



FINANCIAL ANALYSIS ON ATLANTIC ELECTRIC SYSTEM COSTS RELATED TO A TRANSITION TO A 2035 NET-ZERO GRID

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The Articles contained in this document are mandatory in their entirety, unless otherwise indicated. Acceptance of these Articles, in their entirety, as they appear in this document, is a Mandatory requirement of this RFP.

Suppliers submitting a proposal containing statements implying that their proposal is conditional on modification of these clauses or containing terms and conditions that purport to supersede these clauses or derogate from them will be considered non-responsive.

Bidders with concerns regarding the provisions of the Bid Solicitation document (including the Resulting Contract Clauses) should raise such concerns in accordance with the Enquiries provision of this RFP.



PART 1 - GENERAL INFORMATION

1.1 Introduction

The bid solicitation is divided into seven parts plus attachments and annexes, as follows:

Part 1 General Information: provides a general description of the requirement;

Part 2 Bidder Instructions: provides the instructions, clauses and conditions applicable to the bid solicitation;

Part 3 Bid Preparation Instructions: provides Bidders with instructions on how to prepare their bid;

Part 4 Evaluation Procedures and Basis of Selection: indicates how the evaluation will be conducted, the evaluation criteria that must be addressed in the bid, and the basis of selection;

Part 5 Certifications and Additional Information: includes the certifications and additional information to be provided;

Part 6 Security and Other Requirements: includes specific requirements that must be addressed by Bidders; and

Part 7 Resulting Contract Clauses: includes the clauses and conditions that will apply to any resulting contract.

The Annexes include the Statement of Work, the Basis of Payment, the Security Requirements Checklist, the Task Authorization Form 572 and any other annexes and attachments.

The Appendixes include the Evaluation Criteria and the Financial Proposal Form.

1.2 Summary

1.2.1 Natural Resources Canada by means of this RFP (Request for Proposal), is seeking proposals to conduct financial analysis on a range of Atlantic electric system cost scenarios related to a 2035 net-zero grid.

The Work or a portion of the Work to be performed under the Contract will be on an "as and when requested basis" using a Task Authorization (TA).

The Contract will be in effect for one (1) year with two (2) additional (1) year option periods.

1.2.2 There are security requirements associated with this requirement. For additional information, consult Part 6 - Security, Financial and Other Requirements, and Part 7 - Resulting Contract Clauses. For more information on personnel and organization security screening or security clauses, Bidders should refer to the [Industrial Security Program \(ISP\)](http://ssi-iss.tpsgc-pwgsc.gc.ca/index-eng.html) of Public Works and Government Services Canada (<http://ssi-iss.tpsgc-pwgsc.gc.ca/index-eng.html>) website.

1.2.3 This bid solicitation allows bidders to use the epost Connect service provided by Canada Post Corporation to transmit their bid electronically. Bidders must refer to Part 2 entitled Bidder Instructions, and Part 3 entitled Bid Preparation Instructions, of the bid solicitation, for further information.



1.2.4 This requirement is subject to the COVID-19 Vaccination Policy for Supplier Personnel. Failure to complete and provide the COVID-19 Vaccination requirement Certification as part of the bid will render the bid non-responsive.

1.3 Debriefings

Bidders may request a debriefing on the results of the bid solicitation process. Bidders should make the request to the Contracting Authority within 15 working days from receipt of the results of the bid solicitation process. The debriefing will be done in writing, by email.

PART 2 - BIDDER INSTRUCTIONS

2.1 Standard Instructions, Clauses and Conditions

All instructions, clauses and conditions identified in the bid solicitation by number, date and title are set out in the [Standard Acquisition Clauses and Conditions Manual](https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual) (https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual) issued by Public Works and Government Services Canada.

Bidders who submit a bid agree to be bound by the instructions, clauses and conditions of the bid solicitation and accept the clauses and conditions of the resulting contract.

The [2003](#) (2020-05-28) Standard Instructions - Goods or Services - Competitive Requirements, are incorporated by reference into and form part of the bid solicitation with the modifications to the text below. If there is a conflict between the provisions of 2003 and this document, this document prevails.

- **In the complete text content (except Section 1 and 3) Delete:** Public Works and Government Services Canada” and **Insert:** “Natural Resources Canada.” **Delete:** “PWGSC” and **Insert:** “NRCan”
- **Section 2: Delete:** “Suppliers are required to” and **Insert:** “It is suggested that suppliers”
- **Subsection 1 of Section 8:**
Delete: Unless specified otherwise in the bid solicitation, bids may be submitted by facsimile. The only acceptable facsimile number for responses to bid solicitations issued by PWGSC headquarters is 819-997-9776 or, if applicable, the facsimile number identified in the bid solicitation. The facsimile number for responses to bid solicitations issued by PWGSC regional offices is identified in the bid solicitation
- **Subsection 2 of Section 8: Delete entirely**
Delete: The only acceptable email address to use with epost Connect for responses to bid solicitation issued by PWGSC headquarters is: tpsgc.dgareceptiondessoumissions-abbidReceiving.pwgsc@tpsgc-pwgsc.gc.ca, or, if applicable, the email address identified in the bid solicitation. The only acceptable email address to use with epost Connect for responses to bid solicitations issued by PWGSC regional offices is identified in the bid solicitation.
Insert: The only acceptable email address to use with epost Connect for responses to bid solicitation issued by NRCan is: procurement-approvisionnement@NRCan-RNCan.gc.ca
- **Under Subsection 2 of Section 20:** Not applicable



Subsection 5.4 of 2003, Standard Instructions - Goods or Services - Competitive Requirements, is amended as follows:

Delete: 60 days

Insert: 180 days

2.2 Submission of Bids

By epost Connect only

Bidders must submit all proposals electronically. Given the current constraints on NRCan's networks, the electronic mail system has a limit of 1GB per single message received and a limit of 20GB per conversation. NRCan encourages bidders to submit all bids earlier than the closing time.

Bids must be submitted no later than the date and time indicated on page 1 of the bid solicitation.

Only bids submitted using epost Connect service will be accepted.

At least 48 hours before the bid solicitation closing date, it is necessary for the Bidder to send an email requesting to open an epost Connect conversation to the following address:

procurement-provisionnement@NRCan-RNCan.gc.ca

Note: Bids will not be accepted if e-mailed directly to this address. This e-mail address is to be used to open an ePost Connect conversation, as detailed in the Standard Instructions [2003 \(Subsection 2 of Section 08\)](#), or to send bids through an ePost Connect message if the bidder is using its own licensing agreement for ePost Connect.

IMPORTANT: It is requested that you write the bid solicitation number in "Subject" of the Bid submission:

NRCAN- 5000066775 - FINANCIAL ANALYSIS ON ATLANTIC ELECTRIC SYSTEM COSTS RELATED TO A TRANSITION TO A 2035 NET-ZERO GRID

NRCan will not assume responsibility for proposals directed to any other location.

The onus is on the Bidder to ensure that the bid is submitted correctly using epost Connect service. Not complying with the instructions may result in NRCan's inability to ascertain reception date and/or to consider the bid prior to contract award. Therefore, NRCan reserves the right to reject any proposal not complying with these instructions.

Due to the nature of the bid solicitation, bids transmitted by email, mail or facsimile to NRCan will not be accepted.

2.3 Enquiries - Bid Solicitation

All enquiries must be submitted in writing to the Contracting Authority no later than seven (7) calendar days before the bid closing date. Enquiries received after that time may not be answered.



Bidders should reference as accurately as possible the numbered item of the bid solicitation to which the enquiry relates. Care should be taken by Bidders to explain each question in sufficient detail in order to enable Canada to provide an accurate answer. Technical enquiries that are of a proprietary nature must be clearly marked "proprietary" at each relevant item. Items identified as "proprietary" will be treated as such except where Canada determines that the enquiry is not of a proprietary nature. Canada may edit the question(s) or may request that the Bidder do so, so that the proprietary nature of the question(s) is eliminated and the enquiry can be answered to all Bidders. Enquiries not submitted in a form that can be distributed to all Bidders may not be answered by Canada.

2.4 Applicable Laws

Any resulting contract must be interpreted and governed, and the relations between the parties determined, by the laws in force in Alberta.

Bidders may, at their discretion, substitute the applicable laws of a Canadian province or territory of their choice without affecting the validity of their bid, by deleting the name of the Canadian province or territory specified and inserting the name of the Canadian province or territory of their choice. If no change is made, it acknowledges that the applicable laws specified are acceptable to the Bidders.

2.5 Improvement of Requirement During Solicitation Period

Should bidders consider that the specifications or Statement of Work contained in the bid solicitation could be improved technically or technologically, bidders are invited to make suggestions, in writing, to the Contracting Authority named in the bid solicitation. Bidders must clearly outline the suggested improvement as well as the reason for the suggestion. Suggestions that do not restrict the level of competition nor favour a particular bidder will be given consideration provided they are submitted to the Contracting Authority at least seven (7) days before the bid closing date. Canada will have the right to accept or reject any or all suggestions.

PART 3 - BID PREPARATION INSTRUCTIONS

3.1 Bid Preparation Instructions

The Bidder must submit its bid electronically and in accordance with section 08 of [2003](#) standard instructions. The epost Connect system has a limit of 1GB per single message posted and a limit of 20GB per conversation.

Canada requests that Bidders provide their bid in separately bound sections as follows:

Section I: Technical Bid (1 electronic copy)

Section II: Financial Bid (1 electronic copy) in a separate file and document

Section III: Certifications (1 electronic copy)

Prices should appear in the financial bid only. No prices should be indicated in any other section of the bid.



Canada requests that Bidders follow the format instructions described below in the preparation of their bid:

- (a) use 8.5 x 11 inch (216 mm x 279 mm) format;
- (b) use a numbering system that corresponds to the bid solicitation.

Section I: Technical Bid

In their technical bid, Bidders should demonstrate their understanding of the requirements contained in the bid solicitation and explain how they will meet these requirements. Bidders should demonstrate their capability and describe their approach in a thorough, concise and clear manner for carrying out the work.

