000 Strategic Learning Advisory Services.
- 2) Submit via e-mail upon request by Canada, proof of compliance (e.g. financial information, invoices, tax returns, etc.).

OR:

If the New Bidder is a joint venture:

Business Volume requirement and proof of compliance can be met by a total of the gross business volume of the joint venture members. Refer to Attachment A to Component I for an example.

I agree to the statement above.

Save

- 14) Go to “Certifications” and complete each certification as stated within the RFSA. Ensure all information is individually completed and saved. Click “Return to Response Home Page”. Please note that the Federal Contractors Program for Employment Equity is not applicable at this stage of the RFSA.

- 15) Go to “Services Offering for Supply Arrangement”. Confirm or change as needed all levels being bid for against all Regions/Metropolitan Areas. Click ‘Save’ and “Return to Response Home Page.”

Category	Junior	Intermediate	Senior
Learning Advisor			Yes

- 16) On the “Return to Response Home Page”, at any times, you can click “Save response” to exit your request and come back later.

- 17) If all information is completed and the submission is ready, on the Response Home Page, change all

Status Indicators stating “In Progress” to “Completed” and click “Save Response.”

Table of Contents	Status
Company Information	Completed ▼
Regional Information	In progress ▼
Mandatory Criteria	In progress ▼
Certifications	No progress ▼
Services Offering for Supply Arrangement	No progress ▼

Solicitation will close: 2019-04-29 02:00 PM ET

Save Response Submit Response

- 18) At this point the bidder has NOT SUBMITTED the bid.
- 19) **Click “Submit Response” to send the submission to PSPC.** The Bidder should automatically receive a confirmation e-mail at the e-mail address associated with the SMC User ID.

Table of Contents	Status
Company Information	Completed ▼
Regional Information	Completed ▼
Mandatory Criteria	Completed ▼
Certifications	Completed ▼
Services Offering for Supply Arrangement	Completed ▼

Solicitation will close: 2019-04-29 02:00 PM ET

Save Response Submit Response

COMPONENT II – RESULTING SUPPLY ARRANGEMENT, BID SOLICITATION AND MODEL RESULTING CONTRACT CLAUSES

PART A – SUPPLY ARRANGEMENT (SA)

1. Supply Arrangement

The Learning Services method of supply is a government-wide procurement vehicle designed to provide access to pre-qualified Suppliers who can create, update or convert government owned training courses including training material for Traditional Classroom based training, eLearning / on-line training and Blended Learning as well as deliver government owned training.

This procurement methodology has been developed to cover 7 areas of expertise commonly requested: Strategic Learning Advisory Services, Instructional Design and Development Services, Custom and Rapid eLearning Product Programming, Multi-Media Design and Development, Training Delivery, Training Evaluation Services, and Project Management.

Tasks are finite work assignments that require one or more consultants to complete. A task involves a specific start date, a specific end date and set deliverables. Tasks are usually not large projects, although they may be subsets of a larger project. Tasks may require highly specialized work to be performed requiring a rare or unique skill or knowledge for a short period of time.

The SA encompasses only those Services described in Annex A «Streams and Categories», which are further identified in the case of each specific SA holder in Annex C – Qualified Streams and Categories at issuance of the SA.

In addition to the Clauses and Conditions enumerated in Section 3 below, contracts resulting from this SA can, at the discretion of Identified Users, incorporate: Task Authorizations, various security requirements, options to extend the contract (within the scope of the applicable Tier), & Limitations of Expenditure & Liability.

2. Security Requirement

- a) The Supplier must, at all times during the performance of the SA hold a valid Designated Organization Screening (DOS), issued by the Canadian Industrial Security Directorate (CISD), PWGSC. The SA Authority may verify the Supplier's security clearance with CISD of PWGSC at any time during the period of the SA.
- b) The requirements to be procured under this SA are subject to the requirements in the Security Requirement Check Lists (SRCL's) identified in each individual bid solicitation. Each bid solicitation will identify the SRCL that will apply to any resulting contract.
- c) Subcontracts which contain security requirements ARE NOT to be awarded without the prior written permission of CISD/PWGSC.
- d) In the case of Joint Ventures or Amalgamations, the highest level of corporate security attainable through CISD of PWGSC is the lowest level held by any single member of the JV or amalgamation. For example: a Joint Venture with 5 members is comprised of 4 members holding a valid Facility Security Clearance (FSC) at the Secret level and 1 member holding a valid Designated Organization Screening (DOS). The highest corporate security level for which the Joint Venture would be considered under this SA framework would be DOS, until such time as the member holding a valid DOS clearance has requested sponsorship via the SA Authority and obtained a valid FSC at the secret level issued by CISD.

- e) Additional security checks may be conducted by the Identified User.

3. Standard Clauses and Conditions

All clauses and conditions identified in the SA and resulting contract(s) by number, date and title are set out in the [Standard Acquisition Clauses and Conditions Manual](https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual) (<https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual>) issued by PWGSC.

[2020](https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual/3/2020/16) (2017-09-21) General Conditions - Supply Arrangement - Goods or Services (<https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual/3/2020/16>), apply to and form part of the SA.

3.1 Resulting Contract Clauses

The conditions of any contract awarded under this SA will be in accordance with Part C – Resulting Contract Clauses.

3.2 Supply Arrangement Reporting

The Supplier must compile and maintain records on its provision of goods, services or both to the federal government under contracts resulting from the SA.

The Supplier must provide this data in accordance with the reporting requirements detailed in the [Quarterly Usage Report Instructions](https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual) (<https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual>). If no goods or services are provided during a given period, the Supplier must still provide a "NIL" report. Canada reserves the right to change the "NIL" reporting procedure at any time.

The data must be submitted on a quarterly basis using the CPSS QUR functionality, no later than 15 calendar days after the end of the quarterly report period.

The quarterly reporting periods are defined as follows:

Quarter	Period Covered	Due on or Before
1st	April 1 to June 30	July 15th
2nd	July 1 to September 30	October 15th
3rd	October 1 to December 31	January 15th
4th	January 1 to March 31	April 15th

Failure to provide fully completed quarterly reports in accordance with the above instructions may result in the setting aside of the SA and the application of a vendor performance corrective measure.

4.0 Term of the Supply Arrangement

4.1 Period of the Supply Arrangement

The SA is valid from date of SA issuance and ends 18 months later. Canada may, by notice in writing to all SA suppliers and by posting on the [Government Electronic Tendering System](https://buyandsell.gc.ca/procurement-data/tenders) (<https://buyandsell.gc.ca/procurement-data/tenders>) cancel this SA or its Categories or Stream(s) by giving all SA suppliers at least 30 calendar days notice of the cancellation.

4.2 Ongoing Opportunity to Qualify

Opportunities for additional bidding may be made available by Canada during which a Supplier may choose to submit a bid containing an entirely new bid, or may propose to modify its SA by adding Streams. Participation in the refresh solicitations is entirely optional and not required to maintain any LS SA.

This schedule may require a revision due to operational requirements, in which case Suppliers will be advised.

LS Opportunity to Qualify Calendar			
	Estimated Posting Date	Estimated Closing Date	Estimated Date of Award
Refresh Period 1	January 22, 2019	April 29, 2019	July 19, 2019
Refresh Period 2	May 6, 2019	August 9, 2019	November 15, 2019
Refresh Period 3	August 16, 2019	November 29, 2019	February 28, 2020

It is important to note that Suppliers will not be eligible to submit a bid in a refresh period directly following another. For example, if a Supplier submits a bid at Refresh Period 1, the Supplier will not be eligible to submit a bid at Refresh Period 2 as the Supplier's profile will be disabled in the DCC while the bid is evaluated. This will in no way impact the search results for an existing Supplier's current SA.

All SAs whether issued during a refresh solicitation period or a re-competition will be replaced when a re-competition solicitation occurs. Therefore, all Suppliers must submit an arrangement before the closing date of a re-competition solicitation in order to provide services under their resulting SA.

5. Authorities

5.1 Supply Arrangement (SA) Authority

The SA Authority is:

Jean-Sébastien Deslauriers, Manager
 Training and Specialized Services Division– ZH
 Public Works and Government Services Canada
 Acquisitions Branch, Professional Services Procurement Directorate
 10 Wellington Street, Terrasses de la Chaudière
 5th Floor
 Gatineau, Quebec K1A 0S5
 E-mail: TPSGC.OCAMAServicesApprentissage-SOSALearningServices.PWGSC@tpsgc-pwgsc.gc.ca

The SA Authority (or its authorized representative) is responsible for the issuance of the SA, its administration and its revision, if applicable. Upon the issuance of an arrangement solicitation under the SA by a Client (Federal Department User), that Client's Contracting Authority is responsible for any contractual issues relating to the contract solicited. Any changes to the SA must be authorized in writing by the SA Authority.

The SA Authority is the main delegated authority on behalf of Canada and the Minister for the administration and management of this SA. The SA Authority will act as the overall maintainer of the LS SA pre-qualified Supplier's list and will be responsible for ensuring the administration of all SAs.

5.2 Supplier's Representative

The Supplier's Representative is the central point of contact for the Supplier on all matters pertaining to this SA. The Supplier confirms that this individual has the authority to bind the Supplier. It is the Supplier's sole responsibility to ensure that the information related to the Supplier Representative is correct. If a replacement or a new Supplier Representative is required, the Supplier will:

- a) inform CPSS by e-mail at tpsgc.sspc-cpss.pwgsc@tpsgc-pwgsc.gc.ca, and
- b) inform the SA Authority by e-mail at TPSGC.OCAMAServicesApprentissage-SOSALearningServices.PWGSC@tpsgc-pwgsc.gc.ca and provide the following information:
 - Name;
 - Telephone Number; and
 - E-mail.

The Supplier may designate another individual to represent the Supplier for administrative and technical purposes under any contract resulting from this SA.

5.3 Supplier's Information

Suppliers are responsible for the maintenance of their tombstone data in CPSS. Suppliers must also safeguard the credentials released to the Main Supplier Contact (MSC) and Supplier's Contacts that enable access to the Supplier Module of CPSS.

Canada will not delay or cancel any solicitation or contract process due to a supplier's inability to access, modify or validate such credentials, or because of any claim that such credentials were used without proper authorization.

6. Identified Users (Clients)

Subject to signing a Master Level User Agreement, the Identified Users (also called Clients) include any government department, agency or Crown Corporation listed in Schedules I, I.1, II, III, IV, and V of the *Financial Administration Act*, R.S., 1985, c. F-11 and any other party for which the Department of PWGS has been authorized to act from time to time under section 16 of the *Department of Public Works and Government Services Act*.

Canada may, at any time, withdraw authority from any of the Identified Users to use the SA.

