

Area Detection and Identification System (ADIS)

ANNEX D

Industrial and Technological Benefits

Terms and Conditions

In-Service Support Contract

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DEFINITIONS

- 1.1.** For the purpose of this Industrial and Technological Benefits (ITB) Terms and Conditions Annex to the Contract, the following definitions apply. Terms not otherwise defined in this Annex have the meaning given to them in the Contract.
- 1.1.1.** **“Achievement Period”** means the period commencing on January 1, 2015 and ending one (1) year after the completion of the Work under the ADIS Acquisition Contract and In-Service Support Contract, whichever date occurs later;
- 1.1.2.** **“Allowable Investment”** means:
- for cash contributions, a payment to, or purchase of, non-controlling common or preferred shares of a Canadian Company. It does not include either the purchase of debentures or a repayable loan; and
 - for in-kind contributions, a licence for Intellectual Property (e.g. authorization to use the licensed material for commercial use); equipment (e.g. equipment, software, or systems to develop new or improved goods or services); knowledge transfer (e.g. lending of an employee to provide technical or managerial know-how); marketing and sales support (e.g. lending of an employee to undertake marketing or sales activities and share market intelligence, or a licence for brand or trademarks;
- 1.1.3.** **“Canadian Company”** means a commercial enterprise that is incorporated pursuant to the laws of Canada and which has ongoing business activities in Canada;
- 1.1.4.** **“Canadian Content Value”** or **“CCV”** has the meaning ascribed thereto in Article 9 of this document;
- 1.1.5.** **“Capitalization”** means the total value of a company's issued shares plus the value associated with instruments that can be converted into shares. For publicly traded companies, this is equal to the total number of issued shares multiplied by the market price plus the equity portion of any derivative instrument according to Canadian generally accepted accounting principles. For privately held companies, this is equal to the total number of issued shares multiplied by the most recent price at which they were sold plus the equity portion of any derivative instrument according to Canadian generally accepted accounting principles;
- 1.1.6.** **“Collaborative Research”** means a Contractor or Eligible Donor working with one or more Post-Secondary or Public Research Institutions, and in the case of Consortia transactions, with a Canadian company, under a formal written agreement, and sharing Intellectual Property, technical or scientific expertise, or testing equipment or facilities to achieve the common goal of producing scientific knowledge or intellectual knowledge for the benefit of all parties;
- 1.1.7.** **“Commercialization Activity”** means a process through which economic value is extracted from knowledge through the production and sale of new or significantly

improved goods and services. It can also include advertising, sales promotion and other marketing activities. Specific Commercialization Activities consist of business and market planning, project feasibility studies, identifying customer needs, market engagement and testing, profitability analysis and financing, and Winch advertising;

1.1.8. "Commitment" means the Contractor's specific undertakings related to its activities, its Plans, and its Transactions, as referenced in Appendix A (Value Proposition Commitments, Plans and Transactions);

1.1.9. "Contract price", for VIC purposes of ITD Commitments, includes the contract and any exercised options or option periods, but excludes applicable taxes;

1.1.10. "Credit" means the amount attributed to a Transaction, measured in CCV, which has been achieved in whole or in part, as confirmed by written notice from the ITB Authority. All Transactions are subject to annual reporting and verification until it is awarded;

1.1.11. "esignated Regions of Canada" means the following regions that have been designated by the government of Canada for socio-economic purposes: the Atlantic Region consisting of the provinces of Newfoundland and Labrador, Prince Edward **Island, New Brunswick, and Nova Scotia**); the Quebec Region (consisting of the province of Quebec); the Northern Ontario Region (consisting of that part of the province of Ontario north of and including Nipissing and Parry Sound Districts); the Southern Ontario Region (consisting of that part of the province of Ontario south of Nipissing and Parry Sound Districts); the Western Region (consisting of the provinces of Manitoba, Alberta, Saskatchewan, and British Columbia); and the Northern Region (consisting of the territories of Yukon, Northwest Territories and Nunavut);

1.1.12. "Direct Transaction" means a Transaction that is entered into for related Work under the Atomic Service Support Contract, as detailed in the Statement of Work in Annex A;

1.1.13. "Electro-Optical / infrared Systems" or "(EO/IR) Systems" means design, manufacture (If applicable) and systems for surveillance, night vision, and targeting. This category also includes components and assemblies that significantly drive system capability as well as software that enhances system performance or contributes to superior exploitation of collected sensor information. **Applications for these systems are either military or civil, and feature in multiple media,** including airborne, ground, and fixed infrastructure;

1.1.14. "Eligible Donor" means the parent corporation of the Contractor and all of the parent's subsidiaries, divisions and subdivisions; and the Contractor's Tier One suppliers related to the performance of the Work, their respective parent corporations, and all of the parent's subsidiaries, divisions and subdivisions. See Article 8.1.4.

- 1.1.15. "Export" means sales of domestic services and goods, produced developed, or manufactured in Canada and leaving 'che country for a foreign destination;
- 1.1.16. "Grouped Transaction"** mPARic i nimrt Transaction that has more than one Recipient. (21-i-whar! Trrrtc:iftirinc tAsill rink, Ida intirdwina cm-Inn:arc with similar characteristics of one or more of product size or region; specify regional and Small and Medium Business content; and will have a total Canadian Content Value (CCV) of not more than ten percent (10%) of the Obligation contained in Article 3.1.1;
- 1.1.17.** "indigenous Peoples" describes a First Nations, inuitlinuic or Metis person; and has the meaning assigned by the definition "Aboriginal Peoples of Canada" in subsection 35(2) of the *Constitution Act, 1982*;
- 1.1.18. "111dified. Transaction"** ElltdIIS d if dilSdliiCHI thdi iS tf-- I ICI CU into for d iJUSiflCSS dC-IiVi
 -lated to tht... pt.rformdlipe---dfly pdrt of tt'ie'. V'lork under tt'ie P.D1S Acquisition a'nd In-Service Support Contracts;
- 1.1.19. "in-Kind Valiiaitirtn" means a valnati"n report, which is satisfactory to the ITBAuthority, provided by a qualified party who possesses a professional designation related to business valuation or similar area of expertise. Valuation reports will contain (a) a Rtate MP nt f rnm the qualified party regarding its expertise and adherence ,it Y. the standards of its professional designation; and (b) a detailed valuation of the proposed in-kind contribution, inciuding supporting assumptions. The ITS Authority reserves the right to request a valuation report prepared by an independent third party that nncocccoc a prdfessinnal designatirm related td husiness valuation dr similar ap-a of expertise The Contractor or Eligible Donor shall assume all costs associated with obtaining the In-Kind Valuation report(s);
- 1.1.20. "intellectual Property" or "ip" means all patents, inventions, trade-marks, copyrights, industrial designs, trade secrets, technical information, and other Intellectual Property
knirst-srrimr, (Srii,ctmrctri I ItagII I y,
- 1.1.21. "ITR ^{Annual} Report" has the meaning set out in Article 4 of this Annex;
- 1.1.22. "ITR A..thnrity" means the Minister of Industry r,r any ether p-rsrm designated by that Minister to act on the Minister's behalf. The ITB Authority is responsible for evaluating, ilying, dill' Lrcuiiiiig iTB, mill ILA dSSUSSiFig Ike iTB performance under these Terms and Conditions;
- 1.1.23. "Obligation" means each of the contractual Obligations that the Contractor must meet, as set forth in Article 3- which are collectively referred to as the nhligations; including options;
- 1.1.24.** "Overachievement" means the amount by which the Contractor's Credits, awarded during the Achievement Period, are greater than the Obligation;

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- 1.1.25. "Plans"** means the Plans prepared by the Contractor, that is the company business plan, the ITB management plan, the regional development plan, the Small and Medium Business Development Plan and the Project Diversification Plan 73tt datpd XX and will bearing reference number xx [from the contractor's proposal];
- 1.1.26. "Post-Secondary Institution"** means a higher education institution or other Tganizatir'nal entity in Canada that is eligible to receive funding from at least one of the three federal granting councils (the Social Sciences and Humanities Research Council, the Natural Science and Engineering Research Council, or the Canadian Institutes of Health Research). For informational purposes only: Information on the federal granting councils can be found on the Government of Canada website: http://lscience.gc.ca/eicisite/063.nsfjneh_FEE7261A.html;
- 1.1.27. "Proposal"** means the proposal submitted by the Contractor on a 30 month, year hearing period; XX;
- 1.1.28. "Public Research Institution"** means a federal, provincial, or territorial organization in Canada that: is engaged in research, research training and related activities in Canada; has as its primary goals the conduct of research, peer review, and the dissemination of results by means of publication technology transfer or training; and is funded primarily by the Government of Canada; and is required to ensure achievement of public objectives;
- 1.1.29. "Recipient"** means the Canadian company or organization that receives, through the Contractor or an Eligible Donor the commercial or business activity described in a Transaction;
- 1.1.30. "Reporting Period"** means each twelve (12) month period within the Achievement Period upon which the Contractor's annual reporting will be based. Notwithstanding the foregoing, the first Reporting Period may include more than twelve (12) months in that commences on the first day of the first Achievement period and ends on the last day of the Achievement Period;
- 1.1.31. "Research and Development"** means the development of new goods and services, new inputs into production; new methods of production; specific R&D activities consist of standard test, measurement, or analysis; test, measurement, or analysis reports; specific theoretical analysis methodology; process, or technology development project; related evaluation and feasibility studies; applied research projects for new product concepts, new technology platforms and new test, measurement, or analysis; basic scientific research for creating better

understanding and insights in new phenomena; research to advance scientific knowledge with or without a specific practical application in view; and support work in engineering, design, operations research, mathematical analysis, computer programming, data collection, testing, or research;