The technical bid should address clearly and in sufficient depth the points that are subject to the evaluation criteria against which the bid will be evaluated. Simply repeating the statement contained in the bid solicitation is not sufficient. In order to facilitate the evaluation of the bid, Canada requests that Bidders address and present topics in the order of the evaluation criteria under the same headings. To avoid duplication, Bidders may refer to different sections of their bids by identifying the specific paragraph and page number where the subject topic has already been addressed.

Section II: Financial Bid

Bidders must submit their financial bid in accordance with the Financial Proposal Form in Appendix 2. The total amount of Applicable Taxes must be shown separately.

Exchange Rate Fluctuation

[C3011T](#) (2013-11-06), Exchange Rate Fluctuation

Section III: Certifications

Bidders must submit the certifications and additional information required under Part 5.

PART 4 - EVALUATION PROCEDURES AND BASIS OF SELECTION

4.1 Evaluation Procedures

- (a) Bids will be assessed in accordance with the entire requirement of the bid solicitation including the technical evaluation criteria.
- (b) An evaluation team composed of representatives of Canada will evaluate the bids.

4.1.1 Technical Evaluation

Mandatory and point rated technical evaluation criteria are included in Appendix 2 - Evaluation Criteria.



4.2 Basis of Selection

4.2.1 *Highest Combined Rating of Technical Merit and Price*

1. To be declared responsive, a bid must:
 - a. comply with all the requirements of the bid solicitation; and
 - b. meet all mandatory criteria; and
 - c. obtain the required minimum of 101.5 points overall for the technical evaluation criteria which are subject to point rating. The rating is performed on a scale of 145 points.
2. Bids not meeting (a) or (b) or (c) will be declared non-responsive.
3. The selection will be based on the highest responsive combined rating of technical merit and price. The ratio will be 70 % for the technical merit and 30 % for the price.
4. To establish the technical merit score, the overall technical score for each responsive bid will be determined as follows: total number of points obtained / maximum number of points available multiplied by the ratio of 70 %.
5. To establish the pricing score, each responsive bid will be prorated against the lowest evaluated price and the ratio of 30%.
6. For each responsive bid, the technical merit score and the pricing score will be added to determine its combined rating.
7. Neither the responsive bid obtaining the highest technical score nor the one with the lowest evaluated price will necessarily be accepted. The responsive bid with the highest combined rating of technical merit and price will be recommended for award of a contract.



The table below illustrates an example where all three bids are responsive and the selection of the contractor is determined by a 70/30 ratio of technical merit and price, respectively. The total available points equal 135 and the lowest evaluated price is \$45,000 (45).

Basis of Selection - Highest Combined Rating Technical Merit (70%) and Price (30%)				
		Bidder 1	Bidder 2	Bidder 3
Overall Technical Score		115/135	89/135	92/135
Bid Evaluated Price		\$55,000.00	\$50,000.00	\$45,000.00
Calculations	Technical Merit Score	$115/135 \times 70 = 59.63$	$89/135 \times 70 = 46.15$	$92/135 \times 70 = 47.70$
	Pricing Score	$45/55 \times 30 = 24.55$	$45/50 \times 30 = 27$	$45/45 \times 30 = 30$
Combined Rating		84.18	73.15	77.70
Overall Rating		1st	3rd	2nd



PART 5 - CERTIFICATIONS AND ADDITIONAL INFORMATION

Bidders must provide the required certifications and additional information to be awarded a contract.

The certifications provided by Bidders to Canada are subject to verification by Canada at all times. Unless specified otherwise, Canada will declare a bid non-responsive, or will declare a contractor in default if any certification made by the Bidder is found to be untrue, whether made knowingly or unknowingly, during the bid evaluation period or during the contract period.

The Contracting Authority will have the right to ask for additional information to verify the Bidder's certifications. Failure to comply and to cooperate with any request or requirement imposed by the Contracting Authority will render the bid non-responsive or constitute a default under the Contract.

5.1 Certifications Required with the Bid

Bidders must submit the following duly completed certifications as part of their bid.

5.1.1 Integrity Provisions - Declaration of Convicted Offences

In accordance with the Integrity [Provisions of the Standard Instructions \(https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual/1/2003/25#integrity-provisions\)](https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual/1/2003/25#integrity-provisions), all bidders must provide with their bid, **if applicable**, the Integrity declaration form available on the [Forms for the Integrity Regime](http://www.tpsgc-pwgsc.gc.ca/ci-if/declaration-eng.html) website (<http://www.tpsgc-pwgsc.gc.ca/ci-if/declaration-eng.html>), to be given further consideration in the procurement process.

5.2 Certifications Precedent to Contract Award and Additional Information

The certifications and additional information listed below should be submitted with the bid but may be submitted afterwards. If any of these required certifications or additional information is not completed and submitted as requested, the Contracting Authority will inform the Bidder of a time frame within which to provide the information. Failure to provide the certifications or the additional information listed below within the time frame specified will render the bid non-responsive.

5.2.1 Integrity Provisions – Required Documentation

In accordance with the section titled Information to be provided when bidding, contracting or entering into a real property agreement of the [Ineligibility and Suspension Policy \(http://www.tpsgc-pwgsc.gc.ca/ci-if/politique-policy-eng.html\)](http://www.tpsgc-pwgsc.gc.ca/ci-if/politique-policy-eng.html), the Bidder must provide the required documentation, as applicable, to be given further consideration in the procurement process.

- Bidders who are incorporated, including those bidding as a joint venture, must provide a complete list of names of all individuals who are currently directors of the Bidder or, in the case of a private company, the owners of the company.



- Bidders bidding as sole proprietorship, as well as those bidding as a joint venture, must provide the name of the owner(s).
- Bidders bidding as partnerships do not need to provide lists of names.

Name of Bidder: _____

OR

Name of each member of the joint venture:

Member 1: _____

Member 2: _____

Member 3: _____

Member 4: _____

Identification of the administrators/owners:

SURNAME	NAME	TITLE

5.2.2 Federal Contractors Program for Employment Equity - Bid Certification

By submitting a bid, the Bidder certifies that the Bidder, and any of the Bidder's members if the Bidder is a Joint Venture, is not named on the Federal Contractors Program (FCP) for employment equity "FCP Limited Eligibility to Bid" list available at the bottom of the page of the [Employment and Social Development Canada \(ESDC\) - Labour's website](https://www.canada.ca/en/employment-social-development/programs/employment-equity/federal-contractor-program.html#). (<https://www.canada.ca/en/employment-social-development/programs/employment-equity/federal-contractor-program.html#>).

Canada will have the right to declare a bid non-responsive if the Bidder, or any member of the Bidder if the Bidder is a Joint Venture, appears on the "FCP Limited Eligibility to Bid" list at the time of contract award.



5.2.3 Status and Availability of Resources

The Bidder certifies that, should it be awarded a contract as a result of the bid solicitation, every individual proposed in its bid will be available to perform the Work as required by Canada's representatives and at the time specified in the bid solicitation or agreed to with Canada's representatives. If for reasons beyond its control, the Bidder is unable to provide the services of an individual named in its bid, the Bidder may propose a substitute with similar qualifications and experience. The Bidder must advise the Contracting Authority of the reason for the substitution and provide the name, qualifications and experience of the proposed replacement. For the purposes of this clause, only the following reasons will be considered as beyond the control of the Bidder: death, sickness, maternity and parental leave, retirement, resignation, dismissal for cause or termination of an agreement for default.

If the Bidder has proposed any individual who is not an employee of the Bidder, the Bidder certifies that it has the permission from that individual to propose his/her services in relation to the Work to be performed and to submit his/her résumé to Canada. The Bidder must, upon request from the Contracting Authority, provide a written confirmation, signed by the individual, of the permission given to the Bidder and of his/her availability. Failure to comply with the request may result in the bid being declared non-responsive.

5.2.4 Education and Experience

The Bidder certifies that all the information provided in the résumés and supporting material submitted with its bid, particularly the information pertaining to education, achievements, experience and work history, has been verified by the Bidder to be true and accurate. Furthermore, the Bidder warrants that every individual proposed by the Bidder for the requirement is capable of performing the Work described in the resulting contract.

5.2.5 Former Public Servant

Contracts awarded to former public servants (FPS) in receipt of a pension or of a lump sum payment must bear the closest public scrutiny, and reflect fairness in the spending of public funds. In order to comply with Treasury Board policies and directives on contracts awarded to FPSs, bidders must provide the information required below before contract award. If the answer to the questions and, as applicable the information required have not been received by the time the evaluation of bids is completed, Canada will inform the Bidder of a time frame within which to provide the information. Failure to comply with Canada's request and meet the requirement within the prescribed time frame will render the bid non-responsive.

Definitions

For the purposes of this clause, "former public servant" is any former member of a department as defined in the [Financial Administration Act](#), R.S., 1985, c. F-11, a former member of the Canadian Armed Forces or a former member of the Royal Canadian Mounted Police. A former public servant may be:

- a. an individual;
- b. an individual who has incorporated;
- c. a partnership made of former public servants; or



d. a sole proprietorship or entity where the affected individual has a controlling or major interest in the entity.

"**lump sum payment period**" means the period measured in weeks of salary, for which payment has been made to facilitate the transition to retirement or to other employment as a result of the implementation of various programs to reduce the size of the Public Service. The lump sum payment period does not include the period of severance pay, which is measured in a like manner.

"**pension**" means a pension or annual allowance paid under the *Public Service Superannuation Act* (PSSA), R.S., 1985, c. P-36, and any increases paid pursuant to the *Supplementary Retirement Benefits Act*, R.S., 1985, c. S-24 as it affects the PSSA. It does not include pensions payable pursuant to the *Canadian Forces Superannuation Act*, R.S., 1985, c. C-17, the *Defence Services Pension Continuation Act*, 1970, c. D-3, the *Royal Canadian Mounted Police Pension Continuation Act*, 1970, c. R-10, and the *Royal Canadian Mounted Police Superannuation Act*, R.S., 1985, c. R-11, the *Members of Parliament Retiring Allowances Act*, R.S. 1985, c. M-5, and that portion of pension payable to the *Canada Pension Plan Act*, R.S., 1985, c. C-8.

