

REQUEST FOR PROPOSAL ("RFP")

RFP #:	RFP Title:
22230002	Knowledge sharing for a more sustainable and inclusive world: an evaluation of program support models for knowledge translation in IDRC-funded research
Issue Date:	Close Date & Time:
Wednesday, June 1, 2022	Wednesday, June 22, 2022, at 1:00 p.m. Eastern Daylight Time
RFP Authority Division:	Originating Division:
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SECTION 1 – INTRODUCTION

The purpose of this section is to provide general information about the International Development Research Centre ("IDRC" or "Centre") and this RFP.

1.1 IDRC OVERVIEW

IDRC was established by an act of Canada's parliament in 1970 with a mandate "to initiate, encourage, support, and conduct research into the problems of the developing regions of the world and into the means for applying and adapting scientific, technical, and other knowledge to the economic and social advancement of those regions." A **Canadian Crown corporation**, IDRC supports leading thinkers who advance knowledge and solve practical development problems. IDRC provides the resources, advice, and training they need to implement and share their solutions with those who need them most. In short, IDRC increases opportunities — and makes a real difference in people's lives. Working with development partners, IDRC multiplies the impact of investment and brings innovations to more people in more countries around the world. IDRC offers fellowships and awards to nurture a new generation of development leaders. IDRC employs about 375 people at the **head office** located in Ottawa, Canada and in five (5) **regional offices** located in New Delhi-India, Montevideo-Uruguay, Amman-Jordan, Nairobi-Kenya, and Dakar-Senegal. IDRC is governed by a board of up to 14 governors, whose chairperson reports to Parliament through the Minister of International Development. For more details visit: <u>www.idrc.ca</u>

1.2 PURPOSE OF THIS RFP

IDRC requests proposals for a team to conduct an evaluation of *Knowledge sharing for a more sustainable and inclusive world: an evaluation of program support models for knowledge translation in IDRC-funded research*, where requirements are described in section **2**, the Statement of Work ("Services").

1.3 DOCUMENTS FOR THIS RFP

The documents listed below form part of and are incorporated into this RFP:

- This RFP document
- Annex A Resulting Contract Terms and Conditions
- Annex B Mandatory Requirements Checklist
- Annex C Rated Requirements Checklist

1.4 TARGET DATES FOR THIS RFP

The following schedule summarizes significant target events for the RFP process. The dates may be changed by IDRC at its sole discretion and shall not become conditions of any Contract which may be entered into by IDRC and the selected Proponent.

Event	Date
RFP issue date	See page 1
Deadline for Enquiries	See section 5.1
RFP close date	See page 1
Commencement of Services	July-August 2022

SECTION 2 – STATEMENT OF WORK

This section is intended to provide Proponents with the information necessary to develop a competitive proposal. The Statement of Work ("SOW") is a complete description of the tasks to be done, results to be achieved, and the outputs to be delivered.

2.1 INTRODUCTION AND PROJECT OVERVIEW

To support progress towards our vision of a more sustainable and inclusive world, the International Development Research Centre's <u>Strategy 2030</u> outlines three core objectives: (1) invest in high-quality research and innovation; (2) share knowledge for greater uptake and use; and (3) mobilize alliances for impact. The second objective to "share knowledge for greater uptake and use" places significant new emphasis on increasing the influence of the research we support. To achieve this, we will enhance our investment in **knowledge translation**, defined as the process(es) of moving research-generated evidence into action (i.e., policy, social, and behavioural change; technological innovations, etc.) with a view to having a positive impact on addressing development challenges. With over 50 years of experience in research for development and learning alongside researchers, we recognize that research and innovation on their own are not sufficient to drive positive change.

If high-quality research and innovation are to have an impact on development, the resulting knowledge must be clear, accessible and relevant for users. In collaboration with our grantee research partners and other strategic partners, IDRC is committed to synthesizing and sharing findings and evidence from across our research investments to influence local, regional, and global agendas. Through these efforts, IDRC works to ensure that the research we fund is more visible and useful to targeted stakeholders — and that it enhances the ability of developing countries to tackle their most pressing priorities and contribute solutions to global challenges.

The approaches used to embed and strengthen knowledge translation capacity and outcomes in IDRC programs varies according to a range of factors such as context, intent, and availability of resources. This variation is necessary and appropriate and provides a rich learning opportunity to draw lessons for good practice from across the diverse fields of research IDRC supports. This evaluation will examine and assess knowledge translation approaches across IDRC's five areas of research focus:

- Climate-Resilient Food Systems
- Global Health
- Education and Science
- Democratic and Inclusive Governance
- Sustainable Inclusive Economies

IDRC highly values learning from evaluation. Given that we are in an early phase of implementing a 10-year strategy, IDRC anticipates this evaluation will provide important insights that will be used by IDRC management, staff, and grantees to improve our understanding and practice. Knowledge translation and enabling evidence-based action is an area of broad interest and study across the research for development sector and IDRC is committed to sharing what we learn with others.

2.2 EVALUATION USERS AND USES

The purpose of this formative, learning-oriented evaluation is to examine current approaches to embed and strengthen knowledge translation capacity and outcomes in IDRC program design. This evaluation will contribute to a greater

understanding of good practice for effective and appropriate program design to support knowledge translation in research for development.

This evaluation is intended to be useful to three sets of users:

- **IDRC staff**: to inform decisions on where to prioritize knowledge translation resources and program design considerations for embedding and strengthening knowledge translation capacity and outcomes.
- **IDRC grantees**: to inform knowledge translation efforts in research projects, as well as a feedback mechanism to improve IDRC knowledge translation support.
- **IDRC management**: to understand how Strategy 2030's core objective on knowledge sharing is being implemented and assess preliminary progress towards expected outcomes. This extends to IDRC's Board of Governors who are informed of key areas of organizational learning and progress in their oversight capacity.

Other funding organizations and the broader research for development community are considered a secondary audience of this evaluation. IDRC will openly share findings and the lessons that emerge from this evaluation and seek opportunities to engage with interested external actors.

2.3 FOCUS OF THE EVALUATION, QUESTIONS AND GUIDING PRINCIPALS

This evaluation will focus on assessing the effectiveness, relevance and appropriateness of program design approaches that include explicit investments in **external knowledge translation expertise and support** as a complement to the research process. 'External' in this context means individuals or organizations who are not responsible for program management (typically IDRC or a lead research organization play this role) or research implementation (typically done by IDRC research grantees) but are playing an accompaniment or supportive role to enhance or extend knowledge translation capacity and outcomes. To understand how representative this external accompaniment approach is, a preliminary phase of the evaluation will involve mapping and analysis of the spectrum of program design approaches to embed and strengthen knowledge translation capacity and outcomes at IDRC.

Evaluation questions (to be refined and prioritized with the evaluation team):

- 1. How are IDRC programs embedding and strengthening knowledge translation capacity and outcomes in program design? What are the key design considerations and features? How and why are these designs being developed?
- 2. To what extent and why are IDRC programs engaging external individuals or organizations in accompaniment or supportive roles to enhance or extend knowledge translation capacity and outcomes? What are their roles and responsibilities?
- 3. Who are these external individuals and organizations, how and when are they recruited? To what extent are gender equality and inclusion, diversity, and Southern leadership being taken in consideration?
- 4. What 'push' and/or 'pull' knowledge translation activities and outputs are being generated by external knowledge translation experts, and what program outcomes are they contributing to? How relevant are these results for IDRC's core objective on knowledge sharing? To what extent are the results relevant for the knowledge sharing goals of IDRC grantees?
- 5. What are the strengths and weaknesses of this external accompaniment approach (across the different perspectives of evaluation users)? What have IDRC programs learned about effectively and efficiently engaging external knowledge translation experts?
- 6. How well is the research and evidence from these programs being positioned for use, in terms of user engagement and actionability? Are these investments in knowledge translation successful in advancing the uptake and impact of the research IDRC supports, and if so, how?