- 1.1.32.** "Research Skills Development" refers to the knowledge and expertise acquired by billUefiLS uiruugri UIe WHUULL UI researLii dL d rUSL-JeLLHIUdly IrIJuluuun Ur utiougri Collaborative Research led or supervised by a faculty member in Canada;
- 1.1.33.** "sci.....IIIpr v'.c,acd Goods" means goods converted from their natural state of a raw material through the ticP of pPriali7Pri process into ;:,` state of readiness for use or assembly into a final product;
- 1.1.34.** "Shortfall" means the amount by which the Contractor's Credits, awarded during the Achievement Period, are less than the Obligation;
- 1.1.35.** "Sills Development algid TvalnIng" riaeans a specific activity interided to enViance, or address a gap in ranadian workforce skills and training capability or capacity through a cash or in-kind contribution (e.g. equipment or a knowledge transfer);
- 1.1.36.** "**Small and Medium Business**" or "SPAR" means a Canadian Company with fewer than two hundred and fifty (250) full-time personnel as of the date of entering into a Transaction. Neither (r1 agents nor distributors of foreign goods and services nor (it) any subsidiaries of the Contractor or any subsidiaries of an Eligible `Donor on any contract with IRB/ITB obligations qualify as a Small and Medium Business;
- 1.1.37.** "**Supplier Development**" means the Contractor or an Eligible Donor undertaking Transactions with Canadian Companies that are neither (i) agents nor distributors of foreign goods and services nor (ii) any subsidiaries of the Contractor or an Eligible Donor;
- 1.1.38.** "Tim- One Supplier" mPPnc- A rOMPANy that PPrfOrMS A specific portion of the Work directly for the Contractor; producing (Jr servicing -I major subassembly or major component that is installer! or useid in the platform elr system being procured under this Contract;
- 1.1.39.** "Transaction" means a commercial or business activity involving the Contractor or an Eligible LJ(JI and a Recipient, that. is carried 'JUL by means of a contract, sales agreement, licence agreement, letter ...f agreement or other similar instrument in writing, and which has an identified dollar value;
- 1.1.40.** "**Value Proposition**" or "**VP**" means the portion of Commitments and Transactions, along with any other information, which was submitted in the Proposal; and
- 1.1.41.** "World Product Mandate" means a purchase of goods or services from a Canadian Company where there is a long-term supplier relationship between the Contractor or an

Eligible Donor and the Canadian Company, pursuant to which the Canadian Company has been legally authorized to carry out and has sole responsibility for specific activities, including the design, development, manufacture, and marketing related to the supply of products, components, modules, or services destined for domestic and world markets.

2. CANADA'S INDUSTRIAL AND TECHNOLOGICAL BENEFITS OBJECTIVES

2.1. Canada has responsibility to set in place programs and policies that ensure that Canada's significant investments in defence-related goods and services generate long-term and high-value economic benefit to Canadian industry and encourages the growth of industry in emerging technologies, established and globally competitive capabilities, and domestic capacity related to national security issues. Canada's Industrial and Technological Benefits (ITB) Policy objectives include:

- 2.1.1.** the economic development and long-term sustainment of Canada's defence sector, by maximizing the amount of business activities in Canada involving work directly on the procurement and work in the defence sector more broadly;
- 2.1.2.** increased productivity and competitiveness among Canadian Companies, through meaningful opportunities for growth and supply chain integration into major global systems suppliers;
- 2.1.3.** strengthened innovation and R&D in Canada, which positions Canadian Companies to move up the value chain, capture market opportunities, and benefit from subsequent commercialization opportunities;
- 2.1.4.** Canadian Company success in tapping traditional and non-traditional Export markets that have been leveraged from the Project, sharing in long-term jobs and growth;
- 2.1.5.** developing, growing, and sustaining a diverse, talented, and innovative Canadian workforce;
- 2.1.6.** encouraging the participation of Canadian Companies in the Designated Regions of Canada, assisting with long-term quality improvements to their capability, capacity, international competitiveness, and growth potential; and
- 2.1.7.** encouraging the participation of Canadian SMB as suppliers on major federal procurements and increasing their competitiveness and Export market access.

3. STATEMENT OF OBLIGATIONS

3.1. The Contractor shall by the end of the Achievement Period:

- 3.1.1.** Achieve not less than one hundred percent (100%) [for the total value of its Commitment in the Contractor's Proposal, whichever is higher] of the In-Service Support Contract

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Proposition Commitments, Plans and Transactions), c13 updated from time to time.

3.1.2. Achieve the following VP Commitments:

3.1.2.1. achieve not less than xx percent of the In-Service Support Contract Price, including options, *[to be inserted from the Contractor's Proposal and not less than forty (40) percent]* as Direct Transactions, measured in CCV;

3.1.2.2. achieve not less than xx percent of the In-Service Support Contract Price, including options, *[to be inserted from the Contractor's Proposal]* as Transactions involving Research and Development in ECIVIR systems, measured in CCV;

3.1.2.3. achieve not less than xx percent of the in-Service Support Contract Price, including options, *[to be inserted from the Contractor's Proposal]* as Transactions involving Research and Development, excluding ECIViR systems, Measured in CCV;

3.1.2.4. achieve not less than xx percent of the In-Service Support Contract Price, including options, *[to be inserted from the Contractor's Proposal]* as Transactions involving Skills Development and Training in EO/IR systems, measured in CCV;

3.1.2.5. achieve not less than xx percent of the In-Service Support Contract Price, including option.s, *[to 1³¹e inserted ,from the Contractor's Proposal]* as Transactions involving Skills Development and Training, excluding EO/IR systems, measured in CCV,

3.1.2.6. achieve not less than xx percent of the in-Service Support Contract Price *jt*o be inserted from the Contractor's Proposal and not less than fifteen (15) percent] as SMB Transactions, measured in CCV; and

3.1.2.7. demonstrate through annual reporting that the capacity to Export conditions are maintained throughout the Achievement Period, as set out in the Contractor's international Export strategy in Appendix A (Value Proposition Commitments, Plans and Transactions).

3.1.3. Achieve Transacti-ons
(Value Proposition Commitments, Plans and Transactions) and representing no less than tho
following:

[Note: Percentages below are calculated based on the CCV of Transactions identified in the Proposal, divided by the Contract Price at the time of signing this Contract. The

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percentages will not change over the life of this Contract, but their corresponding dollar value may change if there are changes to the Contract Price.]

- 3.1.3.1.** Atlantic region: *[number] percent (xx%);*
- 3.1.3.2.** Quebec region: *[number] percent ()an*
- 3.1.3.3.** Northern Ontario region: *[number] percent (xx%);*
- 3.1.3.4.** Southern Ontario region: *[number] percent (xx%);*
- 3.1.3.5.** Western region: *[number] percent (xx%);* and
- 3.1.3.6.** Northern region: *[number] percent (xx%).*

3.1.4. Carry out each and every Transaction as set out in the Transaction list attached at **Appendix A (Veil iP PrnPrKitiOn COMMitnientg, Plane Pnri Trencertidnc)**, PC PMPnrieri trnm time to time.

3.1.5. Achieve Credits valued at no less than 50 percent of the in-Service Support Contract Price by ^{IL-}end of Reporting Period .3, or if contract option years are exercised, then by the end of each option period exercised.

3.1.6. The Contractor shall submit to the ITS Authority, performance achieved during each Reporting Period, as follows:

3.1.6.1. these reports shall be submitted sixty (60) calendar days after the end of PA rh RP,ooting PPrint

3.1.6.2. the Contractor shall use the format and electronic template provided by the ITB Authority, as outlined in Article 4; and

3.1.6.3. **as evidence of the achievement of the Obligations and compliance with the *Lobbying Act*, a certificate of compliance, using the template attached as Appendix F (Certificate of Compliance) to this Annex, signed by a senior company official with the authority to bind the Contractor. In addition, the Contractor is required to provide certificates of compiance signed by each Eligible Donor.**

3.2. The Contractor shall submit to the ITB Authority proposed new Transactions along the following timeline:

3.2.1. at one (1) year following the Effective Date of the Contract, such that the cumulative total of Transactions is not less than sixty percent (60%) of the Contract Price, including any exercised options, measured in CCV; and

3.2.2. At ^{three (7=1) yeAs} following the PffPctivP Date of the ^{Contract-} such thAt the cumulative toted UI Transactions is not fess than one hundred perceri ^{-a;6)} of the Contr?iCt ^{C.c.,} **including any exercised** options, measured in CCV.

4. ANNUAL REPORTING

4.1. The Contractor shall submit ITB Annual Reports to the ITB Authority. These reports shall be submitted sixty (60) days after the end of the annual Reporting Period. Each Annual Report must have five parts (Parts A through E), as described below. The ITB Annual Report shall be submitted to the ITB Authority in the format provided to the Contractor by the ITB Authority.

4.1.1. Part A must include:

4.1.1.1. Overview and status of the Work on the Project:

- A high-level overview of the work performed during the reporting period, including major highlights and schedule changes.

4.1.1.2. Progress payments:

- A list of all the progress payment claims that have been submitted to the Contracting Authority for Work completed since the Effective Date of the Contract, broken down by Reporting Period and including the amount, date submitted and payment status.

4.1.1.3. Plans:

- A description of any substantive changes to the Plans, including changes to company officials responsible for administering the Obligation.

4.1.1.4. Value Proposition Overview:

- A detailed overview of each of the Contractor's VP Commitments, the related activities during the Reporting Period and a cumulative summary of the achievement status of each.
- Confirmation that the following five capacity to Export conditions remain in place:
 - signing authorities to pursue international sales from Canada;
 - access to Intellectual Property rights needed to Export from Canada;
 - World Product Mandate to Export products/services outside of Canada;
 - a management team in place to pursue international sales from Canada; and
 - human and financial resources set aside and in use to pursue international market opportunities from Canada.

4.1.2. Part B must include the following, for each Transaction being reported:

4.1.2.1. an update on any changes to details, such as the CCV percentage or Recipient contact information;

4.1.2.2. a description of significant achievements and activities, particularly those associated with Transactions involving multipliers; and

4.1.2.3. a description of any delays, problems or achievement Shortfalls, along with a plan of action to resolve them.

4.1.3. Part C must include, for each Transaction being reported:

4.1.3.1. the CCV of the achievements claimed for the current Reporting Period.

4.1.4. Part D must include, for each Transaction reported:

4.1.4.1. the CCV of the achievements claimed to date in all the Reporting Periods since the beginning of the Achievement Period.

4.1.5. Part E must include:

4.1.5.1. SMB and regional development activities:

- Overview and highlights of activities undertaken during the Reporting Period.

4.1.5.2. New, changed or cancelled Transactions:

- A list of Transactions which have been cancelled, added or substantially altered during the Reporting Period with the approval of the ITB Authority.

4.1.5.3. As evidence of the achievement of the Obligations and compliance with the *Lobbying Act*, a certificate of compliance, using the template attached as Appendix F (Certificate of Compliance) to this Annex, signed by a senior company official with the authority to bind the Contractor. In addition, the Contractor is required to provide certificates of compliance signed by each Eligible Donor.

5. CONTRACT PRICE CHANGES

5.1. In the event that the Contract Price is increased (e.g. options exercised) or decreased, the Contractor's Obligations in Article 3.1 will correspondingly be either increased or decreased.

5.2. If the Contract Price increases after the third year following the Effective Date of the Contract, the Contractor shall submit to the ITB Authority Transactions valued at one hundred percent (100%) of the increase, measured in CCV, within one (1) year of the date of the increase.

