



Return Bids to:

Natural Resources Canada
Bid Receiving

See herein for bid submission instructions.

Request for Proposal (RFP)

Proposal To: Natural Resources Canada
We hereby offer to sell to His Majesty the King in right of Canada, in accordance with the terms and conditions set out herein, referred to herein or attached hereto, the goods, services, and construction listed herein and on any attached sheets at the price(s) set out therefor.

Comments

Issuing Office

Natural Resources Canada
Finance and Procurement Management Branch
1055 du P.E.P.S., PO BOX 10380
Quebec, QC G1V 4C7

Title: Study on Global and Canadian Investment Trends in Critical Mineral Supply Chains.	
Solicitation No. NRCAN-5000072188	Date June 16, 2023
Requisition Reference No. 175255	
Solicitation Closes at 2 p.m. (Eastern Daylight Savings Time (EDT)) on September 6, 2023	
Address Enquiries to: Marie-Josée Michaud Marie-josée.michaud@nrcan-rncan.gc.ca	
Telephone No.: 418-563-6916	
Destination – of Goods and Services: Natural Resources Canada 580 Booth Street Ottawa, ON K1A 0E4	
Security: THERE ARE NO SECURITY REQUIREMENTS ASSOCIATED WITH THIS REQUIREMENT.	
Vendor/Firm Name and Address Telephone No.: Email:	
Name and Title of person authorized to sign on behalf of Vendor/Firm (type or print) <hr/>	
Signature	Date



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The Articles contained in this document are mandatory in their entirety, unless otherwise indicated. Acceptance of these Articles, in their entirety, as they appear in this document, is a Mandatory requirement of this RFP.

Suppliers submitting a proposal containing statements implying that their proposal is conditional on modification of these clauses or containing terms and conditions that purport to supersede these clauses or derogate from them will be considered non-responsive.

Bidders with concerns regarding the provisions of the Bid Solicitation document (including the Resulting Contract Clauses) should raise such concerns in accordance with the Enquiries provision of this RFP.

By signing its bid, the bidder confirms that they have read the entire bid solicitation including the documents incorporated by reference into the bid solicitation and certifies that:

1. The Bidder considers itself and its proposed resources able to meet all the mandatory requirements described in the bid solicitation;
2. This bid is valid for the period requested in the bid solicitation;
3. All the information provided in the bid is complete, true and accurate; and
4. If the Bidder is awarded a contract, it will accept all the terms and conditions set out in the resulting contract clauses included in the bid solicitation.



PART 1 - GENERAL INFORMATION

1.1 Introduction

The bid solicitation is divided into seven parts plus attachments and annexes, as follows:

- Part 1 General Information: provides a general description of the requirement;
- Part 2 Bidder Instructions: provides the instructions, clauses and conditions applicable to the bid solicitation;
- Part 3 Bid Preparation Instructions: provides Bidders with instructions on how to prepare their bid;
- Part 4 Evaluation Procedures and Basis of Selection: indicates how the evaluation will be conducted, the evaluation criteria that must be addressed in the bid, and the basis of selection;
- Part 5 Certifications and Additional Information: includes the certifications and additional information to be provided;
- Part 6 Security, Financial and Other Requirements: includes specific requirements that must be addressed by Bidders; and
- Part 7 Resulting Contract Clauses: includes the clauses and conditions that will apply to any resulting contract.

The Annexes include the Statement of Work, the Basis of Payment, and any other annexes.

The Appendixes include the Evaluation Criteria and the Financial Proposal Form.

1.2 Summary

By means of the RFP, Natural Resources Canada (NRCan) is seeking proposals from bidders for:

1.2.1 Undertaking a comprehensive study to analyze:

- The current and future critical mineral investment and financing trends globally and within Canada across the value chain (including details on exploration, mining, processing, materials development, and recycling) for critical minerals outlined on [Canada's Critical Mineral List](#) (see *Supplementary Information* section) including: lithium, graphite, nickel, cobalt, copper, and rare-earth elements, vanadium, gallium, titanium, scandium, magnesium, indium, manganese, tellurium, zinc, niobium and germanium:.
- The role of junior exploration mining companies and senior companies as it relates to investment and financing for critical mineral resource development in Canada and abroad.
- Identify factors within Canada that may be limiting investment in upstream and midstream critical mineral projects and make policy recommendations on how to address these factors when possible. Assess if and why institutional investors have shied away from investing in Canadian critical mineral projects.
- Understand new financing investment models that are emerging in key markets (e.g., US, Australia, EU, UK, Japan, Korea) and evaluate their adoption and potential use in Canada for critical minerals development. This includes, but is not limited to, public-private investment mechanisms and taxation.



- Understand the opportunities, competitive advantages, challenges and barriers present to increase investment and access to capital for Canada's successful development of its critical minerals industry (exploration, mining, processing, materials development, and recycling).
 - Provide and assess policy recommendations in order to address the factors outlined above.
- 1.2.2 Along with a quantitative analysis and qualitative assessment, the primary deliverable is a comprehensive written report (at least 50 pages in length) and presentation. The written report will be a public-facing document with any sensitive or proprietary information included in annexes, as needed (annexes will not be shared with external stakeholders to the Government of Canada).
- 1.2.3 This bid solicitation allows bidders to use the CPC Connect service provided by Canada Post Corporation to transmit their bid electronically. Bidders must refer to Part 2 entitled Bidder Instructions, and Part 3 entitled Bid Preparation Instructions, of the bid solicitation, for further information."

1.3 Debriefings

Bidders may request a debriefing on the results of the bid solicitation process. Bidders should make the request to the Contracting Authority within fifteen (15) working days from receipt of the results of the bid solicitation process. The debriefing will be done in writing, by email.



PART 2 - BIDDER INSTRUCTIONS

2.1 Standard Instructions, Clauses and Conditions

All instructions, clauses and conditions identified in the bid solicitation by number, date and title are set out in the [Standard Acquisition Clauses and Conditions Manual](https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual) (https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual) issued by Public Works and Government Services Canada.

Bidders who submit a bid agree to be bound by the instructions, clauses and conditions of the bid solicitation and accept the clauses and conditions of the resulting contract.

The [2003](#) (2023-06-08) Standard Instructions - Goods or Services - Competitive Requirements, are incorporated by reference into and form part of the bid solicitation.

- **In the complete text content (except Section 1 and 3)**
Delete: "Public Works and Government Services Canada" and "PWGSC"
Insert: "Natural Resources Canada." and "NRCan"
- **At 02 Procurement Business Number:**
Delete: "Suppliers are required to"
Insert: "It is suggested that suppliers"
- **At 08 Transmission by facsimile or by Canada Post Corporation's (CPC) Connect service, article 1:**
Delete: in its entirety
- **At 08 Transmission by facsimile or by Canada Post Corporation's (CPC) Connect service, article 2a:**
Delete in its entirety.
Insert: The only acceptable email address to use with CPC Connect for responses to bid solicitation issued by NRCan is: procurement-provisionnement@NRCan-RNCan.gc.ca
- **At 08, Transmission by facsimile or by Canada Post Corporation's (CPC) Connect service, article 2b:**
Delete: "six business days"
Insert: "five business days"
- **At 20, Further information, article 2b:**
Delete: in its entirety

Subsection 5.4 of [2003](#), Standard Instructions - Goods or Services - Competitive Requirements, is amended as follows:

Delete: 60 days
Insert: 120 days

2.2 Submission of Bids

Bidders must submit all proposals using the Canada Post Canada (CPC) Connect service. Given the current constraints on NRCan's networks, the electronic mail system has a limit of 1GB per single message received and a limit of 20GB per conversation.

