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SOLICITATION AMENDMENT

MODIFICATION DE L'INVITATION

The referenced document is hereby revised; unless otherwise indicated, all other terms and conditions of the Solicitation remain the same.

Ce document est par la présente révisé; sauf indication contraire, les modalités de l'invitation demeurent les mêmes.

Comments - Commentaires

Vendor/Firm Name and Address

Raison sociale et adresse du
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Issuing Office - Bureau de distribution

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Title - Sujet DG Cyber with resources	
Solicitation No. - N° de l'invitation W6369-19CY05/A	Amendment No. - N° modif. 002
Client Reference No. - N° de référence du client W6369-19CY05	Date 2020-02-12
GETS Reference No. - N° de référence de SEAG PW-\$IPS-001-37255	
File No. - N° de dossier 001ips.W6369-19CY05	CCC No./N° CCC - FMS No./N° VME
Solicitation Closes - L'invitation prend fin at - à 02:00 PM on - le 2020-02-20	
Time Zone Fuseau horaire Eastern Standard Time EST	
F.O.B. - F.A.B.	
Plant-Usine: <input type="checkbox"/> Destination: <input checked="" type="checkbox"/> Other-Autre: <input type="checkbox"/>	
Address Enquiries to: - Adresser toutes questions à: Mageau-David, Jérémie	Buyer Id - Id de l'acheteur 001ips
Telephone No. - N° de téléphone (873) 354-7368 ()	FAX No. - N° de FAX () -
Destination - of Goods, Services, and Construction: Destination - des biens, services et construction:	

Instructions: See Herein

Instructions: Voir aux présentes

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Name and title of person authorized to sign on behalf of Vendor/Firm (type or print) Nom et titre de la personne autorisée à signer au nom du fournisseur/ de l'entrepreneur (taper ou écrire en caractères d'imprimerie)	
Signature	Date

Solicitation No. – N° de l’invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l’acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

SOLICITATION AMENDMENT 002

This solicitation amendment is raised to:

- provide answers to Bidders questions in relation to this solicitation (Q&A Round #2);
- extend the bid solicitation period from February 13th, 2020 to February 20th, 2020; and
- revise the point-rated technical evaluation criteria to address questions from the industry.

1. Answers to bidders questions (Q&A Round #2)

Question #9:

Given the high volume of Government Request for Proposals currently in circulation, would the Crown please consider a two-week extension of the solicitation closing date (to February 27, 2020) be granted to all bidders?

Answer #9:

The bid solicitation period is being extended to February 20th, 2020. Please refer to section 2. below.

Question #10:

Reference: Attachment 4.2 Point-Rated Technical Criteria: BTR1, BTR6, EAR1, EAR2, EAR3

Each of the aforementioned rated requirements are being scored based on the number of projects and not number of years. Would the Crown please consider revising these requirements to read similarly to that of **BAR4**: “*The proposed resource should have experience working on C2IS Project(s) as part of an international collaboration. **Points Scale:** < 1 year = 0 pts; >1 to 2 years = 4 pts; > 2 to 3 years = 6 pts; > 3 years = 10 pts*”? We have several resources that have worked on long-term DND contracts, which would limit the number of points they can gain due to the project based scoring, and not year based scoring. Please consider revising the requirements as follows:

BTR1: The proposed resource should have demonstrated experience working as a Business Transformation Architect, on C2IS projects, in a government or private sector environment, within the last ten (10) years. Each referenced project must have a minimum duration of twelve (12) months. Each project reference, the proposed resource must have worked a minimum of six (6) consecutive months.

Points Scale: < 1 year = 0 pts;
>1 to 2 years = 4 pts;
> 2 to 3 years = 6 pts;
> 3 years = 10 pts

BTR6: The proposed resource should have experience developing Treasury Board project approval documentation for IM/IT project(s) including all of the following: Treasury Board Business Case Analysis Strategic Context document; Project Charter; and Project Complexity and Risk Assessment document.

Points Scale: < 1 year = 0 pts;
>1 to 2 years = 2 pts;
> 2 to 3 years = 5 pts

Solicitation No. – N° de l’invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l’acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

EAR1: The proposed resource should have demonstrated experience working as an Enterprise Architect on DND/CAF C2IS projects within the last ten (10) years, with demonstrated work experience in this context meaning at least six consecutive months per individual project.

Points Scale: < 1 year = 0 pts;
>1 to 2 years = 4 pts;
> 2 to 3 years = 6 pts;
> 3 years = 10 pts

EAR2: The proposed resource should have demonstrated experience formally documenting at least three architectural views from the following for As-Is and/or To-Be enterprise architectures within project confines: As-Is Architectures (OV-1, SV-1, SV-6); and To-Be architectures (CV-2, OV-1, OV-2, OV-3, SV-1).

Points Scale: < 1 year = 0 pts;
>1 to 2 years = 4 pts;
> 2 to 3 years = 6 pts;
> 3 years = 10 pts

EAR3: The proposed resource should have experience analyzing interoperability functions and identifying concerns within project confines.

Points Scale: < 1 year = 0 pts;
>1 to 2 years = 4 pts;
> 2 to 3 years = 6 pts;
> 3 years = 10 pts

Answer #10:

Point-rated technical criteria BTR1, BTR6, EAR1 and EAR3 are being amended. Please refer to section 3. below.

Point-rated criteria EAR2 remains unchanged.

Question #11

“Name of bidder” noticed what might be some conflicting information, as follows:

Page 6 of 108, paragraph 1.2

Summary, subpara (k) indicates that the estimated number of resources for the PL position is three (3)

Page 11 shows 3 PLs (as indicated in the number of days – 660)

Page 57 (SOW) also indicates that 3 PLs are required

Page 84 Annex B Basis of Payment tables seem to indicate only one PL is required (i.e. P.8 seems to be only one position within the table

Page 94, Attachment 4.1 Mandatory Technical Criteria

Paragraph 3 Corporate Mandatory Criteria CM1^{PB}

Bidder must provide one resume each for BTA, BA, PL and EA. From this we understand that only one resume for this category need be submitted.

Solicitation No. – N° de l'invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l'acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

Could the Crown confirm that the bidder need only provide Grids and resumes for one of the PL positions only, in other words, a submission consisting of four resources and resumes (One (1) Business Transformation Architect, One (1) Business Analyst, One (1) Enterprise Architect and One (1) Project Leader)?