7. Priority of Documents

If there is a discrepancy between the wordings of any documents that appear on the list, the wording of the document that first appears on the list has priority over the wording of any document that subsequently appears on the list.

- a) the articles of the Supply Arrangement;
- b) the general conditions [2020](https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual/3/2020/16) (2017-09-21), General Conditions – Supply Arrangement – Goods or Services (<https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual/3/2020/16>);
- c) Annex C – Qualified Streams and Categories;
- d) Annex A – Streams and Categories;
- e) Annex B – Generic Security Requirements Checklists (SCRLs); and

- f) the Bidder's bid received in response to the Request for Supply Arrangement.

8. Certifications

8.1 Compliance

Compliance with the certifications provided by the Supplier in the arrangement is a condition of the SA and subject to verification by Canada during the term of the SA and of any resulting contract that would continue beyond the period of the SA. If the Supplier does not comply with any certification or it is determined that any certification made by the Supplier in the arrangement is untrue, whether made knowingly or unknowingly, Canada retains the right to terminate any resulting contract for default and suspend or cancel the SA.

9. Applicable Laws

The SA and any contract resulting from the SA must be interpreted and governed, and the relations between the parties determined, by the laws in force in Ontario, Canada. Unless otherwise stipulated in the Supplier's bid or resulting contract.

10. Suspension or Cancellation of qualification by Canada

In addition to the circumstances identified in article 09 of the General Conditions 2020 (2017-09-21), Supply Arrangement – Goods or Services, Canada may, by sending written notice to the Supplier, suspend or cancel the SA where the Supplier has made public any information that conflicts with the terms, conditions, pricing or availability of systems identified in this SA, or where the Supplier is in default in carrying out any of its obligations under this SA.

11. Aboriginal Business Certification (if applicable)

- 11.1** Where an Aboriginal Business Certification has been provided, the Supplier warrants that its certification of compliance is accurate and complete and in accordance with the "Requirements for the Set-aside Program for Aboriginal Business" detailed in Annex 9.4 of the Supply Manual.
- 11.2** If such a Certification has been provided, the Supplier must keep proper records and documentation relating to the accuracy of the certification provided to Canada. The Contractor must obtain the written consent of the Contracting Authority before disposing of any such records or documentation before the expiration of 6 years after final payment under the Contract, or until settlement of all outstanding claims and disputes, under the Contract, whichever is later. All such records and documentation must at all times during the retention period be open to audit by the representatives of Canada, who may make copies and take extracts. The Supplier must provide all reasonably required facilities for any audits.
- 11.3** Nothing in this clause must be interpreted as limiting the rights and remedies which Canada may otherwise have pursuant to the Contract.

12. Delivery Requirements within a Comprehensive Land Claims Area

The SA is not to be used for deliveries within a Comprehensive Land Claims Area (CLCA). All requirements for delivery within a CLCA are to be submitted to the Department of PWGSC for individual processing.

13. Environmental Considerations

As part of Canada's policy directing federal departments and agencies to take the necessary steps to acquire products and services that have a lower impact on the environment than those traditionally acquired, Suppliers should:

a) Regarding paper consumption:

- Provide and transmit draft reports, final reports, other documents and arrangements in electronic format. Should printed material be required, double sided printing in black and white format is the default unless otherwise specified by the Identified User.
- Printed material is requested on minimum recycled content of 30% and/or certified as originating from a sustainably managed forest.
- Recycle unneeded printed documents (in accordance with Security Requirements).

b) Regarding travel requirements:

- The Supplier is encouraged to use video and/or teleconferencing where possible to cut down unnecessary travel.
- Use of Properties with Environmental Ratings: Contractors to the Government of Canada (GoC) may access the [PWGSC Accommodation directory \(http://rehelv-acrd.tpsgc-pwgsc.gc.ca/ACRDS/index-eng.aspx\)](http://rehelv-acrd.tpsgc-pwgsc.gc.ca/ACRDS/index-eng.aspx), which includes Eco-Rated properties. When searching for accommodation search for properties with Environmental Ratings, identified by Green Keys or Green Leafs that will honor the pricing for contractors.
- Use of public/green transit where feasible.

14. Insurance Requirement

14.1 Insurance Requirements for services delivered under the SA for Tier 1

The Supplier is responsible for deciding if insurance coverage is necessary to fulfill its obligation under the contract and to ensure compliance with any applicable law. Any insurance acquired or maintained by the Supplier is at its own expense and for its own benefit and protection. It does not release the Supplier from or reduce its liability under the contract.

14.2 Insurance Requirement for services delivered under the SA for Tier 2

14.2.1 The Supplier must maintain the following insurance requirements for the duration of the contract.

Compliance with the insurance requirements does not release the Supplier from or reduce its liability under the contract.

The Supplier is responsible for deciding if additional insurance coverage is necessary to fulfill its obligation under the contract and to ensure compliance with any applicable law. Any additional insurance coverage is at the Supplier's expense, and for its own benefit and protection.

The Supplier must forward to the Contracting Authority within ten (10) working days after the date of award of the contract, a Certificate of Insurance evidencing the insurance coverage and confirming that the insurance policy complying with the requirements is in force. Coverage must be placed with an Insurer licensed to carry out business in Canada. The Supplier must, if requested by the Contracting Authority, forward to Canada a certified true copy of all applicable insurance policies.

14.2.2 The Supplier must obtain Commercial General Liability Insurance, and maintain it in force throughout the duration of the contract, in an amount usual for a contract of this nature, but for not less than \$2,000,000 per accident or occurrence and in the annual aggregate.

The Commercial General Liability policy must include the following:

- a) Additional Insured: Canada is added as an additional insured, but only with respect to liability arising out of the Supplier's performance of the contract. The interest of Canada should read as follows: Canada, as represented by PWGSC.
- b) Bodily Injury and Property Damage to third parties arising out of the operations of the Supplier.
- c) Products and Completed Operations: Coverage for bodily injury or property damage arising out of goods or products manufactured, sold, handled, or distributed by the Supplier and/or arising out of operations that have been completed by the Supplier.
- d) Personal Injury: While not limited to, the coverage must include Violation of Privacy, Libel and Slander, False Arrest, Detention or Imprisonment and Defamation of Character.
- e) Cross Liability/Separation of Insured: Without increasing the limit of liability, the policy must protect all insured parties to the full extent of coverage provided. Further, the policy must apply to each Insured in the same manner and to the same extent as if a separate policy had been issued to each.
- f) Blanket Contractual Liability: The policy must, on a blanket basis or by specific reference to the contract, extend to assumed liabilities with respect to contractual provisions.
- g) Employees and, if applicable, Volunteers must be included as Additional Insured.
- h) Employers' Liability (or confirmation that all employees are covered by Worker's compensation (WSIB) or similar program)
- i) Broad Form Property Damage including Completed Operations: Expands the Property Damage coverage to include certain losses that would otherwise be excluded by the standard care, custody or control exclusion found in a standard policy.
- j) Notice of Cancellation: The Insurer will endeavour to provide the Contracting Authority thirty (30) calendar days written notice of policy cancellation.
- k) If the policy is written on a claims-made basis, coverage must be in place for a period of at least 12 months after the completion or termination of the contract.
- l) Litigation Rights: Pursuant to subsection 5(d) of the Department of Justice Act, S.C. 1993, c. J-2, s.1, if a suit is instituted for or against Canada which the Insurer would, but for this clause, have the right to pursue or defend on behalf of Canada as an Additional Named Insured under the insurance policy, the Insurer must promptly contact the Attorney General of Canada to agree on the legal strategies by sending a letter, by registered mail or by courier, with an acknowledgement of receipt.

For the province of Quebec, send to:

Director Business Law Directorate,
Quebec Regional Office (Ottawa),
Department of Justice,
284 Wellington Street, Room SAT-6042,
Ottawa, Ontario, K1A 0H8

For other provinces and territories, send to:

Senior General Counsel,
Civil Litigation Section,
Department of Justice
234 Wellington Street, East Tower
Ottawa, Ontario K1A 0H8

A copy of the letter must be sent to the Contracting Authority. Canada reserves the right to co-defend any action brought against Canada. All expenses incurred by Canada to co-defend such actions will be at Canada's expense. If Canada decides to co-defend any action brought against it, and Canada does not agree to a proposed settlement agreed to by the Supplier's insurer and the plaintiff(s) that would result in the settlement or dismissal of the action against Canada, then Canada will be responsible to the Supplier's insurer for any difference between the proposed settlement amount and the amount finally awarded or paid to the plaintiffs (inclusive of costs and interest) on behalf of Canada.

14.2.3 In addition to the insurance requirements detailed in 14.2.2 above:

The Supplier must obtain Errors and Omissions Liability (a.k.a. Professional Liability) insurance, and maintain it in force throughout the duration of the contract, in an amount usual for a contract of this nature but for not less than \$1,000,000 per loss and in the annual aggregate, inclusive of defence costs.

If the policy is written on a claims-made basis, coverage must be in place for a period of at least 12 months after the completion or termination of the contract.

The following endorsement must be included:

Notice of Cancellation: The Insurer will endeavour to provide the Contracting Authority thirty (30) calendar days written notice of cancellation.

15. Travel and Living

The Travel and Living expenses are calculated differently between the Regions and Metropolitan areas and this may affect the total cost of a professional services contract as a result of an arrangement solicitation under the SA. Accordingly, if any contract resulting from a solicitation under this SA permits payment to a Contractor in its Basis of Payment for Travel and Living expenses, such expense will only be reimbursed in accordance with the information provided at the [Supply Arrangement Travel and Living Information](http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/rsama-satli-eng.html) (<http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/rsama-satli-eng.html>).

16. Regions and Metropolitan Areas

[Definitions of the Remote/Virtual Access, Regions and Metropolitan Areas](http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/dznrrm-dnzmra-eng.html) (<http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/dznrrm-dnzmra-eng.html>) are incorporated by reference into this SA. For the purposes of this SA, the Remote/Virtual Access is to be considered as another Region.

The following Regions and Metropolitan Areas may receive professional services under this SA where a Supplier is qualified to do so:

Regions:

- National Capital Region (NCR)
- Atlantic
- Quebec
- Ontario
- Western
- Pacific
- Remote/Virtual Access: This is a separate Region and does not include any of the other Regions or Metropolitan Areas. It is a zone that is used when a Client has no preference in terms of where the work is performed.

Metropolitan Areas:

- National Capital Region
- Halifax
- Moncton
- Montreal
- Quebec City
- Toronto
- Calgary
- Edmonton
- Saskatoon
- Winnipeg
- Vancouver
- Victoria

PART B - BID SOLICITATION

1. Bid Solicitation Documents

Canada will use the High Complexity (HC) bid solicitation template based on the estimated dollar value and complexity of the requirements. The HC template is available in the [Standard Acquisition Clauses and Conditions Manual](https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual) (<https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual>). A model RFP and resulting contract clauses for use for Identified Users is available.