Former Public Servant in Receipt of a Pension

As per the above definitions, is the Bidder a FPS in receipt of a pension? **Yes () No ()**

If so, the Bidder must provide the following information, for all FPSs in receipt of a pension, as applicable:

- a. name of former public servant; _____
- b. date of termination of employment or retirement from the Public Service. _____

By providing this information, Bidders agree that the successful Bidder's status, with respect to being a former public servant in receipt of a pension, will be reported on departmental websites as part of the published proactive disclosure reports in accordance with [Contracting Policy Notice: 2019-01](#) and the [Guidelines on the Proactive Disclosure of Contracts](#).

Work Force Adjustment Directive

Is the Bidder a FPS who received a lump sum payment pursuant to the terms of the Work Force Adjustment Directive? **Yes () No ()**

If so, the Bidder must provide the following information:

- a. name of former public servant; _____
- b. conditions of the lump sum payment incentive; _____
- c. date of termination of employment; _____
- d. amount of lump sum payment; _____



e. rate of pay on which lump sum payment is based; _____

f. period of lump sum payment including:

- start date _____
- end date _____
- and number of weeks _____

g. number and amount (professional fees) of other contracts subject to the restrictions of a work force adjustment program.

Professional fees	Amount
_____	_____
_____	_____

5.2.6 *Aboriginal Designation*

Who is eligible?

- a) An Aboriginal business, which can be:
- i) a band as defined by the Indian Act
 - ii) a sole proprietorship
 - iii) a limited company
 - iv) a co-operative
 - v) a partnership
 - vi) a not-for-profit organization

in which Aboriginal persons have at least 51 percent ownership and control,

OR

- b. A joint venture consisting of two or more Aboriginal businesses or an Aboriginal business and a non-Aboriginal business(es), provided that the Aboriginal business(es) has at least 51 percent ownership and control of the joint venture.



When an Aboriginal business has six or more full-time employees at the date of submitting the bid, at least thirty-three percent of them must be Aboriginal persons, and this ratio must be maintained throughout the duration of the contract.

The bidder must certify in its submitted bid that it is an Aboriginal business or a joint venture constituted as described above.

- Our Company is NOT an Aboriginal Firm, as identified above.
- Our Company is an Aboriginal Firm, as identified above.

Signature

Date



PART 6 - SECURITY AND OTHER REQUIREMENTS

6.1 Security Requirements

1. Before award of a contract, the following conditions must be met:
 - (a) the Bidder must hold a valid organization security clearance as indicated in Part 7 - Resulting Contract Clauses;
 - (b) the Bidder's proposed individuals requiring access to classified or protected information, assets or sensitive work site(s) must meet the security requirements as indicated in Part 7 - Resulting Contract Clauses;
 - (c) the Bidder must provide the name of all individuals who will require access to classified or protected information, assets or sensitive work sites;
2. Bidders are reminded to obtain the required security clearance promptly. Any delay in the award of a contract to allow the successful Bidder to obtain the required clearance will be at the entire discretion of the Contracting Authority.
3. For additional information on security requirements, Bidders should refer to the [Industrial Security Program \(ISP\)](http://ssi-iss.tpsgc-pwgsc.gc.ca/index-eng.html) of Public Works and Government Services Canada (<http://ssi-iss.tpsgc-pwgsc.gc.ca/index-eng.html>) website.



PART 7 - RESULTING CONTRACT CLAUSES

The following clauses and conditions apply to and form part of any contract resulting from the bid solicitation.

7.1 Statement of Work OR Requirement

The Contractor must perform the Work in accordance with the Statement of Work at Annex "A" and the Contractor's technical bid entitled _____, dated _____. (*to be completed at contract award*)

7.1.2 Task Authorization

The Work or a portion of the Work to be performed under the Contract will be on an "as and when requested basis" using a Task Authorization (TA). The Work described in the TA must be in accordance with the scope of the Contract.

7.1.2.1 Task Authorization Process

The Work or a portion of the Work to be performed under the Contract will be on an "as and when requested basis" using a Task Authorization (TA). The Work described in the TA must be in accordance with the scope of the Contract.

1. The Project Authority will provide the Contractor with a description of the task using the "Task Authorization" form specified in Annex D.
2. The Task Authorization (TA) will contain the details of the activities to be performed, a description of the deliverables, and a schedule indicating completion dates for the major activities or submission dates for the deliverables. The TA will also include the applicable basis and method(s) of payment as specified in the Contract.
3. The Contractor must provide the Project Authority, within 10 calendar days of its receipt, the proposed total estimated cost for performing the task and a breakdown of that cost, established in accordance with the Basis of Payment specified in the Contract.
4. The Contractor must not commence work until a TA authorized by the Project Authority has been received by the Contractor. The Contractor acknowledges that any work performed before a TA has been received will be done at the Contractor's own risk.

7.1.2.2 Task Authorization Limit

The Project Authority *may* authorize individual task authorizations up to a limit of \$600,000.00, Applicable Taxes included, inclusive of any revisions.

Any task authorization to be issued in excess of that limit must be authorized by the Project Authority and Contracting Authority before issuance.

7.1.2.3 Canada's Obligation - Portion of the Work - Task Authorizations



Canada's obligation with respect to the portion of the Work under the Contract that is performed through task authorizations is limited to the total amount of the actual tasks performed by the Contractor.

7.1.2.4 Periodic Usage Reports - Contracts with Task Authorizations

The Contractor must compile and maintain records on its provision of services to the federal government under authorized Task Authorizations issued under the Contract.

The Contractor must provide this data in accordance with the reporting requirements detailed below or in Annex "E". If some data is not available, the reason must be indicated. If services are not provided during a given period, the Contractor must still provide a "nil" report.

The data must be submitted on a quarterly basis to the Contracting Authority.

The quarterly periods are defined as follows:

1st quarter: April 1 to June 30;

2nd quarter: July 1 to September 30;

3rd quarter: October 1 to December 31; and

4th quarter: January 1 to March 31.

The data must be submitted to the Contracting Authority no later than 30 calendar days after the end of the reporting period.

Reporting Requirement- Details

A detailed and current record of all authorized tasks must be kept for each contract with a task authorization process. This record must contain:

For each authorized task:

- i. the authorized task number or task revision number(s);
- ii. a title or a brief description of each authorized task;
- iii. the total estimated cost specified in the authorized Task Authorization (TA) of each task, exclusive of Applicable Taxes;
- iv. the total amount, exclusive of Applicable Taxes, expended to date against each authorized task;
- v. the start and completion date for each authorized task; and



-
- vi. the active status of each authorized task, as applicable.

For all authorized tasks:

- i. the amount (exclusive of Applicable Taxes) specified in the contract (as last amended, as applicable) as Canada's total liability to the contractor for all authorized TAs; and
- ii. the total amount, exclusive of Applicable Taxes, expended to date against all authorized TAs.

7.2 Standard Clauses and Conditions

All clauses and conditions identified in the Contract by number, date and title are set out in the [Standard Acquisition Clauses and Conditions Manual](https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual) (<https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual>) issued by Public Works and Government Services Canada.

7.2.1 General Conditions

[2035](#) (2021-12-02), General Conditions - Higher Complexity - Services, apply to and form part of the Contract.

- As applicable, replace references to Public Works and Government Services Canada (PWGSC) with Natural Resources Canada (NRCan).

7.3 Dispute Resolution

Mediation

If a dispute arising from this contract cannot be settled amicably through negotiation, then the parties agree in good faith to submit the dispute to mediation as administered by the Arbitration and Mediation Institute of Canada Inc. (AMIC). The parties acknowledge receipt of the rules of AMIC. The cost of mediation shall be borne equally by the parties.

Arbitration

If the parties cannot resolve the dispute through mediation within sixty (60) days, the parties agree to submit the dispute to arbitration pursuant to the Commercial Arbitration Act (Canada). The party requesting such arbitration shall do so by written notice to the other party/parties. The cost of the arbitration and fees of the arbitrator shall be borne equally by the parties. The arbitration shall take place in the city where the contractor carries on business before a single arbitrator to be chosen jointly by the parties. If the parties cannot agree on the choice of arbitrator within thirty (30) days of written notice to submit the dispute to arbitration, each party will choose a representative who will select the arbitrator.

The parties may determine the procedure to be followed by the arbitrator in conducting the proceedings, or may ask the arbitrator to do so. The arbitrator shall issue a written award within thirty (30) days of hearing the parties. The award may be entered in any court having jurisdiction and enforced as a judgment of that court.



Meaning of "Dispute"

The parties agree that the word "dispute" in this clause refers to a dispute of fact or of law, other than a dispute of public law.

The parties understand that the Procurement Ombudsman appointed pursuant to Subsection 22.1(1) of the *Department of Public Works and Government Services Act* will, on request or consent of the parties to participate in an alternative dispute resolution process to resolve any dispute between the parties respecting the interpretation or application of a term and condition of this contract and their consent to bear the cost of such process, provide to the parties a proposal for an alternative dispute resolution process to resolve their dispute. The Office of the Procurement Ombudsman may be contacted by telephone at 1-866-734-5169 or by e-mail at boa.opo@boa-opo.gc.ca.

7.4 Security Requirements

7.4.1 The following security requirements (*SRCL and related clauses provided by ISP*) apply and form part of the Contract.

1. The Contractor/Offeror must, at all times during the performance of the Contract/Standing Offer, hold a valid Designated Organization Screening (DOS) with approved Document Safeguarding at the level of PROTECTED B, issued by the Contract Security Program (CSP), Public Works and Government Services Canada (PWGSC).
2. The Contractor/Offeror personnel requiring access to PROTECTED information, assets or site(s) must EACH hold a valid RELIABILITY STATUS, granted or approved by the CSP, PWGSC.
3. The Contractor MUST NOT utilize its Information Technology systems to electronically process, produce or store PROTECTED information until the CSP, PWGSC has issued written approval. After approval has been granted or approved, these tasks may be performed at the level of PROTECTED B
4. Subcontracts which contain security requirements are NOT to be awarded without the prior written permission of the CSP, PWGSC.
5. The Contractor/Offeror must comply with the provisions of the:
 - (a) Security Requirements Check List and security guide (if applicable), attached at Annex C;
 - (b) *Contract Security Manual* (Latest Edition)

7.5 Term of Contract

7.5.1 Period of the Contract

The period of the Contract is from date of contract award to _____ inclusive ((*to be provided at contract award*)).