Bids must be submitted no later than the date and time indicated on page 1 of the bid solicitation.

Only bids submitted using CPC Connect service will be accepted.



At least five (5) business days before the bid solicitation closing date, it is necessary for the Bidder to send an email requesting to open CPC Connect conversation to the following address:

procurement-appvisionnement@NRCan-RNCan.gc.ca

Note 1: Bids will not be accepted if e-mailed directly to this address. This e-mail address is to be used to open CPC Connect conversation, as detailed in the Standard Instructions [2003 \(article 08, paragraph 2\)](#), or to send bids through CPC Connect message if the bidder is using its own licensing agreement for CPC Connect.

Note 2: Send as early as possible in order to ensure a response, Requests to open a CPC Connect conversation received after that time may not be answered.

IMPORTANT: It is requested that you write the bid solicitation number in "Subject" of the email:

[**NRCan-5000072188 - Study on Critical Mineral Supply Chains**](#)

NRCan will not assume responsibility for proposals directed to any other location.

The onus is on the Bidder to ensure that the bid is submitted correctly using CPC Connect service. Not complying with the instructions may result in NRCan's inability to ascertain reception date and/or to consider the bid prior to contract award. Therefore, NRCan reserves the right to reject any proposal not complying with these instructions.

Due to the nature of the bid solicitation, bids transmitted by email, mail or facsimile to NRCan will not be accepted.

2.3 Former Public Servant

Contracts awarded to former public servants (FPS) in receipt of a pension or of a lump sum payment must bear the closest public scrutiny, and reflect fairness in the spending of public funds. In order to comply with Treasury Board policies and directives on contracts awarded to FPSs, bidders must provide the information required below before contract award. If the answer to the questions and, as applicable the information required have not been received by the time the evaluation of bids is completed, Canada will inform the Bidder of a time frame within which to provide the information. Failure to comply with Canada's request and meet the requirement within the prescribed time frame will render the bid non-responsive.

Definitions

For the purposes of this clause, "former public servant" is any former member of a department as defined in the [Financial Administration Act](#), R.S., 1985, c. F-11, a former member of the Canadian Armed Forces or a former member of the Royal Canadian Mounted Police. A former public servant may be:

- a) an individual;
- b) an individual who has incorporated;
- c) a partnership made of former public servants; or
- d) a sole proprietorship or entity where the affected individual has a controlling or major interest in the entity.

"lump sum payment period" means the period measured in weeks of salary, for which payment has been made to facilitate the transition to retirement or to other employment as a result of the implementation of various programs to reduce the size of the Public Service. The lump sum payment period does not include the period of severance pay, which is measured in a like manner.



"pension" means a pension or annual allowance paid under the [Public Service Superannuation Act](#) (PSSA), R.S., 1985, c. P-36, and any increases paid pursuant to the [Supplementary Retirement Benefits Act](#), R.S., 1985, c. S-24 as it affects the PSSA. It does not include pensions payable pursuant to the [Canadian Forces Superannuation Act](#), R.S., 1985, c. C-17, the [Defence Services Pension Continuation Act](#), 1970, c. D-3, the [Royal Canadian Mounted Police Pension Continuation Act](#), 1970, c. R-10, and the [Royal Canadian Mounted Police Superannuation Act](#), R.S., 1985, c. R-11, the [Members of Parliament Retiring Allowances Act](#), R.S. 1985, c. M-5, and that portion of pension payable to the [Canada Pension Plan Act](#), R.S., 1985, c. C-8.

Former Public Servant in Receipt of a Pension

As per the above definitions, is the Bidder a FPS in receipt of a pension? **Yes** **No**

If so, the Bidder must provide the following information, for all FPSs in receipt of a pension, as applicable:

- a) name of former public servant;
- b) date of termination of employment or retirement from the Public Service.

By providing this information, Bidders agree that the successful Bidder's status, with respect to being a former public servant in receipt of a pension, will be reported on departmental websites as part of the published proactive disclosure reports in accordance with [Contracting Policy Notice: 2019-01](#) and the [Guidelines on the Proactive Disclosure of Contracts](#).

Work Force Adjustment Directive

Is the Bidder a FPS who received a lump sum payment pursuant to the terms of the Work Force Adjustment Directive? **Yes** **No**

If so, the Bidder must provide the following information:

- a) name of former public servant;
- b) conditions of the lump sum payment incentive;
- c) date of termination of employment;
- d) amount of lump sum payment;
- e) rate of pay on which lump sum payment is based;
- f) period of lump sum payment including start date, end date and number of weeks;
- g) number and amount (professional fees) of other contracts subject to the restrictions of a work force adjustment program.

2.4 Enquiries - Bid Solicitation

All enquiries must be submitted in writing to the Contracting Authority no later than five (5) calendar days before the bid closing date. Enquiries received after that time may not be answered.

Bidders should reference as accurately as possible the numbered item of the bid solicitation to which the enquiry relates. Care should be taken by Bidders to explain each question in sufficient detail in order to enable Canada to provide an accurate answer. Technical enquiries that are of a proprietary nature must be clearly marked "proprietary" at each relevant item. Items identified as "proprietary" will be treated as such except where Canada determines that the enquiry is not of a proprietary nature. Canada may edit the question(s) or may request that the Bidder do so, so that the proprietary nature of the question(s) is eliminated and the enquiry can be answered to all Bidders. Enquiries not submitted in a form that can be distributed to all Bidders may not be answered by Canada.



2.5 Applicable Laws

Any resulting contract must be interpreted and governed, and the relations between the parties determined, by the laws in force in Ontario.

Bidders may, at their discretion, substitute the applicable laws of a Canadian province or territory of their choice without affecting the validity of their bid, by deleting the name of the Canadian province or territory specified and inserting the name of the Canadian province or territory of their choice. If no change is made, it acknowledges that the applicable laws specified are acceptable to the Bidders.

2.6 Improvement of Requirement During Solicitation Period

Should bidders consider that the specifications or Statement of Work contained in the bid solicitation could be improved technically or technologically, bidders are invited to make suggestions, in writing, to the Contracting Authority named in the bid solicitation. Bidders must clearly outline the suggested improvement as well as the reason for the suggestion. Suggestions that do not restrict the level of competition nor favour a particular bidder will be given consideration provided they are submitted to the Contracting Authority at least five (5) calendar days before the bid closing date. Canada will have the right to accept or reject any or all suggestions.