Answer #11:

Please refer to section 4.2 c) Number of Resources Evaluated and Corporate Mandatory Criteria CM1 ^{PB} under Attachement 4.1 Mandatory Technical Criteria.

The bidder must propose:

- one (1) resource for the Business Transformation Architect – Level 3 (B.7) category;
- one (1) resource for the Project Leader – Level 3 (P.8) category;
- one (1) resource for the Business Analyst – Level 3 (B.1) category; and
- one (1) resource for the Enterprise Architect – Level 3 (P.2) category

Question #12:

PLM4 states:

The Bidder must clearly demonstrate that the proposed resource has at least one of the following academic credentials:

A degree from a recognized university in the sciences, engineering or information management;

OR

A diploma (minimum 2 years) from a recognized college in the sciences, engineering or information management.

Would the Crown consider relaxing the requirement to require a combination of experience with some post-secondary education?

Answer #12

PLM4 has been removed and replaced by a new point-rated criteria (PLR5).

Please refer to Section 3. below.

Question #13:

Pursuant to our question below, would the Crown consider a one-week extension to the closing date, to take into account the delays which may have arisen from previous questions?

Answer #13:

Please refer to Answer #9 above.

Solicitation No. – N° de l’invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l’acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

2. Extend the bid solicitation period

The bid solicitation closing date is amended as follow:

DELETE: February 13th, 2020 at 2:00 PM (EST)

INSERT: February 20th, 2020 at 2:00 PM (EST)

3. Revise the point-rated technical evaluation criteria

- a) APPENDIX C TO ANNEX A – RESSOURCE ASSESSMENT AND RESPONSE TABLE is deleted in its entirety and replaced by:

APPENDIX C TO ANNEX A RESOURCES ASSESSMENT CRITERIA AND RESPONSE TABLE

To facilitate resource assessment, Contractors must prepare and submit a response to a draft Task Authorization using the tables provided in this Annex. When completing the resource grids, the specific information which demonstrates the requested criteria and reference to the page number of the résumé should be incorporated so that Canada can verify this information. The tables should not contain all the project information from the resume. Only the specific answer should be provided.

1. B.7 Business Transformation Architect (Level 3)

B.7 Business Transformation Architect- Level 3 - MANDATORY				
ID	Mandatory Criteria for Supplier’s Proposed Resource	Required Supporting Information	Met? (Y/N)	Bidder’s response (Cross reference to proposal)
BTM1	The Bidder must clearly demonstrate that the proposed resource has a minimum of ten (10) years’ experience, within the last fifteen (15) years, as a Business Transformation Architect in an Information Management / Information Technology (IM/IT) environment.	The bidder must provide examples within the proposed resource’s résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement.		
BTM2	The Bidder must clearly demonstrate that the proposed resource has a minimum of three (3) years of experience in the last seven (7) years as a Business Transformation Architect, working on Command, Control, Information System (C2IS) project(s). The proposed resource must have worked a minimum of six (6) months on each project referenced.	The bidder must provide examples within the proposed resource’s résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement. For each referenced project the bidder must provide a valid client reference: Name: Title: Phone #: Email Address:		
BTM3	The bidder must clearly demonstrate that the proposed resource has a minimum of two (2) years of experience in at least two (2) of the following activities:	The bidder must provide examples within the proposed resource’s résumé, supported by dates (MM/YY) and details of tasks performed		

Solicitation No. – N° de l’invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l’acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

	<ul style="list-style-type: none"> Reviewing, assessing and documenting an organization’s business architecture; Developing and validating C2IS interoperability concepts; Providing technical advice on C2IS interoperability architecture in a multi-national environment; and Developing Processes for management or governance of an interoperability initiative. 	<p>demonstrating that the proposed resource meets the requirement.</p> <p>For each referenced project the bidder must provide a valid client reference:</p> <p>Name: Title: Phone #: Email Address:</p>		
BTM4	<p>The Bidder must clearly demonstrate that the proposed resource has one of the following academic credentials:</p> <ul style="list-style-type: none"> A degree from a recognized university in the sciences, engineering or information management, <p>OR</p> <ul style="list-style-type: none"> A diploma (minimum 2 years) from a recognized college in the sciences, engineering or information management. 	<p>The bidder must provide a copy of the degree or diploma with their bid.</p>		

B.7 Business Transformation Architect - Level 3 - POINT RATED

ID	Point-Rated Technical Criterion	Maximum Points	Points Scale	Bidder’s response (Cross reference to proposal)
BTR1	The proposed resource should have demonstrated experience working as a Business Transformation Architect, on C2IS projects, in a government or private sector environment, within the last ten (10) years.	10	<ul style="list-style-type: none"> ≤ 3 year = 0 pts > 3 to 5 years = 2 pts > 5 to 7 years = 4 pts > 7 to 9 years = 8 pts > 9 years = 10 pts 	
BTR2	The proposed resource should have experience with facilitating and leading workshops to elicit and document requirements, capabilities and gaps within the context of supporting the section’s (JC2IS CEP) program.	5	<ul style="list-style-type: none"> <1 year = 0 pts ≥1 to 3 years = 2 pts > 3 to 5 years = 4 pts > 5 years = 5 pts 	
BTR3	<p>The proposed resource should have experience with the development and delivery of IM/IT architecture documents; different forms may including the following :</p> <ul style="list-style-type: none"> Business Requirements; Business Impact Analysis; Workflow/Process development; Reference Architecture; Taxonomy; Concept ; Experiment Campaign Plan; Standards and Technical Specifications; and Data and information modeling. 	10	<ul style="list-style-type: none"> <1 different documents = 0 pts ≥1 to 3 different documents = 2 pts > 3 to 5 different documents = 5 pts > 5 different documents = 10 pts 	

Solicitation No. – N° de l’invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l’acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