7.5.2 Option to Extend the Contract

The Contractor grants to Canada the irrevocable option to extend the term of the Contract by up to two (2) additional one (1) year period(s) under the same conditions. The Contractor agrees that, during the extended period of the Contract, it will be paid in accordance with the applicable provisions as set out in the Basis of Payment.

Canada may exercise this option at any time by sending a written notice to the Contractor before the expiry date of the Contract. The option may only be exercised by the Contracting Authority, and will be evidenced for administrative purposes only, through a contract amendment.

7.6 Comprehensive Land Claims Agreements (CLCAs)

The Contract is not subject to any Comprehensive Land Claims Agreements.

7.7 Authorities

7.7.1 Contracting Authority

The Contracting Authority for the Contract is:

Name: Nidhi Nigam
Title: Procurement Specialist
Organization: Natural Resources Canada
Address: 5320 122 St NW
Edmonton, AB, T5H 3S5
Telephone: (587) 337-3877
E-mail address: Nidhi.Nigam@NRCan-RNCan.gc.ca

The Contracting Authority is responsible for the management of the Contract and any changes to the Contract must be authorized in writing by the Contracting Authority. The Contractor must not perform work in excess of or outside the scope of the Contract based on verbal or written requests or instructions from anybody other than the Contracting Authority.

7.7.2 Project Authority (to be provided at contract award)

The Project Authority for the Contract is:

Name:
Title:
Organization:
Address:
Telephone:
E-mail address:



The Project Authority is the representative of the department or agency for whom the Work is being carried out under the Contract and is responsible for all matters concerning the technical content of the Work under the Contract. Technical matters may be discussed with the Project Authority; however, the Project Authority has no authority to authorize changes to the scope of the Work. Changes to the scope of the Work can only be made through a contract amendment issued by the Contracting Authority.

7.7.3 Contractor's Representative (to be competed by the bidder)

Name:

Title:

Organization:

Address:

Telephone:

E-mail address

7.8 Proactive Disclosure of Contracts with Former Public Servants

By providing information on its status, with respect to being a former public servant in receipt of a [Public Service Superannuation Act](#) (PSSA) pension, the Contractor has agreed that this information will be reported on departmental websites as part of the published proactive disclosure reports, in accordance with [Contracting Policy Notice: 2019-01](#) of the Treasury Board Secretariat of Canada.

7.9 Payment

7.9.1 Basis of Payment – Limitation of Expenditure

The Contractor will be paid for its costs reasonably and properly incurred in the performance of the Work, in accordance with the Basis of Payment in Annex B , to a limitation of expenditure of \$_____ (*insert the amount at contract award*). Customs duties are included and Applicable Taxes are extra.

7.9.1.1 Limitation of Expenditure

1. Canada's total liability to the Contractor under the Contract must not exceed \$ _____. (*to be provided at contract award*) Customs duties are included and Applicable Taxes are extra.
2. No increase in the total liability of Canada or in the price of the Work resulting from any design changes, modifications or interpretations of the Work, will be authorized or paid to the Contractor unless these design changes, modifications or interpretations have been approved, in writing, by the Contracting Authority before their incorporation into the Work. The Contractor must not perform any work or provide any service that would result in Canada's total liability being exceeded before obtaining the written approval of the Contracting Authority. The Contractor must notify the Contracting Authority in writing as to the adequacy of this sum:
 - a. when it is 75 percent committed, or



-
- b. four (4) months before the contract expiry date, or
 - c. as soon as the Contractor considers that the contract funds provided are inadequate for the completion of the Work, whichever comes first.
3. If the notification is for inadequate contract funds, the Contractor must provide to the Contracting Authority a written estimate for the additional funds required. Provision of such information by the Contractor does not increase Canada's liability.

7.9.2 Method of Payment

Monthly Payment

Canada will pay the Contractor on a monthly basis for work performed during the month covered by the invoice in accordance with the payment provisions of the Contract if:

- a. an accurate and complete invoice and any other documents required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- b. all such documents have been verified by Canada;
- c. the Work performed has been accepted by Canada.

7.10 Invoicing Instructions

Invoices shall be submitted using **one of the following methods:**

E-mail:

Invoicing-Facturation@nrcan-rncan.gc.ca

Note: Attach "PDF" file. No other formats will be accepted

Please do not submit invoices using more than one method as this will not expedite payment.

Invoices and all documents relating to a contract must be submitted on the Contractor's own form and shall bear the Contract number: _____ (to be provided at contract award)

Invoicing Instructions to suppliers: <http://www.nrcan.gc.ca/procurement/3485>



7.11 Certifications and Additional Information

7.11.1 Compliance

Unless specified otherwise, the continuous compliance with the certifications provided by the Contractor in its bid or precedent to contract award, and the ongoing cooperation in providing additional information are conditions of the Contract and failure to comply will constitute the Contractor in default. Certifications are subject to verification by Canada during the entire period of the Contract.

7.12 Applicable Laws

The Contract must be interpreted and governed, and the relations between the parties determined, by the laws in force in _____. (*To be provided at contract award*)

7.13 Priority of Documents

If there is a discrepancy between the wording of any documents that appear on the list, the wording of the document that first appears on the list has priority over the wording of any document that subsequently appears on the list.

- a) the Articles of Agreement;
- b) the general conditions [2035](#) (2021-12-02), General Conditions - Higher Complexity - Services;
- c) Annex A, Statement of Work;
- d) Annex B, Basis of Payment;
- e) Annex C, Security Requirements Check List ;
- f) the signed Task Authorizations (including all of its annexes);
- g) the Contractor's bid dated _____, (*insert date of bid*).

7.14 Foreign Nationals (Canadian Contractor **OR** Foreign Contractor)

SACC Manual clause [A2000C](#) (2006-06-16) Foreign Nationals (Canadian Contractor)

OR

SACC Manual clause [A2001C](#) (2006-06-16) Foreign Nationals (Foreign Contractor)

7.15 Insurance

The Contractor is responsible for deciding if insurance coverage is necessary to fulfill its obligation under the Contract and to ensure compliance with any applicable law. Any insurance acquired or maintained by the Contractor is at its own expense and for its own benefit and protection. It does not release the Contractor from or reduce its liability under the Contract.



7.16 Contract Administration

The parties understand that the Procurement Ombudsman appointed pursuant to Subsection 22.1(1) of the *Department of Public Works and Government Services Act* will review a complaint filed by *(to be provided at contract award)* respecting administration of this contract if the requirements of Subsection 22.2(1) of the *Department of Public Works and Government Services Act* and Sections 15 and 16 of the *Procurement Ombudsman Regulations* have been met, and the interpretation and application of the terms and conditions and the scope of the work of this contract are not in dispute. The Office of the Procurement Ombudsman may be contacted by telephone at 1-866-734-5169 or by e-mail at boa.opo@boa-opo.gc.ca.



ANNEX "A" - STATEMENT OF WORK

Title: Financial analysis on Atlantic electric system costs related to a transition to a 2035 net-zero grid

SW1: SUMMARY

Natural Resources Canada by means of this RFP (Request for Proposal), is seeking proposals to conduct financial analysis on a range of Atlantic electric system cost scenarios related to a 2035 net-zero grid.

The Work or a portion of the Work to be performed under the Contract will be on an "as and when requested basis" using a Task Authorization (TA).

The Contract will be in effect for one (1) year with two (2) additional (1) year option periods.

SW2: Purpose and Objectives

SW2.1 Purpose

FIRM SERVICES

- A. Phase 1: Due diligence including financial and risk analysis to the Project Authority on a range of economic and policy scenarios for a new electricity transmission project(s) from Quebec to New Brunswick to Nova Scotia ("Atlantic Loop Backbone") and transition to a net-zero grid for New Brunswick and Nova Scotia;
- B. Phase 2: Assistance and strategic advice to the Project Authority on the possible development of terms and conditions for any potential federal support contemplated related to the Atlantic Loop Backbone project(s) and the transition to a net-zero electricity grid by 2035;

AS REQUESTED (TASK AUTHORIZATION PORTION OF SERVICES)

This portion of work will be exercised by the Project Authority using a Task Authorization.

- B.1 Phase 2: Finalization of Terms and Conditions of any potential Federal Support.

Services described under B - Phase 2 in Section SW2.1, which includes general advice and analysis during the finalization of terms and conditions of any potential federal support to the Atlantic Loop Backbone project(s) and transition to a net-zero grid by 2035.

SW2.2 Objectives

The objectives of this Contract are to:

- a. Undertake due diligence through financial and risk analysis on a range of economic and policy scenarios for the Atlantic Loop Backbone project(s), and other related clean energy projects; and,



-
- b. Receive strategic advice for the development of terms and conditions for any potential federal support contemplated related to the Atlantic Loop Backbone project(s) and other clean energy projects in New Brunswick, Nova Scotia and Atlantic Canada.

AS REQUESTED (TASK AUTHORIZATION PORTION OF SERVICES)

- c. Services described under B.1 Phase 2 in Section SW2.1, the financial services will include general advice and analysis, on an as needed basis. This will be applicable once the Project Authority using a Task Authorization has exercised the option.

SW3: Background

The mandate of Natural Resources Canada is to improve the quality of life of Canadians by ensuring that our natural resources are developed sustainably, providing a source of jobs, prosperity and opportunity, while preserving our environment and respecting our communities and Indigenous peoples. Canada has committed to achieving a net-zero electricity grid by 2035 and phasing out coal-fired electricity by 2030.