6.

OVERACHIEVEMENT OF COMMITMENTS

6.1. The Contractor may achieve Credits for any Transaction in excess of its original value. When this excess Credit occurs, it can be applied to Transactions that have not yet met their original value or used to meet identification milestones in Article 3, as long as the relevant regional, SMB and

VP Commitments are achieved.

7. TRANSACTION TYPES AND CANADIAN CONTENT VALUE

7.1. Transactions may be Direct or Indirect and may involve the manufacture of goods by a Canadian Company, the purchase of goods or services from a Canadian Company, grants and donations, or Allowable Investments. The Transaction types listed below are those that have specific requirements or that receive Multipliers; they do not constitute a complete list of possible Transaction types.

7.1.1. These Transactions are measured in CCV in accordance with Article 9.

7.1.2. When an Indirect Transaction involves a World Product Mandate and where the CCV of the product is verified to be seventy percent (70%) or greater, the CCV shall be deemed to be one hundred percent (100%) for reporting and verification purposes.

7.2. Small and Medium Business Transactions

7.2.1. Valuation for Credit purposes

7.2.1.1. A Transaction where an SMB is the Recipient, and the SMB's product or service has a CCV of at least seventy percent (70%), will have its Credit awarded as follows:

7.2.1.1.1. the portion of the Transaction's CCV that is equal to or less than one million dollars (\$1,000,000) will be deemed to have one hundred percent (100%) CCV for reporting and verification purposes; and

7.2.1.1.2. any portion of the Transaction's CCV that is over one million dollars (\$1,000,000) will use the actual CCV as calculated using Article 9.

7.3. Cyber Certification Transaction

7.3.1. A cyber certification Transaction will receive Credit for the value of the contribution if it involves:

7.3.1.1. a contribution to the cyber certification of a Canadian Company granted by a governmental or non-governmental provider that provides nationally, internationally, provincially, or territorially recognized cyber certification, which allows Canadian Companies to better access opportunities in Canada and abroad.

7.3.2. Valuation for Credit purposes

7.3.2.1.. This value will be the cash contribution from a Contractor or Eligible Donor to a Recipient.

7.4. Skills Development and Training Transactions

7.4.1. A Skills Development and Training Transaction will receive Credit for the value of the cash contribution or in-kind contributions if it involves:

7.4.1.1. donations of equipment or resources intended for Skills Development or Training purposes at current market value (e.g. computers or software);

7.4.1.2. the hourly rate of pay associated with knowledge or technology transfer (e.g. the hourly rate of pay for an employee loaned for teaching or training);

7.4.1.3. salaries of students for work-integrated learning (e.g. co-operative education and work placements);

7.4.1.4. sponsorship costs for apprentices enrolled in a nationally, provincially, or territorially recognized apprenticeship program to obtain the necessary training to complete an apprenticeship program;

7.4.1.5. a contribution to the personal certification of a Canadian citizen or permanent resident (as defined in the *Immigration and Refugee Protection Act*) granted by a provincially, territorially, nationally, or internationally (if an equivalent accreditation exists) recognized trade association or representative body of a specific profession;

7.4.1.6. a contribution to skills development programs, including a contribution to a charity registered with the Canada Revenue Agency or a not-for-profit organization incorporated federally under the *Canada not-for-profit Corporations Act* or in the province or territory where it operates, for work related to Skills Development and Training (e.g. science, technology, **engineering, or mathematics summer camps**); or

7.4.1.7. educational costs, including tuition or course fees, and travel expenses incurred in Canada and covered by the Contractor or Eligible Donor to provide employees with new or upgraded skills that are demonstrably different, improved, or expanded as compared to employees' current skills **and which will enhance their career or employment potential.**

7.4.2. The Transaction will receive a Credit multiplier of five (5) times if it involves a contribution to Skills Development and Training for Indigenous Peoples or majority Indigenous-controlled educational or training facilities.

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7.4.3. The Transaction may be eligible to receive a Credit multiplier of five (5) times if it involves a contribution to Research Skills Development under Article 7.5.1 or 7.6.1.

7.4.4. The following will not be eligible for Credit

7.4.4.1. **Any contribution made** directly to the Contractor or Eligible Donor by any level of government to cover the cost in whole or in part of the Skills Development and Training activity; and

7.4.4.2. The value of an in-kind contribution that involves a licence for Intellectual Property.

7.4.5. Valuation for Credit purposes

7.4.5.1. **The initial value will be the cash contribution from a Contractor or Eligible Donor to a Recipient;** and

7.4.5.2. **The value of any in-kind contributions would then be added.**

7.5. Research and Development Transactions

7.5.1. **A Research and Development Transaction shall receive a Credit multiplier of five (5) times if it involves:**

7.5.1.1. a cash contribution to a Post-Secondary Institution for research or the establishment of research chairs or Collaborative Research undertaken with a Post-Secondary or Public Research Institution.

7.5.2. At the discretion of the ITB Authority, Contractors may be asked to submit a copy of the formal Collaborative Research written agreement covering the roles and responsibilities of the parties to the ITB Authority prior to approval of the Transaction.

7.5.3. The following will not be eligible for Credit

7.5.3.1. The value of an in-kind contribution that involves a licence for Intellectual Property.

7.5.4. Valuation for Credit purposes

7.5.4.1. An initial value shall be calculated based on the cash contributions;

7.5.4.2. Once the initial value is established, it will be multiplied by five (5); and

7.5.4.3. The value of any in-kind contributions would then be added, based on an In-Kind Valuation.

7.6. Consortium Transactions

- 7.6.1. **An Allowable investment into a consortium shall receive a Credit multiplier of five (5) times if it involves:**
 - 7.6.1.1. the Contractor or an Eligible Donor;
 - 7.6.1.2. a minimum of one (1) Canadian Company as a Recipient; and
 - 7.6.1.3. **a minimum of one (1) Post-Secondary Institution or Public Research Institution as a Recipient.**
- 7.6.2. **The Contractor or Eligible Donor shall demonstrate how its contribution contributed to those of the other consortium members.**
- 7.6.3. At the discretion of the ITB Authority, Contractors may be asked to submit a copy of the **formal consortium written** agreement covering the roles and responsibilities of the parties to the ITB Authority prior to approval of the Transaction.
- 7.6.4. The following will not be eligible for Credit
 - 7.6.4.1. Any contribution made to the consortium by Post-Secondary Institutions or Public Research Institutions; and
 - 7.6.4.2. Any contribution made directly into the consortium by any level of government.
- 7.6.5. Valuation for Credit purposes
 - 7.6.5.1. An initial value will be calculated and will be the sum of the value of the cash contributions from the Contractor or an Eligible Donor to the consortium and the combined value of contributions from all other consortium members, up to a maximum value equal to that of the contribution of the Contractor or an Eligible Donor, which have been leveraged by the Contractor or Eligible Donor's participation in the consortium;
 - 7.6.5.2. Once the initial value is established, it will be multiplied by five (5); and
 - 7.6.5.3. The value of any in-kind contributions are then added, based on an In-Kind Valuation.
- 7.6.6. Other consortium criteria

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- 7.6.6.1. The combined total investment of non-Canadian Companies in the consortium will not exceed fifty percent (50%) of the total investment in the consortium.
- 7.6.6.2. In cases where an Eligible Donor participates in the same consortium as the Contractor, separate transaction sheets will be submitted that describe the Contractor's and the Eligible Donor's respective contributions to the consortium.
- 7.6.6.3. The Contractor and the Eligible Donor may only claim the Credits associated with the contributions that each has made or leveraged into the consortium.

7.7. Investment Framework Transactions

7.7.1. A Transaction may involve an investment framework Transaction, which is a long-term and innovation-related contribution made directly to a Canadian SMB. Investment framework Transactions will meet the following criteria:

- **demonstrated link to either R&D activities, Commercialization Activities, or both, in Canada;**
- **the Recipient is an SMB;**
- **the Eligible Donor and Recipient cannot be the same company;**
- **the Transaction eligibility criteria, as outlined in Article 8;**
- **be an Allowable Investment;**
- **have a duration of at least five (5) continuous years, beginning at the date the investment is made; and**
- **A business plan must be submitted to the ITB Authority, in the form attached in Appendix D (Template – Investment Framework Business Plan).**

7.7.2. Valuation for Credit purposes

7.7.2.1. Contributions made in cash will be valued based on the actual amount of money that has been invested. In-kind investments will be subject to an In-Kind Valuation.

7.7.2.2. The following Credit multipliers will be applied to the value of the contribution:

- **cash for R&D activities or licence for IP: nine (9)**
- **cash to purchase, or in-kind transfer of, equipment: seven (7)**
- **in-kind transfer of knowledge or marketing/sales support: four (4)**

7.7.2.3. The total issued Credits associated with an investment framework Transaction will not exceed twenty-five percent (25%) of the Obligation,

specified in Article 3.1.1.

7.7.3. Timeline for Credit award

7.7.3.1. Fifty percent (50%) of Credits will be awarded once the Allowable Investment is made according to the business plan, then reported to and verified by the ITB Authority. The remaining fifty percent (50%) of Credits will be apportioned over the remaining years of the Transaction, as annual reporting requirements are achieved.

7.7.3.2. The entire investment must remain with the SMB for at least five (5) **continuous years and be used for the purposes outlined in the business plan** in order for Credit to be awarded each year.

7.8. Venture Capital Fund Transactions

7.8.1. A venture capital fund (VCF) is a pooled group of investments directed at assisting the growth of Canadian small businesses and is managed by an unrelated third party. VCF Transactions involve those instances where the Contractor or an Eligible Donor provides funds to a VCF.

7.8.2. VCF criteria

7.8.2.1. A VCF is any organization that manages investments, such as but not limited to banks, trust companies, venture capital funds, and investment companies. **A VCF must be both registered to do business as such and managed in Canada.**

7.8.2.2. A majority of a chosen VCF's investment activity shall be with small businesses involved in the development, manufacture or commercialization of advanced technology products or services in one or more of the following sectors:

- **life sciences (biotechnology, medical devices and pharmaceuticals);**
- **health;**
- **advanced materials;**
- **advanced manufacturing;**
- **environment;**
- **information and communications technologies; and**
- **aerospace and defence.**

7.8.2.3. **At the commencement of the investment, small businesses receiving the VCF investment shall be privately held and have fifty (50) employees or fewer in service-based industries or one hundred (100) employees or fewer in manufacturing-based industries.**

7.8.2.4. In the event that a small business decides to make an initial public offering, no further Credit will be granted by the ITB Authority for that company within the VCF Transaction.