The bid solicitation will contain as a minimum the following:

- a) security requirements;
- b) a complete description of the Work to be performed;
- c) 2003, Standard Instructions - Goods or Services - Competitive Requirements;
- d) bid preparation instructions;
- e) instructions for the submission of bids (address for submission of bids, bid closing date and time);
- f) evaluation procedures and basis of selection;
- g) financial capability (if applicable);
- h) certifications; and
- i) resulting contract clauses.

2. Bid Solicitation Process

2.1 General

Bids will be solicited for specific requirements within the scope of the SA from Suppliers who have been issued a SA.

A bid solicitation will be posted on GETS (or as applicable with a GoC web-based electronic procurement tool) or will be e-mailed directly to Supplier, depending on the selection methodology selected by the Client. Both methods of selection require that a notice of proposed procurement (NPP) be published simultaneously on GETS with the issuance of the invitation to suppliers.

Canada may consolidate requirements across Clients and award Contracts on a periodic basis to receive best or better pricing.

2.2 Identification of Contract Authorities

Provided a Client has the legal authority to contract, it may choose to award contracts under this SA in accordance with the Tier 1 or Tier 2 Requirement Limitations described below. All contracts for Clients without authority to contract under Tier 1 or Tier 2 will be managed by PWGSC.

Tier 1: Requirements up to an including \$2M: client or PWGSC

Tier 2: Requirements greater than \$2M: PWGSC

2.3 Tier 1 Requirement Limitations:

Clients may award contracts to Suppliers qualified in the applicable Stream(s) only in accordance with the following:

2.3.1 Requirement valued below \$25,000 (GST/HST included):

For requirements under \$25,000 (GST/HST Inc.), in accordance with Government Contracting Regulations Identified Users may direct a contract to an eligible Supplier.

2.3.2 Requirement valued up to the NAFTA threshold:

Identified Users will select in accordance with the Government Contracting Regulations the number of suppliers to be invited and the number of calendar days the invited suppliers will have to provide a proposal in response to the bid solicitation. Suppliers may be invited using either e-mail or GETS.

2.3.3 Requirement valued greater than the NAFTA threshold but less than or equal to \$2M:

A minimum of 15 Suppliers must be invited (using e-mail or GETS) to submit a proposal in response to a bid solicitation. A Notice of Proposed Procurement (NPP) will be posted on GETS for all requirements. Suppliers may be invited using either e-mail or GETS.

The minimum 15 suppliers are to include: 5 randomly selected Suppliers selected by the Centralized Professional Services System (CPSS).

As a minimum, invited suppliers will be given a minimum of 15 calendar days to submit a proposal in response to a bid solicitation. The time limit for bidding may be extended based upon the complexity of the requirement.

2.3.4 No Limit to Invitation Process

There is no limit to the maximum number of Suppliers that may be invited to submit a bid under Tier 1; however, except in the circumstances of 2.5 below, Suppliers may not submit a bid in response to a solicitation unless they have been invited to do so. However, should an uninvited SA Holder wish to be invited, it may contact the Contracting Authority to request an invitation at any time prior to five calendar days before the published bid closing date, and an invitation will be made to that SA Holder unless it would not be consistent with the efficient operation of the procurement process. In no circumstance will such an invitation require Canada to extend a bid closing date. Where additional invitations are made during the solicitation process, they may not be reflected in a bid solicitation amendment.

2.4 Tier 2 Contract Limitations:

Canada may compete work and award contracts to Suppliers in accordance with the following:

2.4.1 Requirement valued greater than \$2M (Tier 2):

Canada will invite all Suppliers (using e-mail or GETS) to submit a proposal in response to a bid solicitation. A Notice of Proposed Procurement (NPP) will be posted on GETS for all requirements. Suppliers may be invited using either e-mail or GETS.

2.4.2 Minimum Bidding Period:

As a minimum, each SA Bid Solicitation of Tier 2 issued under this SA framework will provide Suppliers with a minimum of 20 days to respond. The time limit for bidding may be extended based upon the complexity of the requirement.

2.5 All Invited to Bid

For a requirement in Tier 1, all Suppliers qualified in each relevant Stream, Region and Metropolitan Area will be invited by e-mail or GETS to bid where any Supplier has been provided with a request for information in respect of services that in whole or in part appear in the requirement to be solicited under this SA.

2.6 Disclosing of Incumbent Information

By submitting a bid, the Supplier agrees that during a solicitation under this SA, if the Supplier has performed services for Canada under any current or past LS instrument, Canada may disclose such fact (including the previous contract value and date of issuance) during any such solicitation for replacement or follow-on services.

PART C - RESULTING CONTRACT CLAUSES

All clauses and conditions identified by number, date and title are set out in the [Standard Acquisition Clauses and Conditions Manual](https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual) (<https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual>) issued by PWGSC.

A model RFP and resulting contract clauses document is available for use for Identified Users of the LS SA. Individual resulting contract clauses may be modified to suit individual Client requirements, however the conditions of any contract awarded under the LS SA will be in accordance with the following:

1. GENERAL CONDITIONS – HIGHER COMPLEXITY – SERVICES

The conditions of any contract awarded under this Supply Arrangement will be in accordance with: 2035 (*Client enters date*) General Conditions - Higher Complexity – Services, with the following replacements:

Section 08 – Replacement of Specific Individuals, of 2035 (*Client enters date*) General Conditions – Higher Complexity – Services is deleted and replaced with the following:

1. if the Contractor is unable to provide the services of any specific individual identified in the Contract to perform the services, the Contractor must within 5 working days of the individual's departure or failure to commence Work (or, if Canada has requested the replacement, within 10 working days of Canada's notice of the requirement for a replacement) provide to the Contracting Authority:
 - a) the name, qualifications and experience of a proposed replacement immediately available for Work; and
 - b) security information on the proposed replacement as specified by Canada, if applicable.

Any assessment of the information provided will occur as per 2 (b) below.

2. Subject to an Excusable Delay, where Canada becomes aware that a specific individual identified under the Contract to provide services has not been provided or is not performing, the Contracting Authority may elect to:
 - a) exercise Canada's rights or remedies under the Contract or at law, including terminating the Contract for default under Article titled "Default of the Contractor"; or
 - b) assess the information provided under a (i) and a (ii) above or, if it has not yet been provided, require the Contractor propose a replacement to be rated by the Technical Authority. The replacement must have qualifications and experience that meet or exceed those obtained for the original resource and be acceptable to Canada. Upon assessment of the replacement, Canada may accept the replacement, exercise the rights in b (i) above, or require the Contractor to propose another replacement within five working days' notice.
3. Where an Excusable Delay applies, Canada may require a (ii) above instead of terminating under the "Excusable Delay" Article. An Excusable Delay does not include resource unavailability due to allocation of the resource to another Contract or project (including those for the Crown) being performed by the Contractor or any of its affiliates.
4. The Contractor must not, in any event, allow performance of the Work by unauthorized replacement persons. The Contracting Authority may order that a resource stop performing the Work. In such a

case, the Contractor must immediately comply with the order. The fact that the Contracting Authority does not order that a resource stop performing the Work does not relieve the Contractor from its responsibility to meet the requirements of the Contract.

5. The obligations in this article apply despite any changes that Canada may have made to the Client's operating environment.

Section 17 - Interest on Overdue Accounts, of 2035 (Client enters date) General Conditions - Higher Complexity - Services - will not apply to payments made by credit cards.

With respect to Section 30 - Termination for Convenience, of 2035 (Client enters date) General Conditions - Higher Complexity - Services, Subsection 04 is deleted and replaced with the following Subsections 04, 05 and 06:

- 04) The total of the amounts, to which the Contractor is entitled to be paid under this section, together with any amounts paid, due or becoming due to the Contractor must not exceed the Contract Price.
- 05) Where the Contracting Authority terminates the entire Contract and the Articles of Agreement include a Minimum Work Guarantee, the total amount to be paid to the Contractor under the Contract will not exceed the greater of:
 - a) the total amount the Contractor may be paid under this section, together with any amounts paid, becoming due other than payable under the Minimum Revenue Guarantee, or due to the Contractor as of the date of termination; or
 - b) the amount payable under the Minimum Work Guarantee, less any amounts paid, due or otherwise becoming due to the Contractor as of the date of termination.
- 06) The Contractor will have no claim for damages, compensation, loss of profit, allowance arising out of any termination notice given by Canada under this section except to the extent that this section expressly provides. The Contractor agrees to repay immediately to Canada the portion of any advance payment that is unliquidated at the date of the termination.

2. Professional Services

- a) The Contractor must provide professional services on request as specified in this Contract. All resources provided by the Contractor must meet the qualifications described in the Contract (including those relating to previous experience, professional designation, education, language proficiency and security clearance) and must be competent to provide the required services by any delivery dates described in the Contract.
- b) If the Contractor fails to deliver any deliverable or complete any task described in the Contract on time, in addition to any other rights or remedies available to Canada under the Contract the law, Canada may notify the Contractor of the deficiency, in which case the Contractor must submit a written plan to the Technical Authority within 10 working days detailing the actions that the Contractor will undertake to remedy the deficiency. The Contractor must prepare and implement the plan at its own expense.

3. Reorganization of Client

The Contractor's obligation to perform the Work will not be affected by (and no additional fees will be payable as a result of) the renaming, reorganization, reconfiguration, or restructuring of any Client. The reorganization, reconfiguration and restructuring of the Client includes the privatization of the Client, its merger with another entity, or its dissolution, where that dissolution is followed by the creation of another entity or entities with mandates similar to the original Client. In connection with any form of reorganization, Canada may designate another department or government body as the Contracting Authority or Technical Authority, as required to reflect the new roles and responsibilities associated with the reorganization.

4. No Responsibility to Pay for Work not performed due to Closure of Government Offices

- a) Where the Contractor, its employees, subcontractors, or agents are providing services on government premises under the Contract and those premises are inaccessible because of the evacuation or closure of government offices, and as a result no work is performed, Canada is not responsible for paying the Contractor for work that otherwise would have been performed if there had been no evacuation or closure.
- b) If, as a result of any strike or lock-out, the Contractor or its employees, subcontractors or agents cannot obtain access to government premises and, as a result, no work is performed, Canada is not responsible for paying the Contractor for work that otherwise would have been performed if the Contractor had been able to gain access to the premises.

5. Time Verification

Time charged and the accuracy of the Contractor's time recording system are subject to verification by Canada, before or after payment is made to the Contractor. If verification is done after payment, the Contractor must repay any overpayment, at Canada's request.