BTR4	The proposed resource should have experience working within a Canadian Armed Forces (CAF), Department of National Defence (DND) and/or Defence Research and Development Canada (DRDC) project team.	10	≤ 1 year = 0 pts > 1 to 5 years = 2 pts > 5 to 7 years = 4 pts > 7 to 10 years = 8 pts > 10 years = 10 pts	
BTR5	The proposed resource should have experience in military writing with knowledge in IM/IT. Document samples including the following: <ul style="list-style-type: none"> - Developing Concept of Operations (CONOPS), - Developing use cases, - Developing mission threads, - Developing functional and non-functional requirements; - Developing and implementing architecture frameworks - Developing architecture views including but not limited to operational process models, - Developing organizational node models, - Developing information exchange models, - Developing logical data models and - Developing use case models using MS Visio and/or Qualiware architectural tools. 	10	0 documents = 0 pts > 1 to 2 different documents = 2 pts > 2 to 3 different documents = 4 pts > 3 to 5 different documents = 5 pts > 5 different documents = 10 pts	
BTR6	The proposed resource should have experience developing Treasury Board project approval documentation for IM/IT project(s) including all of the following: <ul style="list-style-type: none"> • Treasury Board Business Case Analysis Strategic Context document; • Project Charter; and • Project Complexity and Risk Assessment document. 	5	<1 year = 0 pts ≥1 to 3 years = 2 pts > 3 to 5 years = 4 pts > 5 years = 5 pts	
Maximum Points Available		50	Proposed Resource Score	_____
MINIMUM SCORE (PASSMARK) : (To be inserted at Contract award - Refer to section 6. of Appendix A to Annex A)				

2. P.8 Project Leader (Level 3)

P.8 Project Leader- Level 3 - MANDATORY				
ID	Mandatory Criteria for Supplier’s Proposed Resource	Required Supporting Information	Met? (Y/N)	Bidder’s response (Cross reference to proposal)

Solicitation No. – N° de l’invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l’acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

PLM1	The Bidder must clearly demonstrate that the proposed resource has a minimum of ten (10) years of experience, within the last fifteen (15) years, as a Project Leader in an Information Management / Information Technology (IM/IT) environment.	The bidder must provide examples within the proposed resource’s résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement.		
PLM2	The Bidder must clearly demonstrate that the proposed resource has a minimum of three (3) years in the last five (5) years of experience leading the development of Command, Control, Communications, Computers, Intelligence, Surveillance and Reconnaissance (C4ISR) project(s) within a Government of Canada department/agency, as well as at least one of the following: North Atlantic Treaty Organization (NATO) partners, Five Eyes (FVEYs) partners and Other Government Departments (OGD). Each project referenced must be a minimum of six (6) months duration.	The bidder must provide examples within the proposed resource’s résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement. For each referenced project the bidder must provide a valid client reference: Name: Title: Phone #: Email Address:		
PLM3	The Bidder must clearly demonstrate that the proposed resource has produced at least two (2) of the following IM/IT project documents within the last four (4) years: <ul style="list-style-type: none"> • Business Case Strategic Context; • Project Charter; • Project Complexity and Risk Assessment; and • Vision and Scope. 	The bidder must provide examples within the proposed resource’s résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement. For each referenced project the bidder must provide a valid client reference: Name: Title: Phone #: Email Address:		
PLM4	The Bidder must clearly demonstrate that the proposed resource has either a.) or b.): a) A professional Project Management recognized certification. Recognized certification could include but is not limited to: <ul style="list-style-type: none"> • Project Management Professional (PMP); • PRINCE2; • CAPM; • MPM; • CPM; • CPD; • MITS; • APM; and • PPM. OR b) Two (2) years of experience in the past five (5) years as a Project Director or a Deputy Project Director responsible for developing C2IS or C4ISR Project(s).	The bidder must provide a copy of the proposed resource’s certification with their bid. OR The bidder must provide examples within the proposed resource’s résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement. For each referenced project the bidder must provide a valid client reference: Name: Title: Phone #: Email Address:		

Solicitation No. – N° de l'invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l'acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

P.8 Project Leader - Level 3 - POINT RATED				
ID	Point-Rated Technical Criterion	Maximum Points	Points Scale	Bidder's response (Cross reference to proposal)
PLR1	The proposed resource should have experience in leading the effort to assess the feasibility of migrating from a current state to a target business architecture, including the enabling of technologies and identification of the risks associated with migrating to the target business architecture and technologies.	10	≤ 1 year = 0 pts > 1 to 5 years = 2 pts > 5 to 10 years = 4 pts > 10 to 14 years = 8 pts > 14 years = 10 pts	
PLR2	The proposed resource should have experience working within a Canadian Armed Forces (CAF), Department of National Defence (DND) and/or Defence Research and Development Canada (DRDC) project team.	10	≤ 1 year = 0 pts > 1 year to 5 years = 2 pts > 5 to 7 years = 4 pts > 7 to 10 years = 8 pts > 10 years = 10 pts	
PLR3	The proposed resource should have experience working as a Project Leader managing a Government of Canada Content Based Information Cyber Security project(s).	10	≤ 1 year = 0 pts > 1 to 5 years = 2 pts > 5 to 7 years = 4 pts > 7 to 10 years = 8 pts > 10 years = 10 pts	
PLR4	<p>The proposed resource should have experience working on C2IS Project(s) for the Government of Canada as part of an international collaboration.</p> <p>The referenced project(s) should include the following elements;</p> <ul style="list-style-type: none"> - Authentication; - Privilege Management; - Identity Management; - Data Labelling; - Digital Rights Management; - Policy Management; - Biometrics; and - Networking. <p>Note: Repeated elements will only be counted once and not as several elements.</p>	10	< 2 elements = 0 pts 2 to 3 elements = 2 pts 4 to 5 elements = 4 pts 6 elements = 8 pts > 6 elements = 10 pts	
PLR5	The proposed resource should have completed some post-secondary education in sciences, engineering or information management.	5	No post secondary education = 0 Pts >0 to 1 year = 1 pt >1 to 2 years = 2 pts >2 to 4 years = 3 pts College Diploma: 4 pts University Degree: 5 pts NB: The bidder must	

Solicitation No. – N° de l’invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l’acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

		provide a copy of the proposed resource’s degree, diploma, or transcript with their bid.	
Maximum Points Available	45	Proposed Resource Score	_____
MINIMUM SCORE (PASSMARK) : (To be inserted at Contract award - Refer to section 6. of Appendix A to Annex A)			