7.8.2.5. Initial investments by the VCF manager, including co-investments, in eligible small businesses will not exceed one million dollars (\$1,000,000).

7.8.3. Valuation for Credit purposes

7.8.3.1. The Credit multiplier for VCF investments is five (5). Credit may be claimed for the initial contribution once the Contractor or Eligible Donor deposits it to the VCF. Credit for the remaining multiples may be claimed when the VCF manager assigns the funds to a Canadian small business as defined above.

7.8.3.2. The VCF funds must remain with the Recipient for a minimum of three (3) years, starting from the date the funds are placed. Failure to do so will result in the immediate deduction of all Credits for the Transaction.

7.8.3.3. The multiplied Credit related to VCF investments will not exceed five percent (5%) of the Obligation value in Article 3.1.1.

7.9. ITB Investments for Future Sales

7.9.1. Transactions may take the form of an Allowable Investment to a Canadian Company for its business purposes, including research, design, development, sales, or support of products or services.

7.9.2. The full CCV of any Allowable Investment, including for future sales Credits and the initial investment are part of the Obligations.

7.9.3. Valuation for Credit purposes

7.9.3.1. Credit is based on the CCV of future sales achieved by the Recipient as a result of the Allowable Investment:

7.9.3.1.1 Eligible future sales are limited to work that is not associated with this Contract and to work that is not counted for Credit on any other Industrial and Regional Benefits or ITB contract or agreement. Eligible future sales will be pro-rated by the resulting future sales by the ratio of the Contractor's Allowable Investment in the Recipient, relative to either:

- Recipient's Capitalization at the time the investment was made (in cases of purchase of non-controlling shares); or

- the combined total contributions made by all parties in the activity (in all other cases).

- 7.9.3.2.** In the case of cash Allowable Investment, the value of the Allowable Investment itself may be credited, once the Recipient's future sales achievement surpasses the amount of the Allowable Investment.
- 7.9.3.3.** In the case of an in-kind Allowable Investment, the value of reasonable **transfer costs, as determined by the ITB Authority, will be credited once the** Recipient's future sales achievement surpasses the amount of the costs. Reasonable transfer costs include infrastructure set-up to exploit technology. The value of the in-kind Allowable Investment itself will not be credited.
- 7.9.3.4.** The Allowable Investment will remain with the Canadian Company for a minimum of three (3) years, starting from the date the investment is placed with the Recipient. Failure to do so will result in the immediate deduction of all Credits for the Transaction.
- 7.9.3.5.** **Allowable Investments shall be assessed as to whether they:**
 - help provide a capability that does not already exist in Canada;
 - develop strategic partnerships with Canadian Companies that contribute to their long-term viability and increase sales; and
 - do not result in overcapacity, shutdowns of existing companies or losses of prospective sales by existing companies in Canada.
- 7.9.3.6.** **The capital associated with the purchase of a Canadian Company that is considered a "going concern" is not an Allowable Investment for ITB Credit.** If the investment is for a Canadian Company that is insolvent, or has initiated, or had initiated in respect of it, any proceeding seeking relief under any bankruptcy or insolvency law, or similar law affecting creditors' rights, then the investment can be considered for ITB purposes.

8. TRANSACTION ELIGIBILITY CRITERIA

8.1. Each proposed Transaction is assessed by the ITB Authority against all of the eligibility criteria outlined below.

- 8.1.1.** Causality: Each Transaction must be one which was brought about by either the Contractor or an Eligible Donor, due in part to a current or anticipated IRB or ITB obligation to Canada. It will not be one that probably would have been entered into if an Obligation had not existed or been anticipated. Causality may be demonstrated for a specific project or more broadly to a company's obligations in general.

8.1.1.1. The Contractor or an Eligible Donor must demonstrate causality by providing a detailed statement on causality using the space provided in the **transaction sheet template attached at Appendix B (Template – Transaction Sheet)**. The statement shall outline the steps and timelines involved in its **decision about a business activity and clearly show the link between the steps and decision on that business activity and Canada’s ITB Policy**.

8.1.1.2. The Contractor or an Eligible Donor must also provide evidence that will **certify causality, in support of its detailed statement referred to in Article 8.1.1.1**. A certification template is found in Appendix E (Certificate of Causality).

8.1.2. Timing: Transactions shall be implemented within the Achievement Period.

8.1.2.1. Transactions that are identified after the Effective Date must only involve work occurring after the date that the Transaction was proposed to the ITB Authority.

8.1.3. Incrementality: Transactions shall involve new work in Canada.

8.1.3.1. Should an Indirect Transaction involve the purchase of goods or services from an existing Canadian supplier to the Contractor or an Eligible Donor, the incremental method of calculating the Credits will apply, as follows:

- a three-year average of previous purchases is calculated, based on the three years immediately preceding the date that the Transaction was proposed to the ITB Authority; and
- Credit will be awarded only for the amounts that exceed the three (3) year average, in each of the Reporting Periods.

8.1.3.2. The incremental method of calculation outlined in Article 8.1.3.1 does **not** apply in cases where the product or service being purchased in the Transaction:

- involves a Direct Transaction;
- is substantially different than what was previously purchased;
- involves a different end use (e.g. Export market sale or commercial application) for what was previously purchased; or
- follows a competitive process to re-select the Canadian supplier.

8.1.3.3. The Contractor or an Eligible Donor shall demonstrate incrementality by providing a statement on incrementality for every proposed Indirect Transaction, using the document attached at Appendix H (Incrementality Checklist). The Contractor or an Eligible Donor shall provide supporting evidence of incrementality as indicated in the document.

- 8.1.4. Eligible Donor:** Transactions shall be undertaken by the Contractor or an Eligible Donor.
- 8.1.4.1.** For proposed Eligible Donors that are Canadian Companies with less than five hundred (500) employees, the Canadian Company must certify that it **understands and has the capacity to undertake Obligations with respect to this Contract.** Capacity includes factors such as: company size, product offerings, market conditions, corporate ownership, management processes, and level of Canadian content. A certification template is attached in Appendix G (Certificate of Eligible Donor). **At the discretion of the ITB Authority, Contractors or Eligible Donors that have signed the eligible donor certificate may be asked to submit additional information to confirm their status.**
 - 8.1.4.2.** For Transactions proposed after the Effective Date of the Contract, Contractors must clearly demonstrate that the Canadian Company has the capacity to undertake ITB Obligations with respect to this Contract and the ITB Authority may seek additional information confirming Canadian Company capacity.
 - 8.1.4.3.** The Contractor, and not the Eligible Donors, shall be fully responsible to **Canada for all Obligations related to this Contract, regardless of any subcontracting arrangements with Eligible Donors.**
 - 8.1.4.4.** The Contractor shall include in the subcontract with each Eligible Donor the consents, authorities and approvals that it requires to meet its Obligations under these Terms and Conditions.
 - 8.1.4.5.** A list of approved Eligible Donors for the Contract is found in Article 23.
- 8.1.5. Other Eligibility Criteria**
- 8.1.5.1.** Transaction Recipient: Transactions will have one Recipient, unless it is a Grouped Transaction. Government organizations cannot be Recipients, unless it is a Public Research Institution.
 - 8.1.5.2.** Level of Technology: Indirect Transactions will involve a level of technology **that is the same or higher than that of the Project, with applications in Canadian advanced technology industries.**
 - 8.1.5.3.** CCV: Indirect Transactions will have a CCV of no less than thirty percent (30%) of the total value of the Transaction.

8.1.5.4. Alignment with policy features: Transactions will comply with any specific criteria and valuation features outlined within these Terms and Conditions.

8.2. The ITB Authority shall assess eligibility prior to a proposed Transaction becoming an Obligation in the Contract. Contractors should note that all Transactions are subject to annual reporting and verification before Credits are confirmed.

8.3. One Transaction may be used to meet more than one of the Obligations in Article 3. Credits will be awarded based on how much of the Transaction value is attributable to each Obligation.

8.4. Failure to provide the information and certifications outlined in the above Articles may result in a proposed Transaction being rejected. Further, the provision of this information and certification should not be seen as limiting the discretion of the ITB Authority in any decisions related to the eligibility of proposed Transactions.

9. CANADIAN CONTENT VALUE

9.1. CCV means that portion of the value of a product or service that involves Canadian costs. The CCV of any Direct and Indirect Transaction will be determined by the net selling price method or the cost aggregate method, described below.

9.1.1. Net selling price method: This method is used when a product or service included in a Transaction has a substantiated selling price. This method of calculating CCV is as follows:

- begin with the total selling price of the product or service;
- minus the applicable customs duties, excise taxes, Goods and Services Taxes, Harmonized Sales Taxes and all provincial sales taxes;
- minus any ineligible costs, as detailed in Article 9.2; and
- the remaining value is the CCV.

9.1.2. Cost aggregate method: This method is used where a product or service contained in a Transaction cannot be assigned a substantiated selling price (e.g. in-house production). This method of calculating CCV is the aggregate of the following items:

9.1.2.1. the cost of parts produced in Canada and the cost of materials, to the extent that they are of Canadian origin, that are incorporated in the product in the factory of the manufacturer in Canada;

9.1.2.2. the cost of parts or materials of Canadian origin, in that they have been exported from Canada and subsequently imported into Canada as parts or finished goods;

9.1.2.3. transportation costs, including insurance charges, incurred in transporting parts and materials from a Canadian supplier or frontier port of entry to the

factory' of 'che' manufacturer in Canada for incorporation in the product, to **the extent that such costs die not IIIIIUUCU in the foregoing paragraph; and**

9.1.2.4. such part of the following costs, as are reasonably attributable to the production or implementation of the product, service or activity•

9.1.2.4.1 wages and salaries paid for direct and indirect production and non-production labour, paid to employees residing and - vvorkin k in Canada, who are Canadians 01 Peialai-lent Residents, as defined in the *Immigration and Refugee Protection Act 2001, c.27*;

9.1.2.4.2 materials of Canadian origin used in **the work but not incorporated in the filial prodLicts;**

9.1.2.4.3 utilities paid in Canaria, curh as light, heat, pdwer and water•

9.1.2.4.4 workers corripeusdrion, ernpiornern. **IFISUF** d [Icc dffii group iflSUiarice OiQ1111U1115, pellSiOi I Llifiti ilJUtiiii 15 alit.; Siff lila **expenses incurred with respect to wages and salaries of Canadians or Permanent Residents referred to above;**

9.1.2.4.5 taxes on land and buildings in Canada;

9.1.2.4.6 fire and other insurance premiums relative to the production plant, its equipment and production inventories, paid to a company authorized by the laws of Canada or any province or territory to carry on business in Canada or such province;

9.1.2.4.7 rental for factory or office premises in Canada paid to a Canadian Company;

9.1.2.4.8 maintenance and repairs that are executed in Canada
to buildings, machinery and equipment used for production purposes;

9.1.2.4.9 tools, dies, jigs, fixtures and other similar plant equipment items of a riOr.-perrnarIent natures that **have 'dean desigr.ed, developed or manufactured in Canada;**

9.1.2.4.10 engineering and professional services, experimental work
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completed in Canada by Canadians or permanent residents;

9.1.2.4.11 miscellaneous factory and office expenses paid in Canada,

such as: administrative and general expenses; depreciation with respect to production machinery and permanent plant equipment and the installation costs of such machinery and equipment; and a capital allowance not exceeding five percent (5%) of the total capital outlay incurred for buildings in Canada owned by the producer of the work;

- 9.1.2.4.12** R&D activities performed in Canada;
- 9.1.2.4.13** Canadian citizen and permanent resident travel expenses specifically associated with Direct Transactions on the Project and incurred in Canada, including transportation, meals, and accommodations;
- 9.1.2.4.14** fees paid for services performed by Canadians or Permanent Residents in Canada not elsewhere specified; and
- 9.1.2.4.15** pre-tax net profit upon which Canadian taxes are paid or are payable.