6. Joint Venture Contractor

The Contractor confirms that the name of the joint venture is _____ and that it is comprised of the following members: *(list all the joint venture members named in the Contractor's bid)*.

With respect to the relationship among the members of the joint venture Contractor, each member agree, represents and warrants (as applicable) that:

- a) _____ has been appointed as the "representative member" of the joint venture Contractor and has full authority to act as agent for each member regarding all matters relating to the contract;
- b) by giving notice to the representative member, Canada will be considered to have given notice to all the members of the joint venture Contractor; and
- c) all payments made by Canada to the representative member will act as a release by all the members.

All the members agree that Canada may terminate the contract in its discretion if there is a dispute among the members that, in Canada's opinion, affects the performance of the work in any way.

All the members are jointly and severally or solidarily liable for the performance of the entire contract.

The Contractor acknowledges that any change in the membership of the joint venture (i.e. a change in the number of members or the substitution of another legal entity for an existing member) constitutes an assignment and is subject of the assignment provisions of the General Conditions.

Note to Supplier: this article will be deleted if the supplier awarded the contract is not a joint venture. If the supplier is a joint venture this clause will be completed with the data provided in its bid.

ANNEX A Learning Services Supply Arrangement Streams and Categories

LS Streams and Categories

Background

The Professional Services requested are intended to secure access to suppliers who are experienced at providing Learning services. This will be the prime vehicle used for the acquisition of Traditional Classroom Learning, Blended Learning, and eLearning product development services. This includes the development of new Learning requirements and for the updating and converting existing learning & eLearning products.

Learning development services includes any or all of the following services:

- Stream 1 – Strategic Learning Advisory Services
- Stream 2 – Instructional Design and Development Services
- Stream 3 – Custom and Rapid eLearning Product Programming
- Stream 4 – Multi-Media Design and Development
- Stream 5 – Training Delivery
- Stream 6 – Training Evaluation Services
- Stream 7 – Project Management

Language Requirement

The Supplier will be requested to provide services in either the English or French language, or both, in accordance with each individual requirement.

Applicable Documents

The following documents form part of requirements to the extent specified herein, and are supportive of the Requirements when referenced below.

All other document references are to be considered supplemental information only.

- a) [Appendix 1 - Description of Blended Learning and eLearning \(http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/ocannexa-soannexa-eng.html#ap1\)](http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/ocannexa-soannexa-eng.html#ap1);
- b) [Appendix 2 - Acronyms \(http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/ocannexa-soannexa-eng.html#ap2\)](http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/ocannexa-soannexa-eng.html#ap2);
- c) [Shareable Content Object Reference Model \(SCORM\) \(https://en.wikipedia.org/wiki/Shareable_Content_Object_Reference_Model\)](https://en.wikipedia.org/wiki/Shareable_Content_Object_Reference_Model);
- d) [Common Look and Feel \(CLF\) Guidelines \(https://www.publicsafety.gc.ca/cnt/mrgnc-mngmnt/mrgnc-prprdns/npas/clf-Ing-20-en.aspx\)](https://www.publicsafety.gc.ca/cnt/mrgnc-mngmnt/mrgnc-prprdns/npas/clf-Ing-20-en.aspx); and
- e) [Web Content Accessibility Guidelines \(WCAG\) \(http://www.w3.org/WAI/intro/wcag20.php\)](http://www.w3.org/WAI/intro/wcag20.php).

In addition to the documents specified above, the following documents form part of the requirements for requirements from the Department of National Defence (DND) where referenced below.

- a) Defence Learning Network (DLN) Content Development Guide (Current version will be provided with the contract);
- b) Canadian Forces Individual Training and Education System (CFITES) Manuals (<http://www.forces.gc.ca/en/about-policies-standards-defence-admin-orders-directives-5000/5031-2.page>)

Note for Suppliers: web link is only accessible by DND) personnel. It is the responsibility of the supplier to request a copy of the applicable documents for each DND requirement from TPSGC.OCAMAServicesApprentissage-SOSALearningServices.PWGSC@tpsgc-pwgsc.gc.ca

Additional applicable documents may be included with individual requirements.

REQUIREMENTS

Stream 1

STRATEGIC LEARNING ADVISORY SERVICES

Learning Advisor

1. Analyze learning requirements

Tasks of the learning advisor include, but are not limited to:

- 1.1 Analyze the organizational need and the need for learning;
- 1.2 Identify the actual situation, the referred situation and the gap between the two situations;
- 1.3 Identify the skills and abilities acquired and the skills and abilities to be developed;
- 1.4 Discover and analyze the causes and challenges of the observed variances;
- 1.5 Propose a training solution that takes into account organizational issues;
- 1.6 Provide a variety of training options;
- 1.7 Develop processes to diagnose the current situation in the organization;
- 1.8 Develop tools for data collection;
- 1.9 Analyze the data collected; and
- 1.10 Draft a report with apprenticeship recommendations.

2. Develop learning strategies

In developing learning strategies, the learning advisor must perform the following duties:

- 2.1 Develop a learning strategy based on a learning needs analysis;
- 2.2 Define the learning strategy (objectives, methods, approaches and activities);
- 2.3 Identify learning solutions aligned to the needs of the organization;
- 2.4 Identify and establish a plan of action in terms of resources, costs and timeframes required for training; and
- 2.5 Identify a learning assessment plan.

DELIVERABLE PRODUCTS MAY INCLUDE:

1. Strategic plans;
2. Analysis and/or Strategy Reports;
3. Statistical report on the current state of the organization in terms of learning;
4. Research papers;
5. Tools (questionnaires and maps); and
6. Information and briefing sessions.

MINIMUM COMPETENCIES OF THE PROFESSION:

Senior Learning Advisor

- M.1** Must hold a graduate degree with specialization in one of the following fields: education, adult learning, distance learning or e-learning.
- M.2** Must have at least 5 years of experience as a Senior Learning Advisor.
- M.3** Must have completed at least 3 analyzes of learning needs over the past 5 years.

M.4 Must have completed at least 3 learning strategy plans over the past 5 years.

OR

M.1 Must have an undergraduate degree with specialization in 1 of the following areas: education, adult learning, distance learning or e-learning.

M.2 Must have at least 7 years of experience as a Senior Learning Advisor.

Stream 2

Instructional Design and Development Services

Instructional Design and Development Services

1. Learning Designer

Tasks of the Learning Designer include, but are not limited to:

- 1.1 Conduct needs assessments to review performance issues including:
 - 1.1.1 Conduct performance analyzes;
 - 1.1.2 Conduct case analyzes; and
 - 1.1.3 Find solutions and make recommendations.
- 1.2 Help clarify the expected outcomes of education and training to ensure optimal performance at work including:
 - 1.2.1 Analyze the tasks of a position;
 - 1.2.2 Specify performance, education and learning objectives; and
 - 1.2.3 Produce qualification standards (NORQUAL) and knowledge standards.
- 1.3 Describe and select a training program including:
 - 1.3.1 Define the characteristics of the learner;
 - 1.3.2 Establish integrated instruction and learning strategies;
 - 1.3.3 Specify instructional strategies;
 - 1.3.4 Specify the learning content and establish course guidelines; and
 - 1.3.5 Produce course guidelines (design guidance documents, scenarios, participant and instructor manual, drawings, etc.).
- 1.4 Produce effective instructional materials in accordance with development guidelines including:
 - 1.4.1 Identify training/performance requirements and identify sources of learning materials;
 - 1.4.2 Make recommendations on the purchase of teaching aids;
 - 1.4.3 Developing guides;
 - 1.4.4 Produce teaching materials;
 - 1.4.5 Submit training materials to beta tests and formative or pilot evaluations to ensure compliance with prescribed standards and client requirements and revise as necessary;
 - 1.4.6 Data and corresponding level of Bloom taxonomy;
 - 1.4.7 Prepare instructors to use or implement instructional materials in instructional programs; and
 - 1.4.8 Evaluate instructional materials to determine whether they can be converted in whole or in part for e-learning.

DELIVERABLE PRODUCTS MAY INCLUDE:

1. Needs Assessment Report;
2. Plan of instruction (PLANIN) or program;
3. Design Guide;
4. Scenarios;

5. Activities;
6. Exercises;
7. Presentation; and
8. Educational material.

MINIMUM COMPETENCIES OF THE PROFESSION

Senior Learning Designer

- M.1** Must hold a graduate degree and specialization in 1 of the following fields: education, adult learning, distance learning or e-learning.
- M.2** Must have at least 5 years' experience in course design.
- M.3** If e-learning is part of the application, must have at least 2 years' experience in designing e-learning products.

OR

- M.1** Must have an undergraduate degree and specialization in 1 of the following fields: education, adult learning, distance learning or e-learning.
- M.2** Must have at least 7 years' experience in course design.
- M.3** If e-learning is part of the application, must have at least 2 years' experience in designing e-learning products.

OR

- M.1** Must have a college diploma (any field) or a university degree (any field).
- M.2** Must have at least 9 years' experience in course design.
- M.3** If e-learning is part of the application, must have at least 2 years' experience in designing e-learning products.

Intermediate Learning Designer

- M.1** Must hold a graduate degree and specialization in 1 of the following fields: education, adult learning, distance learning or e-learning.
- M.2** Must have at least 1 year of experience in course design.
- M.3** If e-learning is part of the application, must have at least 1 year of experience in designing e-learning products.

OR

- M.1** Must have an undergraduate degree and specialization in 1 of the following fields: education, adult learning, distance learning or e-learning.
- M.2** Must have at least 3 years' experience in course design.
- M.3** If e-learning is part of the application, must have at least 1 year of experience in designing e-learning products.

OR

- M.1** Must have a college diploma (any field) or a university degree (any field).
- M.2** Must have at least 5 years' experience in course design.
- M.3** If e-learning is part of the application, must have at least 1 year of experience in designing e-learning products.

Junior Learning Designer

- M.1** Must hold an undergraduate degree (any field).
- M.2** Must have at least 1 year of experience in course design.
- M.3** If e-Learning is part of the application, must have at least 6 months experience in designing e-learning products.

OR

- M.1** Must have a college diploma (any field).
- M.2** Must have at least 3 years' experience in course design.
- M.3** If e-learning is part of the application, must have at least 6 months experience in designing e-learning products.

OR

- M.1** Must have a high school diploma.
- M.2** Must have at least 5 years' experience in course design.
- M.3** If e-learning is part of the application, must have at least 6 months experience in designing e-learning products.

2. Content Subject Matter Expert (SME)

Tasks of the Subject Matter Expert include, but are not limited to:

- 2.1 Check the scope of content requirements;
- 2.2 Determine content, including source documents and reference materials such as books, articles, video tapes and stationary media;
- 2.3 Format and correct content before and after implementation; and
- 2.4 Revise design documents, scenarios and final product to verify the accuracy of the content.