Evaluation at IDRC is guided by the following evaluation principles that should be integrated into the evaluation design: RFP# 22230002 Page 6 of

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- Utility: The decision to evaluate is strategic, not routine. IDRC is selective in determining when and what issues, projects, and programs are evaluated. Each evaluation is designed to meet the needs of its intended users. Evaluations should produce actionable findings to help us test theories of change, learn from successes and failures, and improve strategy. Users' participation in evaluation processes helps ensure relevance and ownership of the evaluation findings.
- **Quality**: Evaluation must meet high quality standards. Quality includes the utility of evaluation, the use of rigorous methods, and safeguarding ethical standards. Evaluation is not value-neutral, and specific attention needs to be paid to including diverse perspectives and addressing inequalities in the evaluation process.
- Collaboration and shared benefit: Evaluation should be designed to meet collective needs and be an asset for those being evaluated. IDRC recognizes that evaluation can impose burdens on grantee organizations, so their participation should be of benefit to them. IDRC looks for opportunities to build in grantees' perspectives, information needs, and uses into evaluation designs.
- Knowledge sharing and transparency: Learning about the findings, practice, and theory of evaluation should be documented and shared. Knowledge sharing helps build evaluation capacity both within IDRC and among our grantees, and ensures evaluation remains relevant to the issues and priorities for development and development research. Evaluations should be publicly accessible. Evaluations commissioned by IDRC staff and by our grantees as part of their IDRC grant are available through the Centre's <u>public digital library</u>.

2.4 DESCRIPTION AND SCOPE OF WORK

2.4.1 Evaluation Scope

This evaluation is scoped at the organization-wide strategy level, so will aim to provide reasonable coverage across IDRC's regions and programming areas. The focus will be on current IDRC programming (i.e., active and recently closed projects), with the understanding that more mature programs started prior to the 2020 launch of IDRC's Strategy 2030. While IDRC's core objective to "share knowledge for greater uptake and use" was introduced in Strategy 2030, previous IDRC programming integrated knowledge translation capacity and outcomes. It's important to note that not all IDRC projects have the same level of focus on knowledge translation. IDRC will work with the selected evaluation team to identify an appropriate and purposeful sample of projects that provides a high learning potential while balancing regional focus, areas of programming, and strategic relevance.

2.4.2 Anticipated Evaluation Approach

IDRC invites thoughtful and creative proposals on how to conduct this evaluation. This section describes our initial guidance. The Monitoring, Evaluation, and Learning (MEL) team within IDRC's Policy and Evaluation Division will work with the selected evaluation team to develop ideas from their proposal into a full evaluation design and workplan during an inception phase, during which detailed program and strategy documentation will be provided for reference.

• **Team composition** – IDRC anticipates this evaluation will require a team of consultants. The team should include expertise on research for development and knowledge translation in addition to experience conducting complex high-quality evaluations. A diverse team with members either based in or with significant understanding and working experience in the regions and contexts that IDRC research is carried out would be particularly welcome. IDRC welcomes proposals from firms as well as groups of individuals, however the proposal must clearly identify one member as the team leader and only one contract will be issued with the selected proponent. Please see Annex C XX for the team requirements.

- Engaging evaluation users In order to be useful and efficient, the evaluation should engage evaluation users in targeted stages. In addition to gathering perspectives for data collection, this can include consultation in the scoping and framing, collective sense-making in data analysis, engagement with emerging findings, and/or collaboratively developing recommendations or considerations for future programming.
- Evaluation framework(s) IDRC proposes that this evaluation aims to build on previous areas of IDRC evaluation. This includes <u>research quality</u>, in particular the quality dimension of "positioning for use" which considers the extent to which research is designed and managed to enhance use and impact with a focus on user engagement and openness and actionability. In addition, IDRC's work on <u>Scaling Science</u> and the guiding principles that have been developed for scaling impact. Integrating and adapting frameworks or assessment models from other sources is also welcome.
- **Reach / sphere of influence** In order to document and/or verify knowledge translation outcomes, it is expected that this evaluation will have to go beyond the documentation and perspectives of IDRC staff and grantees; it will need to engage knowledge brokers and research users. It is unlikely that electronic surveys will be a sufficient or appropriate means of engaging these external stakeholders.
- Assessing contribution IDRC expects the evaluation design will thoughtfully and rigorously assess the contribution of IDRC programming to outcomes and impacts. Direct and sole attribution to development results is rarely possible when evaluating research programming.

2.4.3 Key Activities

IDRC expects the evaluation design will include the following activities or components, adaptations can be considered, and additional activities can be added as feasible.

- Inception phase to include an initial document review; orientation discussions with IDRC's Policy and Evaluation Division (MEL and KT teams); consultations with targeted evaluation users; workshop (most likely virtual) to refine the evaluation questions, approach, methods, sampling strategy, and workplan; etc.
- Analysis of existing evidence review selected IDRC evaluations and reports to consolidate what IDRC has already learned about embedding and strengthening knowledge translation capacity and outcomes in research programs. This should also include a light literature review from external sources. These lessons can be summarized and integrated into the full analysis, with specific attention paid to the various programming contexts that continue to evolve.
- Mapping program design approaches as outlined above in section 2.1.2 on focus of the evaluation, one component of this evaluation will be to document and understand the spectrum of program design approaches currently being used to embed and strengthen knowledge translation capacity and outcomes. Once the spectrum has been defined to understand breadth and variety, the evaluation will focus on design approaches that include explicit investments in external knowledge translation expertise and support as a complement to the research process. Identifying key design features or characteristics, and/or developing a typology could be a helpful way to approach this.
- **Document review** the evaluation team will be provided with the key strategy documents that define IDRC's intent and expected results, as well as key program and project documents that describe implementation decisions, monitor activities and demonstrate results.
- **Documenting results** based on an outcome pathway or theory of change that will be based off internal IDRC result frameworks and co-created with IDRC's MEL team, the evaluation team will collect knowledge sharing results or outcome stories to understand how IDRC-supported research contributed and what the significance and relevance of the outcome is (e.g., why does it matter and for who?). Given that this evaluation will be examining active programming in this strategy period with a focus on current or recent

program design models, these outcomes will likely be more immediate knowledge translation outcomes, but it will be important to also consider positioning for use and potential for scaling impact to provide an indication of more intermediate and sustainable results.

- Interviews and/or focus group discussions seeking perspectives from program staff and grantees about strengths and weaknesses, engaging external stakeholders such as knowledge brokers and research users, and possibly external experts if necessary.
- Sharing evaluation findings throughout the evaluation process, the evaluation team will need to engage evaluation users to facilitate learning and support the use and uptake of evaluation findings. This can involve collective sense-making of the data and evidence, engagement and consultation with emerging findings, and/or collaboratively developing recommendations or considerations for future programming.

2.4.4 Timeline and Deliverables

An estimated timeline of key activities is provided in the table below with associated deliverables. IDRC will consider reasonable adjustments to this timeline. Applicants may suggest different activities and deliverables or a revised schedule to align with their proposed strategy.