Canadian provinces and the federal government are collaborating to reduce greenhouse gas emissions and improve the resiliency of the grid and availability of clean power. Across Canada, several provinces face significant cost burdens to achieve the decarbonisation of their electricity systems. Saskatchewan, New Brunswick, and Nova Scotia are provinces with small populations, and in certain cases higher incidence of energy poverty and some of the highest electricity prices in the country. Natural Resources Canada is interested in supporting an accelerated transition for Canadian jurisdictions dependent on fossil fuel-fired electricity generation, such as Saskatchewan, New Brunswick, and Nova Scotia, to clean sources of power while ensuring the affordability of the electricity system for ratepayers.

In March 2019, the Atlantic Provinces and the federal government agreed to develop a roadmap for how jurisdictions can work together over the coming decades to achieve a clean power future for the region. The [final](#) report, released on March 11 2022, articulates a shared vision of a regional electricity grid powered almost entirely by clean and affordable sources of electricity that would serve as the foundation for a competitive, electrified economy and provide all Atlantic Canadians with an affordable and reliable supply of clean power. The backbone of the regional grid is a strengthened Atlantic Loop Backbone that would connect existing and new power supplies across the region to places that need it.

In the Fall 2020 Speech from the Throne, the Government of Canada expressed an interest to help advance the Atlantic Loop Backbone, noting that it would “Transform how we power our economy and communities by moving forward with the Clean Power Fund, including with projects like the Atlantic Loop that will connect surplus clean power to regions transitioning away from coal. To this effect, the federal government has convened a dedicated working table to seek consensus on the parameters and costs of the project per jurisdiction. The CIB is jointly pursuing the development of the Atlantic Loop Backbone, which consists of a number of key interties projects connecting Quebec to New Brunswick to Nova Scotia. The CIB and the Government of Canada are working together with the Province of Quebec, the Province of New Brunswick and the Province of Nova Scotia as well as the utilities



in each province, namely, Hydro-Quebec, New Brunswick Power Corporation and Nova Scotia Power Inc. to develop the Project.

SW4: Advice

FIRM SERVICES

SW4.1

1. A. Phase 1: Due diligence through financial and risk analysis on a range of economic and policy scenarios for the Atlantic Loop Backbone project (s) and transition to a net-zero grid for New Brunswick and Nova Scotia;
2. B. Phase 2: Assistance and strategic advice to the Project Authority on the possible development of terms and conditions of any potential federal support contemplated related to the Atlantic Loop Backbone project(s) and the transition to a net-zero electricity grid by 2035;

The following subsections provide more detail for tasks outlined under Phase 1 and 2.

SW4.1.1 A. PHASE 1:

The scope of the due diligence includes all aspects of the New Brunswick and Nova Scotia bulk power electric system costs and the proposed Atlantic Loop Backbone project(s).

Specifically, the Contractor will:

1. Review the business case for the Atlantic Loop Backbone project(s), in the context of the broader expected systems costs to be borne by the province of New Brunswick and Nova Scotia, including:
 - a. Compile an evidence base of comparative electric system costs from possible energy scenarios in each of New Brunswick and Nova Scotia, including scenarios with and without new electricity transmission capacity, reflecting the proposed increase in carbon pricing and proposed new federal electricity regulations (e.g., Clean Electric Standard, Coal Phase Out 2030);
 - b. Evaluate and compare revenue requirements (e.g., cost of installing and operating new generation and transmission, and operating costs of existing generation, etc.) drawn from an array of sources with: recent analysis conducted by an external contractor; data and analysis provided by the federal government; and, publicly available information from regulatory filings for New Brunswick Power and Nova Scotia Power;
 - c. Assess the cost of electricity into the Maritimes imported through new transmission capacity, as well as an assessment of project costs (capital costs and energy/capacity costs) to the end used under alternative scenarios and the trajectory of electricity rates. This will include comparing expected costs compared to utility investment plans in New Brunswick and Nova Scotia;
 - d. Provide views on the cost and benefit accrual from the project for Nova Scotia and New Brunswick;
 - e. Provide sensitivity analysis on financing and existing federal programming; and,
 - f. Estimate the net present value of the Atlantic Loop Backbone to each of New Brunswick and Nova Scotia, in comparison to system costs from other plausible energy scenarios.
2. Review and analyze the financial metrics of the proposed business structure, including major assumptions by the proponents regarding project capital and operating costs and any likely revenue from increased sales to US markets;



3. Review publicly available sources of information on energy contracts with the entities involved, and provide views on alternative contractual arrangements, including a review and commentary on the transmission tariff regime related to the Atlantic Loop Backbone project(s); and,
4. Review and evaluate economic regulatory requirements related to the Atlantic Loop Backbone project (s), to determine how, and to what extent, the costs and risks of the project will be borne by electricity ratepayers in NB and NS.

SW4.1.2 B. PHASE 2:

Specifically, the Contractor will:

1. Identify and evaluate any potential support the federal government may contemplate for the Atlantic Loop Backbone project(s);
2. Provide advice on the possible development of terms and conditions for any potential federal support contemplated related to the Atlantic Loop Backbone project(s) and the transition to a net-zero electricity grid by 2035, with a description of risks and costs associated with any potential federal support;
3. Advise and assist in the possible development of options for any potential federal support, including an assessment of the options on the economic benefit to the proponents, and the expected risks and costs to the Government of Canada.

AS REQUESTED (TASK AUTHORIZATION PORTION OF SERVICES):

SW4.1.3 B.1 PHASE 2:

Specifically, the Contractor will provide:

1. Advice and analysis to support discussions with the proponents and their shareholders;
2. Advice and assistance on developing appropriate financial support for the Atlantic Loop Backbone; and,
3. As needed, advice and assistance in developing financial support for additional clean energy projects or support for New Brunswick and Nova Scotia.

SW4.2 Final Report and Deliverables.

The Contractor shall submit a final report, an executive summary, and a PowerPoint presentation of a length and format as determined by the Project Authority. This section shall including all related data files.

The Contractor shall also make available to the Project Authority all data, economic and financial information, in a clearly labelled and clean format such that it could be used in future modelling work, used in the drafting of the final deliverables.

SW5: Deliverables

The contractor must produce the following deliverables:

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- A. Phase 1: Due diligence through financial and risk analysis on a range of economic and policy scenarios for the Atlantic Loop Backbone project(s), and transition to a net-zero grid for New Brunswick and Nova Scotia;
- B. Phase 2: Assistance and strategic advice to the Project Authority on the possible development of terms and conditions of any potential federal support contemplated related to the Atlantic Loop Backbone project(s) and the transition to a net-zero electricity grid for 2035;

Task #	Deliverables	Content	Format	Estimated Task Duration
5.1	Kick-off meeting and work plan	The Contractor and Project Authority must have a kick-off meeting where the Project Authority will provide comments on the project outline and express overall project expectations and the Contractor must state their intentions in addressing each part of the study.	Audio or video conference for the meetings; ongoing by email	Work plan available within 1 week of kick-off meeting
5.2	Draft outline for: A Phase 1.	The Contractor must provide a draft annotated outline of Phase 1 of the report.	MS Word, as needed, include follow-up emails and meetings	3 weeks
5.3	Draft report for: A Phase 1.	After receiving approval from the Project Authority, the Contractor must provide a draft report presenting a review of the project design, projected performance and capital cost assessment.	MS Word, include follow-up emails and meetings	12 weeks
5.4	Draft outline for: B Phase 2.	The Contractor must provide a draft annotated outline of Phase 2 of the report.	MS Word, include follow-up emails and meetings	3 weeks



5.5	Draft report for: B Phase 2.	The Contractor must provide a draft version of Phase 2 of the report, including a review of the construction plan and schedule.	MS Word , include follow-up emails and meetings	12 weeks
5.6	Draft of Final report for: A Phase 1 and B Phase 2.	The Contractor must submit a final draft of the complete report that addresses all previous comments as agreed. It will include a draft Executive Summary and final presentation.	MS Word; MS Power Point, include follow-up emails and meetings	2 weeks
5.7	Final report for: A Phase 1 and B Phase 2.	The Contractor must provide a final version of all deliverables.	MS Word; MS Power Point	2 weeks

AS REQUIRED TA (TASK AUTHORIZATION) PORTION OF DELIVERABLES

B.1PHASE 2: Finalization of Terms and Conditions of any potential Federal Support.

Task #	Deliverables	Content	Format	Estimated Task Duration
6.1	Finalization of Terms and Conditions of any potential Federal Support.	<ol style="list-style-type: none"> 1. Advice and analysis to support discussions with the proponents and their shareholders; 2. Advice and assistance on any potential federal support contemplated related to the Atlantic Loop Backbone project(s); and, 3. As needed, advice and assistance in developing federal support for additional clean energy projects or support for New Brunswick and Nova Scotia. 	MS Word; MS Power Point, include follow-up emails and meetings	As Needed



SW6 **General Provisions**

A single company/firm or a consortium of companies is eligible for this study. Consortium bids must identify a Project Leader, who will be the contact for the Project Authority throughout the study and will be responsible for managing the Consortium and for submitting various deliverables of the study on behalf of the Consortium. Payments will be made to the company of the Project Lead, which will be responsible for allocating the payment between consortium members.



ANNEX "B" - BASIS OF PAYMENT

(to be completed at contract award)

Note: Information from Appendix 2 will be used to generate the "Basis of Payment", at award.