DELIVERABLE PRODUCTS MAY INCLUDE:

- 1. Content approved by the SME.

MINIMUM OBLIGATORY COMPETENCIES OF THE PROFESSION:

Senior Content Subject Matter Expert

M.1 Must have at least 10 years of experience in the field related to the subject matter of the application.

Intermediate Content Subject Matter Expert

M.1 Must have at least 7 years of experience related to the subject matter of the application.

Junior Content Subject Matter Expert

M.1 Must have at least 5 years of experience related to the subject matter of the application.

3. Technical Writer

Tasks of the Technical Writer include, but are not limited to:

- 3.1 Check the scope of the content;
- 3.2 Conduct an end-user analysis;
- 3.3 Conduct and analyze information provided;
- 3.4 Draft theoretical and procedural content;
- 3.5 Change the copy;
- 3.6 Create guides;
- 3.7 Examine, review, and correct documents; and
- 3.8 Review the relevance and usefulness of written materials.

DELIVERABLE PRODUCTS MAY INCLUDE:

1. Student workbooks;
2. User manuals; and
3. The guides.

MINIMUM OBLIGATORY COMPETENCIES OF THE PROFESSION

Senior Technical Writer

M.1 Must have a college diploma (in any field) or a university degree (in any field).

M.2 Must have at least 9 years' experience as a technical writer.

Intermediate Technical Writer

M.1 Must have a college diploma (in any field) or a university degree (in any field).

M.2 Must have at least 5 years' experience as a technical writer.

Junior Technical Writer

- M.1** Must have a college diploma (in any field) or a university degree (in any field).
- M.2** Must have at least 3 years' experience as a technical writer.

Stream 3

Custom and Rapid eLearning Product Programming

1. Advisor in e-Learning and Learning Technology

Tasks of the Advisor in e-Learning and Learning Technology include but are not limited to:

- 1.1 Monitor technological advances and propose technical solutions for learning products;
- 1.2 Conduct research and provide recommendations for new learning technologies;
- 1.3 Recommend tools that are ready and useful for technology learning services;
- 1.4 Develop standards and processes for new learning technologies;
- 1.5 Explore current research areas in the field of e-learning; and
- 1.6 Explore and recommend e-learning platforms and platforms;

DELIVERABLE PRODUCTS MAY INCLUDE

1. Analysis of learning tools and technology needs;
2. Business Case for Learning Technologies;
3. Writing Reports on Learning Standards and Processes;
4. Strategic and/or operational planning for learning products or technology;
5. Preparing reports on costs and cost-effectiveness of Learning Technologies tools; and
6. Analysis of models of e-learning platforms.

MINIMUM OBLIGATORY COMPETENCIES OF THE PROFESSION

Senior Advisor in e-Learning and Learning Technology

- M.1** Must hold an undergraduate degree in education with specialization in technological education or e-learning.
- M.2** Must have at least 5 years of experience in the research and application of learning technologies, including open technologies, adaptation and support technologies, training and Desktop publishing.
- M.3** Must have developed and integrated at least 4 needs analysis and/or learning technology or online training solutions over the past 4 years.
- M.4** Must have developed models of learning technology solutions tailored to clients' needs (4 models).

2. Programmer of custom eLearning products

Definition of the programmer of customized e-learning products:

Use more complex software, which requires more expertises and interventions of the user, for example: to produce very complex animates like: People Management@.

In addition, for highly complex online training, such as flight simulators or military equipment.

The programmer of custom e-learning products must, in particular, perform the following tasks:

- 2.1 Conduct review, analysis and recommendations on programming issues in project documentation, including:

- 2.1.1 Coding standard chosen;
 - 2.1.2 Assessment of client needs; and
 - 2.1.3 Infrastructure topology.
- 2.2 Develop leading-edge components for the project, including:
- 2.2.1 User interface according to the style guide;
 - 2.2.2 Pseudocode and metadata models;
 - 2.2.3 Advanced Course Elements JavaScript;
 - 2.2.4 Set of Course Items and Related Resources;
 - 2.2.5 Shared Content Elements and Item Metadata Documents;
 - 2.2.6 SCORM® compliance and user-friendliness test;
 - 2.2.7 Quality Assurance Testing; and
 - 2.2.8 Maintenance Guide which provides relevant information for modifying and maintaining final products.
- 2.3 Perform the coding or programming of items of e-learning products in accordance with course design documents, including:
- 2.3.1 Multimedia Elements;
 - 2.3.2 Interactive elements;
 - 2.3.3 Content of the course;
 - 2.3.4 Elements of shared content;
 - 2.3.5 Evaluation tools; and
 - 2.3.6 Means of assessment.
- 2.4 Design and develop a data structure, including:
- 2.4.1 Design database structures and reports; and
 - 2.4.2 Document the implementation of the database including connection information.
- 2.5. Provide technical guidance, including:
- 2.5.1 Recommend best practices;
 - 2.5.2 Make recommendations on the development of e-learning products;
 - 2.5.3 Develop and recommend solutions to identified coding problems;
 - 2.5.4 Review test documentation; and
 - 2.5.5 Document solutions or alternatives to identified problems.

DELIVERABLE PRODUCTS MAY INCLUDE:

- 1. User interface;
- 2. Prototype shared content items to be tested with SCORM test logs;
- 3. Models based on XML, XSLT and XHTML;
- 4. Alpha, beta and final versions of e-learning products;
- 5. SCORM-compliant course with SCORM test logs;
- 6. Maintenance Guide that provides detailed guidance on maintenance and modification of e-learning products; and
- 7. Interactive multimedia elements.

MINIMUM OBLIGATORY COMPETENCIES OF THE PROFESSION

Senior Custom eLearning Programmer

- M.1** Must have a university degree (in any field) or a college diploma (in any field).
- M.2** Must have at least 7 years' experience in programming Web applications using Java, C language or script language, and secondary programs (file structure) and/or of databases.
- M.3** Must have developed and integrated at least 4 Automated Training (AT) or web-based training courses over the past 4 years.
- M.4** Must have optimized the performance of multimedia resources, including audio, video or still images for at least 4 e-learning products.
- M.5** If SCORM is required in the application, it must have developed SCORM-compliant content (any version as specified by the client, including content packages and metadata files) for at least 9 SCORM-compliant courses over the past 3 years.

Intermediate Custom eLearning Programmer

- M.1** Must have a university degree (in any field) or a college diploma (in any field).
- M.2** Must have at least 3 years' experience in programming Web applications using Java, C language or script language, and secondary programs (file structure) and/or databases.
- M.3** Must have developed and integrated at least 2 AT or web-based training courses over the past 3 years.
- M.4** Must have optimized the performance of multimedia resources, including audio, video and still images for at least 2 e-learning products.
- M.5** If SCORM is required in the application, must have developed a SCORM-compliant conjecture (any version as specified by the client, including content packages and metadata files) for at least 6 SCORM-compliant courses over the past 3 years.

Junior Custom e-Learning Programmer

- M.1** Must have a university degree (in any field) or a college diploma (in any field).
- M.2** Must have at least 1 year experience in programming Web applications using Java, C language or script language, and secondary programs (file structure) and/or databases.
- M.3** Must have developed and integrated at least 1 AT or Web-based training course over the past 3 years.
- M.4** Must have optimized the performance of multimedia resources, including audio, video and still images for at least 1 e-learning product.

M.5 If SCORM is required in the application, it must have developed SCORM-compliant content (any version as specified by the client, including content packages and metadata files) for at least 3 Course in accordance with SCORM in the last 3 years.

Or

M.1 Must have a high school diploma.

M.2 Must have at least 3 years' experience in programming Web applications using Java, C language or script language, and secondary programs (file structure) and/or databases.

M.3 Must have developed and integrated at least 1 AT or Web-based training course over the past 3 years.

M.4 Must have optimized the performance of multimedia resources, including audio, video and still images for at least 1 e-learning product.

M.5 If SCORM is required in the application, it must have developed SCORM-compliant content (any version as specified by the client, including content packages and metadata files) for at least 1 Course in accordance with SCORM in the last 3 years.

2. Rapid E-Learning Product Programmer

Definition of the Rapid E-Learning Programmer:

Use easy eLearning software like Articulate Storyline®: They are easy to learn and use, program and publish on platforms, easy to handle even if the user is not a technology expert. Most organizations (school, university, industries, etc.) use these software.

Tasks of the Rapid e-learning programmer include but are not limited to:

- 3.1 Create multimedia animations using images, sound and videos;
- 3.2 Use authoring software to assemble e-learning content and publish the course in accordance with educational design documents;
- 3.3 Design and create interactions that are included in rapid e-learning software;
- 3.4 Diagnose breakdowns and resolve issues related to online course interactions that do not properly publish or report data to a learning management system;
- 3.5 Develop content in collaboration with training designers based on scenarios;
- 3.6 Provide advice on appropriate interaction and also on the limitations of some applications; and
- 3.7 Create reusable online content.

DELIVERABLE PRODUCTS MAY INCLUDE:

1. The alpha, beta and final versions of e-learning products;
2. Courses conforming to the SCORM standard; and
3. A maintenance guide giving specific instructions on updating and modifying e-learning products.

MINIMUM OBLIGATORY COMPETENCIES OF THE PROFESSION

Senior Rapid eLearning Programmer

- M.1** Must have a university degree (in any field) or a college diploma (in any field).
- M.2** Must have developed at least 5 e-learning courses over the past 2 years using rapid learning tools (as specified by the client, such as Adobe Illustrator, Adobe Photoshop, Adobe Captivate, Adobe Dreamweaver, Adobe Contribute, HTML, CSS, Adobe Flash and/or TechSmith's Articulate).
- M.3** If SCORM is required in the application, it must have developed SCORM-compliant content (any version as specified by the client, including content packages and metadata files) for at least 3 SCORM-compliant courses in the last 2 years

Intermediate Rapid eLearning Programmer

- M.1** Must have a university degree (in any field) or a college diploma (in any field).
- M.2** Must have developed at least 4 e-learning courses over the past 2 years using rapid learning tools (as specified by the client, such as Adobe Illustrator, Adobe Photoshop, Adobe Captivate, Adobe Dreamweaver, Adobe Contribute, HTML, CSS, Adobe Flash and/or TechSmith's Articulate).
- M.3** If SCORM is required in the application, it must have developed SCORM-compliant content (any version as specified by the client, including content packages and metadata files) for at least 2 courses in accordance with SCORM in the last 2 years.