3. B.1 Business Analyst (Level 3)

B.1 Business Analyst- Level 3 - MANDATORY				
ID	Mandatory Criteria for Supplier’s Proposed Resource	Required Supporting Information	Met? (Y/N)	Bidder’s response (Cross reference to proposal)
BAM1	The Bidder must clearly demonstrate that the proposed resource has a minimum of ten (10) years’ experience, within the last fifteen (15) years, as a Business Analyst in an Information Management / Information Technology (IM/IT) environment.	The bidder must provide examples within the proposed resource’s résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement.		
BAM2	The bidder must clearly demonstrate the proposed resource has a minimum of five (5) years’ experience within the last ten (10) years as a Business Analyst working on Command, Control, Information Systems (C2IS) project(s). Resource must have worked a minimum of six (6) months on each project referenced.	The bidder must provide examples within the proposed resource’s résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement. For each referenced project the bidder must provide a valid client reference: Name: Title: Phone #: Email Address:		
BAM3	The bidder must clearly demonstrate that the proposed resource has a minimum of two (2) years of experience within the last five (5) years as a Business Analyst working on at least one of the following C2IS activities: - Elicitation and analysis of interoperability functional and non-functional requirements; or - Elicitation and analysis of use-cases or mission threads in a multi-national environment such as NATO or Five Eyes (FVEYs).	The bidder must provide examples within the proposed resource’s résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement. For each referenced project the bidder must provide a valid client reference: Name: Title: Phone #: Email Address:		
BAM4	The Bidder must clearly demonstrate that the proposed resource has one of the following academic credentials: • A degree from a recognized university in the sciences, engineering or information management,	The bidder must provide a copy of the proposed resource’s degree or diploma with their bid.		

Solicitation No. – N° de l'invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l'acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

	OR <ul style="list-style-type: none"> A diploma (minimum 2 years) from a recognized college in the sciences, engineering or information management. 			
BAM5	The bidder must clearly demonstrate that the proposed resource has prepared and submitted at least five (5) of the following documents in the IM/IT field: <ul style="list-style-type: none"> Business and Functional Requirements; Options Analysis; As-Is processes; To-Be processes; Business Cases; Change Requests; and Traceability Matrices. 	The bidder must provide examples within the proposed resource's résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement. For each referenced project the bidder must provide a valid client reference: Name: Title: Phone #: Email Address:		

B.1 Business Analyst - Level 3 - POINT RATED

ID	Point-Rated Technical Criterion	Maximum Points	Points Scale	Bidder's response (Cross reference to proposal)
BAR1	The proposed resource should have experience as a Business Analyst performing all of the following: <ul style="list-style-type: none"> Requirements gathering, review of existing systems or applications, business process descriptions, use cases, scenarios, business analysis, task and workflow analysis; Evaluating and analyzing information, decomposing high-level information into details; and Identifying potential sources of data and developing data models to support general analysis. 	10	≤ 1 year = 0 pts >1 to 2 years = 2 pts > 2 to 4 years = 4 pts > 4 to 6 years = 8 pts > 6 years = 10 pts	
BAR2	The proposed resource should have experience working within a Canadian Armed Forces (CAF) and/or Department of National Defence (DND) project team.	10	≤ 1 year = 0 pts >1 to 2 years = 2 pts > 2 to 4 years = 4 pts >4 years to 5 years = 6 pts > 5 to 6 years = 8 pts > 6 years = 10 pts	
BAR3	The proposed resource should have experience working on a Government of Canada Content Based IM/IT project(s) as part of an international collaboration.	10	≤ 1 year = 0 pts >1 to 2 years = 4 pts >2 to 3 years = 6 pts >3 years = 10 pts	

Solicitation No. – N° de l'invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l'acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

BAR4	The proposed resource should have experience working on C2IS Project(s) as part of an international collaboration.	10	≤ 1 year = 0 pts >1 to 2 years = 4 pts > 2 to 3 years = 6 pts > 3 years = 10 pts	
Maximum Points Available		40	Proposed Resource Score	_____
MINIMUM SCORE (PASSMARK) : (To be inserted at Contract award - Refer to section 6. of Appendix A to Annex A)				

4. P.2 Enterprise Architect (Level 3)

P.2 Enterprise Architect - Level 3 - MANDATORY				
ID	Mandatory Criteria for Supplier's Proposed Resource	Required Supporting Information	Met? (Y/N)	Bidder's response (Cross reference to proposal)
EAM1	The Bidder must clearly demonstrate that the proposed resource has a minimum of ten (10) years' experience, within the last fifteen (15) years, as an Enterprise Architect in an Information Management / Information Technology (IM/IT) environment.	The bidder must provide examples within the proposed resource's résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement.		
EAM2	The Bidder must clearly demonstrate the proposed resource holds a university degree from a recognized university in Information Management, Business, Business Administration, Science or Engineering.	The bidder must provide a copy of the proposed resource's degree with their bid.		
EAM3	<p>The Bidder must clearly demonstrate the proposed resource has a minimum of three (3) years of experience in the last seven (7) years as an Enterprise Architect, working on C4ISR project(s) within a Government of Canada department/agency, as well as at least one of the following:</p> <ul style="list-style-type: none"> - NATO partners, - Five Eyes (FVEYs) partners; or - Other Government Departments (OGD). <p>The proposed resource must have worked a minimum of six consecutive months on each project referenced.</p>	<p>The bidder must provide examples within the proposed resource's résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement.</p> <p>For each referenced project the bidder must provide a valid client reference:</p> <p>Name: Title: Phone #: Email Address:</p>		
EAM4	<p>The bidder must clearly demonstrate that the proposed resource has a minimum of two (2) years of experience within the last five (5) years in at least two (2) of the following activities:</p> <ul style="list-style-type: none"> • identifying and evaluating against organizational performance and mission objectives enterprise's business, information and/or IT architectures; • identifying future enterprise's business, information and/or IT architectures against the current enterprise architecture(s), performing of gap analyses, and developing requirements for new IT architectures and migration strategies; • assessing feasibility of migrating from current to target architectures, including 	<p>The bidder must provide examples within the proposed resource's résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement.</p> <p>For each referenced project the bidder must provide a valid client reference:</p> <p>Name: Title: Phone #: Email Address:</p>		

Solicitation No. – N° de l'invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l'acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