TIMELINE	ACTIVITIES AND DELIVERABLES
July-August 2022	Contracting and commencement of services
September-October 2022	INCEPTION PHASE
	Workshop to refine evaluation design
October 2022	Deliverable: final evaluation design and workplan
November 2022 – May 2023	IMPLEMENTATION PHASE
	Data collection and analysis
	Deliverable: implementation progress report
	Consolidation and interpretation of findings
	Deliverable: presentation of preliminary findings
	Continued analysis and writing
February 2023	Deliverable: draft report and communication products
	Feedback and consultation on drafts
April 2023	Deliverable: final report and communications products
	Engagement with evaluation users and audiences
May 2023	Conclusion of services

2.4.5 Project Budget

The budget for this work is expected to not exceed CAD \$300,000 including all fees, taxes, travel (airfare (economy class) and per diems (IDRC's) if deemed necessary and appropriate) and expenses.

2.5 IDRC RESPONSIBILITES, SUPPORT, AND REPRESENTATIVES

IDRC will identify a **Project Authority** to whom the successful Proponent will report during the period of a resulting Contract. The Project Authority will be responsible for coordinating the overall delivery of service, providing as required direction and guidance to the Proponent, monitoring Proponent performance and accepting and approving Proponent deliverables on behalf of IDRC. The Project Authority will ensure that appropriate subject matter experts from within IDRC are available to the Proponent to discuss and provide content material, as well as facilitate cooperation with regional IDRC staff and other stakeholders, as required. IDRC will identify a **Contracting Authority**, who will oversee a resulting Contract throughout its lifecycle, in conjunction with the Project Authority and the Proponent, create amendments for any changes to a resulting Contract, and answer questions on terms and conditions.

2.6 LOCATION OF WORK AND TRAVEL

Due to the type of Services required, the successful Proponent will be able to work from its own location. IDRC will not provide onsite facilities for the Proponent, other than providing facilities for on-site meetings.

Travel is not expected to be required by the Proponent, however, could be considered if appropriate to the proposed evaluation design and supported by health and safety considerations and travel restrictions.

2.7 PERIOD OF A RESULTING CONTRACT

A resulting Contract is expected to commence in July-August 2022 and conclude by May 2023.

SECTION 3 – PROPOSAL EVALUATION

This section describes the process that IDRC will use to evaluate Proposals and select a Lead Proponent.

3.1 EVALUATION COMMUNICATION

During Proposal evaluations, IDRC reserves the right to contact or meet with any individual Proponent in order to obtain clarification of its submission or to gain insight into the quality and scope of relevant services. A Proponent will not be allowed to add, change, or delete any information during the process. IDRC is in no way obligated to meet with any or all Proponents for this purpose.

3.2 EVALUATION METHODOLOGY

IDRC will use the following methodology to evaluate Proposals:

3.2.1 Step 1 - Mandatory Requirements

Each Proposal will be examined to determine compliance (pass or fail) with all IDRC's **Mandatory Requirements** as set out in **Annex B**. Non-compliant Proposals will receive no further consideration.

3.2.2 Step 2 - Rated Requirements

Compliant Proposals will be evaluated and attributed points according to the degree to which they meet or exceed IDRC's **Rated Requirements** as set out in **Annex C.**

RFP Section	Rated Requirements	Weighting % A	*Points 0-10 B	Score A x B
Annex C				
"	Resources/Team section	45		
"	Methodology section	45		
	Total %	90		

*Points Table:

Points	Points Description	
0	Barely addresses any of the stated requirements and completely lacking in critical areas	
3	Adequately meets most of the stated requirements. May be lacking in some areas which are	
	not critical	
5	Meets most stated requirements	
7	Meets all stated requirements	
8	Meets all stated requirements and may exceed some	
10	Exceeds the stated requirements in superlative and beneficial ways	

3.2.3 Step 3 – Presentations/Interviews

Proponents may be asked to prepare a presentation, and or to provide additional information prior to the final selection. IDRC reserves the right to supply more information to those Proponents who are shortlisted.

3.2.4 Step 4 - Financials

Proponents' Financial Proposals will be scored. The Proponent submitting the lowest price will receive the maximum 10 points on the standard evaluation scale of 0-10. All other Proponents will receive a prorated score out of 10 based on the relative proportion of their price to the lowest price submitted.

RFP Section	Rated Requirements	Weighting A	Points 0-10 B	Score A x B
4.6	Total pricing, exclusive of taxes	10		
	Total %	10		

3.2.5. Step 4 - Final Score

Scores for the Proponents' proposals will be calculated, and IDRC may select the Lead Proposal achieving the highest total points ("Lead Proponent"), subject to IDRC's reserved rights.

3.3 PROPONENT FINANCIAL CAPACITY

IDRC reserves the right to conduct an assessment of the **Lead Proponent's** financial capacity. IDRC may request that the Lead Proponent provide proof of financial stability via bank references, financial statements, or other similar evidence. This is a pass/fail test. Pass means that Contract discussions begin. Fail means that the Lead Proponent may not enter into Contract discussions and is disqualified from further consideration. The Lead Proponent must provide this information upon 72 hours of IDRC's request; failure to comply may result in disqualification.

Note: In the case of a joint venture or consortium, each and all members of the joint venture or consortium must provide the information required for their legal form.

3.4 PROPONENT SELECTION

As noted in section **5.8**, acceptance of a proposal does not oblige IDRC to incorporate any or all of the accepted proposal into a contractual agreement, but rather demonstrates a willingness on the part of IDRC to enter into negotiations for the purpose of arriving at a satisfactory contractual arrangement with one or more parties.

Without changing the intent of this RFP or the Lead Proponent's proposal, IDRC will enter into discussions with the Lead Proponent for the purpose of finalizing the Contract.

In the event no satisfactory Contract can be negotiated between the Lead Proponent and IDRC, IDRC may terminate negotiations. In such event, if IDRC feels that the Proponent with the second highest score may meet the requirements, IDRC will continue the process with the secondary Proponent, and so on.

Announcement of the successful Proponent will be made to all Proponents following the signing of a Contract no later than 72 days following the award of a Contract. Upon request from an unsuccessful Proponent, IDRC will provide the reasons why that particular proposal was not selected.

SECTION 4 – PROPOSAL FORMAT

Proposal responses should be organized and submitted in accordance with the instructions in this section.

4.1 GENERAL

Proposals should be in 8 1/2" x 11" (letter) format, with each page numbered. Elaborate or unnecessary voluminous proposals are not desired. The font used should be easy to read and generally be no smaller than 11 points (smaller font can be used for short footnotes).

4.2 OFFICIAL LANGUAGES

Proposals may be submitted in English or French.

4.3 ORGANIZATION OF RESPONSES

Responses should be organized as follows, where the sections that follow provide more details:

see RFP Section for	File	Contents	
full details			
4.4	1.0	Cover Letter	
4.5, Annex B, Annex C	2.0	Mandatory Requirements Checklist and Rated Requirements Checklist	
4.6	3.0	Technical Proposal	
4.7	4.0	Financial Proposal	
5.9, Annex A	5.0	Objections with reasons regarding the proposed contract terms and conditions included	
		in this RFP	

4.4 COVER LETTER

The Proponent should provide as a separate file.

A one (1) page covering letter on the Proponent's letterhead should be submitted and should include the following:

- a. A reference to the RFP number and RFP title.
- **b.** The **primary contact person** with respect to this RFP: the individual's name, address, phone number and email address.
- c. A statement confirming the validity of the proposal (refer to section 5.4).
- **d.** A statement confirming the Proponent does not have a **conflict of interest** with this RFP, real or perceived (refer to section **5.7**).
- e. The letter **signed** by person(s) duly authorized to sign on behalf of the Proponent and bind the Proponent to statements made in response to the RFP.

4.5 MANDATORY AND RATED REQUIREMENTS CHECKLIST

The Proponent should provide as a separate file.