2.7 Bid Challenge and Recourse Mechanisms

- (a) Several mechanisms are available to potential suppliers to challenge aspects of the procurement process up to and including contract award.
- (b) Canada encourages suppliers to first bring their concerns to the attention of the Contracting Authority. Canada's [Buy and Sell](#) website, under the heading "[Bid Challenge and Recourse Mechanisms](#)" contains information on potential complaint bodies such as:
 - Office of the Procurement Ombudsman (OPO)
 - Canadian International Trade Tribunal (CITT)
- (c) Suppliers should note that there are **strict deadlines** for filing complaints, and the time periods vary depending on the complaint body in question. Suppliers should therefore act quickly when they want to challenge any aspect of the procurement process.



PART 3 - BID PREPARATION INSTRUCTIONS

3.1 Bid Preparation Instructions

- The Bidder must submit its bid electronically, Canada requests that the Bidder submits its bid in accordance with section 08 of the 2003 standard instructions. The CPC Connect system has a limit of 1GB per single message posted and a limit of 20GB per conversation.

Canada requests that the Bidder submits its bid in separately saved documents as follows:

- Section I: Technical Bid
- Section II: Financial Bid
- Section III: Certifications
- Section IV: Additional Information

If the Bidder is simultaneously providing copies of its bid using multiple acceptable delivery methods, and if there is a discrepancy between the wording of any of these copies and the electronic copy provided through CPC Connect service, the wording of the electronic copy provided through CPC Connect service will have priority over the wording of the other copies.

Prices must appear in the financial bid only. No prices must be indicated in any other section of the bid.

In April 2006, Canada issued a policy directing federal departments and agencies to take the necessary steps to incorporate environmental considerations into the procurement process [Policy on Green Procurement](https://www.tbs-sct.gc.ca/pol/doc-eng.aspx?id=32573) (https://www.tbs-sct.gc.ca/pol/doc-eng.aspx?id=32573). To assist Canada in reaching its objectives, bidders should:

- 1) Include all environmental certification(s) relevant to your organization (e.g., ISO 14001, Leadership in Energy and Environmental Design (LEED), Carbon Disclosure Project, etc.)
- 2) Include all environmental certification(s) or Environmental Product Declaration(s) (EPD) specific to your product/service (e.g., Forest Stewardship Council (FSC), ENERGYSTAR, etc.)

Section I: Technical Bid

In their technical bid, Bidders should demonstrate their understanding of the requirements contained in the bid solicitation and explain how they will meet these requirements. Bidders should demonstrate their capability in a thorough, concise and clear manner for carrying out the work.

The technical bid should address clearly and in sufficient depth the points that are subject to the evaluation criteria against which the bid will be evaluated. Simply repeating the statement contained in the bid solicitation is not sufficient. In order to facilitate the evaluation of the bid, Canada requests that Bidders address and present topics in the order of the evaluation criteria under the same headings. To avoid duplication, Bidders may refer to different sections of their bids by identifying the specific paragraph and page number where the subject topic has already been addressed.

Section II: Financial Bid

- 3.1.1 Bidders must submit their financial bid in accordance with the Appendix 2 - Financial Bid Presentation Sheet ".

- 3.1.2 Exchange Rate Fluctuation

[C3011T](#) (2013-11-06), Exchange Rate Fluctuation



Section III: Certifications

Bidders must submit the certifications and additional information required under Part 5.

Section IV: Additional Information

In section IV of their bid, the Bidders should include:

- a) 1st page of the RFP signed, with their legal name;
- b) The name of the contact person (provide also this person's mailing address, phone numbers and email address) authorized by the Bidder to enter into communications with Canada with regards to their bid, and any contract that may result from their bid.



PART 4 - EVALUATION PROCEDURES AND BASIS OF SELECTION

4.1 Evaluation Procedures

- (a) Bids will be assessed in accordance with the entire requirement of the bid solicitation including the technical evaluation criteria.
- (b) An evaluation team composed of representatives of Canada will evaluate the bids.

4.1.1 Technical Evaluation

Mandatory and point rated technical evaluation criteria are included in Appendix 1 – Evaluation Criteria.

4.2 Basis of Selection

4.2.1 Highest Combined Rating of Technical Merit and Price

To be declared responsive, a bid must:

- a) comply with all the requirements of the bid solicitation; and
- b) meet all mandatory criteria; and
- c) obtain the required minimum of 115 points overall for the technical evaluation criteria which are subject to point rating.

The rating is performed on a scale of 190 points.

- 2. Bids not meeting a) or b) or c) will be declared non-responsive.
- 3. The selection will be based on the highest responsive combined rating of technical merit and price. The ratio will be 70 % for the technical merit and 30% for the price.
- 4. To establish the technical merit score, the overall technical score for each responsive bid will be determined as follows: total number of points obtained / maximum number of points available multiplied by the ratio of 70 %.
- 5. To establish the pricing score, each responsive bid will be prorated against the lowest evaluated price and the ratio of 30 %.
- 6. For each responsive bid, the technical merit score and the pricing score will be added to determine its combined rating.
- 7. Neither the responsive bid obtaining the highest technical score nor the one with the lowest evaluated price will necessarily be accepted. The responsive bid with the highest combined rating of technical merit and price will be recommended for award of a contract.



The table below illustrates an example where all three bids are responsive and the selection of the contractor is determined by a 70/30 ratio of technical merit and price, respectively. The total available points equal 135 and the lowest evaluated price is \$45,000 (45).

Basis of Selection - Highest Combined Rating Technical Merit (70%) and Price (30%)				
		Bidder 1	Bidder 2	Bidder 3
Overall Technical Score		115/135	89/135	92/135
Bid Evaluated Price		\$55,000.00	\$50,000.00	\$45,000.00
Calculations	Technical Merit Score	$115/135 \times 70 = 59.63$	$89/135 \times 70 = 46.15$	$92/135 \times 70 = 47.70$
	Pricing Score	$45/55 \times 30 = 24.55$	$45/50 \times 30 = 27$	$45/45 \times 30 = 30$
Combined Rating		84.18	73.15	77.70
Overall Rating		1st	3rd	2nd



PART 5 – CERTIFICATIONS AND ADDITIONAL INFORMATION

Bidders must provide the required certifications and additional information to be awarded a contract.

The certifications provided by Bidders to Canada are subject to verification by Canada at all times. Unless specified otherwise, Canada will declare a bid non-responsive, or will declare a contractor in default if any certification made by the Bidder is found to be untrue, whether made knowingly or unknowingly, during the bid evaluation period or during the contract period.

The Contracting Authority will have the right to ask for additional information to verify the Bidder's certifications. Failure to comply and to cooperate with any request or requirement imposed by the Contracting Authority will render the bid non-responsive or constitute a default under the Contract.

5.1 Certifications Required with the Bid

Bidders must submit the following duly completed certifications as part of their bid.

5.1.1 Integrity Provisions - Declaration of Convicted Offences

In accordance with the Integrity Provisions of the Standard Instructions, all bidders must provide with their bid, **if applicable**, the Integrity declaration form available on the [Forms for the Integrity Regime](http://www.tpsgc-pwgsc.gc.ca/ci-if/declaration-eng.html) website (<http://www.tpsgc-pwgsc.gc.ca/ci-if/declaration-eng.html>), to be given further consideration in the procurement process.