	<ul style="list-style-type: none"> identification of migration risks and recommendations for risk mitigation; identifying business and technology trends that create opportunities for business improvement; providing advice to senior project leaders, Project Directors (PD), Project Managers (PM) or Technical Authority (TA) on IT trends and emerging technologies, and their potential impacts on the organization's and government Information and Communications Technology (ICT) architectures and business strategies; performing "What if" scenarios and providing change recommendations to existing architecture and IT infrastructure, including but not limited to alternative solutions, methodologies and strategies; and producing and/or managing architectural evolution plans. 			
EAM5	<ul style="list-style-type: none"> The bidder must clearly demonstrate that the proposed resource has a minimum of two (2) years of experience within the last five (5) years in developing and documenting As-Is and/or To-Be enterprise architectures views. 	<p>The bidder must provide examples within the proposed resource's résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement.</p> <p>For each referenced project the bidder must provide a valid client reference:</p> <p>Name: Title: Phone #: Email Address:</p>		

P.2 Enterprise Architect - Level 3 - POINT RATED

ID	Point-Rated Technical Criterion	Maximum Points	Points Scale	Bidder's response (Cross reference to proposal)
EAR1	The proposed resource should have demonstrated experience working as an Enterprise Architect on DND/CAF C2IS projects within the last ten (10) years.	10	<ul style="list-style-type: none"> ≤ 3 year = 0 pts > 3 to 5 years = 2 pts > 5 to 7 years = 4 pts > 7 to 9 years = 8 pts > 9 years = 10 pts 	
EAR2	<p>The proposed resource should have demonstrated experience formally documenting a least three architectural views from the following for As-Is and/or To-Be enterprise architectures within project confines:</p> <ul style="list-style-type: none"> As-Is Architectures: OV-1, SV-1, SV-6; and To-Be architectures: CV-2, OV-1, OV-2, OV-3, SV-1. 	10	<ul style="list-style-type: none"> 0 Projects = 0 pts 1 Project = 2 pts 2 Projects = 5 pts 3 projects = 8 pts 4+ projects = 10 pts 	
EAR3	The proposed resource should have experience analysing interoperability functions and identifying concerns within project confines.	10	<ul style="list-style-type: none"> <1 year = 0 pts ≥1 to 3 years = 4 pts > 3 to 5 years = 7 pts > 5 years = 10 pts 	
Maximum Points Available		30	Proposed Resource Score	_____
MINIMUM SCORE (PASSMARK) : (To be inserted at Contract award - Refer to section 6. of Appendix A to Annex A)				

Solicitation No. – N° de l'invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l'acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

Solicitation No. – N° de l’invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l’acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

b) ATTACHMENT 4.1 MANDATORY TECHNICAL CRITERIA is deleted in its entirety and replaced by:

ATTACHMENT 4.1 MANDATORY TECHNICAL CRITERIA

1. Definitions

C4ISR: C4ISR is a concept that integrates command, communication and intelligence activities to enhance decision making

Project: For evaluation purpose, unless indicated otherwise, the definition of a “Project” is as follows: A temporary endeavour (project/contract) of a minimum of one (1) year in length undertaken to create a unique product, service or result.

Concept: a description of future operational problems and proposed solutions in a coherent framework.

C2IS: Command and Control Information System

2. Notes

A) Where experience is required within a stipulated time period, the Bidder is to calculate from the original bid closing date of this solicitation.

B) Terminology used in the Mandatory Evaluation Criteria shall be in accordance with the SOW.

3. Corporate Mandatory Criteria

Bidder - Mandatory Requirements				
ID	Corporate Mandatory Criteria	Required Supporting Information	Met? (Y/N)	Bidder’s response (Cross reference to proposal)
CM1 ^{PB}	<p>The Bidder MUST propose:</p> <ul style="list-style-type: none"> - one (1) resource for the Business Transformation Architect - Level 3 (B.7) category; - one (1) resource for the Project Leader - Level 3 (P.8) category; - one (1) resource for the Business Analyst - Level 3 (B.1) category; and - one (1) resource for the Enterprise Architect - Level 3 (P.2) category <p>Notes:</p> <ul style="list-style-type: none"> - A resource cannot be proposed for more than one category - The Bidder cannot propose more than one resource per category. 	Name of the proposed resource for each category.		

4. Mandatory Resource Assessment Criteria

4.1 B.7 Business Transformation Architect - Level 3

Solicitation No. – N° de l’invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l’acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

B.7 Business Transformation Architect- Level 3 - MANDATORY				
ID	Mandatory Criteria for Supplier’s Proposed Resource	Required Supporting Information	Met? (Y/N)	Bidder’s response (Cross reference to proposal)
BTM1	The Bidder must clearly demonstrate that the proposed resource has a minimum of ten (10) years’ experience, within the last fifteen (15) years, as a Business Transformation Architect in an Information Management / Information Technology (IM/IT) environment.	The bidder must provide examples within the proposed resource’s résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement.		
BTM2	The Bidder must clearly demonstrate that the proposed resource has a minimum of three (3) years of experience in the last seven (7) years as a Business Transformation Architect, working on Command, Control, Information System (C2IS) project(s). The proposed resource must have worked a minimum of six (6) months on each project referenced.	The bidder must provide examples within the proposed resource’s résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement. For each referenced project the bidder must provide a valid client reference: Name: Title: Phone #: Email Address:		
BTM3	The bidder must clearly demonstrate that the proposed resource has a minimum of two (2) years of experience in at least two (2) of the following activities: <ul style="list-style-type: none"> Reviewing, assessing and documenting an organization’s business architecture; Developing and validating C2IS interoperability concepts; Providing technical advice on C2IS interoperability architecture in a multi-national environment; and Developing Processes for management or governance of an interoperability initiative. 	The bidder must provide examples within the proposed resource’s résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement. For each referenced project the bidder must provide a valid client reference: Name: Title: Phone #: Email Address:		
BTM4	The Bidder must clearly demonstrate that the proposed resource has one of the following academic credentials: <ul style="list-style-type: none"> A degree from a recognized university in the sciences, engineering or information management, OR <ul style="list-style-type: none"> A diploma (minimum 2 years) from a recognized college in the sciences, engineering or information management. 	The bidder must provide a copy of the degree or diploma with their bid.		