The Proponent **should** create and include a Checklist, using the following format*, of all **Mandatory Requirements** and all **Rated Requirements** listed in **Annex B** and in **Annex C**, that Indicates where in the Proponent's Proposal the response to each requirement can be found.

4.6 TECHNICAL PROPOSAL

The Proponent should provide as a separate file.

4.6.1 Table of Contents

The Proponent should include a table of contents that contains page numbers for easy reference by the evaluation committee.

4.6.2 Response to the Statement of Work

The Proponent **must** provide detailed information relative to:

a. Each requirement listed in the Statement of Work in Annex A;

b. Each Mandatory Requirement in Annex A; and

c. Each Rated Requirement in Annex A.

The Proponent must clearly outline the work that the Proponent proposes to undertake for the provision of these Services to IDRC.

4.7 FINANCIAL PROPOSAL

The Proponent should provide a *as a separate file*.

4.7.1 Financial Requirements

The Proponent **must** provide pricing for all of its proposed Services.

Financial Requirements

a. The Proponent is to state the assumptions underlying its financial proposal.

b. All prices are to be quoted in Canadian dollars (CAD) and be exclusive of the Goods and services Tax (GST) or Harmonized Sales Tax (HST). The GST or HST, whichever is applicable, shall be extra to the prices quoted by the Proponent and will be paid by IDRC.

If the Proponent will not be charging IDRC taxes, an explanation should be provided. See the **Notes** below for more details on taxes.

c. All prices must include a detailed breakdown following the response to section **2** (Statement of Work). Prices shall include all components normally included in providing the proposed services.

e.g.

All prices must include a detailed breakdown and include at a minimum the following:

i. all inclusive daily rate applicable to proposed personnel who will do the work;

ii. estimated total number of billable days to do the work;

d. The Proponent shall propose an invoicing schedule if other than providing one (1) invoice upon completion of all Services.

Important Note: IDRC's payment terms are NET 30 and IDRC will make no advance on fees.

e. Proponents who must travel to Ottawa for onsite work must indicate if there will be fees chargeable to IDRC.

Although it is anticipated that travel requirements will be minimal, if required, all travel costs will be in line with IDRC's Travel Policy guidelines.

4.7.2 Mathematical Errors

If there are errors in the mathematical extension of unit price items, the unit prices prevail, and the unit price extension is adjusted accordingly.

If there are errors in the addition of lump sum prices or unit price extensions, the total is corrected, and the correct amount reflected in the total price.

Any Proponent affected by mathematical errors shall be notified by IDRC and be given the corrected prices.

SECTION 5 – CONDITIONS

The purpose of this section is to inform the Proponent about IDRC's procedures and rules pertaining to the RFP process.

5.1 ENQUIRIES

All matters pertaining to this RFP are to be referred exclusively to the RFP Authority named on page 1.

No verbal enquiries or verbal requests for clarifications will be accepted.

Proponents should, as much as feasible, aggregate enquiries and requests for clarifications and shall submit them **in writing via email** to the **RFP Authority** by Wednesday, June 8, 2022, at 11:00 a.m. EDT in order to receive a response prior to the close date. When submitting, Proponent's *email subject line* should cite **"RFP # 22230002** - Knowledge sharing for a more sustainable and inclusive world: an evaluation of program support models for knowledge translation in IDRC-funded research".

The RFP Authority will provide **all answers to significant enquiries** received on buyandsell.gc.ca without revealing the sources of the enquiries.

In the event that it becomes necessary to revise any part of the RFP as a result of any enquiry or for any other reason, **an Amendment** to this RFP will be issued and posted on buyandsell.gc.ca

Important note: Proponents must download all RFP documents directly from the Buy and Sell website. IDRC will not distribute RFP documents that are posted on buyandsell.gc.ca.

5.2 SUBMISSION DEADLINE

IDRC will only accept proposals up the close date and time indicated on page 1.

Important note: Late proposals will not be accepted. No adjustments to proposals will be considered after the close date and time.

5.3 PROPOSAL SUBMISSION INSTRUCTIONS

Proposals should be submitted in accordance with the instructions in this section.

5.3.1 Method of Sending

The preferred method of proposal submission is electronic, via **email**, in **Microsoft Word** or in **PDF** format to the RFP Authority named on page 1. Proponents *email subject line* should cite **"RFP # 22230002** - Knowledge sharing for a more sustainable and inclusive world: an evaluation of program support models for knowledge translation in IDRC-funded research.

Important Note: Email messages with large attachments can be slowed down in servers between the Proponent's email and the RFP Authority's email inbox. It is the Proponent's responsibility to ensure that large emails are sent sufficiently in advance to be at IDRC by the close date and time. Proponents should use electronic receipt confirmation and or contact the RFP Authority to confirm receipt.

Important Note: The maximum size of an email that IDRC can receive is 10MB. If necessary, Proponents can send multiple emails.

5.3.2 Number of Files

The Proponent's electronic submission should consist of **five (5) files** (i.e., 5 separate documents) as noted in section **4.3**.

5.3.3 Changes to Submission

Changes to the submitted proposal can be made, if required, provided they are received as an Addendum (or an Amendment) to, or clarification of, previously submitted proposal, or as a complete new proposal to cancel and supersede the earlier proposal. The addendum, clarification, or new proposal should be submitted as per the delivery instructions outlined above, be clearly marked **"REVISION"**, and **must be received no later than the submission deadline.** In addition, the revised proposal should include a description of the degree to which the contents are in substitution for the earlier proposal.

5.3.4 Multiple Proposals

IDRC will accept only one (1) proposal per Proponent.

5.4 VALIDITY OF PROPOSAL

Proposals must remain open for acceptance for **ninety (90) days** after the close date.

5.5 PROPONENTS COSTS

All costs and expenses incurred by a Proponent in any way related to the Proponent's response to the RFP, including but not limited to any clarifications, interviews, presentations, subsequent proposals, review, selection or delays related thereto or occurring during the RFP process, are the sole responsibility of the Proponent and will not be chargeable in any way to IDRC.

5.6 GOVERNING LAWS

This RFP is issued pursuant to the laws of the province of Ontario and the laws of Canada.

5.7 CONFLICT OF INTEREST

In submitting a Proposal, the Proponent must avoid any real, apparent or potential conflict of interest and will declare to IDRC any such conflict of interest.

In the event that any real, apparent, or potential conflict of interest cannot be resolved to the satisfaction of IDRC, IDRC will have the right to immediately reject the Proponent from consideration and, if applicable, terminate any Contract entered into pursuant to this RFP.

5.8 RIGHTS OF IDRC

IDRC does not bind itself to accept any proposal submitted in response to this RFP, and may proceed as it, in its sole discretion, determines following receipt of proposals. IDRC reserves the right to accept any proposal(s) in whole or in part, or to discuss with any Proponents, different or additional terms to those envisioned in this RFP or in such a Proponent's proposal.

After selection of preferred proposal(s), if any, IDRC has the right to negotiate with the preferred Proponent(s) and, as a part of that process, to negotiate changes, amendments or modifications to the proposal(s) at the exclusion of other Proponents.

Without limiting the foregoing, IDRC reserves the right to:

a. seek clarification or verify any or all information provided by the Proponent with respect to this RFP, including, if applicable to this RFP, contacting the named reference contacts;

b. modify, amend or revise any provision of the RFP or issue any addenda at any time; any modifications, amendment, revision or addendum will, however, be issued in writing and provided to all Proponents;

c. reject or accept any or all proposals, in whole or in part, without prior negotiation;

d. reject any proposal based on real or potential conflict of interest;

e. if only one proposal is received, elect to accept or reject it;

f. in its sole discretion, cancel the RFP process at any time, without award, noting that the lowest or any proposal will not necessarily be accepted;

g. negotiate resulting Contract terms and conditions;

h. cancel and/or re-issue the RFP at any time, without any liability whatsoever to any Proponent;

i. award all or any part of the work to one or more Proponents based on quality, services, and price and any other selection criteria indicated herein; and

j. retain all proposals submitted in response to this RFP.