ANNEX "C" - SECURITY REQUIREMENTS CHECK LIST



Government of Canada
Gouvernement du Canada

Contract Number / Numéro du contrat PR-22-171581
Security Classification / Classification de sécurité UNCLASSIFIED

**SECURITY REQUIREMENTS CHECK LIST (SRCL)
LISTE DE VÉRIFICATION DES EXIGENCES RELATIVES À LA SÉCURITÉ (LVERS)**

PART A - CONTRACT INFORMATION / PARTIE A - INFORMATION CONTRACTUELLE		
1. Originating Government Department or Organization / Ministère ou organisme gouvernemental d'origine Natural Resources Canada		2. Branch or Directorate / Direction générale ou Direction Electricity Resources Branch
3. a) Subcontract Number / Numéro du contrat de sous-traitance		3. b) Name and Address of Subcontractor / Nom et adresse du sous-traitant
4. Brief Description of Work / Brève description du travail Undertake due diligence through financial and risk analysis for providing federal support to interties projects.		
5. a) Will the supplier require access to Controlled Goods? Le fournisseur aura-t-il accès à des marchandises contrôlées?		<input checked="" type="checkbox"/> No Non <input type="checkbox"/> Yes Oui
5. b) Will the supplier require access to unclassified military technical data subject to the provisions of the Technical Data Control Regulations? Le fournisseur aura-t-il accès à des données techniques militaires non classifiées qui sont assujetties aux dispositions du Règlement sur le contrôle des données techniques?		<input checked="" type="checkbox"/> No Non <input type="checkbox"/> Yes Oui
6. Indicate the type of access required / Indiquer le type d'accès requis		
6. a) Will the supplier and its employees require access to PROTECTED and/or CLASSIFIED information or assets? Le fournisseur ainsi que les employés auront-ils accès à des renseignements ou à des biens PROTÉGÉS et/ou CLASSIFIÉS? (Specify the level of access using the chart in Question 7. c) (Préciser le niveau d'accès en utilisant le tableau qui se trouve à la question 7. c)		<input type="checkbox"/> No Non <input checked="" type="checkbox"/> Yes Oui
6. b) Will the supplier and its employees (e.g. cleaners, maintenance personnel) require access to restricted access areas? No access to PROTECTED and/or CLASSIFIED information or assets is permitted. Le fournisseur et ses employés (p. ex. nettoyeurs, personnel d'entretien) auront-ils accès à des zones d'accès restreintes? L'accès à des renseignements ou à des biens PROTÉGÉS et/ou CLASSIFIÉS n'est pas autorisé.		<input checked="" type="checkbox"/> No Non <input type="checkbox"/> Yes Oui
6. c) Is this a commercial courier or delivery requirement with no overnight storage? S'agit-il d'un contrat de messagerie ou de livraison commerciale sans entreposage de nuit?		<input checked="" type="checkbox"/> No Non <input type="checkbox"/> Yes Oui
7. a) Indicate the type of information that the supplier will be required to access / Indiquer le type d'information auquel le fournisseur devra avoir accès		
Canada <input checked="" type="checkbox"/>	NATO / OTAN <input type="checkbox"/>	Foreign / Étranger <input type="checkbox"/>
7. b) Release restrictions / Restrictions relatives à la diffusion		
No release restrictions Aucune restriction relative à la diffusion <input checked="" type="checkbox"/>	All NATO countries Tous les pays de l'OTAN <input type="checkbox"/>	No release restrictions Aucune restriction relative à la diffusion <input type="checkbox"/>
Not releasable À ne pas diffuser <input type="checkbox"/>	Restricted to: / Limité à: <input type="checkbox"/>	Restricted to: / Limité à: <input type="checkbox"/>
Specify country(ies): / Préciser le(s) pays:	Specify country(ies): / Préciser le(s) pays:	Specify country(ies): / Préciser le(s) pays:
7. c) Level of information / Niveau d'information		
PROTECTED A PROTÉGÉ A <input type="checkbox"/>	NATO UNCLASSIFIED NATO NON CLASSIFIÉ <input type="checkbox"/>	PROTECTED A PROTÉGÉ A <input type="checkbox"/>
PROTECTED B PROTÉGÉ B <input checked="" type="checkbox"/>	NATO RESTRICTED NATO DIFFUSION RESTREINTE <input type="checkbox"/>	PROTECTED B PROTÉGÉ B <input type="checkbox"/>
PROTECTED C PROTÉGÉ C <input type="checkbox"/>	NATO CONFIDENTIAL NATO CONFIDENTIEL <input type="checkbox"/>	PROTECTED C PROTÉGÉ C <input type="checkbox"/>
CONFIDENTIAL CONFIDENTIEL <input type="checkbox"/>	NATO SECRET NATO SECRET <input type="checkbox"/>	CONFIDENTIAL CONFIDENTIEL <input type="checkbox"/>
SECRET SECRET <input type="checkbox"/>	COSMIC TOP SECRET COSMIC TRÈS SECRET <input type="checkbox"/>	SECRET SECRET <input type="checkbox"/>
TOP SECRET TRÈS SECRET <input type="checkbox"/>		TOP SECRET TRÈS SECRET <input type="checkbox"/>
TOP SECRET (SIGINT) TRÈS SECRET (SIGINT) <input type="checkbox"/>		TOP SECRET (SIGINT) TRÈS SECRET (SIGINT) <input type="checkbox"/>



Contract Number / Numéro du contrat PR-22-171581
Security Classification / Classification de sécurité UNCLASSIFIED

PART A (continued) / PARTIE A (suite)	
8. Will the supplier require access to PROTECTED and/or CLASSIFIED COMSEC information or assets? Le fournisseur aura-t-il accès à des renseignements ou à des biens COMSEC désignés PROTÉGÉS et/ou CLASSIFIÉS? If Yes, indicate the level of sensitivity: Dans l'affirmative, indiquer le niveau de sensibilité :	<input checked="" type="checkbox"/> No Non <input type="checkbox"/> Yes Oui
9. Will the supplier require access to extremely sensitive INFOSEC information or assets? Le fournisseur aura-t-il accès à des renseignements ou à des biens INFOSEC de nature extrêmement délicate? Short Title(s) of material / Titre(s) abrégé(s) du matériel : Document Number / Numéro du document :	<input checked="" type="checkbox"/> No Non <input type="checkbox"/> Yes Oui
PART B - PERSONNEL (SUPPLIER) / PARTIE B - PERSONNEL (FOURNISSEUR)	
10. a) Personnel security screening level required / Niveau de contrôle de la sécurité du personnel requis	
<input checked="" type="checkbox"/> RELIABILITY STATUS COTE DE FIABILITÉ <input type="checkbox"/> TOP SECRET - SIGINT TRÈS SECRET - SIGINT <input type="checkbox"/> SITE ACCESS ACCÈS AUX EMPLACEMENTS	<input type="checkbox"/> CONFIDENTIAL CONFIDENTIEL <input type="checkbox"/> NATO CONFIDENTIAL NATO CONFIDENTIEL
<input type="checkbox"/> SECRET SECRET	<input type="checkbox"/> NATO SECRET NATO SECRET
<input type="checkbox"/> TOP SECRET TRÈS SECRET	<input type="checkbox"/> COSMIC TOP SECRET COSMIC TRÈS SECRET
Special comments: Commentaires spéciaux : _____	
NOTE: If multiple levels of screening are identified, a Security Classification Guide must be provided. REMARQUE : Si plusieurs niveaux de contrôle de sécurité sont requis, un guide de classification de la sécurité doit être fourni.	
10. b) May unscreened personnel be used for portions of the work? Du personnel sans autorisation sécuritaire peut-il se voir confier des parties du travail? If Yes, will unscreened personnel be escorted? Dans l'affirmative, le personnel en question sera-t-il escorté?	<input checked="" type="checkbox"/> No Non <input type="checkbox"/> Yes Oui <input checked="" type="checkbox"/> No Non <input type="checkbox"/> Yes Oui
PART C - SAFEGUARDS (SUPPLIER) / PARTIE C - MESURES DE PROTECTION (FOURNISSEUR)	
INFORMATION / ASSETS / RENSEIGNEMENTS / BIENS	
11. a) Will the supplier be required to receive and store PROTECTED and/or CLASSIFIED information or assets on its site or premises? Le fournisseur sera-t-il tenu de recevoir et d'entreposer sur place des renseignements ou des biens PROTÉGÉS et/ou CLASSIFIÉS?	<input type="checkbox"/> No Non <input checked="" type="checkbox"/> Yes Oui
11. b) Will the supplier be required to safeguard COMSEC information or assets? Le fournisseur sera-t-il tenu de protéger des renseignements ou des biens COMSEC?	<input checked="" type="checkbox"/> No Non <input type="checkbox"/> Yes Oui
PRODUCTION	
11. c) Will the production (manufacture, and/or repair and/or modification) of PROTECTED and/or CLASSIFIED material or equipment occur at the supplier's site or premises? Les installations du fournisseur serviront-elles à la production (fabrication et/ou réparation et/ou modification) de matériel PROTÉGÉ et/ou CLASSIFIÉ?	<input checked="" type="checkbox"/> No Non <input type="checkbox"/> Yes Oui
INFORMATION TECHNOLOGY (IT) MEDIA / SUPPORT RELATIF À LA TECHNOLOGIE DE L'INFORMATION (TI)	
11. d) Will the supplier be required to use its IT systems to electronically process, produce or store PROTECTED and/or CLASSIFIED information or data? Le fournisseur sera-t-il tenu d'utiliser ses propres systèmes informatiques pour traiter, produire ou stocker électroniquement des renseignements ou des données PROTÉGÉS et/ou CLASSIFIÉS?	<input type="checkbox"/> No Non <input checked="" type="checkbox"/> Yes Oui
11. e) Will there be an electronic link between the supplier's IT systems and the government department or agency? Disposera-t-on d'un lien électronique entre le système informatique du fournisseur et celui du ministère ou de l'agence gouvernementale?	<input checked="" type="checkbox"/> No Non <input type="checkbox"/> Yes Oui



Contract Number / Numéro du contrat PR-22-171581
Security Classification / Classification de sécurité UNCLASSIFIED

PART C - (continued) / PARTIE C - (suite)

For users completing the form manually use the summary chart below to indicate the category(ies) and level(s) of safeguarding required at the supplier's site(s) or premises.
Les utilisateurs qui remplissent le formulaire manuellement doivent utiliser le tableau récapitulatif ci-dessous pour indiquer, pour chaque catégorie, les niveaux de sauvegarde requis aux installations du fournisseur.

For users completing the form online (via the Internet), the summary chart is automatically populated by your responses to previous questions.
Dans le cas des utilisateurs qui remplissent le formulaire en ligne (par Internet), les réponses aux questions précédentes sont automatiquement saisies dans le tableau récapitulatif.