4.2 P.8 Project Leader - Level 3

P.8 Project Leader- Level 3 - MANDATORY

Solicitation No. – N° de l'invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l'acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

ID	Mandatory Criteria for Supplier's Proposed Resource	Required Supporting Information	Met? (Y/N)	Bidder's response (Cross reference to proposal)
PLM1	The Bidder must clearly demonstrate that the proposed resource has a minimum of ten (10) years of experience, within the last fifteen (15) years, as a Project Leader in an Information Management / Information Technology (IM/IT) environment.	The bidder must provide examples within the proposed resource's résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement.		
PLM2	The Bidder must clearly demonstrate that the proposed resource has a minimum of three (3) years in the last five (5) years of experience leading the development of Command, Control, Communications, Computers, Intelligence, Surveillance and Reconnaissance (C4ISR) project(s) within a Government of Canada department/agency, as well as at least one of the following: North Atlantic Treaty Organization (NATO) partners, Five Eyes (FVEYs) partners and Other Government Departments (OGD). Each project referenced must be a minimum of six (6) months duration.	The bidder must provide examples within the proposed resource's résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement. For each referenced project the bidder must provide a valid client reference: Name: Title: Phone #: Email Address:		
PLM3	The Bidder must clearly demonstrate that the proposed resource has produced at least two (2) of the following IM/IT project documents within the last four (4) years: <ul style="list-style-type: none"> • Business Case Strategic Context; • Project Charter; • Project Complexity and Risk Assessment; and • Vision and Scope. 	The bidder must provide examples within the proposed resource's résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement. For each referenced project the bidder must provide a valid client reference: Name: Title: Phone #: Email Address:		
PLM4	The Bidder must clearly demonstrate that the proposed resource has either a.) or b.): a) A professional Project Management recognized certification. Recognized certification could include but is not limited to: <ul style="list-style-type: none"> • Project Management Professional (PMP); • PRINCE2; • CAPM; • MPM; • CPM; • CPD; • MITS; • APM; and • PPM. OR	The bidder must provide a copy of the proposed resource's certification with their bid. OR The bidder must provide examples within the proposed resource's résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement. For each referenced project the bidder must provide a valid client reference: Name:		

Solicitation No. – N° de l’invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l’acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

	b) Two (2) years of experience in the past five (5) years as a Project Director or a Deputy Project Director responsible for developing C2IS or C4ISR Project(s).	Title: Phone #: Email Address:		
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4.3 B.1 Business Analyst - Level 3

B.1 Business Analyst- Level 3 - MANDATORY				
ID	Mandatory Criteria for Supplier’s Proposed Resource	Required Supporting Information	Met? (Y/N)	Bidder’s response (Cross reference to proposal)
BAM1	The Bidder must clearly demonstrate that the proposed resource has a minimum of ten (10) years’ experience, within the last fifteen (15) years, as a Business Analyst in an Information Management / Information Technology (IM/IT) environment.	The bidder must provide examples within the proposed resource’s résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement.		
BAM2	The bidder must clearly demonstrate the proposed resource has a minimum of five (5) years’ experience within the last ten (10) years as a Business Analyst working on Command, Control, Information Systems (C2IS) project(s). Resource must have worked a minimum of six (6) months on each project referenced.	The bidder must provide examples within the proposed resource’s résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement. For each referenced project the bidder must provide a valid client reference: Name: Title: Phone #: Email Address:		
BAM3	The bidder must clearly demonstrate that the proposed resource has a minimum of two (2) years of experience within the last five (5) years as a Business Analyst working on at least one of the following C2IS activities: - Elicitation and analysis of interoperability functional and non-functional requirements; or - Elicitation and analysis of use-cases or mission threads in a multi-national environment such as NATO or Five Eyes (FVEYs).	The bidder must provide examples within the proposed resource’s résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement. For each referenced project the bidder must provide a valid client reference: Name: Title: Phone #: Email Address:		
BAM4	The Bidder must clearly demonstrate that the proposed resource has one of the following academic credentials: • A degree from a recognized university in the sciences, engineering or information management, OR	The bidder must provide a copy of the proposed resource’s degree or diploma with their bid.		

Solicitation No. – N° de l'invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l'acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

	<ul style="list-style-type: none"> A diploma (minimum 2 years) from a recognized college in the sciences, engineering or information management. 			
BAM5	<p>The bidder must clearly demonstrate that the proposed resource has prepared and submitted at least five (5) of the following documents in the IM/IT field:</p> <ul style="list-style-type: none"> Business and Functional Requirements; Options Analysis; As-Is processes; To-Be processes; Business Cases; Change Requests; and Traceability Matrices. 	<p>The bidder must provide examples within the proposed resource's résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement.</p> <p>For each referenced project the bidder must provide a valid client reference:</p> <p>Name: Title: Phone #: Email Address:</p>		

4.4 P.2 Enterprise Architect - Level 3

P.2 Enterprise Architect - Level 3 - MANDATORY				
ID	Mandatory Criteria for Supplier's Proposed Resource	Required Supporting Information	Met? (Y/N)	Bidder's response (Cross reference to proposal)
EAM1	The Bidder must clearly demonstrate that the proposed resource has a minimum of ten (10) years' experience, within the last fifteen (15) years, as an Enterprise Architect in an Information Management / Information Technology (IM/IT) environment.	The bidder must provide examples within the proposed resource's résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement.		
EAM2	The Bidder must clearly demonstrate the proposed resource holds a university degree from a recognized university in Information Management, Business, Business Administration, Science or Engineering.	The bidder must provide a copy of the proposed resource's degree with their bid.		
EAM3	<p>The Bidder must clearly demonstrate the proposed resource has a minimum of three (3) years of experience in the last seven (7) years as an Enterprise Architect, working on C4ISR project(s) within a Government of Canada department/agency, as well as at least one of the following:</p> <ul style="list-style-type: none"> NATO partners, Five Eyes (FVEYs) partners; or Other Government Departments (OGD). <p>The proposed resource must have worked a minimum of six consecutive months on each project referenced.</p>	<p>The bidder must provide examples within the proposed resource's résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement.</p> <p>For each referenced project the bidder must provide a valid client reference:</p> <p>Name: Title: Phone #: Email Address:</p>		
EAM4	The bidder must clearly demonstrate that the proposed resource has a minimum of two (2) years of experience within the last five (5) years in at least two (2) of the following activities:	The bidder must provide examples within the proposed resource's résumé, supported by dates (MM/YY) and details		

Solicitation No. – N° de l'invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l'acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