5.2 Certifications Precedent to Contract Award and Additional Information

The certifications and additional information listed below should be submitted with the bid but may be submitted afterwards. If any of these required certifications or additional information is not completed and submitted as requested, the Contracting Authority will inform the Bidder of a time frame within which to provide the information. Failure to provide the certifications or the additional information listed below within the time frame specified will render the bid non-responsive.

5.2.1 Integrity Provisions – Required Documentation

In accordance with the section titled Information to be provided when bidding, contracting or entering into a real property agreement of the [Ineligibility and Suspension Policy](http://www.tpsgc-pwgsc.gc.ca/ci-if/politique-policy-eng.html) (<http://www.tpsgc-pwgsc.gc.ca/ci-if/politique-policy-eng.html>), the Bidder must provide the required documentation, as applicable, to be given further consideration in the procurement process.

- Bidders who are incorporated, including those bidding as a joint venture, must provide a complete list of names of all individuals who are currently directors of the Bidder or, in the case of a private company, the owners of the company.
- Bidders bidding as sole proprietorship, as well as those bidding as a joint venture, must provide the name of the owner(s).
- Bidders bidding as partnerships do not need to provide lists of names.

Name of Bidder: _____

OR

Name of each member of the joint venture:

Member 1: _____



Member 2: _____
 Member 3: _____
 Member 4: _____

Identification of the administrators/owners/Board of Directors:

SURNAME	NAME	TITLE

5.2.2 Aboriginal Designation

Who is eligible?

- a. An Aboriginal business, which can be:
 - i. a band as defined by the Indian Act
 - ii. a sole proprietorship
 - iii. a limited company
 - iv. a co-operative
 - v. a partnership
 - vi. a not-for-profit organization
- in which Aboriginal persons have at least 51 percent ownership and control,

OR

- b. A joint venture consisting of two or more Aboriginal businesses or an Aboriginal business and a non-Aboriginal business(es), provided that the Aboriginal business(es) has at least 51 percent ownership and control of the joint venture.

When an Aboriginal business has six or more full-time employees at the date of submitting the bid, at least thirty-three percent of them must be Aboriginal persons, and this ratio must be maintained throughout the duration of the contract.

The supplier must certify in its submitted bid that it is an Aboriginal business or a joint venture constituted as described above.

- Our Company is NOT an Aboriginal Firm
- Our Company is an Aboriginal Firm, as identified above.

5.2.3 Federal Contractors Program for Employment Equity - Bid Certification

By submitting a bid, the Bidder certifies that the Bidder, and any of the Bidder's members if the Bidder is a Joint Venture, is not named on the Federal Contractors Program (FCP) for employment equity "FCP Limited Eligibility to Bid" list available at the bottom of the page of the [Employment and Social Development Canada \(ESDC\) - Labour's](#) website.



Canada will have the right to declare a bid non-responsive if the Bidder, or any member of the Bidder if the Bidder is a Joint Venture, appears on the "FCP Limited Eligibility to Bid list at the time of contract award.

5.2.4 Additional Certifications Precedent to Contract Award

5.2.4.1 Status and Availability of Resources

SACC Manual clause [A3005T](#) (2010-08-16) Status and Availability of Resources

5.2.4.2 Education and Experience

SACC Manual clause [A3010T](#) (*insert date*) Education and Experience

5.2.4.3 Former Public servant

<p>Former Public Servants</p> <p>See the Article in Part 2 of the bid solicitation entitled Former Public Servant for a definition of "Former Public Servant".</p>	<p>Is the Bidder a FPS in receipt of a pension as defined in the bid solicitation?</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/> If yes, provide the information required by the Article in Part 2 entitled "Former Public Servant"</p>
	<p>Is the Bidder a FPS who received a lump sum payment under the terms of the Work Force Adjustment Directive?</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/> If yes, provide the information required by the Article in Part 2 entitled "Former Public Servant"</p>

SIGNATURE for CERTIFICATION

The Contractor certifies having read and understood the information included in the present document and acknowledges receipt.

Name

Date

Signature of Authorized Representative



PART 6 – SECURITY AND OTHER REQUIREMENTS

6.1 Security Requirements

There are no security requirements associated with this procurement.



PART 7 - RESULTING CONTRACT CLAUSES

The following clauses and conditions apply to and form part of any contract resulting from the bid solicitation.

7.1 Statement of Work

The Contractor must perform the Work in accordance with the Statement of Work at Annex A and the Contractor's technical bid entitled _____, dated _____. (*to be completed at contract award*)

7.2 Standard Clauses and Conditions

All clauses and conditions identified in the Contract by number, date and title are set out in the [Standard Acquisition Clauses and Conditions Manual](https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual) (https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual) issued by Public Works and Government Services Canada.

7.2.1 General Conditions

[2035](#) (2022-12-01), General Conditions - Higher Complexity - Services, apply to and form part of the Contract.

- If applicable, replace references to Public Works and Government Services Canada (PWGSC) with Natural Resources Canada (NRCan).

7.2.2 Supplemental General Conditions

The following clauses apply to and form part of this contract:

[4007](#) (2022-12-01), Canada to Own Intellectual Property Rights in Foreground Information apply to and form part of the Contract.

7.3 Security Requirements

7.3.1 There is no security requirement applicable to the Contract.

7.4 Term of Contract

7.4.1 Period of the Contract

The period of the Contract is from date of Contract to December 29, 2023, inclusive.

7.5 Authorities

7.5.1 Contracting Authority

Marie-Josée Michaud
Procurement Specialist
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Quebec, QC G1V 4C7
418 563-6916
Marie-josée.michaud@nrcan-rncan.gc.ca

The Contracting Authority is responsible for the management of the Contract and any changes to the Contract must be authorized in writing by the Contracting Authority. The Contractor must not perform work in excess of or outside the scope of the Contract based on verbal or written requests or instructions from anybody other than the Contracting Authority.



7.5.2 Project or Technical Authority

Name: _____ (to be filled out at contract award)

Title: _____

Organization: _____

Address: _____

Telephone: ____ - ____ - _____

E-mail address: _____

The Project Authority is the representative of the department or agency for whom the Work is being carried out under the Contract and is responsible for all matters concerning the technical content of the Work under the Contract. Technical matters may be discussed with the Project Authority; however, the Project Authority has no authority to authorize changes to the scope of the Work. Changes to the scope of the Work can only be made through a contract amendment issued by the Contracting Authority.

7.5.3 Contractor's Representative

Name: _____ (to be filled out at contract award)

Title: _____

Organization: _____

Address: _____

Telephone: ____ - ____ - _____

E-mail address: _____

7.6 Proactive Disclosure of Contracts with Former Public Servants

By providing information on its status, with respect to being a former public servant in receipt of a [Public Service Superannuation Act](#) (PSSA) pension, the Contractor has agreed that this information will be reported on departmental websites as part of the published proactive disclosure reports, in accordance with [Contracting Policy Notice: 2019-01](#) of the Treasury Board Secretariat of Canada.