5.9 PROPOSED CONTRACT

Annex A has been provided as part of the RFP documents so that Proponents may review and become familiar with certain specific conditions that are expected to be adhered to in connection with the provision of Services. While some of the language may be negotiated between IDRC and the successful Proponent, IDRC's flexibility to amend its standard terms and conditions may be limited.

Important note: The Proponent should outline any objections with reasons to any terms and conditions contained in this RFP and include them in its proposal (reference section **4.3**). Failure to identify objections at the proposal stage may preclude Proponents from raising these objections in the course of any future negotiations.

ANNEX A – Proposed Contract

Below is the proposed sample Contract and Terms and Conditions (reference section 5.9).

Specific Terms and Conditions of the Contract

CONTRACT NO. _____

This Contract is between _____ ("Consultant") and Canada's International Development Research Centre, 150 Kent Street, PO Box 8500, Ottawa, ON, K1G 3H9 ("IDRC" or "the Centre").

The parties agree as follows:

1. TERMS OF REFERENCE AND SCHEDULE

1.1 Summary

1.2 Scope

1.3 Schedule

1.4 Contract Resources

The following individuals are the main contacts for this Contract: **1.4.1 IDRC** will be represented by:

1.4.2 The **Consultant** will be represented by:

It is understood that the Consultant will assign performance of all work under this Contract to ______. Written authorization from IDRC's **Project Authority** must be obtained in advance for any substitution of personnel. The Consultant must ensure that its employees, subcontractors and assignees alike are subject to the terms and conditions of this Contract, which shall take precedence over any other terms and conditions that may exist between the Consultant and those persons.

1.5 Service Location

1.6 Service Engagement Process

1.7 Change Management

Any changes to the Services will require written agreement from both parties. IDRC's **Contracting Authority** may issue Amendments to the Standing Offer to reflect such changes.

2. FEES

In consideration of these Services, IDRC will pay the Consultant ______.

3. TRAVEL AND TRAVEL EXPENSES

4. INVOICES

4.1 Invoice Schedule

The Consultant shall invoice IDRC according to the following schedule:

4.2 Invoice Submission Instructions

Invoices and any required backup documentation must be sent electronically to: invoices-factures@idrc.ca

Invoices must be set out as follows:

- IDRC's Contract number
- Invoice number
- Invoice Date
- Fees detailed description, daily rate and number of days or unit rate and number of units or fixed price
- Travel expenses, if applicable detailed description, quantity, and price (and include any required back up documents with invoice)
- Taxes Canadian GST (Goods and Services Tax) or HST (Harmonized Sales Tax), as applicable; Consultants not registered for Canadian GST purposes must itemize the taxes they paid and are charging back to IDRC
- Canadian GST/HST registration number, if applicable
- Currency

5. PAYMENTS

5.1 Payment Inquiries

Payment inquiries should be sent electronically to: <u>ap-cc@idrc.ca</u>

5.2 Payment Method

All payments related to this Contract will be made based on information provided by the Consultant in the **Supplier, Tax and Bank Information form**, which will form part of the Contract and should be supplied from time to time to IDRC for updates to the information.

5.3 Advance Payments

IDRC will make no advance on fees and travel expenses.

5.4 Conditions Precedent for Payment

The following sets out the conditions precedent that the Consultant must comply with to ensure payment for Services and Deliverables pursuant to this Contract:

- a) Completion and delivery of the information requested in the Supplier, Tax and Bank Information form.
- b) Satisfactory performance of Services and satisfactory completion of Deliverables.
- c) Proper completion of invoice(s) as set out in the Invoice section above.

IDRC will issue payment of fees, and travel expenses if applicable, according to IDRC's standard payment period of **thirty (30) calendar days**. The **payment period is measured** from the date IDRC receives the duly completed Supplier, Tax and Bank Information form, or the date IDRC receives an acceptable invoice, or the date the Services and Deliverables are performed and delivered in acceptable condition as required in the Contract, whichever is latest. If the content of the invoice or the requisite form is incomplete, if the Services have not been performed in accordance with this Contract, or the Deliverables are not accepted by IDRC, the Consultant will be notified, and the payment period will be deferred until all deficiencies have been rectified to IDRC's satisfaction.

IDRC will reimburse the Consultant for applicable commodity taxes, net of input tax credits that have claimed directly from Canada Revenue Agency or the Consultant's country commodity tax offices.

IDRC will not pay more than one (1) day of fees per 24-hour period. IDRC will not pay any fee nor any travel expenses incurred after the Termination Date of the Contract.

Following the Termination Date, and payment of the final invoices, all taxes due and owing in relation to the provision of Services pursuant to this Contract are deemed to have been paid by IDRC. The Consultant will be liable for any tax claims, debts, actions or demands in relation to the Services provided pursuant to this Contract (hereinafter referred to as "Tax Claims") and the Consultant shall indemnify and hold IDRC harmless against said Tax Claims.

6. SPECIAL CONTRACT CONDITIONS

7. CONTRACT DOCUMENTS

The Specific Terms and Conditions of the Contract, Attachment **A**- General Terms and Conditions of the Contract, Attachment **B**- Travel and Travel Expenses, and Attachment **C**- _____ constitute the entire Contract between the parties.

The Contract documents are complementary and what is called for in anyone shall be binding as if called for by all. The Contract documents shall be interpreted as a whole and the intent of the whole rather than the interpretation of any particular part shall govern. In the event of a conflict between them, the Contract documents shall have precedence among themselves in the order as listed above.

8. CONTRACT ACCEPTANCE AND SIGNATURES

By signing this Contract, each party accepts the contents of the Contract.

This Contract will become effective when all the parties have signed it. The date this Contract is signed by the last party to sign (as indicated by the date associated with the party's signature) will be deemed the date of this Contract.

CONSULTANT	IDRC	
By: Signed	By: Signed	
Printed Name	Printed Name	
Title	Title	
Date	Date	

Attach:

- Attachment ${\bf A}$ General Terms and Conditions of the Contract
- Attachment **B** Travel and Travel Expenses

- Attachment **C** – _____

ATTACHMENT A - General Terms and Conditions of the Contract

A1. DEFINITIONS

For the purposes of this Contract:

"Commencement Date" shall mean the date on which the Services are to commence.

"Confidential Information" shall mean any and all technical and non-technical information including patent, copyright, trade secret, and proprietary information, techniques, sketches, drawings, models, inventions, know-how, processes,

apparatus, equipment, algorithms, software programs, software source documents, source codes, and formulae related to the current, future, and proposed products and services of IDRC, and includes, without limitation, IDRC's information concerning research, experimental work, development, design details and specifications, engineering, financial information, procurement requirements, purchasing, manufacturing, and marketing plans and information.

"Consultant" shall mean either the individual, institution, corporation or partnership retained pursuant to this Contract, and its employees, directors, officers, partners, subcontractors and agents, as applicable, and any other representative for whom the Consultant is responsible at law.

"Contract" shall mean the **Specific Terms and Conditions of the Contract**, including any and all **attachments** incorporated therein by reference. In the event of a conflict between the Specific Terms and Conditions versus the attachments, the Specific Terms and Conditions shall prevail.