Junior Rapid Programmer eLearning

- M.1** Must hold at least a high school diploma.
- M.2** Must have developed at least 3 e-learning courses over the past 2 years using rapid learning tools (as specified by the client, such as Adobe Illustrator, Adobe Photoshop, Adobe Captivate, Adobe Dreamweaver, Adobe Contribute, HTML, CSS, Adobe Flash and/or Techsmith's Articulate).
- M.3** If SCORM is required in the application, it must have developed SCORM-compliant content (any version as specified by the client, including content packages and metadata files) for at least 1 in accordance with SCORM in the last 2 years.

4. Quality Assurance

In particular, the quality insurer must perform the following tasks:

- 4.1 Develop a Quality Assurance (QA) program, including:
 - 4.1.1 Quality standards, methodologies, procedures and tools required for QA activities;
 - 4.1.2 Resources, timing and responsibilities required to conduct QA activities; and
 - 4.1.3 Certain activities and tasks in support of various processes, including verification, validation, joint review, verification and problem solving.
- 4.2 Develop QA protocols, including alpha, beta and pilot testing;

- 4.3 Implement quality assurance testing protocols, including:
 - 4.3.1 Test e-learning programs to verify that they are compliant with client-approved pre-projects, instructional standards, guidelines, precisions and scenarios;
 - 4.3.2 Test the e-learning program for interactivity, functionality and programming errors;
 - 4.3.3 Verify grammatical and spelling accuracy in English and French or in both languages, as required;
 - 4.3.4 Ensure consistency of the on-line learning product in terms of presentation and style, including use of colors, fonts, formats, architecture and navigation strategy, modularization And consistency between the English and French versions;
 - 4.3.5 Ensure compliance with guidelines, conventions, taxonomies and best practices with respect to the use of metadata;
 - 4.3.6 Verify compliance with SCORM in an approved Learning Management System/Learning Content Management System (LMS/LCMS) test medium;
 - 4.3.7 Test e-learning programs to ensure that they are functioning as intended in the client's LMS/LCMS environment;
 - 4.3.8 Record the results of all QA interventions and make them available to the technical authority;
- 4.4 Write reports based on the results of the QA test protocol.

DELIVERABLE PRODUCTS MAY INCLUDE:

- 1. Quality Assurance Plan;
- 2. AQ testing and test protocols; and
- 3. AQ test reports.

MINIMUM OBLIGATORY COMPETENCIES OF THE PROFESSION

Senior Quality Assurance Specialist

- M.1** Must have at least 6 years' experience in developing QA policies, programs, procedures and measures.
- M.2** Must have at least 6 years' experience in developing standards related to software design.
- M.3** Must have at least 6 years' experience in QA process management.

Senior Tester

- M.1** Must have at least 4 years' experience in testing e-learning products in accordance with test protocols.
- M.2** Must have at least 4 years' experience supervising the testing of e-learning products.
- M.3** Must have at least 4 years' experience in managing test protocols for e-learning products that arise from the QA process.
- M.4** Must have at least 4 years' experience in implementing test procedures for online learning products.
- M.5** Must have at least 4 years' experience in scenario design and test scripts for online learning

products.

- M.6** Must have at least 4 years' experience in developing an e-learning product validation and verification capability.
- M.7** If SCORM is required in the application, it must have tested SCORM-compliant content (any version, including content packages and metadata files) for at least 6 Courses in accordance with SCORM in the last 3 years.

Intermediate Tester

- M.1** Must have at least 2 years' experience in testing e-learning products in accordance with test protocols.
- M.2** Must have at least 2 years' experience supervising the testing of e-learning products.
- M.3** Must have at least 2 years' experience in developing test protocols for e-learning products.
- M.4** Must have at least 2 years' experience in scenario design and test scripts for online learning products.
- M.5** Must have at least 2 years' experience in developing an e-learning product validation and verification capability.
- M.6** If SCORM is required in the application, it must have tested SCORM-compliant content (any version, including content packages and metadata files) for at least 3 courses in accordance with SCORM in the last 3 years.

Stream 4

Multi-Media Design & Development

1. Graphic Designer

Tasks of a Graphic Designer include, but are not limited to:

- 1.1 Determine the best way to achieve the desired graphics either through the use of existing stock, development of new material, or combination of both;
- 1.2 Consulting with clients to establish the overall look and graphical elements;
- 1.3 Reviewing the Presentation Design Document and/or the Scripted Storyboards and making recommendations to the Instructional Designer(s) and/or client; including: Consulting the clients regarding associated costs and Validating that the design is engaging and meets the client requirements;
- 1.4 Create designs, concepts, and sample layouts of graphical elements in accordance with the Presentation Design Documents and the Scripted Storyboards;
- 1.5 Determine size and arrangement of illustrative material and copy, and select style and size of type;
- 1.6 Create new images using computer software;
- 1.7 Mark up, paste, and assemble final layouts; and
- 1.8 Digitizing images.

DELIVERABLES MAY INCLUDE BUT ARE NOT LIMITED TO:

1. Graphic Concepts;
2. Graphics;
3. Sample Layouts;
4. Final Layouts; and
5. Multimedia Graphic Objects.

MINIMUM MANDATORY QUALIFICATIONS

Senior Graphic designer

- M.1** Must have a University degree (in any field) or College diploma (in any field).
- M.2** Must have a minimum of 3 years of experience within the last 5 years as a Graphic Designer.

Intermediate Graphic designer

- M.1** Must have a University degree (in any field) or College diploma (in any field).
- M.2** Must have a minimum of 2 years of experience within the last 3 years as a Graphic Designer.

Junior Graphic Designer

- M.1** Must have a University degree (in any field) or College diploma (in any field).
- M.2** Must have a minimum of 1 year of experience within the last 5 years as a Graphic Designer.

OR

M.1 Must have a Secondary School diploma.

M.2 Must have a minimum of 3 years of experience within the last 5 years as a Graphic Designer.

2. Photographer

Tasks of a Photographer include, but are not limited to:

- 2.1 Determine the best way to achieve the desired Photographs either through the use of existing stock, development of new material, or combination of both;
- 2.2 Use traditional or digital cameras to take pictures either in a studio or on location;
- 2.3 Adjust apertures, shutter speeds, and camera focus based on a combination of factors such as lighting, field depth, subject motion, film type, and film speed;
- 2.4 Determine desired images and picture composition; and select and adjust subjects, equipment and/or lighting to achieve desired result;
- 2.5 Scan photographs into computers for editing, storage, and/or electronic transmission;
- 2.6 Measure light levels, distances, and numbers of exposures needed;
- 2.7 Manipulate and enhance scanned and/or digital images to create desired effects, using computers and specialized software;
- 2.8 Reviewing the Presentation Design Document and/or the Scripted Storyboards and making recommendations to the Instructional Designer(s) and/or client; including:
 - i. Consulting the clients regarding associated costs; and
 - ii. validating that the design is engaging and meets the client requirements.

DELIVERABLES MAY INCLUDE BUT ARE NOT LIMITED TO:

1. High quality photos;
2. Web-ready photos and thumbnails;
3. Panoramic photos; and
4. Virtual spaces.

MINIMUM MANDATORY QUALIFICATIONS

Photographer

M.1 Must have a University degree (in any field) or College diploma (in any field).

M.2 Must have a minimum of 3 years of experience within the last 6 years as a Photographer.

OR

M.1 Must have a Secondary School diploma.

M.2 Must have a minimum of 5 years of experience within the last 8 years as a Photographer.

3. Animator

Tasks of an Animator include, but are not limited to:

- 3.1 Determine the best way to achieve the desired animation either through the use of existing stock, development of new material, or combination of both;
- 3.2 Design and create two-dimensional and three-dimensional images depicting objects in motion and/or illustrating a process, using computer animation or modelling programs;

- 3.3 Make objects or characters appear lifelike by manipulating light, colour, texture, shadow, and transparency to give the illusion of motion;
- 3.4 Create Storyboards that show the flow of the animation and map out key scenes and/or characters;
- 3.5 Reviewing the Presentation Design Document and/or the Scripted Storyboards and making recommendations to the Instructional Designer(s) and/or client; including:
 - i. Create Storyboards that show the flow of the animation and map out key scenes and/or characters, consulting the clients regarding associated costs; and
 - ii. Validating that the design is engaging and meets the client requirements.

DELIVERABLES MAY INCLUDE BUT ARE NOT LIMITED TO:

1. 2D and 3D animations; and
2. Serious gaming objects, such as avatars, systems, and landscapes.

MINIMUM MANDATORY QUALIFICATIONS

Senior animator

- M.1** Must have a University degree (in any field) or College diploma (in any field).
- M.2** Must have a minimum of 5 years of experience within the last 8 years as an Animator.

Intermediate animator

- M.1** Must have a University degree (in any field) or College Diploma (in any field).
- M.2** Must have a minimum of 3 years of experience within the last 6 years as an Animator.

Junior animator

- M.1** Must have a University degree (in any field) or College diploma (in any field).
- M.2** Must have a minimum of 1 year of experience within the last 6 years as an Animator.

OR

- M.1** Must have a Secondary School diploma.
- M.2** Must have a minimum of 3 years of experience within the last 6 years as an Animator.

4. Video Producer

Tasks of a Video Producer include, but are not limited to:

- 4.1 Determine the best way to achieve the desired video either through the use of existing stock, development of new material, or combination of both;
- 4.2 Cut shot sequences to different angles at specific points in scenes in order to make individual cuts fluid and seamless;
- 4.3 Edit video to insert music, dialogue, and/or sound effects;
- 4.4 Select and combine scenes to form a logical and smoothly running story;
- 4.5 Determine the specific audio and visual effects, and/or music necessary to complete the video;

- 4.6 Reviewing the Presentation Design Document and/or the Scripted Storyboards and making recommendations to the Instructional Designer(s) and/or client; including:
 - i. consulting the clients regarding associated costs; and
 - ii. validating that the design is engaging and meets the client requirements.

DELIVERABLES MAY INCLUDE BUT ARE NOT LIMITED TO

1. High quality video; and
2. Web-ready video.

MINIMUM MANDATORY QUALIFICATIONS

Video producer

- M.1** Must have a University degree (in any field) or College diploma (in any field).
- M.2** Must have a minimum of 3 years of experience within the last 6 years as a Video Producer.

OR

- M.1** Must have a Secondary School diploma.
- M.2** Must have a minimum of 5 years of experience within the last 8 years as a Video Producer.

5. Audio Producer

Tasks of an Audio Producer include, but are not limited to:

- 5.1 Determine the best way to achieve the desired audio, sound bite, music, sound effects, and/or audio clip either through the use of existing stock, development of new material, or combination of both;
- 5.2 Record speech, music, and other sounds;
- 5.3 Regulate volume level and sound quality during recording sessions;
- 5.4 Mix and edit voices, music, sound effects;
- 5.5 Separate instruments, vocals, and other sounds, then combine later during the mixing or post production stage;
- 5.6 Synchronize and equalize pre-recorded dialogue, music, and sound effects with animation, video, and/or into the learning product; and
- 5.7 Reviewing the Presentation Design Document and/or the Scripted Storyboards and making recommendations to the Instructional Designer(s) and/or client; including, consulting the clients regarding associated costs and validating that the design is engaging and meets the client requirements.