7.7 Payment

7.7.1 Basis of Payment - Firm Price, Firm Unit Price(S) or Firm Lot Price(s)

In consideration of the Contractor satisfactorily completing all of its obligations under the Contract, the Contractor will be paid a firm price, as specified in Annex B for a cost of \$ _____ (*insert the amount at contract award*). Customs duties are included and Applicable Taxes are extra.

Canada will not pay the Contractor for any design changes, modifications or interpretations of the Work, unless they have been approved, in writing, by the Contracting Authority before their incorporation into the Work.

7.7.3 Method of Payment

Milestone Payments

Canada will make milestone payments in accordance with the Schedule of Milestones detailed in the Contract and the payment provisions of the Contract if:

- a. an accurate and complete claim for payment, and any other document required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- b. all work associated with the milestone and as applicable any deliverable required has been completed and accepted by Canada.



7.8 Invoicing Instructions

Invoices shall be submitted using **the following method**:

E-mail:

Invoicing-Facturation@nrcan-rncan.gc.ca

Note: Attach "PDF" file. No other formats will be accepted

Invoices and all documents relating to a contract must be submitted on the Contractor's own form and shall bear the Contract number: _____ (*to be filled out at contract award*)

Invoicing Instructions to suppliers: <http://www.nrcan.gc.ca/procurement/3485>

7.9 Certifications and Additional Information

7.9.1 Compliance

Unless specified otherwise, the continuous compliance with the certifications provided by the Contractor in its bid or precedent to contract award, and the ongoing cooperation in providing additional information are conditions of the Contract and failure to comply will constitute the Contractor in default. Certifications are subject to verification by Canada during the entire period of the Contract.

7.10 Applicable Laws

The Contract must be interpreted and governed, and the relations between the parties determined, by the laws in force in Ontario.

7.11 Priority of Documents

If there is a discrepancy between the wording of any documents that appear on the list, the wording of the document that first appears on the list has priority over the wording of any document that subsequently appears on the list.

- (a) the Articles of Agreement;
- (b) the supplemental general conditions [4007](#) (2022-12-01), Canada to Own Intellectual Property Rights in Foreground Information;
- (c) the general conditions [2035](#) (2022-12-01), General Conditions - Higher Complexity - Services;
- (d) Annex A, Statement of Work;
- (e) Annex B, Basis of Payment;
- (f) the Contractor's bid dated _____ (*to be filled out at contract award*)

7.12 Foreign Nationals (Canadian Contractor **OR** Foreign Contractor)

SACC Manual clause [A2000C](#) (2006-06-16) Foreign Nationals (Canadian Contractor)

OR

SACC Manual clause [A2001C](#) (2006-06-16) Foreign Nationals (Foreign Contractor)



7.13 Insurance - No Specific Requirement

The Contractor is responsible for deciding if insurance coverage is necessary to fulfill its obligation under the Contract and to ensure compliance with any applicable law. Any insurance acquired or maintained by the Contractor is at its own expense and for its own benefit and protection. It does not release the Contractor from or reduce its liability under the Contract.

7.14 Dispute Resolution

- (a) The parties agree to maintain open and honest communication about the Work throughout and after the performance of the contract.
- (b) The parties agree to consult and co-operate with each other in the furtherance of the contract and promptly notify the other party or parties and attempt to resolve problems or differences that may arise.
- (c) If the parties cannot resolve a dispute through consultation and cooperation, the parties agree to consult a neutral third party offering alternative dispute resolution services to attempt to address the dispute.
- (d) Options of alternative dispute resolution services can be found on Canada's Buy and Sell website under the heading "[Dispute Resolution](#)".



ANNEX A - STATEMENT OF WORK

SW.1.0 TITLE

Study on Global and Canadian Investment Trends in Critical Mineral Supply Chains

SW.2.0 BACKGROUND

Critical minerals are a group of resources for which there are few substitutes and whose supply is limited to a few major sources that may be subject to disruptive factors. These minerals are also used to *enable* important, new and emerging technologies. Examples include rare earth elements, tungsten, vanadium and niobium, which have important applications in defence and high tech fields. In addition, lithium, cobalt, graphite and nickel are crucial to the production of electric vehicle batteries or energy storage technologies.

Global demand for many of these minerals and metals is increasing given the growing adoption of clean energy technologies, including wind and solar power, electric vehicles and energy storage devices. The development of defence technologies and systems is also driving demand. Though used in small amounts, critical minerals are a vital part of these technologies but are prone to significant supply chain risk in the market.

Given the strategic importance of critical minerals to the global economy and clean-energy transition, the federal government developed [Canada's list of critical minerals](#) which currently consists of 31 minerals. In June 2022, Natural Resources Canada released a [discussion paper](#) outlining Canada's approach to advancing leadership in the responsible, inclusive and sustainable production of critical minerals, from mines to manufacturing.

Critical minerals projects are considered higher-risk investments relative to other investment opportunities, whether they are in others sectors or for non-critical minerals such as gold. Overall, many factors contribute to this higher-risk, including smaller markets, lower profit margins, high capital costs, long development timelines, market opaqueness, market dominance by one or two non-market players, price volatility, technology volatility in the clean technology industry, and lack of processing capacity. These dynamics create significant challenges for new entrants and make it difficult for companies to secure both project finance and supply contracts.

Mining, processing and smelting projects have high upfront capital costs and long development timelines, in some instances more than a decade. A mining operation does not begin to turn a profit until full production, which can dissuade investors who are looking for quicker returns even as the long-term outlook for minerals and materials needed for clean technology demand and adoption is positive. The volatility of resource prices and especially the recent persistent weakness of prices (sometimes manipulated by monopoly suppliers to limit new entrants) can hold back investment in new mines, processing and smelting capacity. Further, many critical minerals are not well followed by capital markets and have to be financed privately or de-risked through public-private financing.

Another challenge is to connect extraction in a way that allows new value added capabilities along the value chain to be brought online. Canada's smelting and refining capacity has historically played an important role globally, but the sector across North America has declined considerably since 2000. While Canada retains some important facilities that can process critical minerals (e.g., nickel, cobalt, copper, zinc, titanium, uranium, and aluminum), there are several gaps to address, including the ability in Canada to produce the grades of materials (e.g., battery-grade materials such as nickel sulfate) and value-added co-products needed for clean technologies (e.g., permanent magnets). For many critical minerals such as lithium, Canada has no domestic refined production. Currently, to build a profitable lithium-ion mine in Canada, you need to go into conversion and upgrading processes, which increases the project risk and capital costs. This example illustrates the difficulties of developing economically competitive processes, without building capacity at multiple stages of the supply



chain simultaneously.

Similarly, recycling firms may face special challenges in attracting capital. New technologies or processes, regulatory hurdles, fluctuating commodity prices, uncertain materials supply, and can combine to make these enterprises appear too risky to potential investors. Financial institutions like to compare potential financing deals with existing ventures. However, in many developing recycling sectors, such "comparables" are often not established.