"Day" means seven and a half hours (7.5) hours, unless otherwise specified in the Contract, and exclusive of meal breaks, with no provision for annual leave, statutory holidays and sick leave.

"Deliverables" means the items to be written, developed or prepared by the Consultant pursuant to this Contract, including, without limitation, all works of authorship, reports, recordings, information, documents, materials, or software, whether in hard copy or electronic form.

"Derivatives" shall mean: 1. any translation, abridgement, revision, or other form in which an existing work may be recast, transformed, or adapted; 2. for patentable or patented material, any improvement thereon; and, 3. for material which is protected by trade secret, any new material derived from such existing trade secret material, including new material which may be protected by copyright, patent, and/or trade secret.

"IDRC" or "the Centre" means the International Development Research Centre.

"Services" mean the services to be provided by the Consultant in accordance with the Contract, including the Deliverables as set out in the Contract.

"Termination Date" shall mean the earlier of (a) the date on which all Services and Deliverables have been performed and delivered; (b) the end date as specified in the Contract; and (c) the date on which the Contract terminates by operation of the Termination provisions contained in this Contract.

A2. TIME OF ESSENCE

Time shall be of the essence of every provision of this Contract.

A3. ENTIRE AGREEMENT

This Contract supersedes all previous Contracts and correspondence, oral or written, between IDRC and the Consultant, pertaining to the subject matter of this Contract, and represents the whole and entire understanding between the parties. No modification, variation or amendment of it shall be binding upon the parties unless it is in writing and signed by both parties.

A4. NON-EXCLUSIVITY

This Contract shall not grant the Consultant exclusivity of supply. IDRC may perform services or develop items similar or identical to the Services or Deliverables, or obtain them from any third party.

A5. WARRANTY

The Consultant covenants that it will provide its Services pursuant to this Contract in a diligent and workmanlike manner, with regard to the best interests of IDRC, and warrants that its personnel possess the skill and experience necessary to the satisfactory performance of the Services.

A6. TAXES

IDRC is subject to applicable commodity and other tax legislation and regulations in Canada and is generally not exempt from paying HST/GST on goods and services it procures, unless otherwise specified in the Contract. Additionally, IDRC is subject to applicable tax legislation and regulations in force in the countries where its regional offices are located.

IDRC will **withhold** and remit to the Canada Revenue Agency (CRA), **15% of fees and non-exempt travel expenses of non-Canadian resident** Consultants performing work in Canada unless the Consultant provides to IDRC a Contractspecific waiver from the CRA. Such funds can be reclaimed by the Consultant from the CRA or from their own governments, as the case may be. Non-Canadian resident Consultants that are travelling to Canada to perform work can contact the CRA to obtain additional information about the current regulations and waivers. The main CRA website can be found at <u>http://www.cra-arc.gc.ca</u>.

A7. INVOICES

Invoice requirements are noted in the Invoices section of the Specific Terms and Conditions of the Contract.

A8. PAYMENTS

Conditions precedent for payment are noted in the **Payments section** of the **Specific Terms and Conditions of the Contract.**

A9. TERMINATION

Termination for Cause: In addition to or in lieu of any other remedies that IDRC has in law or in equity, IDRC may terminate this Contract immediately without notice in the event:

- a) The Consultant breaches any material term of this Contract, and fails to remedy such breach within thirty (30) calendar days of receiving notice to do so by IDRC.
- b) IDRC, in its sole discretion, determines that the Consultant made a misrepresentation during the process of selection.
- c) The Consultant:
 - i. ceases to carry on business,

ii. commits an act of bankruptcy within the meaning of the Bankruptcy and Insolvency Act (*Bankruptcy and Insolvency Act, R.S., 1985, c. B-3*) or is deemed insolvent within the meaning of the Winding-up and Restructuring Act, *R.S., 1985, c. W-11*) or makes an assignment, against whom a receiving order has been made under the applicable bankruptcy legislation or in respect of whom a receiver, monitor, receiver-manager or the like is appointed, or

iii. becomes insolvent or makes an application to a court for relief under the Companies' Creditors Arrangement Act, the Bankruptcy and Insolvency Act or the Winding Up and Restructuring Act (*Companies' Creditors Arrangement Act, R.S., c. C-25*) or comparable local legislation.

Termination without Cause: IDRC may at any time by notice in writing suspend the work of the Consultant or any part thereof. This Contract may be terminated in its entirety or in part by IDRC upon written notice. On such termination or suspension, the Consultant shall have no claim for damages, compensation, or loss of profit against IDRC except payment for Services performed and Deliverables submitted up to the date of notice of such suspension or termination, or completed thereafter in accordance with the notice.

A10. INSURANCE

The Consultant is responsible for taking out at its own expense any insurance deemed necessary while executing this Contract.

If the Consultant will be working on-site at IDRC, the Consultant shall maintain during the term of this Contract, Commercial General Liability insurance in the amount of not less than CAD 5,000,000.00 inclusive per occurrence, with IDRC named as "additional insured", unless otherwise specified in the Contract.

Upon the request of IDRC, the Consultant shall provide the insurer's certificate.

A11. USE OF IDRC PROPERTY

Access to Information Systems and Electronic Communication Networks: During the course of this Contract, the Consultant may be provided with access to IDRC information systems and electronic communication networks. The Consultant, on behalf of its/his/her employees, subcontractors and representatives, agrees to abide by IDRC policies concerning use of such information systems and networks. IDRC will provide the Consultant with any such policies upon commencement of Services pursuant to this Contract, or as such policies are put into effect, and the Consultant will make such policies known to its personnel, and will take such steps as are necessary to ensure compliance with such policies.

Access to IDRC Premises: The parties agree that reasonable access to IDRC's premises by Consultant's authorized personnel and which is necessary for the performance of the Services hereunder, in accordance with the terms of this Contract, shall be permitted during normal business hours of IDRC. The Consultant agrees to observe all IDRC security requirements and measures in effect at IDRC's premises to which access is granted by this Contract.

A12. SUB-CONTRACTORS, SUCCESSORS AND ASSIGNEES

The Consultant is prohibited from entering into any sub-contract, designating any successor or assigning any rights under this Contract without the express written consent of IDRC.

A13. RELATIONSHIP WITH IDRC

Nothing in this Contract shall be deemed in any way or for any purpose to constitute the parties hereto partners in the conduct of any business or otherwise. The Consultant shall have no authority to assume or create any obligation whatsoever, expressed or implied, in the name of IDRC, or to bind IDRC in any manner whatsoever.

The Consultant acknowledges and agrees that, in carrying out this Contract, the Consultant is acting as an independent contractor and not as an employee of IDRC. The Consultant shall be responsible for all matters related to it or its employees including but not limited to deducting or remitting income tax, Canada Pension Plan contributions, Employer Insurance contributions or any other similar deductions required to be made by law for employees. The Consultant agrees to indemnify IDRC in respect of any such remittances which may be subsequently required by the relevant authorities, together with any related interest or penalties which IDRC may be required to pay.

A14. CONFIDENTIALITY OF INFORMATION

Non-Disclosure and Non-Use of Confidential Information: The Consultant agrees that it will not, without authority, make use of, disseminate or in any way disclose any Confidential Information to any person, firm or business.

The Consultant shall take all reasonable precautions at all times (and in any event, efforts that are no less than those used to protect its own confidential information) to protect Confidential Information from disclosure, unauthorized use, dissemination or publication, except as expressly authorized by this Contract.

The Consultant agrees that it, he, or she shall disclose Confidential Information only to those of its, his, or her employees or subcontractors who need to know such information and certifies that such employees or subcontractors have previously agreed, either as a condition to employment or service or in order to obtain the Confidential Information, to be bound by terms and conditions substantially similar to those of this Contract.

