



Transport  
Canada

Transports  
Canada

PLACE DE VILLE  
TOWER "C", 330 SPARKS STREET  
OTTAWA, ONTARIO  
K1A 0N5

**December 5, 2019**

**ADDENDUM NO. 5**

Subject: Request for Proposal No. T8080-190207-1  
**Economic analysis and business valuation to assist with the evaluation of the proposed acquisition of Transat A.T. by Air Canada**

Further to the above-mentioned Request for Proposal, this Addendum (#5) is to advise potential bidders of the change to section 2.2-Bid Submission for receiving proposals has changed.

**Delete:**

**At: 2.2 Submission of Bids**

Bids must be submitted only to Transport Canada by the date, time and place indicated in the bid solicitation.

**Insert:**

**At: 2.2 Submission of Bids**

Bids can be submitted electronically to [Natasha.blackstein@tc.gc.ca](mailto:Natasha.blackstein@tc.gc.ca) and by hardcopy by the date, time indicated in the bid solicitation.

All other terms and conditions remain unchanged.

**Tenderers are to acknowledge this Addendum by signing in the space provided below and enclosing a copy of this document with their tender submission.**

Yours truly,

**Natasha Blackstein**  
Contracting Specialist  
Materiel and Contracting Services  
Telephone: (343) 550-2321  
Email: [natasha.blackstein@tc.gc.ca](mailto:natasha.blackstein@tc.gc.ca)

**RECEIPT ACKNOWLEDGED**

**Name of Company** \_\_\_\_\_