The overall under investment in critical minerals from mining, processing to refining, has been projected to be further exacerbated by a looming capital shortage. The International Energy Agency indicates that in order to meet global net-zero targets, investment in battery minerals alone needs to increase by 3 times over the past 15 year average – and that increased level needs to be sustained for the next 15 years. This equates to \$1.8B each year globally, over the current \$600B.

Canada has an opportunity to leverage its extensive mining experience and global reputation as a leader in responsible and sustainable mining practices to meet the world's increasing demand for supply chain transparency and traceability. Developing critical mineral supply chains goes beyond exploration and mining to include materials processing and refining, downstream semi-fabrication and manufacturing, and eventually disposal, recycling, and/or extracting value from mining waste. Increasing investment opportunities within targeted critical mineral supply chains would benefit not only Canada's mining industry but would have far-reaching and cross-sectoral implications within its broader economy, including addressing national security concerns, geopolitical risks, and supply chain diversification.

SW.3.0 OBJECTIVES

1. Understand current and future critical mineral investment and financing trends globally and within Canada across the value chain (exploration, mining, processing, materials development, and recycling) for critical minerals including: lithium, graphite, nickel, cobalt, copper, and rare-earth elements, vanadium, gallium, titanium, scandium, magnesium, indium, manganese, tellurium, zinc, niobium and germanium.
2. Understand the role of junior exploration companies and senior mining companies as it relates to investment and financing for critical mineral resource development in Canada and abroad.
3. Identify factors within Canada that may be limiting investment in upstream and midstream critical mineral projects and make policy recommendations on how to address these factors when possible. Assess if and why institutional investors have shied away from investing in Canadian critical mineral projects.
4. Understand new financing and investment models that are emerging in key markets (e.g., US, Australia, EU, UK, Japan, Korea) and evaluate their adoption and potential use in Canada for critical minerals development.
5. Understand the opportunities, competitive advantages, challenges and barriers present to increase investment and access to capital for Canada's successful development of its critical minerals industry (exploration, mining, processing, materials development, and recycling).



SW.4.0 PROJECT REQUIREMENTS

SW.4.1 Tasks and Deliverables

1. The analysis should be conducted through the review and examination of data, documents, reports and statistics, contractor’s proprietary information, and any information provided by the Government of Canada.
2. Where necessary, the contractor should perform independent research employing reasonable assumptions, citing references, and consulting with key stakeholders to address data gaps and inform the final analysis.
3. Along with a quantitative analysis and qualitative assessment, the primary deliverable is a comprehensive written report (at least 50 pages in length). The written report will be a public-facing document with any sensitive or proprietary information included in annexes, as needed (annexes will not be shared with external stakeholders to the Government of Canada).

SW.4.2 Tasks, Deliverables and Time schedule

Tasks	Deliverables	Time Schedule
Project Initiation Meeting - Review/confirm objectives and expected deliverables	Project work plan	Within one week of contract award
Research & Analysis - Assemble and synthesize information; undertake interviews as needed - Identify knowledge gaps or research constraints	Interim report – preliminary findings	Interim report: within four weeks of contract award.
	Draft report outline	Draft report outline: within five weeks of contract award
Report - Undertake all reporting tasks - Respond to all feedback from the Crown - Prepare summary presentation - Deliver final report	Draft final report	Within seven weeks of contract award
	Government of Canada to provide insights, comments and areas required to be revised	Within nine weeks of contract award
	Revisions to the final report	Within eleven weeks of contract award
	Government of Canada to provide final review	Within twelve weeks of contract award
	Delivery of final report	Within thirteen weeks of contract award
	Contractor to present the final report to targeted Government of Canada officials via PowerPoint (can be teleconference format)	Within fourteen weeks of contract award



SW.4.3 Reporting Requirements

It is the responsibility of the Contractor to ensure that the Contract requirements are met and that deliverables are submitted on time.

The Contractor is expected to provide progress updates and organize regular meetings with the Project Authority and/or delegates. Informal exchanges on the project and related topics are welcome and encouraged at any time during the life of this project.

The reports, and any related documents, shall be delivered in an electronic format compatible with Microsoft Word, Excel and PowerPoint software (respectively). Portable Document Format (PDF) is allowed but should come along with the original document it was created in (i.e., Word, PowerPoint).

The deliverables shall be prepared in either of Canada's official languages. The Project Authority will decide whether and how the report(s) will be used or published.

SW.4.4 Method and Source of Acceptance

All deliverables and services rendered under any contract are subject to inspection by the Project Authority. The Project Authority shall have the right to reject any deliverables that are not considered satisfactory or require their correction before payment will be authorized.

SW.5.0 OTHER TERMS AND CONDITIONS OF THE SOW

SW.5.1 Contractor's Obligations

1. Return all documents and material belonging to the Government of Canada upon completion of the contract, deleting local copies of documents and data provided by the Government of Canada for analysis purposes;
2. Submit the final report in a PDF version as well as Word;
3. Attend meeting(s) with stakeholders, if necessary;
4. Participate in teleconferences, as needed;
5. Consult with NRCan in advance of any planned stakeholder interviews.

SW.5.2 Government of Canada's Obligations

1. Provide access to a key contact who will coordinate all information transfers and necessary supports;
2. Provide comments on draft reports within ten working days; and
3. Provide other assistance and support as needed.

SW.5.3 Diversity and inclusion in the public service

Natural Resources Canada is committed to making our Department more inclusive for everyone and fostering an equitable workplace culture that values diversity and creates an environment that is welcoming and rewarding for all. We encourage the businesses that work with us to reflect these values. More information can be found at: <https://www.canada.ca/en/government/publicservice/wellness-inclusion-diversity-public-service/diversity-inclusion-public-service2.html>