9.2. Costs or business activities that are ineligible for Credit:

- 9.2.1.** non-repayable funding from any level of government (municipal, provincial, territorial, or federal);
- 9.2.2.** the value of materials, labour and services imported into Canada;
- 9.2.3.** in the case of an Indirect Transaction, the value of raw materials and Semi-processed Goods exported from Canada;
- 9.2.4.** the value of any remuneration, living costs, travel expenses and relocation costs paid to non-Canadians for work on the Project;
- 9.2.5.** the amount of all Excise Taxes, Import Duties, Federal and Provincial Sales Taxes, Goods and Services Taxes, Harmonized Sales Taxes and other duties;
- 9.2.6.** the value of any royalties and licence fees paid by the Contractor or an Eligible Donor to a person, company or entity outside of Canada;
- 9.2.7.** the value of goods and services with respect to which Credits have been received or are being claimed by the Contractor or an Eligible Donor as a Transaction to Canada under any other obligation or agreement;
- 9.2.8.** any proposal or bid preparations costs;

- 9.2.9. all transportation or travel costs not covered under Article 9.1.2;
- 9.2.10. **the cost of government furnished equipment (equipment supplied by Canada to be used in the production process; for example, tooling, jigs, dies, production equipment);**
- 9.2.11. licence fees paid by the Recipient and any on-going royalty payments;
- 9.2.12. Transactions claimed by a Contractor that pertain to its influence or that of an Eligible Donor over any country's purchasing agent/department;
- 9.2.13. **interest costs associated with letters of credit or other financial instruments to support Transactions;**
- 9.2.14. fees paid to lobbyists (as per the *Lobbying Act*, R.S.C. 1985, c. 44 (4th Supp.)); and
- 9.2.15. fees paid to third-party consultants or agents for work related to obtaining Credit against **this Contract. This includes, but is not limited to, providing advice on the ITB/IRB policy; preparation of proposed Transactions or reports; representing the interests of the Contractor to the ITB Authority; or searching for potential Recipients**

10. STRATEGIC PLANS

- 10.1. Contractors are encouraged to address their ITB Obligations in a strategic manner, considering how the Contractor's broad corporate plans and vision for Canada might translate in Transactions.
- 10.2. **At the discretion of the ITB Authority, Contractors that hold IRB/ITB Obligations in Canada may be asked to submit a strategic plan to the ITB Authority and to meet to review, discuss, or update it. The Contractor's strategic plan should include:**
 - a description of the Manufacturer's broad corporate Plans and overarching strategic vision for Canada over the medium term (3–5 years) and long term (5+ years);
 - how these corporate Plans and vision may translate into Transactions;
 - an overview of the Contractor's current and anticipated obligations to Canada;
 - ITB relationships with Eligible Donors and other major Contractors; and
 - notice of potential Transactions that will request Pooling.
- 10.3. If the Manufacturer has multiple ITB Obligations totaling less than one (1) billion dollars, it may also submit a Strategic Plan to the ITB Authority; however, neither the ITB Authority nor the Contractor will be required to meet to discuss the Strategic Plan.

11.

POOLING

- 11.1. Pooling refers to the act of splitting the Credits achieved on a single Transaction and applying each portion to one of two or more ITB obligations.

- 11.2. Pooled Transactions must meet the following criteria:
 - 11.2.1. meet all of the Transaction eligibility criteria as described in Article 8 of this Annex and align with this Annex;
 - 11.2.2. have a value of not less than fifty million dollars (\$50,000,000), measured in CCV; and
 - 11.2.3. have strategic and long-term impacts on the Recipient, including but not limited to R&D support; first purchase of innovative Canadian technologies; World Product Mandate; global value chain activities; consortia activities; SMB activities; and/or technology advancement.
- 11.3. The Contractor must describe and document how any proposed transaction for pooling meets the criteria in Article 11.2.
- 11.4. A portion of a pooled Transaction may be applied to this Contract. The Contractor shall report on **the pooled Transaction through the annual reporting process and schedule agreed to with the ITB Authority** at the time of pooled Transaction approval.
- 11.5. If a portion of a pooled Transaction originates in the bank and Credits have already been confirmed, the value of those Credits will transfer to this Contract, if the Eligible Donor criterion is met. In addition, any uncredited Transaction value, measured in CCV, will also be transferred to **this Contract and be subject to the annual reporting and verification processes and the remedies** in these Terms and Conditions.
- 11.6. For informational purposes only: Pooling guidelines are available on the ITB website (www.canada.ca/itb).

12. BANKING

- 12.1. The Contractor may apply bank transactions to this Contract up to a total value of fifty percent (50%) of the Obligation cited in Article 3.1.1, measured in CCV.
- 12.2. **Any bank transaction applied to this Contract, or portion thereof, shall clearly state that it originated from the bank and be the same in description and details as the approved bank transaction.** The bank transaction must meet the Eligible Donor criteria outlined in Article 8.1.4.
- 12.3. The Contractor may submit bank Overachievements to the bank arising from Transactions in this Contract. For the purposes of banking, a bank Overachievement is the amount of Credit achieved that exceeds the Obligation in Article 3.1.1 and where the Contractor has:
 - 12.3.1. completed its Obligations in Article 3.1.1 through 3.1.3 at least one Reporting Period before the end of the Achievement Period;
 - 12.3.2. elected to continue business activities on selected Indirect Transactions and to continue

its annual reporting process until the end of the Achievement Period; and

12.3.3. applied to bank, within one (1) year after the final notification of Credits from the ITB Authority, those overachieved portions of the selected Indirect Transactions.

12.3.4. applied to bank only those bank Overachievements that:

12.3.4.1. were achieved between the start date of the first Reporting Period after all Obligations were completed and the end date of the Achievement Period; or

12.3.4.2. reflect the achievement of all portions of a pooled Transaction (if applicable).

12.4. With respect to any bank transaction involving a bank Overachievement, the bank account holder is deemed to be the donor for the purposes of assessing the Eligible Donor criteria.

12.5. A bank transaction involving a bank Overachievement, or any portion thereof, is not eligible to be re-banked at a later date as part of a subsequent bank overachievement.

12.6. Trading and/or transfer between companies of bank transactions is not permitted.

12.7. For informational purposes only: Banking guidelines are available on the ITB website (www.canada.ca/itb).

13. PUBLIC COMMUNICATIONS

13.1. The Contractor, its Eligible Donors, and Recipients are strongly encouraged to be as transparent as possible regarding the Obligations, Commitments and specific Transactions, making them publicly available whenever possible.

13.2. The Contractor and the ITB Authority shall jointly coordinate public communications related to the Transactions. The two parties shall also collaborate to identify success stories associated with specific Transactions.

13.3. The Contractor consents to public announcements regarding the Project, made by or on behalf of the ITB Authority, which are related to Obligations, Commitments and Transactions. These announcements would include company names, general descriptions of the work being proposed and approximations of CCV. In these cases, the ITB Authority will make all reasonable efforts to ensure that the Contractor has the opportunity to participate in the announcement and/or the preparation of any related materials. The Contractor shall obtain a similar consent from each of the Eligible Donors and Recipients.

13.4. The Contractor consents to allow the ITB Authority to publish and openly disclose the Contractor's track record in fulfilling its Obligations, in a manner that respects commercial confidentiality.

- 13.5.** For all other public communications regarding the Transactions, drafts of announcements and their publication schedule will be delivered by either party to the other as soon as is reasonably possible, but in any event prior to the proposed release date. Each party shall make every effort to inform the other, and seek resolution of, any objections to the content or timing of a proposed announcement.
- 13.6.** Nothing in this Article shall be interpreted as preventing the fulfillment by any company involved in an Obligation or Transaction of its reporting obligations under applicable securities laws.

14.

INFORMATION MANAGEMENT

- 14.1.** It is understood and agreed that the Contractor shall submit corporate and transactional business information to the ITB Authority in the implementation of these Terms and Conditions or through a strategic plan, some of which may contain information that is sensitive and confidential to the Contractor. The ITB Authority shall ensure, to the best of its ability, that this information is protected, stored and used according to the Government of Canada's information management and security guidelines.
- 14.2.** The Contractor agrees that the overall, aggregate information related to Obligations, Transactions and Credits is considered by the ITB Authority to be information available to Parliament and the public.
- 14.3.** Subject to all applicable federal laws and processes, such as the *Access to Information Act*, the *Privacy Act* and the *Library and Archives of Canada Act*, the ITB Authority shall not release or disclose outside the Government of Canada any of the Contractor's commercially confidential business information.
- 14.3.1.** Data may be used by the ITB Authority for internal policy analysis purposes. Certain relevant information may also be shared, subject to applicable laws and processes, with other government organizations and agencies with whom the ITB Authority collaborates in the administration of the ITB policy.