DELIVERABLES MAY INCLUDE BUT ARE NOT LIMITED TO:

1. High quality audio; and
2. Web-ready audio.

MINIMUM MANDATORY QUALIFICATIONS

Audio producer

- M.1** Must have a University degree (in any field) or College diploma (in any field).

M.2 Must have a minimum of 3 years of experience within the last 6 years as an Audio Producer.

OR

M.1 Must have a Secondary School diploma.

M.2 Must have a minimum of 5 years of experience within the last 8 years as an Audio Producer.

6. Multimedia Director

Tasks of a Multimedia Director include, but are not limited to:

- 6.1 Determine the best way to achieve the desired audio, sound bite, music, sound effects, and/or audio clip either through the use of existing stock, development of new material, or combination of both;
- 6.2 Coordinate the work of camera and/or audio resource(s);
- 6.3 Coordinate with Video and/or Audio Producers during the post-production process;
- 6.4 Plan details such as framing, composition, camera movement, sound, and actor movement for each shot or scene;
- 6.5 Establish pace of programs and sequences of scenes according to time requirements and cast and set accessibility;
- 6.6 Select settings and locations for Video and determine how scenes will be shot in those settings;
- 6.7 Coordinate rehearsals and communicate the "approach, characterization, and movement" needed for each scene; and
- 6.8 Reviewing the Presentation Design Document and/or the Scripted Storyboards and making recommendations to the Instructional Designer(s) and/or client; including, consulting the clients regarding associated costs and validating that the design is engaging and meets the client requirements.

DELIVERABLES MAY INCLUDE BUT ARE NOT LIMITED TO:

1. Production ready storyboards; and
2. A finished multimedia eLearning product.

MINIMUM MANDATORY QUALIFICATIONS

Multimedia director

M.1 Must have a University degree (in any field) or College diploma (in any field).

M.2 Must have a minimum of 1 year of experience within the last 6 years as a Multimedia Director.

OR

M.1 Must have a Secondary School diploma.

M.2 Must have a minimum of 3 years of experience within the last 6 years as Multimedia Director.

7. Narrator

Tasks of a Narrator include, but are not limited to:

- 7.1 Performing the voice dialogue of scripted storyboards whereby the narrator communicates directly to the reader;
- 7.2 Performing the voice-over presentation to the audience (also known as off-camera or off-stage commentary); and
- 7.3 Performing voice-acting activities, not limited to, animated characters for short films, video games, instructional videos, singing, etc.

DELIVERABLES MAY INCLUDE BUT ARE NOT LIMITED TO:

1. Sample audio recordings;
2. Final audio recordings;
3. Sample voice dialogue recordings; and
4. Final voice dialogue recordings.

MINIMUM MANDATORY QUALIFICATIONS

Narrator

- M.1** Must have a minimum of a Secondary School diploma, College diploma (in any field) or a University Degree (in any field).
- M.2** Must have a minimum of 1 year of experience within the last 3 years as a Narrator.

Stream 5

Training Delivery

1. Instructor

Instructors may be used to teach government owned training in any of the subject areas identified below. Subject areas are based upon the content and not the target population.

Human Resources (HR);
Finance;
Management Skills;
Leadership Development;
Change Management;
Project Management;
Career Counselling;
Environment;
Energy Management;
Military Occupation Training;
Public Safety;
Health & Safety;
Information Technology;
Health Services
General (subject area to be identified in the resulting bid solicitation).

Tasks of the Instructors include, but are not limited to:

- 1.1 Deliver the training in accordance with the course Lesson Plan, using appropriate Adult Education techniques;
- 1.2 Setting up the classroom prior to the start of the scheduled start time;
- 1.3 Provide administrative briefing to participants at the beginning of the course outlining location of fire exits, washrooms, restaurant facilities, lunchroom area, and course outline;
- 1.4 Distribute attendance list to participants for their signature;
- 1.5 Evaluate tests and/or assignments;
- 1.6 Distribute course certificates to participants;
- 1.7 Distribute course evaluations to participants;
- 1.8 Provide any feedback and recommendations to the Project Authority regarding the course; and
- 1.9 Set-up the online environment in accordance with the training plan.

DELIVERABLES MAY INCLUDE BUT ARE NOT LIMITED TO:

1. Course Feedback Report

MINIMUM MANDATORY QUALIFICATIONS

Senior instructor

- M.1** Must have a minimum of 120 training days within the last 3 years in Instructing in the identified subject area.
- M.2** Must have a minimum of 1 year experience (not as an Instructor) in the identified subject area.

Intermediate instructor

- M.1** Must have a minimum of 60 training days within the last 3 years in Instructing in the identified subject area.
- M.2** Must have a minimum of 1 year experience (not as an Instructor) in the identified subject area.

Junior instructor

- M.1** Must have a minimum of 30 training days within the last 3 years in Instructing in the identified subject area.

2. Training Facilitator

Training Facilitators may be used to facilitate any government owned training that is delivered as in-person training facilitation (e.g. classroom), online facilitation, and for blended training facilitation (e.g. classroom and online).

Definition of Online Facilitation:

- a) Online Facilitation involves managing learners and learning through an online medium such as virtual classroom applications. It also refers to the management of online communication between learners by a facilitator. In this regard, online facilitation is moving from an emphasis on web content to a more interactive structure that recognizes the social and interactive elements of knowledge construction, and to pedagogical approaches that enable learner centred, rather than facilitator driven learning;
- b) There are two main types of online facilitation:
 - i. **Asynchronous** – communications such as discussion forums, electronic bulletin boards and e-groups in which the facilitator acts as a moderator reviewing contributors message offline and posting administrative messages; and
 - ii. **Synchronous** – events in which the facilitator works in real time, leading or assisting in the delivery of instruction to learners within a virtual classroom application though lecture, discussion, interactive exercises, use of slides, whiteboard, application sharing and document review, and other tools and techniques commonly associated with virtual classroom applications.¹
- c) Means of online facilitation include, but are not limited to the following:
 - i. Virtual Classroom application software;
 - ii. Static Text;
 - iii. Threaded or unthreaded discussion boards;
 - iv. Instant Messaging (IM) or Chat;
 - v. Live voice or video;
 - vi. Provision of links to other materials or lists of materials;
 - vii. E-mail; and
 - viii. Non-virtual means, such as phone support.

Tasks of a Training Facilitator include, but are not limited to:

- 1.1 Becoming familiar with the course content prior to course delivery;
- 1.2 Attending train-the-training sessions, dry run and pilot tests;
- 1.3 Contribute suggestions towards course improvements or revisions;
- 1.4 Deliver training by:
 - i. Guiding learners through course materials and specific activities (e.g. problem solving, information sharing), and focusing on critical points;
 - ii. Critiquing work / thinking in a supportive fashion;
 - iii. Promoting interactivity and discussions;
 - iv. Maintaining a pace suitable to the course schedule;
 - v. Creating and fostering a collaborative and safe environment for participants;
 - vi. Motivating learners to take responsibility for their own learning;
 - vii. Catering to different learning preferences and learner needs, finding the optimal balance between private e-mail and public discussions, and encouraging collaborative work and learner-learner or group discussions;
 - viii. Moderating and/or managing discussions, encouraging and gently guiding the discussion, planting ideas or starting new topics, and managing differences of opinion or perspectives effectively;
 - ix. Sharing information and resources with the group;
 - x. Answering participants' questions and provide help when required.
- 2.5 Helping learners make the transition from private one-on-one e-mail to group participation;
- 2.6 Assisting learners to become comfortable with systems and software; and
- 2.7 Scanning for copyrighted material that shouldn't be posted without permission of the author.

DELIVERABLES MAY INCLUDE BUT ARE NOT LIMITED TO:

1. Course Feedback Reports.

MINIMUM MANDATORY QUALIFICATIONS

Senior training facilitator

- M.1** Must have delivered a minimum of 120 training days within the last 3 years as a Training Facilitator
- M.2** If online training facilitation is part of the requirement, then must have delivered a minimum of 90 training hours within the last 3 years as an Online Training Facilitator.

Intermediate training facilitator

- M.1** Must have delivered a minimum of 60 training days within the last 3 years as a Training Facilitator
- M.2** If online training facilitation is part of the requirement, then must have delivered a minimum of 60 training hours within the last 3 years as an Online Training Facilitator.

Junior training facilitator

- M.1** Must have delivered a minimum of 30 training days within the last 3 years as a Training Facilitator.
- M.2** If online training facilitation is part of the requirement, then must have delivered a minimum of 30 training hours within the last 3 years as an Online Training Facilitator.

Stream 6

Training Evaluation Services

Training evaluation services will provide the organization with strategies, planning and tools to:

Evaluate and measure desired learning outcomes:

- In the short term: Improve the design and delivery of courses;
- Medium-term: Making informed decisions about employee learning opportunities;
- Long-term: Focusing more on results.

The objectives of the learning assessments provide performance data for ongoing quality assurance or design improvement.

Learning Assessment Model:

Most organizations use the Kirkpatrick learning assessment model or equivalent.

Learning assessments based on the Kirkpatrick model are defined at four levels: Levels 1, 2, 3 and 4.

Levels of evaluation of learning:

- Level 1, reactions: the degree to which participants respond positively to the learning event;
- Level 2, Learning: the degree to which participants acquire the expected knowledge, skills and attitudes based on their participation in the learning activity;
- Level 3, Behavior: the degree to which participants apply what they have learned during their training when they return to work;
- Level 4, results: the degree to which the targeted outcomes occur, as a result of a learning event and subsequent reinforcement.

The learning evaluator must apply current techniques in the evaluation of courses or programs in order to provide an evaluation framework or evaluation report.

1. Training Evaluator

In particular, the training evaluator must perform the following tasks:

- 1.1 Provide recommendations and suggestions to the evaluation framework;
- 1.2 Evaluate the level of use, as well as the relevance and effectiveness of the tools in the context of the project;
- 1.3 Validate and provide the best assessment tools to achieve the objectives of the evaluation framework;
- 1.4 Develop and propose evaluation tools to be chosen in collaboration with the client (e.g. on-line questionnaire, semi-structured interview, written analysis, assessment tools, focus groups, observations);
- 1.5 Develop and propose a standardized evaluation questionnaire for different programs and training: classroom questionnaire; quiz for virtual classroom courses, questionnaire for online courses and customized and adapted questionnaires have also been put in place for other activities;
- 1.6 Administer evaluation tools, tests, including the use of on-line tools, where necessary and appropriate;
- 1.7 Compile, capture, integrate and analyze data to ensure that established training objectives have been met for courses,
- 1.8 Submit standardized and assessment reports;

- 1.9 Submit a report with important observations that could affect learning, objectives, activities or communication tools (including specific recommendations on the implementation approach - timeline).