SW.5.4 Location of Work, Work Site and Delivery Point

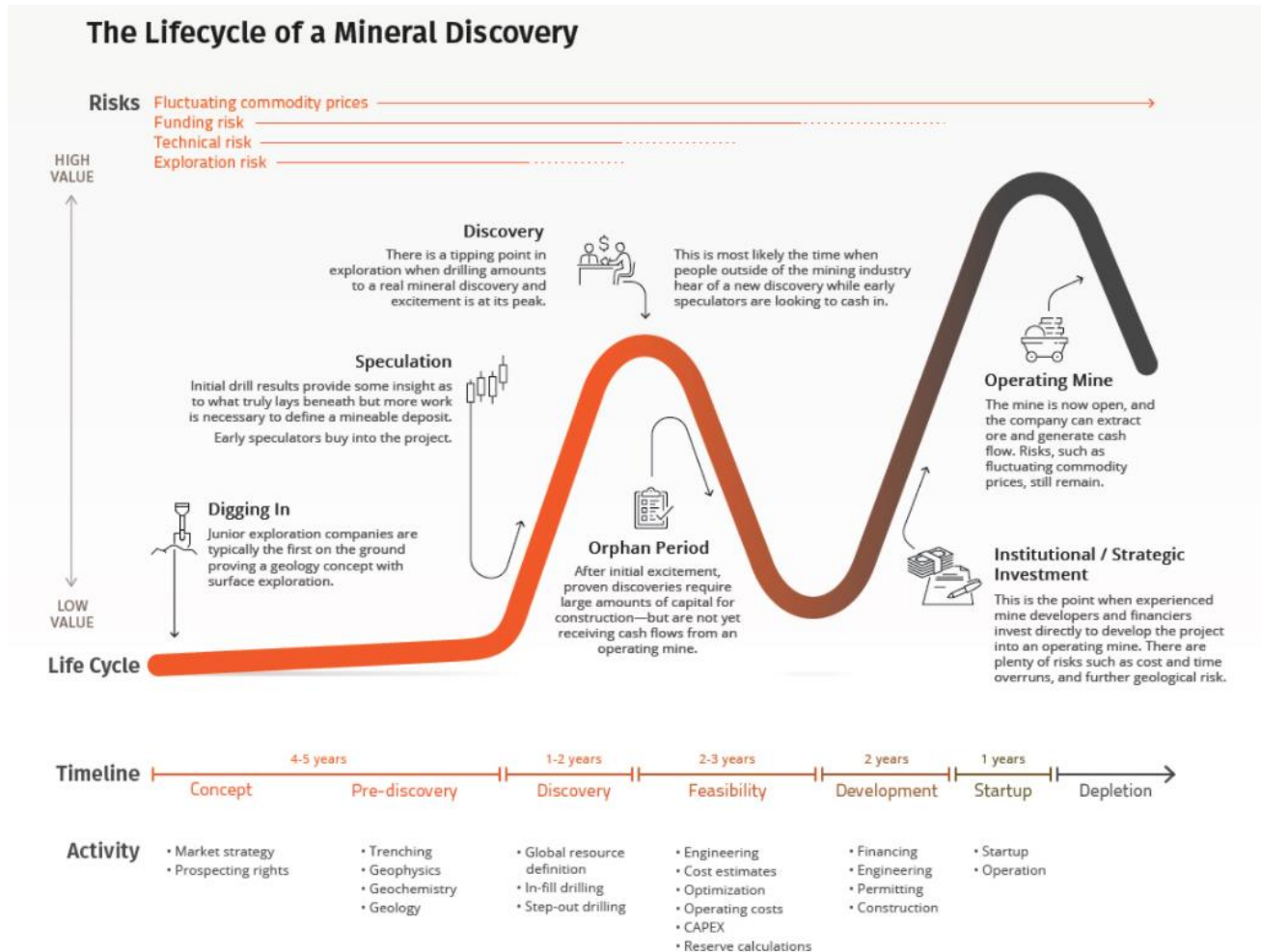
The work will be completed at the contractor's place of business.



SUPPLEMENTARY INFORMATION 1

Background materials for reference

Lifecycle of a Mineral Discovery



Canada's critical minerals strategy: Discussion paper

<https://www.canada.ca/en/campaign/critical-minerals-in-canada/canada-critical-minerals-strategy-discussion-paper.html>

McKinsey: Alternative financing in mining, February 24, 2021

<https://www.mckinsey.com/industries/metals-and-mining/our-insights/alternative-financing-in-mining>

IEA: The Role of Critical Minerals in Clean Energy Transitions, May 2021

<https://www.iea.org/reports/the-role-of-critical-minerals-in-clean-energy-transitions>

OECD: ESG Investing: Practices, Progress and Challenges, 2020

<https://www.oecd.org/finance/ESG-Investing-Practices-Progress-Challenges.pdf>



SUPPLEMENTARY INFORMATION 2

List of critical minerals

Canada			
Cesium	Tantalum	Manganese	Zirconium
Potash	Tin	Chromium	Helium
Aluminum	Bismuth	Antimony	Indium
Uranium	Titanium	Arsenic	Rhenium
Niobium	Fluorspar	Barite	Scandium
Graphite	Vanadium	Beryllium	Tellurium
Cobalt	Palladium	Gallium	Tungsten
Germanium	Platinum	Hafnium	
Lithium	Magnesium	Rubidium	
Rare earth elements	Rhodium	Strontium	



ANNEX B - BASIS OF PAYMENT

(Will be completed at contract award)

1. Firm Price - Milestone Payments

Bidder tendered all-inclusive firm price to perform the work is in Canadian funds, applicable taxes excluded. Any Travel and Living Expenses and other miscellaneous expenses must be included in the firm price.

Milestone #	Description of Milestone	Firm Price (Applicable Taxes Excluded)
1	Draft Report	\$ _____ 50%
2	Final Report	\$ _____ 50%



APPENDIX 1 - EVALUATION CRITERIA

Bidders are advised to address these criteria in the following order and in sufficient depth in their proposals to enable a thorough assessment. NRCan’s assessment will be based solely on the information contained within the proposal. NRCan may confirm information or seek clarification from bidders.

Bidders are advised that only listing experience without providing any supporting data to describe responsibilities, duties and relevance to the criteria will not be considered demonstrated for the purpose of this evaluation.

The Bidder should provide complete details as to where, when (month and year) and how (through which activities/ responsibilities) the stated qualifications/experience were obtained. Experience gained during formal education shall not be considered work experience. All criteria for work experience shall be obtained in a legitimate work environment as opposed to an educational setting. Co-op terms are considered work experience provided they are related to the required services.

Bidders are also advised that the month(s) of experience listed for a project whose time frame overlaps that of another referenced project will only be counted once. For example: project one time frame is July 2001 to December 2001; project two time frame is October 2001 to January 2002; the total months of experience for these two project references is seven (7) months.

1. Technical Criteria

1.1 Mandatory Evaluation Criteria

The Mandatory Criteria listed below will be evaluated on a simple pass/fail basis. Proposals which fail to meet the mandatory criteria will be deemed non-responsive.

Criterion ID	Mandatory Criteria	Proposal Page #	Met/ Not Met
M1	<p>The Bidder MUST clearly demonstrate experience in financial services and investment in the area of minerals and metals supply chain analysis by providing three (3) developed projects completed within the last 84 months of the bid solicitation closing date.</p> <p>In order to demonstrate that their company possesses the required experience, the bidder should provide the following information:</p> <ol style="list-style-type: none"> 1. Project Name 2. Project Summary 3. Project Start and Completion Dates 4. Contact Name and Contact Information (references*) <p>*References may be contacted to confirm the information provided.</p>		
M2	<p>The Bidder MUST clearly demonstrate their most recent project completed. This work does not have to be related to financial services and investment in the area of minerals and metals supply chain analysis.</p> <p>The bidder should provide the following information:</p> <ol style="list-style-type: none"> 1. Project Name 2. Project Summary 3. Project Start and Completion Dates 		



Criterion ID	Mandatory Criteria	Proposal Page #	Met/ Not Met
M3	The Bidder MUST clearly demonstrate their understanding of the requirements contained in the Statement of Work by providing a detailed work plan for fulfilling the mandate, specifically describing how all deliverables will be met while respecting the timelines described at section SW.4.2 of Annex A.		
M4	<p>The Bidder MUST clearly demonstrate through CV or through a written narrative that the proposed resource(s) have 84 months experience in minerals and metals and supply chain analysis.</p> <ul style="list-style-type: none"> - Each CV or written narrative must be identified for each resource. - Experience can be added up between 2 or more resources. <p>At least one of the proposed resources outlined above MUST be the primary or leading analyst of the experience referenced. For example, the proposed resource must be the primary or co-author of the sample publications referenced. For co-authored publications, the proposal must describe the role of the proposed resource/senior researcher(s) in preparing the publication.</p>		
M5	<p>The Bidder MUST provide at least three projects or assignments for each proposed resource that demonstrates knowledge in the area of minerals and metals.</p> <p>The referenced projects for each proposed resource can be the same as those listed under M4.</p>		

1.2 Evaluation of rated criteria

The criteria contained herein will be used by NRCan to evaluate each proposal that has met all of the mandatory criteria.