The Consultant will immediately give notice to IDRC of any unauthorized use or disclosure of the Confidential Information. The Consultant agrees to indemnify IDRC for all damages, costs, claims, actions and expenses (including court costs and reasonable legal fees) incurred by IDRC as a result of the Consultant's failure to comply with its obligations under this section. The Consultant further agrees to defend and participate in the defence of any claim or suit alleging that IDRC has a liability with regard to any unauthorized disclosure, provision or making available of any Confidential Information the Consultant may have acquired from a third party.

Exclusions from Nondisclosure and Non-use Obligations: The Consultant's obligations under the preceding subsection with respect to any portion of the Confidential Information shall terminate when the Consultant can document that:

- a) it was in the public domain at or subsequent to the time it was communicated to the Consultant by IDRC through no fault of the Consultant;
- b) it was rightfully in the Consultant's possession free of any obligation of confidence at or subsequent to the time it was communicated to Consultant by IDRC; or
- c) it was developed by the Consultant, its employees or agents independently of and without reference to any information communicated to the Consultant by IDRC.

A disclosure of Confidential Information (1) in response to a valid order by a court or other governmental body, (2) otherwise required by law, or (3) necessary to establish the rights of either party under this Contract, shall not be considered to be a breach of this Contract or a waiver of confidentiality for other purposes; provided, however, that the Consultant shall provide prompt written notice thereof to enable IDRC to seek a protective order or otherwise prevent such disclosure.

Ownership of Confidential Information and Other Materials: All Confidential Information and any Derivatives thereof, whether created by IDRC or the Consultant, remain the property of IDRC and no license or other rights to Confidential Information is granted or hereby implied.

The Consultant shall, on request, promptly return to IDRC all of its proprietary materials together with any copies thereof.

This section shall survive the termination of this Contract.

A15. ASSIGNMENT OF COPYRIGHT AND WAIVER OF MORAL RIGHTS

In consideration of the fees paid, the Consultant, its employees, subcontractors, successors and assignees expressly agree to assign to IDRC any copyright arising from the Deliverables. The Consultant hereby agrees to waive in favour of IDRC any moral rights in the Deliverables. The Consultant shall secure any additional waivers of moral rights in the works in favour of IDRC, from personnel and subcontractors, as appropriate.

Furthermore, the Consultant may not use, reproduce or otherwise disseminate or authorize others to use, reproduce or disseminate such Deliverables without the prior written consent of IDRC.

A16. PATENT, TRADE MARK, TRADE SECRET AND COPYRIGHT INFRINGEMENT

The Consultant covenants that no Services or Deliverables to be provided to IDRC under this Contract will infringe upon or violate the rights of any third parties, including such parties' intellectual property rights. Without limiting the generality of the foregoing, the Consultant represents and warrants that no Services or Deliverables provided pursuant to this Contract will infringe any existing patent, trade mark, trade secret or copyright registered or recognized in Canada or elsewhere, with respect to or in connection with the intended use of the Services or Deliverables by IDRC.

The Consultant agrees to indemnify and hold IDRC harmless from and against any and all damages, costs, and expenses (including court costs and reasonable legal fees) incurred by IDRC as a result of the infringement or alleged infringement of any third party intellectual property rights, and further agrees to defend and participate in the defence of any claim or suit alleging that IDRC has a liability in this regard.

This section will survive termination of the Contract.

A17. CONFLICT OF INTEREST

The Consultant must avoid participating in activities or being in situations that place it, him, or her, in a real, potential or apparent conflict of interest that has the potential of influencing the Services and Deliverables being contemplated by this Contract.

The Consultant must not accept, directly or indirectly, for themselves or on behalf of any person or organization with whom they are in a close social, family or economic relationship, any gift, hospitality, or other benefit from any person, group, or organization having dealings with IDRC where such gift, hospitality, or other benefit could reasonably foreseeably influence the Consultant in the exercise of its, his or her official duties and responsibilities pursuant to this Contract.

A18. COMPLIANCE WITH LAWS

In performing services under this Contract, the Consultant shall be responsible for complying with all legislation of the country (countries) in which it, he, or she must work (including but not limited to laws pertaining to immigration, taxation, customs, employment and foreign exchange control).

It is the individual's responsibility to comply with the travel visa regulations of any country visited or in transit.

The overhead (included in fees) and allowances paid under this Contract include provision for complying with national legislation of the countries the Consultant may visit (including Canada). IDRC will not entertain any claim for work visas, work permits, etc., or any other costs relating to compliance with the national legislation of any country in the world.

A19. GOVERNING LAW

This Contract shall be governed and construed in accordance with the laws of the Province of Ontario, Canada. Where a dispute cannot be resolved by mutual agreement, the parties agree that any legal action or claim must be brought before the courts of the Province of Ontario, Canada, which will have exclusive jurisdiction over all such actions and claims.

A20. SEVERABILITY

The provisions of this Contract are severable, and the invalidity or ineffectiveness of any part shall not affect or impair the validity and effectiveness of remaining parts or provisions of this Contract.

A21. WAIVER

Failure by a party to enforce any right or to exercise any election provided for in this Contract shall not be considered a waiver of such right or election. The exercise of any right or election of this Contract shall not preclude or prejudice a party from exercising that or any other right or election in future.

A22. FORCE MAJEURE

Neither party shall be in default by reason of its delay or failure to perform its obligations by reason of strikes, lockout or other labour disputes (whether or not involving the party's employees), floods, riots, fires, acts of war or terrorism, explosions, travel advisories or any other cause beyond the party's reasonable control. Each party will use its best efforts to anticipate such delays and failures, and to devise means to eliminate or minimize them.

A23. NOTICES

Any notices, requests, or demands or other communication relating to this Contract shall be in writing and may be given by: 1. hand delivery, 2. commercial courier, 3. facsimile, 4. registered mail, postage prepaid, or, 5. electronic mail.

Any notice so sent shall be deemed received as follows: 1. if hand delivered, on delivery, 2. if by commercial courier, on delivery, 3. if by registered mail, three (3) business days after so mailing, or, 4. if by facsimile or electronic e-mail, on the date sent. The initial address and facsimile number for notice are set out in this Contract and may be changed by notice hereunder.

A24. REVIEW AND AUDIT

The Consultant agrees, if IDRC so requests at any time up to two (2) years following the Termination Date to:

- a) submit a complete financial accounting of expenses, supported by original (or certified copies of) invoices, timesheets or other documents verifying the transactions (excluding any receipts which have been submitted at the time of invoicing as deemed necessary according to the terms of the Contract);
- b) give officers or representatives of IDRC reasonable access to all financial records relating to the Services and Deliverables to permit IDRC to audit the use of its funds. This shall include books of account, banking records and, in the case of individuals, credit card statements.

This section will survive termination of the Contract.

A25. LANGUAGE

The parties have requested that this Contract and all notices or other communications relating thereto be drawn up in English. Les parties ont exigé que ce contrat ainsi que tous les avis et toutes autres communications qui lui sont relatifs soient rédigés en Anglais.

ATTACHMENT B – Travel and Travel Expenses

B1.GENERAL

B1.1 Travel Expenses

IDRC agrees to pay the **travel expenses** detailed in this **Attachment** incurred by the Consultant only when the travel expenses are *directly* related to the purposes for which the Consultant is engaged.

B1.2 Travel Approval

All travel requirements must be pre-approved in writing with IDRC's **Project Authority**.