	<ul style="list-style-type: none"> identifying and evaluating against organizational performance and mission objectives enterprise's business, information and/or IT architectures; identifying future enterprise's business, information and/or IT architectures against the current enterprise architecture(s), performing of gap analyses, and developing requirements for new IT architectures and migration strategies; assessing feasibility of migrating from current to target architectures, including identification of migration risks and recommendations for risk mitigation; identifying business and technology trends that create opportunities for business improvement; providing advice to senior project leaders, Project Directors (PD), Project Managers (PM) or Technical Authority (TA) on IT trends and emerging technologies, and their potential impacts on the organization's and government Information and Communications Technology (ICT) architectures and business strategies; performing "What if" scenarios and providing change recommendations to existing architecture and IT infrastructure, including but not limited to alternative solutions, methodologies and strategies; and producing and/or managing architectural evolution plans. 	<p>of tasks performed demonstrating that the proposed resource meets the requirement.</p> <p>For each referenced project the bidder must provide a valid client reference:</p> <p>Name: Title: Phone #: Email Address:</p>		
EAM5	<ul style="list-style-type: none"> The bidder must clearly demonstrate that the proposed resource has a minimum of two (2) years of experience within the last five (5) years in developing and documenting As-Is and/or To-Be enterprise architectures views. 	<p>The bidder must provide examples within the proposed resource's résumé, supported by dates (MM/YY) and details of tasks performed demonstrating that the proposed resource meets the requirement.</p> <p>For each referenced project the bidder must provide a valid client reference:</p> <p>Name: Title: Phone #: Email Address:</p>		

c) ATTACHMENT 4.2 POINT-RATED TECHNICAL CRITERIA is deleted in its entirety and replaced by:

ATTACHMENT 4.2 POINT-RATED TECHNICAL CRITERIA

1. Definitions

Solicitation No. – N° de l’invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l’acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

C4ISR: C4ISR is a concept that integrates command, communication and intelligence activities to enhance decision making

Project: For evaluation purpose, unless indicated otherwise, the definition of a “Project” is as follows: A temporary endeavour (project/contract) of a minimum of one (1) year in length undertaken to create a unique product, service or result.

Concept: a description of future operational problems and proposed solutions in a coherent framework.

C2IS: Command and Control Information System

2. Notes

A) Where experience is required within a stipulated time period, the Bidder is to calculate from the original bid closing date of this solicitation.

B) Terminology used in the Point-Rated Evaluation Criteria shall be in accordance with the SOW.

C) Proposal(s) that do not meet the minimum score (passmark) identified for each resource category will be found non-compliant.

3. Point Rated Criteria

3.1 Resource #1 - B.7 Business Transformation Architect - Level 3

B.7 Business Transformation Architect - Level 3 - POINT RATED				
ID	Point-Rated Technical Criterion	Maximum Points	Points Scale	Bidder’s response (Cross reference to proposal)
BTR1	The proposed resource should have demonstrated experience working as a Business Transformation Architect, on C2IS projects, in a government or private sector environment, within the last ten (10) years.	10	≤ 3 year = 0 pts > 3 to 5 years = 2 pts > 5 to 7 years = 4 pts > 7 to 9 years = 8 pts > 9 years = 10 pts	
BTR2	The proposed resource should have experience with facilitating and leading workshops to elicit and document requirements, capabilities and gaps within the context of supporting the section’s (JC2IS CEP) program.	5	<1 year = 0 pts ≥1 to 3 years = 2 pts > 3 to 5 years = 4 pts > 5 years = 5 pts	
BTR3	The proposed resource should have experience with the development and delivery of IM/IT architecture documents; different forms may including the following : <ul style="list-style-type: none"> • Business Requirements; • Business Impact Analysis; • Workflow/Process development; • Reference Architecture; • Taxonomy; • Concept ; • Experiment Campaign Plan; • Standards and Technical Specifications; and 	10	<1 different documents = 0 pts ≥1 to 3 different documents = 2 pts > 3 to 5 different documents = 5 pts > 5 different documents = 10 pts	

Solicitation No. – N° de l'invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l'acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

	<ul style="list-style-type: none"> Data and information modeling. 			
BTR4	The proposed resource should have experience working within a Canadian Armed Forces (CAF), Department of National Defence (DND) and/or Defence Research and Development Canada (DRDC) project team.	10	<ul style="list-style-type: none"> ≤ 1 year = 0 pts > 1 to 5 years = 2 pts > 5 to 7 years = 4 pts > 7 to 10 years = 8 pts > 10 years = 10 pts 	
BTR5	<p>The proposed resource should have experience in military writing with knowledge in IM/IT. Document samples including the following:</p> <ul style="list-style-type: none"> - Developing Concept of Operations (CONOPS), - Developing use cases, - Developing mission threads, - Developing functional and non-functional requirements; - Developing and implementing architecture frameworks - Developing architecture views including but not limited to operational process models, - Developing organizational node models, - Developing information exchange models, - Developing logical data models and - Developing use case models using MS Visio and/or Qualiware architectural tools. 	10	<ul style="list-style-type: none"> 0 documents = 0 pts > 1 to 2 different documents = 2 pts > 2 to 3 different documents = 4 pts > 3 to 5 different documents = 5 pts > 5 different documents = 10 pts 	
BTR6	<p>The proposed resource should have experience developing Treasury Board project approval documentation for IM/IT project(s) including all of the following:</p> <ul style="list-style-type: none"> • Treasury Board Business Case Analysis Strategic Context document; • Project Charter; and • Project Complexity and Risk Assessment document. 		<ul style="list-style-type: none"> <1 year = 0 pts ≥1 to 3 years = 2 pts > 3 to 5 years = 4 pts > 5 years = 5 pts 	
Maximum Points Available		50	Proposed Resource Technical Score	_____
MINIMUM SCORE (PASSMARK) : 30 POINTS				

3.2 Resource #2 - P.8 Project Leader - Level 3

P.8 Project Leader - Level 3 - POINT RATED

Solicitation No. – N° de l'invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l'acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