15. TRANSACTION ALTERATIONS

- 15.1.** The Contractor shall not alter the Transactions listed in Appendix A (Value Proposition Commitments, Plans and Transactions) unless:
- 15.1.1.** the Contractor has submitted a proposal to the ITB Authority through the Contracting Authority, with respect to the alteration; and
- 15.1.2.** the ITB Authority through the Contracting Authority has given written approval to the Contractor and requested the Contracting Authority to amend the Contract accordingly.
- 15.2.** The Contractor may propose alterations to or substitutions for any of the Transaction(s) listed in

Appendix A (Value Proposition Commitments, Plans and Transactions), and the ITB Authority may accept these requests provided that in the judgment of the ITB Authority:

- 15.2.1. the circumstances requiring the change are exceptional and likely to result in undue hardship upon the Contractor if a change is not made;
- 15.2.2. the Obligations in Article 3 of these Terms and Conditions are maintained;
- 15.2.3. **the proposed alterations or substitutions meet the eligibility criteria stated in these Terms and Conditions;**
- 15.2.4. the proposed substitute Transaction is not less than the Transaction to be replaced as to **the level of technological sophistication of the work to be performed, the CCV, and the extent to which it meets the original VP Proposal submitted by the Contractor.** For example:
 - 15.2.4.1. if the Contractor fails to achieve an Allowable Investment Transaction, the full CCV of this Obligation at the multiplied value must be made up with other Transactions;
 - 15.2.4.2. a Transaction in one VP evaluation criteria area must be replaced by a new Transaction under the same VP evaluation criteria area; and
 - 15.2.4.3. the proposed substitute Transaction(s) would not have lowered the Contractor's VP score as determined in the original selection process.

15.3. Mutual Abatement and Trading

- 15.3.1. **Mutual Abatement is the reduction of the Contractor's Obligation in exchange for the reduction of a Canadian Company's obligations to a foreign offset authority and is not permitted. Trading of Obligations, or of Credits, is also not permitted.**

16. VERIFICATION AND ACCESS TO RECORDS

- 16.1. The Contractor shall implement the procedures and practices as described in the ITB management plan.
- 16.2. The Contractor shall keep proper records and all documentation relating to the Transactions attached to this Contract, including invoices and proof of payments. The Contractor shall not, **without the prior written consent** of the ITB Authority, dispose of any such records or documentation until the expiration of two (2) years after final payment under this Contract, until settlement of all outstanding claims and disputes, or the end of the Achievement Period, whichever is later.
- 16.3. All such records and documentation will, during the aforementioned retention period, be open to

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verification, inspection and examination his, the ITB Authority, through access at reasonable times, and within thirty (30) calendar days of being notified by the ITB Authority. The Contractor shall obtain similar undertakings in the subcontracts of all Eligible Donors and arrange for the same in respect of work performed by such Eligible Donors for which ITB Credits are claimed. The Contractor and its Eligible Donors shall ensure through its subcontracts and arrangements that Recipients keep pertinent records.

- 16.4. Where, subsequent to the verification action taken pursuant to this Article, the ITB Authority determines that the records are insufficient to verify the Contractor's achievements in respect of any ITB Obligation or Commitment, the Contractor shall provide such additional information as may be required by the ITB Authority.
- 16.5. Where it cannot be verified that a Transaction has been achieved as claimed, that portion of the Transaction which cannot be verified will be considered as not having been achieved and the ITB Authority give to the CU116----- of the Shortfall through the Contracting Authority.
- 16.6. If the ITB Authority determines that a significant deficiency in the Contractor's achievements exists such that the ITB Authority believes that the Contractor will not meet its Obligations, the ITB Authority may give, through the Contracting Authority, notice to the Contractor and request the Contractor to limit a certain amount of work. The Contractor shall submit its proposal within sixty (60) calendar days of receipt of such notice. If the proposal is not provided within this time period or is not acceptable to the ITB Authority, the ITB Authority may exercise its remedies xx.

17. CONFLICT RESOLUTION

- 17.1.** The ITB Authority and the Contractor acknowledge that they have entered into a long-term relationship with the Contractor that the Contractor achieves the intended economic benefits to Canada and carries out these Terms and Conditions.
- 17.2. Guiding this long-term relationship are common values and approaches, such as mutual respect, integrity, transparency, and fairness. The Contractor will involve officials at the project level (e.g. ITB and contract managers) and at the management level (e.g. departmental and executive of the Contractor). Discussions will be frequent and ongoing over the life of the Contract.
- 17.3.** In the event that a disagreement arises between the ITB Authority and the Contractor regarding an ITB matter, each party will bring their concerns forward to the other for discussion and resolution. If the parties at the project level fail to resolve the issue the parties are then encouraged to engage at the management level.

18. REMEDIES

ITB Terms and Conditions

18.1. The long-term relationship between the Contractor and ITB Authority is supported by several processes aimed at promoting regular, ongoing engagement between the two parties. These processes **include** the Transaction identification schedule outlined in Article 3 and Inc annual reporting process outlined in Article 4. Taken together, these and other monitoring measures are aimed at encouraging positive disas.-mr-nt, ; **ryf prfa-tirp: thr= -----** m-npip-tinn of the Contractor's Obligations in this Contract.

18.2. Notwithstanding the terms of this Contract that prrwidP remedies in the avant of default by the Contractor, one or more of the following remedies may be exercised ip the event of default under these Terms and Conditions. Some or all remedies may apply, but combined will not exceed ten percent (10%) of the overall Contract Price. 111 the event of a default by I:he Contractor of its **obligations pursuant to these Terms and Conditions, the remedies contained in this Article are in** addition to, and not in substitution for, any remedies provided elsewhere in the Contract.

18.3. HnirihArklgtnp PAYment

18.3.1. If the Contractor has failed to, meet its Ctiigations contained in Article 3.1.5, the ITL1 A.thr-ity shall notify the r.nntracit-r iting of s,,ch deficiency and ranana may apOy a holdback (the Holdback) from any claim for payment then due or payable under the **contract.**

18.3.2. With respect to the Holdback, a cure period of sixty (60) calendar days (the Cure Period), beginning on the date of notification to the Contractor by the ITB Aiithnritv nr-)lxi hefne the Hnirlhark tAkeS effeCt.

18.3.2.1. Within the Cure Period, the Contractor may take corrective action by p,roviding to the ITB Authority a corrective. action p.lan to remedy the Shortfall. If the plan is accepted by the ITS Authority, no Holdback will be **made.**

18.3.2.2. if, after the Cure Period, the plan has not been accepted pursuant to Article 18.3.2, the accrument of the Holdback will be equal to ten percent (10%) (profit) **of the milestone claim for payment and will accrue until it reaches the nmni int of the ChnrtfAll, nriintil the cnntnrtrnr α thmitc a plan that is approved by the Ifi3 Authority, whichever occurs first.**

le -e lekciau **18.3.3. T;** ;::
as the Shortfall is extineuished. Durine the
IHoldback period, the ITB Authority shall confirm the amount of Credits achieved and/or Tra-nctactions identified within reasonahie amount Of tirrIP from W1/t'(1 the claim: or proposed Transactions a're submitted by the Contractor. The corresponding amount of **the Holdback will be released when the next payment under the Contract is made.**

18.4. Liquidated Damages

18.4.1. If the Contractor fails to achieve any of the Obligations in Article 3.1.1, 3.1.3, 3.1.4, and

18.5.3. For the purposes of Article 18.5.1, the amount of liquidated damages will be calculated **on the basis of the Contract Price. If the Contractor fails to identify the Transactions** within the time period in Article 18.5.1, then the requirement to pay liquidated damages as **set out in Article 18.4.1 will apply.**

18.5.4. The parties agree that Canada's right under article 2030 31 (2014-09-25) of General Conditions — Higher Complexity — Goods / article 2035 29 (2014-09-25) of General Conditions — Higher Complexity — Services Default by the Contractor terminate the Contract for default not apply to a failure to meet the Contractor's Obligations under these Terms and Conditions, unless the Contractor fails or neglects, within sixty (60) days of the FIB Authority's demand to do so (c) Satisfy any Of IMP Material obligations listed below:

18.5.4.1. pay the liquidated damages amounts required by Article 18.4; and

18.5.4.2. satisfy its VP Obligations described in Article

3.1.2. **18.5.5.** The Parties agree that:

18.5.5.1. the Obligations contained in Article **18.5.1** constitute material obligations under the Contract; and

18.5.5.2. the Obligations contained in Articles **18.5.1 and 18.5.2** will survive termination of this Contract.

18.5.6. In the event that the Contract is terminated for convenience pursuant to article 2030 31 (2014-09-25) of General Conditions — Higher Complexity — Goods / article 2035 29 (2014-09-25) of General Conditions — Higher Complexity — Services, Termination for Convenience, the Contractor have no further obligations and liabilities under these Terms and Conditions, including any liabilities arising from VP Obligations.

18.5.7. In the event of partial termination of the Contract under article 2030 32 (2018-06-21) of General Conditions — Higher Complexity — Goods / article 2035 30 (2018-06-21) of General Conditions — Higher Complexity — Services Termination for Convenience the Contractor will be released from the terminated portions of the Obligations and from the provisions of Article 3 as it relates to such terminated portions.

18.6. Letter of Credit

18.6.1. In the event that the Contractor has not completed its Obligations at the time of completion of the Work under the Contract and being entitled to the final progress payment from Canada, the Contractor may be required to provide to Canada a guarantee for completion of the Obligations prior to the expiration of the Achievement Period in the form of a letter of credit. If required by Canada, the letter of credit will be

in the amount of monies that would be owing by way of liquidated damages should the Contractor not achieve any further Credits after the date of the final progress payment.

18.6.2. The letter of credit will be:

- issued by a financial institution which is a member of the Canadian Payment Association;
- in form and substance satisfactory to the ITB Authority;
- solely at the cost of the Contractor;
- abated as set forth below;
- unconditional and irrevocable; and
- subject to the Uniform Customs and Practice for Documentary Credits, as set out in Publication No. 600, July 2007.

18.6.3. The letter of credit will remain in force until the earliest of:

- the achievement of the Obligations; and
- six (6) months following the submission of the ensuing final Annual Report at which time the letter of credit will be abated in full and will be returned by Canada to the Contractor. Provided that, if the Obligations have not been achieved, Canada will draw down on the letter of credit in the amount of the outstanding Obligations prior to returning it to the Contractor.

18.6.4. The obligation of the financial institution to pay under the letter of credit will be **triggered by notice executed by the ITB Authority to the issuing bank, stating that the Contractor is in default under this Contract for failure to achieve the Obligations within the Achievement Period, that Canada has made a demand by notice for payment of liquidated damages in accordance with the liquidated damages Articles and that the Contractor has failed to pay Canada such liquidated damages.** No other event will trigger payment under the letter of credit.