B1.3 Arrangements for visas, passports, immunization, and prophylaxis medication are the responsibility of the Consultant. **Costs** associated with these items are also the responsibility of the Consultant, *except for 'visitor type' visas*, which are included under the **mobilization allowance** provided to Consultants.

B1.4 Travel Insurance, Personal Safety and Health

The Consultant retained by IDRC is responsible for the **cost of any insurance** he/she may wish to have in connection with travel undertaken in fulfilment of his/her commitments to this Contract. This applies to all types of insurance including, but not limited to, insurance in respect of death, bodily injury, permanent disability, medical, hospitalization, and evacuation

IDRC's designated travel agency will not advise the Consultant of the availability of **insurances** unless specifically requested by the Consultant at the time of booking travel. Any insurance acquired by the Consultant from IDRC's designated travel agency shall be at the expense of the Consultant.

Upon the request of IDRC, the Consultant shall provide IDRC with an insurer's certificate.

The Consultant has the exclusive responsibility for maintaining **personal safety and good health** during the period of this Contract. IDRC strongly suggests that the Consultant consult the diplomatic and consular authorities of the country of their nationality with a view to heed the travel recommendations applicable in the countries to be visited under this Contract. It is the responsibility of the Consultant to seek information and advice from any other reliable sources.

Should travel not be advised by the authorities, the Consultant must immediately upon making that determination advise the IDRC Representatives who will, at IDRC's discretion, either terminate the Contract, or with the Consultant's agreement, defer performance until the restrictions on travel are removed, or propose an alternative work plan for the Consultant's agreement.

IDRC also strongly suggests that Consultants seek guidance from qualified health personnel concerning potential health risks in the areas to be visited. In preparing for a trip to a developing country, Consultants should receive all recommended immunizations and take malaria prophylaxis when travelling to an area where malaria is endemic. IDRC especially recommends that:

• A Travel Medicine Clinic be consulted if possible; and

• Health and accident insurance, including coverage for emergency evacuation, be obtained.

Traveller's health information is available in the public domain, including from sites such as http://www.tripprep.com/ or those maintained by the World Health Organization, Health Canada and the United States Centers for Disease Control and Prevention.

B1.5 Air/Rail Travel Booking Process

The Consultant must travel **economy class** by the most direct and economical routing. The Consultant is free to reroute or upgrade, where possible, at his or her own expense and settle any additional cost directly with the airline/rail line after the ticket has been purchased.

B1.6 Hotel Booking Process

IDRC's designated travel agency can arrange and book hotels for the Consultant, noting that the Consultant pays the hotels directly (reference **section B2.2**).

B1.7 Travel Time

The **Consultant** *will not charge fees* for *travel time* to and from any work site, for any purpose. Cost of such time will be the sole responsibility of the Consultant.

B2.TRANSPORTATION AND LIVING ALLOWANCE EXPENSES

IDRC agrees to cover the following transportation and living expenses provided in the tables below, to a maximum of ______ (where this amount does not include travel prepaid by IDRC, which is thus over and above this amount).

ANNEX B – Mandatory Requirements Checklist

INSTRUCTIONS:

As stated in **Section 3.2.1 Mandatory Requirements**, to qualify as an eligible Proponent, you must meet all the following requirements.

PART 1: General Mandatory Requirements of this RFP

These general Mandatory Requirements will be confirmed by IDRC:

#	Mandatory Requirements	
Mi.	Met submission close date and time	
Mii.	Included all required files	

PART 2: Statement of Work Mandatory Requirements

As stated in in **Section 4.6 Response to the Statement of Work,** the Proponent **must provide detailed information relative to each mandatory requirement**. Indicate in the table, where in the Proponent's Proposal the response to the mandatory requirement can be found:

Example:

#	Mandatory Requirements	Compliant (yes or no)	Response
	RESOURCES		
M1.	For example-Lead Resource must be bilingual.	yes	See page 3, heading "xxxxx", paragraph 3 and 4.

Mandatory Requirements in Response to the Statement of Work:

#	Mandatory Requirements	Compliant (yes or no)	Response
	RESOURCES/TEAM		
M1.	Cover letter – see Section 4.4 In the cover letter, the Proponent shall outline any potential conflict of interest (real or perceived) which may compromise the quality and/or credibility of the evaluation along with proposed mitigation strategies for managing the risk presented by the conflict of interest. Criteria that can present a conflict of interest includes, but is not limited to, evaluation team members that: 1) have been involved in the design, implementation, or oversight of the activities within the scope of programming being evaluated; 2) have an expectation of applying for funding from IDRC over the course of the evaluation; and 3) have a personal or professional stake in what the evaluation uncovers.		

M2.	All Proposed Resources – Outline The Proponent shall outline <i>all proposed resources</i> (i.e., team members) to be used in completing the project and include the roles, structure, and reporting or sub-contracting relationships within the team.			
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ANNEX C – Rated Requirements Checklist INSTRUCTIONS:

As stated in **Section 3.2.2 Rated Requirements**, the following requirements will be evaluated according to the degree to which they meet or exceed IDRC's requirements.

As stated in **Section 4.6 Response to the Statement of Work**, the Proponent **must provide detailed information relative to each Rated Requirement.** Indicate in the table, where in the Proponent's Proposal the response to the Rated Requirement can be found:

Example:

#	Rated Requirements	Response
	RESOURCES	
R1.	For example: Demonstrate the qualifications of the Lead Resource.	See page 18, Annex B, section 1.1

RATED REQUIREMENTS:

Rated Requirements in Response to the Statement of Work:

#	Rated Requirements	Weight	Response
	RESOURCES/TEAM	45	
R1.	 All Proposed Resources Experience – Demonstrate Experience The team should include: senior levels of experience managing and implementing evaluations, including complex multi-program evaluations that cover different regions and interventions expert(s) on research communications and knowledge translation knowledge of research for development experience in the geographic contexts of IDRC programming; a diverse team with members from or based in those contexts would be an asset language capacity – teams should have at least one member with language capabilities in English, French, and Spanish skills in collecting and compiling large volumes of data, analysis, and conclusions experience in facilitation and engagement for learning skills and mechanisms for coordination to ensure a timely and high-quality evaluation The Proponent's response should demonstrate the quality of its proposed resources by providing the following: a description of the extent to which the proposed team members collectively meet the above list of experience, expertise, and skills. 	35	

	 b) a one to maximum two-page up-to-date bio of each proposed 		
	resource that includes relevant work experience, education,		
	and all relative professional designations and certifications.		
R2.	Similar Services	5	
	The Proponent should provide up to five (5) examples of similar		
	evaluations conducted in the past by members of the evaluation team		
	(this does not need to cover all proposed members). Specify which		
	members were involved in each evaluation and what their roles were		
	and provide links to the evaluation reports if they are publicly		
	available.		
R3.	References	5	
	The Proponent's response should demonstrate the previous		
	experience of its team, by providing two (2) client references for		
	whom evaluations have been done, specifying which team members		
	conducted these evaluations. This shall include: company name, client		
	contact name, contact title, contact email address, and services		
	provided.		
	METHODOLOGY	45	
R4.	Understanding of SOW	15	
	The Proponent should demonstrate that it understands the objectives		
	and requirements in Section 2 – Statement of Work.		
R5.	Approach	30	
	The Proponent should describe its approach to successfully answer the		
	evaluation questions and deliver the requirements detailed in the		
	Statement of Work.		
	The Proponent should provide an initial proposal for an evaluation		
	methodology, including:		
	 methods and data sources and how they will be used to 		
	answer the evaluation questions		
	 analytical framework(s) and process for data analysis 		
	 a draft workplan with project schedule detailing milestones 		
	a draft workplan with project schedule detailing milestones		