SUMMARY CHART / TABLEAU RÉCAPITULATIF

Category / Catégorie	PROTECTED / PROTÉGÉ			CLASSIFIED / CLASSIFIÉ			NATO				COMSEC					
	A	B	C	CONFIDENTIAL	SECRET	TOP SECRET	NATO RESTRICTED	NATO CONFIDENTIAL	NATO SECRET	COSMIC TOP SECRET	PROTECTED / PROTÉGÉ			CONFIDENTIAL	SECRET	TOP SECRET
				CONFIDENTIEL		TRÈS SECRET	NATO DIFFUSION RESTREINTE	NATO CONFIDENTIEL		COSMIC TRÈS SECRET	A	B	C	CONFIDENTIEL		TRÈS SECRET
Information / Assets / Renseignements / Biens / Production		✓														
IT Media / Support TI / IT Link / Lien électronique		✓														

12. a) Is the description of the work contained within this SRCL PROTECTED and/or CLASSIFIED?
La description du travail visé par la présente LVERS est-elle de nature PROTÉGÉE et/ou CLASSIFIÉE? No / Non Yes / Oui

If Yes, classify this form by annotating the top and bottom in the area entitled "Security Classification".
Dans l'affirmative, classifiez le présent formulaire en indiquant le niveau de sécurité dans la case intitulée « Classification de sécurité » au haut et au bas du formulaire.

12. b) Will the documentation attached to this SRCL be PROTECTED and/or CLASSIFIED?
La documentation associée à la présente LVERS sera-t-elle PROTÉGÉE et/ou CLASSIFIÉE? No / Non Yes / Oui

If Yes, classify this form by annotating the top and bottom in the area entitled "Security Classification" and indicate with attachments (e.g. SECRET with Attachments).
Dans l'affirmative, classifiez le présent formulaire en indiquant le niveau de sécurité dans la case intitulée « Classification de sécurité » au haut et au bas du formulaire et indiquez qu'il y a des pièces jointes (p. ex. SECRET avec des pièces jointes).



ANNEX "D" - TASK AUTHORIZATION FORM

TASK AUTHORIZATION				
Contractor:				
			Financial coding:	
Contract number:				
Task number:			Date:	
TA Request (for completion by Project authority)				
1. Task Description of the Work required:				
2. Date		From:	To:	
3. Work location				
4. Travel Requirement		[] Yes [] No Specify:		
5. Others Conditions /Restraints		[] Yes [] No Specify:		
6. Basis of payment :		Total estimate Cost (Firm Per Diem) [] OR Firm Price (package) []		
7. Level of security clearance required for the contractor's personnel		[] Reliability [] Secret		
8. Linguistic need		[] English and French [] English [] French The categories of personnel requiring bilingualism include:		
TA Proposal [For completion by Contractor]				
9. Cost breakdown for reference purposes				
Name + Level of Proposed resource	PWGSC Security File Number	Firm Per Diem Rate	Estimated # of Days	Total cost
Professional services - estimated cost			Total:	\$
			Taxes:	\$



Travel & Living - estimated cost	Total:	\$
	Taxes	\$
	Travel & Living - Total	\$
	Grand Total	\$
	Professional services & Travel & Living	\$
	Grand Total:	\$

TA Approval		
10. Signing Authorities	Signature	Date
Name, Title and Signature of Individual Authorized to Sign on Behalf of Contractor: _____		
Name, Title and Signature of Individual Authorized to Sign on Behalf of the Identified User – Project Authority: _____		
Name, Title and Signature of the Contracting Authority _____		
11. Basis of Payment		
<p>In Accordance with the article entitled “Basis of Payment” in the contract.</p> <p>Payment to be made based on receipt of detailed monthly invoices for services rendered, subject to full acceptance by the Project Authority. Total of payments not to exceed the contract value.</p> <p>Invoices shall be sent in accordance with the invoicing instructions included in the Terms and Conditions of the contract.</p>		



ANNEX "E", PERIODIC USAGE REPORT

PERIODIC USAGE REPORTS – CONTRACT WITH TASK AUTHORIZATIONS

The Contractor must provide quarterly Task Authorization (TA) usage reports. The Contractor agrees that it is their responsibility to implement a system for tracking TAs under this Contract for the purposes of providing usage reports. This is to ensure that the Limitation of Expenditure indicated for "as and when requested" Work under this Contract is not exceeded.

Each Task Authorization Usage Report must include all the completed TAs for goods and services supplied under this Contract.

Usage Reports are due 15 days after the end of the quarter.

Task Authorization Usage Report Submission Schedule:

REPORT DUE	WORK PERIOD START DATE	WORK PERIOD END DATE
15 January	01 October	31 December
15 April	01 January	31 March
15 July	01 April	30 June
15 October	01 July	30 September

The Contractor must provide information on each completed TA using the following format:

TA Number (amendment # if applicable)	Name of Resource	TA Value (GST excluded)	Total Invoiced to Date (GST excluded)	Cumulative TA dollar value (GST excluded)	COMMENTS
Total Dollar Value of TAs for this Period:					
Accumulated TAs to Date (Cumulative Dollar Value + Period Dollar Value):					

Check this box if you are submitting a NIL REPORT (We have not done any business with Canada under this Contract, for this period).

SEND TO: Nidhi.Nigam@NRCan-RNCan.gc.ca



APPENDIX "1" - EVALUATION CRITERIA

Bidders are advised to address these criteria in the following order and in sufficient depth in their proposals to enable a thorough assessment. NRCan's assessment will be based solely on the information contained within the proposal. NRCan may confirm information or seek clarification from bidders.

Bidders are advised that only listing experience without providing any supporting data to describe responsibilities, duties and relevance to the criteria will not be considered demonstrated for the purpose of this evaluation. The Bidder should provide complete details as to where, when (month and year) and how (through which activities/responsibilities) the stated qualifications/experience were obtained. Experience gained during formal education shall not be considered work experience. All criteria for work experience shall be obtained in a legitimate work environment as opposed to an educational setting. Co-op terms are considered work experience provided they are related to the required services.

1. Technical Criteria

1.1 Mandatory Evaluation Criteria

- The Mandatory Criteria listed below will be evaluated on a simple pass/fail basis. Proposals, which fail to meet the mandatory criteria, will be deemed non-responsive and will not be considered for point rated evaluation.
- The Bidder must provide documented substantiation that sufficiently supports claims of compliance with each criterion. Each criterion should be addressed separately. Canada reserves the right to request references from a bidder to conduct a reference check to verify the accuracy of the information provided.
- It is requested that supporting technical documentation, be provided with the bid at solicitation close and be cross-referenced on the Compliance Matrix for each criteria to outline where in the supporting technical documentation it demonstrates compliance. It is the Bidders responsibility to ensure that the submitted supporting technical documentation provides detail to prove that the technical proposal meet the requirements of the criteria.
- If the supporting documentation referenced above has not been provided at bid closing, the Contracting Authority will notify the Bidder that they must provide supporting documentation within two (2) business days following notification. Failure to comply with the request of the Contracting Authority within that time period, will deem the bid non-responsive and the bid will be given no further consideration



Criterion ID	Mandatory Criteria	Reference to Bidder's Proposal/Proposal Page #
	BIDDER EXPERIENCE	
M1	<p>The Bidder must demonstrate three (3) or more years of direct experience in conducting project due diligence through financial and risk analysis relating to clean energy projects in Canada.</p> <p>Note: Two or more projects of a minimum six months duration related to this criterion in the last five years must be provided.</p>	
M2	<p>The Bidder must demonstrate experience in providing strategic financial advice on electricity projects.</p> <p>Note: Two or more projects of a minimum six months duration related to this criteria in the last five years must be provided.</p>	
M3	<p>The Bidder must identify a detailed work plan for the entire project due diligence in its proposal, which must include each item listed under section SW4.1.1 Phase 1.</p>	
M4	<p>The Bidder must identify a detailed work plan for the Strategic Advice on Federal Financial Support, in its proposal, which must include each item listed under section SW4.1.2 Phase 2.</p>	
	RESOURCE EXPERIENCE	
M5	<p>The Bidder must provide <u>one proposed senior resource (Financial Risk Analyst)</u> with three (3) or more years of direct experience in clean electricity production, transmission and end-use demand, and Canada's electricity systems and markets.</p> <p>Note: Bidder is requested to provide the name of the resource and their projects (s) to demonstrate experience/qualifications to indicate compliance.</p>	



M6	<p>The Bidder must provide <u>one proposed senior resource (Project Leader)</u> with three (3) or more years of direct experience for the work to be performed as outlined in the Statement of Work.</p> <p><u>Note:</u> Bidder is requested to provide the name of the resource and their projects (s) to demonstrate experience/qualifications to indicate compliance.</p>	
M7	<p>The Bidder must provide <u>one proposed intermediate/junior resource</u> for the work to be performed as outlined in the Statement of Work.</p> <p><u>Note:</u> Bidder is requested to provide the name of the resource and their projects (s) to demonstrate experience/qualifications to indicate compliance.</p>	



1.2 Evaluation of rated criteria

The criteria contained herein will be used by NRCan to evaluate each proposal that has met all of the mandatory criteria.

Proposals must achieve the stated minimum points required overall for the rated criteria to be assessed as responsive under the point rated technical criteria section; proposals not meeting the minimum required points will be deemed non-responsive.