18.7. Performance Incentives

18.7.1. If, during the term of this Contract, a change in the Work is initiated by Canada which results in the Contractor no longer being able to source from a Canadian Company and, as a consequence, Obligations may not be met, the Contractor shall immediately notify the ITB Authority through the Contracting Authority. The Contractor shall fully describe the issue and provide all supporting data, including a complete record of attempts to purchase from Canadian sources and Canadian suppliers' responses, together with an analysis of specific technical, commercial or other factors which result in the inability to source from a Canadian Company. In such instances, the Obligations will be reduced to the extent the CCV associated with the change differs from the CCV of the original Work. Notwithstanding the foregoing, the Obligation in Article 3.1.1 will remain.

18.7.2. The Contracting Authority in accordance with this Article, will have the right to holdback,

drawback, deduct and set off from and against the monies owing at any time by Canada to the Contractor, any amounts owing under this Contract.

18.7.3. Nothing in this Article shall be interpreted as limiting the rights and remedies which the Contracting Authority may otherwise have in relation to any breach of the Contract by the Contractor.

18.7.4. Actual damages which would be sustained by Canada in the event of a breach by the Contractor of the Obligations in this Contract would be commercially impracticable or extremely difficult to compute or ascertain and, therefore, the provisions for liquidated damages are agreed to be a fair and reasonable best estimate of such actual damages, and the manner provided herein for the enforcement and collection of liquidated damages is agreed to be fair and reasonable.

19. RESPONSIBILITIES OF THE PARTIES

19.1. The award of this Contract to the Contractor resulted from a procurement process in which the Contractor committed to fulfill the Obligations set out in Article 3.

19.2. It is the responsibility of the Contractor to ensure that it can complete the Transactions and that these are not limited by applicable laws, regulations, policies or standards.

20. COMPLIANCE WITH THE LOBBYING ACT

20.1. The Contractor represents, warrants, and undertakes that it and the Eligible Donors are and will remain in compliance with Canada's *Lobbying Act* with respect to these Terms and Conditions.

21. CONTINGENCY AND SUCCESS FEES

21.1. The Contractor represents warrants and undertakes that neither it nor an Eligible Donor will make or agree to make any payment to an individual, company or entity that is contingent on the approval of Credit by the ITB Authority under these Terms and Conditions or upon the entity's success in arranging meetings with public office holders.

21.2. The ITB Authority acknowledges that the Contractor, for the purposes of making the representation and warranties in Articles 21.1 and 22.1 on behalf of the Eligible Donors, has relied on a representation provided by each of them to it.

22. LIST OF APPROVED ELIGIBLE DONORS

22.1. The Eligible Donors to this Contract include the companies and coordinates listed below:

[List to be provided by Contractor prior to Contract Award.]

APPENDIX A: VALUE PROPOSITION COMMITMENTS, PLANS AND TRANSACTIONS

Value Proposition Commitments:

[To be referenced from Contractor's Proposal.]

Plans:

[To be referenced from Contractor's Proposal.]

Transactions:

[Detailed list and tabular chart, as outlined below, based on the Contractor's Proposal and updated throughout the Achievement Period.]

Transaction number	Title	Description	Donor	Recipient	CCV\$
					<i>[Sub-totals for direct, indirect, regional, SMB and VP criteria.]</i>

APPENDIX B: TEMPLATE - TRANSACTION SHEET

(Electronic copy available from the ITB Authority)

Industrial and Technological Benefits (ITB) Transaction Sheet

*Please verify the pre-filled information and complete the yellow highlighted areas.

Term versus Transaction sheet 0 Term Sheet		0 Transaction Sheet	
Section 1: Transaction overview		Transaction title and number:	
Date of submission to IT8 Authority:			
Select tranche (1, 2, or 3):			
Section 2: Contractor information		Canadian procurement project:	
		ADIS - Area Detection and Identification System	
Company name:			
<i>Company Business Number Of Canadian):</i>			
Address:			
City:			
Province/state:			
Country:			
Postal/zip code:			
ITS contact name:			
Email:			
Telephone:			
Section 3: Donor information			
Company name:			
<i>Company Business Number (if Canadian):</i>			
Address:			
:			
Province/state:			
Country:			
Postal/zip code:			
Description of core capabilities:			

Tier level:	
Number of employees:	
ITB contact name:	
Email:	
Telephone:	

Section ci: Recipient information	or Same as Donor
Company name:	
<i>Company Business Number (if Canadian):</i>	
Address:	
City:	
Province:	
Country:	
Postal code:	
Description of core capabilities:	
Tier level:	
Number of employees:	
Small and Medium Business?	
Description of transaction quality and impact on recipient:	
ITB contact name:	
Email:	
Telephone:	

Grouped Transaction Recipients:				
Sub-Recipient Company	Description ^{SMI3} of work	Yes/No	S Value done	% of TRN value

... (add rows as required)

Section S: Transaction details		
Type:	<input type="checkbox"/> Direct versus indirect <input checked="" type="checkbox"/> C Direct <input type="checkbox"/> C Indirect	
Pooling and Banking:	<input type="checkbox"/> Pooled transaction	<input checked="" type="checkbox"/> Banked transaction (withdrawn from account)
Description of transaction:		
Will the economic activity underlying this transaction be publicly announced? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
Please summarize announcement (if applicable)		
Provide link to press release: (if applicable)		
Activity type:	Activity type C Purchase C Post-Secondary Investment C Investment Framework CITB Investments for Pubs* Sale of Technology and Skills C Consortium C Venture Capital Fund (VCF)	
Industrial activity that relates the most. This	Industrial activity that relates the most. This C Aerospace product and parts manufacturing C Aerospace ISS service activity C Transportation and logistics Services C Land vehicle manufacturing C Land vehicle 155 service activity C Machinery and equipment manufacturing C Land vehicle parts manufacturing C Ship ISS service activity C Metalworking machinery manufacturing C Shipbuilding manufacturing C Construction C Mission and electronics systems C Design and engineering services and scientific research C Software development and systems integration C Other manufacturing activity () Other Service activity (please specify):	
Specify here		

Investment Framework (if applicable):

Allowable investment types:

<input type="checkbox"/> Loan of employee for market/sales support	<input type="checkbox"/> Cash Purchase of Shares
<input type="checkbox"/> Transfer of software or systems	<input type="checkbox"/> Transfer of equipment
<input type="checkbox"/> Licence for intellectual property	<input type="checkbox"/> Loan of employee for technical/manage real support
<input type="checkbox"/> Cash Payment	<input type="checkbox"/> Licence for brand or trademark

Type of R&D/commercialization activity:	
Business plan:	
Valuation documentation included:	

Section 6: Valuation and time phasing	
Total of transaction OR initial investment <i>(as applicable)</i>	
Multiplier: <i>(default is 1; change if applicable)</i>	1
Canadian Content Value (CCV) % of recipient	
Estimated future sales: <i>(if applicable)</i>	
(Full) Transaction CCVS value:	\$

Check KICs that apply to this activity:

emerging Technologies	leading Competencies and Critical Industrial Services
<input type="checkbox"/> Advanced Materials <input type="checkbox"/> Artificial Intelligence <input type="checkbox"/> Cyber Resilience <input type="checkbox"/> Remotely-piloted Systems and Services <input type="checkbox"/> Autonomous Technologies	<input type="checkbox"/> Aerospace Systems and Components <input type="checkbox"/> Armour <input type="checkbox"/> Defence Systems Integration <input type="checkbox"/> metro-optical / Infrared (E0/IR) Systems <input type="checkbox"/> Ground Vehicle Solutions <input type="checkbox"/> Marine Ship-Borne Mission and Platform Systems <input type="checkbox"/> Munitions <input type="checkbox"/> Shipbuilding, Design and Engineering <input type="checkbox"/> Sonar and Acoustic Systems

Please break down the value of the \$

Advanced Materials		\$
Artificial Intelligence		\$
Cyber Resilience		\$
Remotely-piloted Systems and Autonomous Technologies		5
Space Systems		\$

Aerospace Systems and Components		
Armour		
Defence Systems Integration		
Electro-Optical / infrared (E0/1R) Systems		
Ground Vehicle Solutions In-		
Service Support Marine Ship-Borne		
Mission and Platform Systems		
Munitions		
Shipbuilding, Design and Engineering Services		
Sonar and Acoustic Systems		
Training and Simulation		
% of value not attributable KICS (total should equal 100%)		
Total:	0%	

Please profile the specified **Total** cats **value per reporting period for each applicable region:**

Commitment schedule:			Atlantic	Quebec NorM ₁	Ontario	N. Ontario	West	
Period	Total CCV	SMB						

Value Proposition (VP) Activity:

There are 7 Value Proposition commitments for this project Please go to the VP report to fill in the Value Proposition section for this Transaction

Section 7: Consortium member (if applicable)	
Company name:	
Company Business Number (if Canadian):	
Address:	
City:	
Province/state:	
Country:	
Postal/zip code:	
ITS contact name:	

Email:	
Telephone:	
Section 8: Eligibility criteria	
Causality:	
Timing:	
Exclusivity:	
Eligible donor:	
Government assistance or participation in transaction: <i>(Store government program and applicable)</i>	
Transaction related to the Government of Canada Innovation Superclusters Initiative (check if applies) F	
CCV overview:	
Level of technology:	
Section 9: Signatures	
By signing below, the undersigned party, as a representative of (donor company), attests that the information included in and attached to this document is complete and accurate to the best of our knowledge, and can be relied upon by the ITB Authority for the purposes of compliance monitoring.	
Signature	
Name, Company, and Title	Date

ITB Terms and Conditions

Value Proposition (VP) and Key Industrial Capability (KIC) Activity:

There are 6 potential Value Proposition commitments for this project (depends on Contractor's Commitments at bid time). Please fill the form below for each Value Proposition category applicable to this Transaction.

Value broken down by VP Pillar	DIRECT WORK	R&D in EO/IR	R&D excl. EO/IR	Skills in EO/IR	Skills excl. EO/IR	SMB	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Justification for VP classification:							
Period							
1							

APPENDIX C: TEMPLATE – ANNUAL REPORT
(Electronic copy available on ITB website)

Protected B (when completed)

GENERAL INFORMATION

Project Name:
Contractor Name:
ITB Manager:
Currency
Contract Award
Total # of Reporting Periods
Period #
Report Due Date
Date of Report

CONTRACTUAL OBLIGATIONS

Total Obligation:
Direct:
SMB:
Atlantic
N Ontario:
Ontario
Quebec
West
North

PART A – Overview

An overview and status of Work on the Project:

Please provide a very high level overview of the project over the past year, including any Annual Report highlights and the project schedule. Proposed length of response is 5-10 lines.