DELIVERABLES MAY INCLUDE BUT ARE NOT LIMITED TO:

1. Development of an evaluation framework;
2. Development of an evaluation strategy;
3. Development of an evaluation plan;
4. Conducting an evaluation of training;
5. Data collection and analysis;
6. Interpretation of results and preparation of conclusions; and
7. Writing a report and presentation.

MINIMUM MANDATORY QUALIFICATIONS

Evaluator

- M.1** During the past 5 years must have completed at least 5 KirkPatrick learning assessments or an equivalent method in the assessment of learning and/or training programs for adults in the public and/or private sector.

Stream 7

Project Management

Project Manager

Tasks of a Project Manager include, but are not limited to:

1. Managing the scope of the projects and products, budget and schedule;
2. Developing and updating the work breakdown structure and detailed project plans;
3. Tracking project plans and managing resources;
4. Managing the change control process;
5. Maintaining communication with government stakeholders and other project managers and reports progress of the project on an ongoing basis and at scheduled points in the life cycle;
6. Managing risks and implementing problem resolutions;
7. Planning, organizing, directing and controlling quality assurance throughout the project; and
8. Supporting the release, implementation and delivery of products.

DELIVERABLES MAY INCLUDE BUT ARE NOT LIMITED TO:

1. Work Breakdown Structure;
2. Project Plan; and
3. Project Status Reports.

MINIMUM MANDATORY QUALIFICATIONS

Senior Project Manager

- M.1** Must have a University degree (in any field) or a College Diploma (in any field) or a Project Management Professional (PMP) certification from the [Project Management Institute](http://www.pmi.org/) (PMI) (<http://www.pmi.org/>).
- M.2** Must have a minimum of 6 years' experience as a Project Manager, including 3 years' experience in managing training projects.
- M.3** If eLearning is part of the requirement, then the Project Manager must have a minimum of 3 years' experience in managing eLearning and/or software projects, including a minimum of 1 year of experience in managing eLearning projects.

Intermediate Project Manager

- M.1** Must have a University degree (in any field) or a College Diploma (in any field) or a Project Management Professional (PMP) certification from the [Project Management Institute](http://www.pmi.org/) (PMI) (<http://www.pmi.org/>).
- M.2** Must have a minimum of 4 years' experience as a Project Manager, including 2 years' experience in managing training projects.
- M.3** If eLearning is part of the requirement, then the Project Manager must have a minimum of 2 years' experience in managing eLearning and/or software projects, including a minimum of 1 year of experience in managing eLearning projects.

Junior Project Manager

- M.1** Must have a University degree (in any field) or a College Diploma (in any field) or a Project Management Professional (PMP) certification from the [Project Management Institute](http://www.pmi.org/) (PMI) (<http://www.pmi.org/>).
- M.2** Must have a minimum of 2 years' experience as a Project Manager, including a minimum of 1 year experience in managing training projects.
- M.3** If eLearning is part of the requirement, then the Project Manager must have a minimum of 2 years' experience in managing eLearning and/or software projects, including a minimum of 1 year of experience in managing eLearning projects.

APPENDIX 1 TO ANNEX A

1.0 Description of Blended Learning and eLearning

1.1 Blended Learning and eLearning

1.1.1 Blended Learning usually combines traditional classroom based learning with more modern technology enabled methods and may include various types of eLearning products.

1.2 eLearning Products

1.2.1 Canada focuses on the broadest view of eLearning products that includes stand-alone, self-directed eLearning products to integrated, blended and hybrid approaches that combine a variety of delivery methods, tools, learning events and learning models, including:

1. Computer-based training (CBT) (not Web based, files reside on Personal Computer (PC) or CD-ROM);
2. Self-directed Web Based CBT (Running through web-browser, files reside on PC or CD-ROM);
3. Self-directed Web-based Training (Browser-based, files reside on server, runs over Internet and/or Intranet);
4. Synchronous / Virtual Classroom / Webinar. Design and development aspect, but not delivery aspect;
5. Asynchronous online discussions/learning. Design and development aspect, but not delivery aspect;
6. Hybrid (face to face classroom and online training). Design and development aspect, but not the delivery aspect;
7. Electronic Performance Support (EPS);
8. Online Communities of Practice;
9. Blogs, wikis;
10. Podcasts, webcasts;
11. E-Library (online interactive manuals, references, etc.);
12. Serious gaming products;
13. Synthetic environments (2D and/or 3D);
14. Simulations;
15. Multi-Media portions of traditional classroom-based courses; and
16. M-learning (mobile learning).

1.3 Learning Product Characteristics

1.3.1 Learning products have the following characteristics:

- a) Interactive (learner to learner, learner to instructor, learner to mentor, learner to coach, learner to information database);
- b) Based on formal instructional design incorporating research-based learning models or products to support learning such as job aides and knowledge repositories depending on requirements. Incorporating a variety of instructional approaches, including examples, problems, presentation and demonstration, practice and feedback, scenarios, case studies, role-play, simulation, assessment etc;
- c) Integrated within a strategic learning and/or eLearning framework; and
- d) ELearning may be developed to SCORM specifications depending on requirements.

1.4 ELearning Product Delivery Methods

1.4.1 ELearning solutions may be provided to Canada via the following channels:

- a) Intranet, Internet, and/or CD-ROM;
- b) Government owned or contracted legacy LMS/LCMS;
- c) an asynchronous/synchronous tool; or as a
- d) stand-alone product.

1.5 Multi-Media Integration

1.5.1 ELearning products will require integration of a variety of Multi-Media/interactive elements depending on requirements, which may include one or more of the following:

- a) Text, graphics, video, sound;
- b) Pop-up boxes and roll-overs;
- c) Navigation features (forward, back, return to main menu, exit, book-marking);
- d) Changing content organization depending on results of pre-assessment tests;
- e) Drag-and-drop exercises;
- f) Multiple choice and true/false questions;
- g) Feedback on questions linked to area in courseware with the answer;
- h) Exploratory functions - hot areas on screen;
- i) Text entry for simple word recall, longer answer responses, or gather user information such as passwords;
- j) Sliders - to allow user to select a choice or range of choices on a linear scale;
- k) Timers - indicate passing time as user completes an exercise;
- l) Simple simulations such as demonstrating sequence of keystrokes to perform basic commands in a software application;
- m) Basic animations;
- n) Testing, scoring, course management (tracking and reporting), and
- o) Operational support (help, search (full-text and keyword based on metadata), glossary, dialogue boxes).

1.6 Delivery Platform Independence

1.6.1 ELearning products must be able to be delivered through multiple mechanisms (e.g. CBT, WBT). The solution must allow the ability to choose delivery mechanisms.

1.7 Dynamic Content and Flexible Architecture

1.7.1 Unless stated otherwise in any resultant contract,

- a) ELearning solutions must accommodate dynamic content. The solutions must permit changes to the underlying information (text and graphics/illustrations) while minimizing changes to the product.
- b) ELearning solutions must accommodate changes to the overall architecture (beyond the information itself) in that new modules or components will need to be added and existing modules or components changed or discarded.

1.8 Easy to Navigate and Maintain Information Structures

1.8.1 Information structures must be easily and intuitively navigable by novice users. The information and navigation structures must be easy to maintain.

1.9 Media and Delivery Mechanisms

1.9.1 The internet/intranet using browser technology will be used as the delivery environment. The product must support the applicable browser(s) as stated in the resulting contract. Unless stated otherwise in any resultant contract, plug-ins will not be permitted.

1.10 Reusability

1.10.1 The Offeror / Supplier must design with re-usability in mind. Content must be designed as reusable information objects that can be used as modular building blocks for larger learning structures such as lessons (Reusable Learning Objects). The use of metadata tags to describe information and learning objects facilitate rapid updating, searching, and management of content.

1.11 Performance Tracking and Assessment

1.11.1 The approach and extent of performance data collected will be a function of eLearning product requirements and the Information Management and Information Technology (IM/IT) infrastructure.

1.11.2 Performance Tracking and Assessment functionality may be required to conform to SCORM as identified in any resultant contract. Use of Application Programming Interface (API) calls falling under SCORM conformance must only be used if required by the client.

1.11.3 Performance Tracking and Assessment functionality may include any or all of the following:

- a) Performance assessment in a learning context;
- b) Basic student survey technique, collecting subjective data;
- c) Advanced forms of data collection including the use of a database;
- d) Collection of objective data, such as completion rates and times; and
- e) Ability to track the student's progress, to help them keep track of test scores and evaluations.

1.12 Searching

1.12.1 The approach and extent of eLearning product search functionality will be a function of the eLearning product requirements and the IM/IT infrastructure.

1.12.2 Searching capabilities can range from full-text searching within a product or directory, to field-based searching using metadata at the module, topic, sub-topic and keyword levels.

APPENDIX 2 TO ANNEX A**ACRONYMS**

API	- Application Programming Interface
AT	- Automated Training
CBT	- Computer-based training
CFITES	- Canadian Forces Individual Training and Education System
CLF	- Common Look and Feel
DLN	- Defence Learning Network
DND	- Department of National Defence
EPS	- Electronic Performance Support
GoC	- Government of Canada
HR	- Human Resources
IM	- Instant Messaging
IM/IT	- Information Management and Information Technology
IP	- Intellectual Property
IT	- Information Technology
LCMS	- Learning Content Management System
LMS	- Learning Management System
NCR	- National Capital Region
PC	- Personal Computer
PMI	- Project Management Institute
PMP	- Project Management Professional
QA	- Quality Assurance
SCORM	- Shareable Content Object Reference Model
WBT	- Web-based training
WCAG	- Web Content Accessibility Guidelines

ANNEX B

Learning Services Supply Arrangement Generic Security Requirements Check Lists (SRCLs)

The list and details of the pre-approved SRCL's for professional services is available for download from the [Common Centralized Professional Services SRCL CPSS](http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/31-eng.html) page (<http://www.tpsgc-pwgsc.gc.ca/app-acq/spc-cps/31-eng.html>)

Note to Bidder: It is mandatory to have a minimum security clearance of DOS Reliability prior to issuance of a LS Supply Arrangement. Should your company require sponsorship at the minimum DOS Reliability level, it is suggested suppliers send an email request to the LS general email account at TPSGC.OCAMAServicesApprentissage-SOSALearningServices.PWGSC@tpsgc-pwgsc.gc.ca as soon as possible.

ANNEX C

Qualified Streams and Categories

Annex C will be attached to the LS Supply Arrangement upon issuance.