Please note:

- Simply providing project examples from previous work experience that are not directly related to the required task will result in point loss.
- When referencing the company's or companies' previous experience, as part of the Mandatory Requirements or point-rated evaluation criteria, the bid must specifically demonstrate how previous projects relate to renewable energy deployment policies, in general, and to renewable energy procurement mechanisms and required electricity markets regulatory measures, in particular.
- When referencing team member's previous experience, as part of the Mandatory Requirements or point-rated evaluation criteria, the bid must specifically demonstrate how individual team member's previous experience relates to renewable energy deployment policies, in general, and to renewable energy procurement mechanisms and required electricity markets regulatory measures, in particular.
- The month(s) of experience listed for a study /project whose period overlaps that of another referenced project will only be counted once. For example: study one time frame is July 2001 to December 2001; study two time frame is October 2001 to January 2002; the total months of experience for these two studies references is seven (7) months
- A Bidder with mixed number of years experience will be treated the same as exact number of requested years of experience. Example: A bidder with nine (9) years of experience would be awarded eighteen (18) points and a bidder with nine and a half (9.5) years of experience would also be awarded eighteen (18) points.
- It is requested that supporting technical documentation, be provided with the bid at solicitation close and be cross-referenced on the Compliance Matrix for each criteria to outline where in the supporting technical documentation it demonstrates compliance. It is the Bidders responsibility to ensure that the submitted supporting technical documentation provides detail to prove that the technical proposal meet the requirements of the criteria.
- If the supporting documentation referenced above has not been provided at bid closing, the Contracting Authority will notify the Bidder that they must provide supporting documentation within two (2) business days following notification. Failure to comply with the request of the Contracting Authority within that time period, will deem the bid non-responsive and the bid will be given no further consideration



All of the study summaries are to be summarized in a table with the following information:

- The criteria under which the project summaries are being evaluated;
- The name of the study;
- The name of the client organization;
- Month/year and duration of the study;
- The dollar value of the study
- A brief description of the contract including scope, objective, methodology and results
- The page in the proposal where the study summary can be located;
- The name of the resources involved;
- The non-overlapping experience gained by each resource for this scoring category.

Proposals will be evaluated based on the following criteria:

Criterion ID	Point Rated Technical Criteria	Points Breakdown	Maximum Points	Illustrated Compliance / Proposal Page #
BIDDER EXPERIENCE				
R1	<p>The Bidder should demonstrate experience in conducting due diligence on comparative system costs.</p> <p>Points will be awarded to the Bidder with previous project experience related to due diligence on comparative system costs in the following categories:</p> <ol style="list-style-type: none"> 1. Comparative jurisdictional electricity system costs. 2. New electricity transmission projects 	<p>(Maximum 5 point per study up to a maximum of 25 points). Maximum 25 points = 5 or more studies. Maximum 20 points = 4 studies. Maximum 15 points = 3 studies. 0 point = 2 studies or less.</p>	25	



	<p>3. Assessments and cost benefit analyses of energy markets</p> <p>4. Bulk imports via HVDC infrastructure</p> <p>5. Evaluation and comparison of revenue requirements for utilities.</p> <p>Note: Points will be allocated based on number of recent studies. Bidder is requested to demonstrate how each example relates to specific category. The examples can be in any combination of the above categories, i.e. 5 examples of experience with new High Voltage Direct Current (HVDC) transmission projects, or 3 examples of cost benefit analyses and 2 examples of bulk imports via HVDC infrastructure would both receive the full 25 points **Recent is defined as within the last ten (10) years.</p>			
<p>R2</p>	<p>The Bidder should demonstrate experience in providing Strategic Advice on Financial investment and clean energy.</p>	<p>(Maximum 6 point per example experience up to a maximum of 30 points). Maximum 30 points = 5 or more examples.</p>	<p>30</p>	



	<p>Points will be awarded to the Bidder's with previous project experience related to offering strategic advice to clients on financial investment in clean energy projects. *Recent is defined as within the last ten years. Note: Points will be allocated based on number of project examples. Bidder is requested to demonstrate how each example relates to the above criteria.</p>	<p>Maximum 24 points = 4 examples. Maximum 18 points = 3 examples. 0 point = 2 examples or less.</p>		
<p>R3</p>	<p>Work plan The Bidder should outline in its detailed work plan, specific steps in accomplishing the Statement of Work in this Request for Proposal (RFP) within the timelines indicated. Points will be awarded for a detailed work plan that demonstrates sufficient background knowledge of, and familiarity with, the issues surrounding the project content such that an estimate of the Contractor's likely success with the project can be formed. Note: Bidder is requested to identify the the work</p>	<p>a) Ensure the project meets the purpose & objectives = 3 points b) key milestones =3 points c) Identify the role(s) of team members against each task = 3 points d) Identify risk management and contingencies = 3 points e) Identify project control and management = 3 points f) Identify reporting requirements = 3 points g) Use <u>(Financial Risk Analyst) at the senior level as appropriate</u> = 4 points h) Use <u>(Project Leader) at the senior level</u> as appropriate = 4 points i) Use <u>(Intermediate/Junior) resource as appropriate</u> = 4 points</p>	<p>30</p>	



	<u>plan address all aspects and tasks of the work; the schedule and respect all the deadlines.</u>			
RESOURCES' EXPERIENCE				
R4	<p>Bidders proposed <u>senior resource (Financial Risk Analyst)</u> that should have experience in conducting financial analysis on electricity transmission projects.</p> <p><u>Note:</u> Points will be allocated based on number of years of experience.</p> <p>Bidder is requested to provide the name of the resource, their projects (s) and identify the number of years of experience to demonstrate experience/qualification to indicate compliance.</p>	<p>(Maximum 2 point per year up to a maximum of 20 points).</p> <p>Maximum 20 points = Ten (10) or more years of experience.</p> <p>Maximum 18 points = Nine (9) years of experience.</p> <p>Maximum 16 points = Eight (8) years of experience.</p> <p>Maximum 14 points = Seven (7) years of experience.</p> <p>Maximum 12 points = Six (6) years of experience.</p> <p>Maximum 10 points = Five (5) years of experience.</p> <p>Maximum 5 points = four (4) years of experience.</p> <p>0 point = Less than five (5) years of experience.</p>	20	
R5	<p>Bidders proposed <u>senior resource (Project Leader)</u> should have experience in prioritizing or advising on potential federal support scenarios related to electricity transmission projects.</p> <p><u>Note:</u> Points will be allocated based on number of years of experience.</p> <p>Bidder is requested to provide the name of the</p>	<p>(Maximum 2 point per year up to a maximum of 20 points).</p> <p>Maximum 20 points = Ten (10) or more years of experience.</p> <p>Maximum 18 points = Nine (9) years of experience.</p> <p>Maximum 16 points = Eight (8) years of experience.</p> <p>Maximum 14 points = Seven (7) years of experience.</p> <p>Maximum 12 points = Six (6) years of experience.</p>	20	



	resource and their projects (s) to demonstrate experience/qualification to indicate compliance.	Maximum 10 points = Five (5) years of experience. Maximum 5 points = four (4) years of experience 0 point = Less than five (5) years of experience.		
R6	Bidders proposed (<u>Intermediate/junior resource</u>) should have experience in providing support for successful completion of a project. <u>Note:</u> Points will be allocated based on number of years of experience. Bidder is requested to provide the name of the resource and their projects (s) to demonstrate experience/qualification to indicate compliance	(Maximum 2 point per year up to a maximum of 20 points). Maximum 20 points = Ten (10) or more years of experience. Maximum 18 points = Nine (9) years of experience. Maximum 16 points = Eight (8) years of experience. Maximum 14 points = Seven (7) years of experience. Maximum 12 points = Six (6) years of experience. Maximum 10 points = Five (5) years of experience. Maximum 5 points = four (4) years of experience 0 point = Less than five (5) years of experience.	20	
Total Points Available			145	
Total Points needed to be Considered Compliant (70%)			101.5	



APPENDIX "2" - FINANCIAL PROPOSAL FORM

FIRM PER DIEM RATE – Limitation of Expenditure

- The Bidder must complete this pricing schedule and include it in its financial bid.
- Under any resulting contract, Canada will not accept travel and living expenses that may need to be incurred by the contractor for any relocation of resources required to satisfy its contractual obligations.

Resource Category	Level of Expertise	Name of the Resource	All-inclusive Firm Per Diem Rate (A)	Estimated Level of Effort in Days (B)	Total Cost (AxB)
Initial Contract Period: Date of Award to March 31, 2023					
FIRM SERVICES: A – PHASE 1 and B – Phase 2					
Financial Risk Analyst	Senior	_____	\$_____	200	\$_____
Project Leader	Senior	_____	\$_____	150	\$_____
Resource	Intermediate/Junior	_____	\$_____	100	\$_____
Total Cost for Firm Services: C					\$_____
AS REQUESTED (TASK AUTHORIZATION PORTION OF SERVICES – B.1 PHASE 2					
Financial Risk Analyst	Senior	_____	\$_____	100	\$_____
Project Leader	Senior	_____	\$_____	100	\$_____
Resource	Intermediate/Junior	_____	\$_____	100	\$_____
Total Cost for As required (task authorization portion of services): D					\$_____
Total Price for Initial Contract Period (C+D)					\$_____
Option Period #1: April 1, 2023 to March 31, 2024					
AS REQUESTED (TASK AUTHORIZATION PORTION OF SERVICES – B.1 PHASE 2					
Financial Risk Analyst	Senior	_____	\$_____	100	\$_____
Project Leader	Senior	_____	\$_____	100	\$_____
Resource	Intermediate/Junior	_____	\$_____	100	\$_____



Total Cost for As requested (task authorization portion of services) Option Period #1:					\$_____
E					
Option Period #2: April 1, 2024 to March 31, 2025					
AS REQUESTED (TASK AUTHORIZATION PORTION OF SERVICES – B.1 PHASE 2					
Financial Risk Analyst	Senior	_____	\$_____	100	\$_____
Project Leader	Senior	_____	\$_____	100	\$_____
Resource	Intermediate/Junior	_____	\$_____	100	\$_____
Total Cost for As requested (task authorization portion of services) Option Period #2:					\$_____
F					
Total Tendered Price for Financial Proposal Evaluation (C+D+E+F) (Taxes Extra) :					\$_____

**** FOR ANY ERRORS IN THE CALCULATION, THE PER DIEM RATE SCHEDULE WILL BE UPHELD.**

Any estimated level of effort specified in the Pricing Details detailed above is provided for financial proposal evaluation purposes only. It is only an approximation of the requirements and is not to be considered as a contract guarantee nor as a commitment by NRCan to respect those estimated in any resulting contract.