Progress Payments:

Please provide a brief written overview of the progress payment activities since contract award. Proposed length of response is 5-10 lines. In addition, please populate the Progress Payments Tab below.

[Progress Payments chart on excel]

Plans:

Please provide an overview of any substantive changes to the Plans, including changes to ITB officials working on the project. Please indicate if no changes are proposed. Proposed length of response is 5-10 lines.

Value Proposition Overview:

Please provide a detailed overview of each VP Commitment and related activity during the Reporting Period, along with a cumulative summary of the achievement status of each.

Please provide an update on the international Export strategy, including details on the progress of target market activities and documentation demonstrating that the five capacity to Export conditions remain in place, as outlined in Article 4.1.1. Proposed length of response is 4-5 lines for each item, accompanied by the documentation as indicated.

PART B, C and D – Transactions

Please fill in all of the information requested in a chart format.

PART E – Additional Information

SMB and Regional Development Activities:

Please provide an overview of the activities that were undertaken on this project with Small and Medium size Businesses. Include highlights of work activities undertaken during this period. Proposed length of response is 5-10 lines.

New, Changed or Cancelled Transactions:

Please provide a brief overview of any changes (listed by Transaction) including any cancelled, new or altered Transaction in the last Reporting Period. Ensure these changes are reflected in the Transaction Tab by highlighting in red all changes indicated below. Proposed length of response if dependent on the number of applicable Transactions.

Certificate of compliance:

Submission of this Annual Report should be accompanied by the completed and signed certificate of compliance. The template is available below.

APPENDIX D: TEMPLATE – INVESTMENT FRAMEWORK BUSINESS PLAN

(Electronic copy available from ITB Authority)

The IF business plan describes the proposed IF project, details the specific activities, goals and duration, outlines how an investment will be used by the SMB, includes a market assessment and provides company information.

<p>Template IF Business Plan</p>
<p><i>Protected B (when completed)</i></p>
<p>IF Transaction title:</p>
<p>Donor:</p>
<p>SMB Recipient:</p>
<p>Date:</p>
<p>Description of IF activity: <i>Provide a detailed description of the IF activity, including but not limited to: specific activities to be undertaken; goals; duration; value of the investment and how it will be used by the SMB; the anticipated impacts/outcomes for the SMB; and key IF activity assumptions and risks.</i></p> <p><i>Anticipated length: 8-10 paragraphs.</i></p>
<p>Market Assessment: <i>Provide an outline of the opportunity, market size, key competitors, sales strategy and the donor/SMB Recipient’s competitive advantage.</i></p> <p><i>Anticipated length: 3-5 paragraphs</i></p>
<p>Company profile of SMB: <i>Provide a description of the SMB’s operations, product lines, corporate structure and ownership.</i></p> <p><i>Anticipated length: 2-3 paragraphs + organizational chart</i></p>

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Certification and signatures

WHEREAS the ITB policy requires that a proposed IF Transaction be accompanied by a business plan outlining the IF activity in detail;

NOW THEREFORE, we the undersigned, in our capacities as senior officers at the Donor and SMB Recipients, do hereby declare and certify that the information included in and attached to this business plan is complete, accurate and can be relied upon by the ITB Branch for the purposes of monitoring the compliance of the proposed IF Transaction.

IN WITNESS THEREOF THIS CERTIFICATION HAS BEEN SIGNED THIS _____ DAY OF 20____ BY A SENIOR OFFICER WHO IS DULY AUTHORIZED IN THAT BEHALF.

Donor

Signature

Name and Title of Senior Officer

SMB Recipient

Signature

Name and Title of Senior Officer

**APPENDIX E: CERTIFICATE OF CAUSALITY
INDUSTRIAL AND TECHNOLOGICAL BENEFITS (ITB)**

WHEREAS the ITB policy requires that, as evidence of causality, the Contractor shall provide a detailed statement on causality and submit a signed certificate of causality as supporting evidence to the ITB Authority;

NOW THEREFORE, I _____, in my capacity as a senior officer of the (*donor company*), do hereby declare and certify as follows:

- i) I am aware of the meaning of causality, as outlined in the Terms and Conditions;
- ii) The information contained in the transaction sheet(s) appended herewith provides a detailed statement on causality, which outlines the steps and timelines involved in the decision about a procurement or investment activity and which clearly shows the link between the steps and decision on a business activity and Canada’s ITB or IRB policy;
- iii) The information contained in the transaction sheet(s) noted below and appended herewith, is to the best of our knowledge and ability complete, true and accurate;
- iv) Failure to provide a detailed statement on causality and this certificate may result in the proposed Transaction being rejected pursuant to the Terms and Conditions. Provision of this causality information should not be seen as limiting the discretion of the ITB Authority in decisions related to the eligibility of specific Transactions submitted for approval.

IN WITNESS THEREOF THIS CERTIFICATE OF CAUSALITY HAS BEEN SIGNED THIS _____ DAY OF _____ BY THE SENIOR OFFICER WHO IS DULY AUTHORIZED IN THAT BEHALF.

SIGNATURE NAME AND TITLE OF SENIOR OFFICER

AT:

Project and Transaction number(s): Title(s): _____ Recipient Company(ies): _____
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APPENDIX F: CERTIFICATE OF COMPLIANCE

For Annual Reporting Purposes

WHEREAS Her Majesty the Queen in right of Canada as represented by the Minister of Public Works and Government Services (referred to herein as the Minister) on the ____ day of ____ has entered into contract with _____ for the Contract.

AND WHEREAS Such Contract requires that, as evidence of the achievement of Canadian content value (CCV) of Transactions and compliance with the *Lobbying Act*, the Contractor will submit a certificate of compliance to that effect to the ITB Authority;

NOW THEREFORE, The Contractor declares and certifies as follows:

- The information contained in the documents appended herewith, which applies to the reporting of the Transaction periods, is to the best of our knowledge and ability complete, true and correct;
- The information contained in the documents appended herewith is compliant with information contained in certificates of compliance submitted to the Contractor by Eligible Donors;
- The CCV shown in documents appended herewith have been determined in accordance with Article 9 of the Contract;
- The Contractor and all Eligible Donors are, subject to Article 20, in compliance with Canada's *Lobbying Act* with respect to this Contract.

IN WITNESS THEREOF THIS CERTIFICATE OF COMPLIANCE HAS BEEN SIGNED THIS _____ DAY OF _____ BY THE SENIOR COMPTROLLER WHO IS DULY AUTHORIZED IN THAT BEHALF.

SIGNATURE

NAME AND TITLE OF SENIOR COMPTROLLER

AT:

**APPENDIX G: CERTIFICATE OF ELIGIBLE DONOR
INDUSTRIAL AND TECHNOLOGICAL BENEFITS (ITB)**

WHEREAS the ITB policy requires Transactions be undertaken by an Eligible Donor, as outlined in the Terms and Conditions;

AND WHEREAS, the ITB policy requires that when a proposed Eligible Donor is a Canadian Company with less than 500 employees, it has the capacity to undertake Obligations with respect to this Contract;

NOW THEREFORE, I _____, in my capacity as an officer of (*Canadian Company name*), do hereby declare and certify as follows:

- i) I am familiar with Canada’s ITB policy, goals and objectives.
- ii) I am aware of the meaning of Eligible Donor, as defined in Article 8 of the Terms and Conditions;
- iii) I understand and accept the responsibilities associated with acting as an Eligible Donor and strategic partner in the delivery of the Obligation on the (*insert project name*) project. These responsibilities may include sharing a portion of the Obligation, remedies, planning and undertaking Direct and Indirect Transactions, record keeping and supporting the prime contractor in the areas of annual reporting and verification.
- iv) My company has the capability and resources to undertake the role of Eligible Donor on this project.
- v) Failure to provide a certificate of Eligible Donor may result in the proposed Transaction being rejected pursuant to the Terms and Conditions. Provision of this certificate should not be seen as limiting the discretion of the ITB Authority in decisions related to the overall eligibility of specific Transactions submitted for approval.

IN WITNESS THEREOF THIS CERTIFICATE OF ELIGIBLE DONOR HAS BEEN SIGNED THIS _____ DAY OF _____ BY THE SENIOR OFFICER WHO IS DULY AUTHORIZED IN THAT BEHALF.

SIGNATURE

NAME AND TITLE OF OFFICER

AT:

APPENDIX H: INCREMENTALITY CHECKLIST

For Indirect Transactions, complete this checklist and attach supporting documentation

<p>Incremental work is the purchase of a good or service that represents new or additional purchases from a Canadian supplier. These new or additional purchases may take various forms. They may involve:</p>	<p>Please check the appropriate box</p>
<p>i) purchase of a new product or service from a new Canadian supplier on an Indirect Transaction</p>	<p>LI Written statement attesting the Canadian Recipient is a new supplier + Purchase Order (or PO equivalent if the order has not taken place)</p>
<p>) purchase of a new product or service from an existing Canadian supplier on an Indirect Transaction</p>	<p>LI Written statement attesting the product/service has not previously been purchased + Purchase Order (or PO equivalent if the order has not taken place)</p>
<p>i) purchase of an existing product or service from an existing Canadian supplier on an Indirect Transaction, but which involves a new application or end use of the product (see example below)</p>	<p>LI Written statement detailing the new application or end use of the product/service + New part number (where applicable) + Purchase Order (or PO equivalent if the order has not taken place)</p>
<p>ii) purchase of an existing product or service from an existing Canadian supplier on an Indirect Transaction, but where there has been a new competitive process to re- select the supplier</p>	<p>LI Written statement detailing the Request for Quote (or equivalent) proving a new competition has taken place + Purchase Order (or PO equivalent if the order has not taken place)</p>
<p>iii) purchase of an existing product or service from an existing Canadian supplier on an Indirect Transaction, but where none of the above circumstances apply. (in these cases, a three-year average of previous purchases will be calculated, based on the three years immediately preceding the date of identification of the Transaction to the ITB Authority, and Credit may be awarded on those purchase amounts which exceed the three year average, in each of the ensuing Reporting Periods)</p>	<p>LI Written statement detailing the three-year average calculation</p>
<p>iv) other:</p>	<p>LI Written statement detailing the activity + other evidence</p>
<p><i>An example of a new application or end use: The Contractor has previously purchased military tripods from a Canadian supplier that mount to Gun A for sale to Country A. The new application or end use could be the purchase of the same military tripods from the Canadian supplier, but instead of mounting to Gun A for sale to Country A, they are mounted to Gun A for sale to Country B, or they are mounted to Gun B for sale to Country B.</i></p>	<p><i>The ITB Authority at its discretion will determine if the proposed Transaction is incremental taking the information provided into account.</i></p>