ID	Point-Rated Technical Criterion	Maximum Points	Points Scale	Bidder's response (Cross reference to proposal)
PLR1	The proposed resource should have experience in leading the effort to assess the feasibility of migrating from a current state to a target business architecture, including the enabling of technologies and identification of the risks associated with migrating to the target business architecture and technologies.	10	≤ 1 year = 0 pts > 1 to 5 years = 2 pts > 5 to 10 years = 4 pts > 10 to 14 years = 8 pts > 14 years = 10 pts	
PLR2	The proposed resource should have experience working within a Canadian Armed Forces (CAF), Department of National Defence (DND) and/or Defence Research and Development Canada (DRDC) project team.	10	≤ 1 year = 0 pts > 1 year to 5 years = 2 pts > 5 to 7 years = 4 pts > 7 to 10 years = 8 pts > 10 years = 10 pts	
PLR3	The proposed resource should have experience working as a Project Leader managing a Government of Canada Content Based Information Cyber Security project(s).	10	≤ 1 year = 0 pts > 1 to 5 years = 2 pts > 5 to 7 years = 4 pts > 7 to 10 years = 8 pts > 10 years = 10 pts	
PLR4	<p>The proposed resource should have experience working on C2IS Project(s) for the Government of Canada as part of an international collaboration.</p> <p>The referenced project(s) should include the following elements;</p> <ul style="list-style-type: none"> - Authentication; - Privilege Management; - Identity Management; - Data Labelling; - Digital Rights Management; - Policy Management; - Biometrics; and - Networking. <p>Note: Repeated elements will only be counted once and not as several elements.</p>	10	< 2 elements = 0 pts 2 to 3 elements = 2 pts 4 to 5 elements = 4 pts 6 elements = 8 pts > 6 elements = 10 pts	
PLR5	The proposed resource should have completed some post-secondary education in sciences, engineering or information management.	5	No post secondary education = 0 Pts >0 to 1 year = 1 pt >1 to 2 years = 2 pts >2 to 4 years = 3 pts College Diploma: 4 pts University Degree: 5 pts NB: The bidder must provide a copy of the proposed resource's degree, diploma, or	

Solicitation No. – N° de l'invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l'acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

			transcript with their bid.	
Maximum Points Available		45	Proposed Resource Technical Score	_____
MINIMUM SCORE (PASSMARK) : 28 Points				

3.3 Resource #3 - B.1 Business Analyst - Level 3

B.1 Business Analyst - Level 3 - POINT RATED				
ID	Point-Rated Technical Criterion	Maximum Points	Points Scale	Bidder's response (Cross reference to proposal)
BAR1	The proposed resource should have experience as a Business Analyst performing all of the following: <ul style="list-style-type: none"> Requirements gathering, review of existing systems or applications, business process descriptions, use cases, scenarios, business analysis, task and workflow analysis; Evaluating and analyzing information, decomposing high-level information into details; and Identifying potential sources of data and developing data models to support general analysis. 	10	≤ 1 year = 0 pts >1 to 2 years = 2 pts > 2 to 4 years = 4 pts > 4 to 6 years = 8 pts > 6 years = 10 pts	
BAR2	The proposed resource should have experience working within a Canadian Armed Forces (CAF) and/or Department of National Defence (DND) project team.	10	≤ 1 year = 0 pts >1 to 2 years = 2 pts > 2 to 4 years = 4 pts >4 years to 5 years = 6 pts > 5 to 6 years = 8 pts > 6 years = 10 pts	
BAR3	The proposed resource should have experience working on a Government of Canada Content Based IM/IT project(s) as part of an international collaboration.	10	≤ 1 year = 0 pts >1 to 2 years = 4 pts >2 to 3 years = 6 pts >3 years = 10 pts	
BAR4	The proposed resource should have experience working on C2IS Project(s) as part of an international collaboration.	10	≤ 1 year = 0 pts >1 to 2 years = 4 pts > 2 to 3 years = 6 pts > 3 years = 10 pts	
Maximum Points Available		40	Proposed Resource Technical Score	_____
MINIMUM SCORE (PASSMARK) : 24 Points				

3.4 P.2 Resource #4 - Enterprise Architect - Level 3

P.2 Enterprise Architect - Level 3 - POINT RATED				
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Solicitation No. – N° de l'invitation W6369-19CY05/A	Amd. No – N° de la modif. 002	Buyer ID – Id de l'acheteur 001IPS
Client Ref. No. – N° de réf. De client W6369-19CY05	File No. – N° du dossier 001IPS. W6369-19CY05	CCC No./ N° CCC – FMS No/ N° VME

ID	Point-Rated Technical Criterion	Maximum Points	Points Scale	Bidder's response (Cross reference to proposal)
EAR1	The proposed resource should have demonstrated experience working as an Enterprise Architect on DND/CAF C2IS projects within the last ten (10) years.	10	≤ 3 year = 0 pts > 3 to 5 years = 2 pts > 5 to 7 years = 4 pts > 7 to 9 years = 8 pts > 9 years = 10 pts	
EAR2	The proposed resource should have demonstrated experience formally documenting a least three architectural views from the following for As-Is and/or To-Be enterprise architectures within project confines: <ul style="list-style-type: none"> As-Is Architectures: OV-1, SV-1, SV-6; and To-Be architectures: CV-2, OV-1, OV-2, OV-3, SV-1. 	10	0 Projects = 0 pts 1 Project = 2 pts 2 Projects = 5 pts 3 projects = 8 pts 4+ projects = 10 pts	
EAR3	The proposed resource should have experience analysing interoperability functions and identifying concerns within project confines.	10	<1 year = 0 pts ≥1 to 3 years = 4 pts > 3 to 5 years = 7 pts > 5 years = 10 pts	
Maximum Points Available		30	Proposed Resource Technical Score	_____
MINIMUM SCORE (PASSMARK) : 18 Points				

4. Rated Technical Criteria Evaluation Summary

4.1 Calculation of the Bidder's Technical Score: the Bidder's Technical Score will be computed by adding the Technical score of each proposed resource.

Technical Score for Resource #1 + Technical Score for Resource #2 + Technical Score for Resource #3 + Technical Score for Resource #4 = Bidder's Technical Score

5.3 Summary Table

Item	Reference	Minimum Score (Passmark) (A)	Maximum Points Available (B)	Technical Score (C)
1	Resource #1 Business Transformation Architect Level 3	30	50	C1
2	Resource #2 Project Leader Level 3	28	45	C2
3	Resource #3 Business Analyst Level 3	24	40	C3
4	Resource #4 Enterprise Architect Level 3	18	30	C4
BIDDER'S TECHNICAL SCORE (C1 + C2 + C3 + C4)				_____
MAXIMUM TECHNICAL POINTS				165

ALL OTHER TERMS AND CONDITIONS REMAIN UNCHANGED