Proposals must achieve the stated minimum points required overall for the rated criteria to be assessed as responsive under the point rated technical criteria section; proposals not meeting the minimum required points will be deemed non-responsive.

Proposals will be evaluated based on the following criteria:

Criterion ID	Point Rated Technical Criteria		Maximum Points	Proposal Page #
R1	<p>The bidder SHOULD clearly demonstrate in their proposal their understanding of the requirements/objectives as identified in the Statement of Work.</p> <p>Points will be allocated based on the bidder's knowledge and capability to undertake quantitative and qualitative analysis of the following elements related to critical minerals of importance to Canada (see Canada's Critical Mineral List and Supplementary Information section):</p>	<i>This criterion will be evaluated according to the evaluation grid below</i>	Up to 50 points	



	<ul style="list-style-type: none"> • Critical mineral resources and metals (10 points); • Existing domestic and international critical mineral supply chains (exploration, mining, separation, refining, alloying, manufacturing and recycling) (10 points); • Domestic and international economic and market conditions and investment and financing trends impacting critical mineral supply chains (including details on exploration, mining processing, materials development, and recycling and including the role of junior and senior mining companies) (10 points); • Opportunities, challenges and barriers for participation in critical mineral supply chains (including policy recommendations) (10 points); and, • Key domestic and international players and partners for critical mineral supply chains (10 points). 			
<p>R2</p>	<p>The bidder SHOULD identify up to three projects or assignments, per proposed resource, that demonstrate their relevant experience to the scope of work across supply chains as outlined in the Statement of Work.</p> <p>The description should include:</p> <ol style="list-style-type: none"> 1. Project Name 2. Project Summary 3. Outcome/Deliverable of project 4. Start and Completion Dates 5. Contact Name and Contact Information 6. Total Value <p>(10 points per project)</p> <p>References may be contacted to confirm the information provided.</p>		<p>Up to 30 points</p>	
<p>R3</p>	<p>In addition to M3, the bidder's proposal SHOULD include a detailed work plan describing the planned approach of the work to be performed.</p> <p>Points for the work plan will be allocated as follows:</p> <ul style="list-style-type: none"> • The planned approach (detailed methodology) for ensuring all of the work outlined in the Statement of Work will be completed in an effective manner (30 points); and • The planned approach (milestones) for ensuring all of the work outlined in the Statement of Work will be completed within the required timelines (30 points). 		<p>Up to 60 points</p>	



<p>R4</p>	<p>The bidder's proposal SHOULD include initial scoping of the critical mineral investment trends and associated supply chains for which the overall project and final report will be based upon.</p> <p>The initial identification should provide an initial rationale for why the particular critical minerals and associated supply chains have been put forward and how they align with Canada's strategic advantages.</p>	<p><i>This criterion will be evaluated according to the evaluation grid below</i></p>	<p>Up to 40 points</p>	
<p>R5</p>	<p>The Bidder SHOULD demonstrate the following corporate activities they have implemented to promote anti-racism and diversity within their organisation:</p> <ol style="list-style-type: none"> The bidder has internally published policies or commitments on anti-racism and inclusiveness; The bidder has publicly available organisational commitments to a diverse workforce; The bidder's employees are mandated to take mandatory training on anti-racism The bidder's employees are mandated to take unconscious bias training; The bidder has developed internal staffing and/or recruitment strategy(ies) to increase representation of underrepresented groups in their workforce. <p>SUPPORTING DOCUMENTS</p> <p>The bidder should provide details of the following activities.</p> <p>For activities described in a. and b. (policy and commitments), the bidder should provide copies of policy or commitment documents including their effective date.</p> <p>For activities described in c. and d. (training), the bidder should provide the name of the course and the service provider; if developed internally, a copy of the course outline.</p> <p>For activities described in e. (staffing), the bidder should provide copies of job posting, or other staffing/recruitment documents demonstrating compliance with the rated criteria.</p>	<p>0 pts = the bidder does not address.</p> <p>1 pts = The bidder has provided information on the existence of the activity but does not provide sufficient detail or supporting documents.</p> <p>2 pts =The bidder has fully described the activity and provided supporting documents as evidence.</p>	<p>Up to 10 points. 2 points for each activity</p>	
<p>Total Points needed to be considered compliant (115/190)</p>				



The evaluation grid described below will be used to evaluate the bidders' proposals based on each rated criterion.

EVALUATION GRID	
0%	The information provided does not meet the criteria.
20%	The submission shows a low understanding of the requirements of the bid solicitation, and the answer provided does not address the important factors. The answer provided has significant weaknesses, would probably not meet the requirements of the application and does not constitute a technical value to Canada. The submission presents a residual * perceived significant risk to Canada.
40%	The submission demonstrates a certain understanding of the requirements of the bid solicitation, and the answer provided addresses some important factors. The answer provided has weaknesses, would probably not meet the requirements of the bid solicitation or would probably not be effective, and not a good technical value for Canada. The submission presents a residual * perceived average risk to Canada.
60%	The submission demonstrates an adequate understanding of the requirements of the proposals, and the answer provided addresses most of the factors. The answer provided has minor weaknesses, would likely meet the requirements of the bid solicitation and is a good technical value for Canada. The submission presents a residual * perceived average or low risk to Canada.
80%	The submission shows a very good understanding of the requirements of the proposals, and the answer provided addresses all the important factors. The answer provided has no significant weakness, would likely meet the requirements and would probably be effective, would yield very good results and constitute a very good technical value for Canada. The submission presents a residual * perceived low risk to Canada.
100%	The submission demonstrates an excellent understanding of the requirements of the Proposals, and the answer provided addresses all the important factors. The answer provided has no apparent weakness, would likely meet the requirements of the bid solicitation, would probably be effective, give excellent results and provide excellent technical value for Canada. The submission presents a residual * apparent low or no risk to Canada.



APPENDIX 2 - FINANCIAL BID PRESENTATION SHEET

1. Firm Price

Bidder tendered all-inclusive firm price to perform the work is Canadian funds, applicable taxes excluded. Any Travel and Living Expenses and other miscellaneous expenses must be included in the firm price.

Description	Firm Price (Applicable Taxes Excluded)
Study on Global and Canadian Investment Trends in Critical Mineral Supply Chains.	\$ _____
Total Firm Price for Financial Proposal Evaluation (Taxes Extra):	