Title - Sujet

Return Bids to:

Only bids submitted using CPC Connect service will be accepted.

Natural Resources Canada / Ressources naturelles Canada

Bid Receiving/ Réception des soumissions

See herein for bid submission instructions/ Voir ici pour les instructions

Request for Proposal (RFP) Demande de proposition (DDP)

de soumission des offres

Proposal To: Natural Resources Canada

We hereby offer to sell to Her Majesty the Queen in right of Canada, in accordance with the terms and conditions set outherein, referred to herein or attached hereto, the goods, services, and construction listed herein and on any attachedsheets at the price(s) set out therefor.

Comments - Commentaires

Issuing Office - Bureau de distribution

Finance and Procurement Management Branch Natural Resources Canada 5320 122 St NW Edmonton, AB T5H 3S5

Recruitment, Management, and Maintenance of a Pool of Subject Matter Experts					
Solicitation No. – No de l'invitation NRCan-5000075633	Date July 21, 2023				
Requisition Reference No N° d 178686	e la demande				
Solicitation Closes – L'invitation at – à 02:00 PM Eastern Daylight on – le August 21, 2023					
Address Enquiries to: - Adresse	-				
moira.farkas@nrcan-rncan.	gc.ca				
Telephone No. – No de telephone (403) 462-1162	e				
Destination – of Goods and Serv					
Destination – des biens et servic See herein	es:				
Security - Sécurité					
There are security requirements as requirement.	ssociated with this				
Vendor/Firm Name and Address Raison sociale et adresse du fournisseur/de l'entrepreneur					
Telephone No.:- No. de téléphon	e:				
Email – Courriel :	Email – Courriel :				
Name and Title of person author Vendor/Firm (type or print) Nom et titre de la personne auto du fournisseur/de l'entrepreneur caractères d'imprimerie)	risée à signer au nom				
Name	Title				
Signature	Date				

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The Articles contained in this document are mandatory in their entirety, unless otherwise indicated. Acceptance of these Articles, in their entirety, as they appear in this document, is a Mandatory requirement of this RFP.

Suppliers submitting a proposal containing statements implying that their proposal is conditional on modification of these clauses or containing terms and conditions that purport to supersede these clauses or derogate from them will be considered non-responsive.

Bidders with concerns regarding the provisions of the Bid Solicitation document (including the Resulting Contract Clauses) should raise such concerns in accordance with the Enquiries provision of this RFP.

PART 1 - GENERAL INFORMATION

1.1 Introduction

The bid solicitation is divided into seven parts plus attachments and annexes, as follows:

- Part 1 General Information: provides a general description of the requirement;
- Part 2 Bidder Instructions: provides the instructions, clauses and conditions applicable to the bid solicitation;
- Part 3 Bid Preparation Instructions: provides Bidders with instructions on how to prepare their bid;
- Part 4 Evaluation Procedures and Basis of Selection: indicates how the evaluation will be conducted, the evaluation criteria that must be addressed in the bid, and the basis of selection;
- Part 5 Certifications and Additional Information: includes the certifications and additional information to be provided;
- Part 6 Security Requirements: includes specific requirements that must be addressed by Bidders; and
- Part 7 Resulting Contract Clauses: includes the clauses and conditions that will apply to any resulting contract.

The Annexes include the Statement of Work, the Basis of Payment and any other annexes.

1.2 Summary

1.2.1 By means of the RFP, Natural Resources Canada (NRCan) is seeking proposals from bidders for resources who will support the development, operation and improvements of the two (2) Billion Trees program grants and contributions management system.

1.3 Debriefings

Bidders may request a debriefing on the results of the bid solicitation process. Bidders should make the request to the Contracting Authority within 15 working days from receipt of the results of the bid solicitation process. The debriefing will be done in writing, by email.

PART 2 - BIDDER INSTRUCTIONS

2.1 Standard Instructions, Clauses and Conditions

All instructions, clauses and conditions identified in the bid solicitation by number, date and title are set out in the <u>Standard Acquisition Clauses and Conditions Manual</u> (https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual) issued by Public Works and Government Services Canada.

Bidders who submit a bid agree to be bound by the instructions, clauses and conditions of the bid solicitation and accept the clauses and conditions of the resulting contract.

The <u>2003</u> (2022-03-29) Standard Instructions - Goods or Services - Competitive Requirements, are incorporated by reference into and form part of the bid solicitation.

- In the complete text content (except Section 1 and 3)

Delete: Public Works and Government Services Canada" and "PWGSC"

Insert: "Natural Resources Canada." and "NRCan"

At 02 Procurement Business Number:

Delete: "Suppliers are required to" **Insert:** "It is suggested that suppliers"

- At 08 Transmission by facsimile or by Canada Post Corporation's (CPC) Connect service, article 1: Delete: in its entirety
- At 08 Transmission by facsimile or by Canada Post Corporation's (CPC) Connect service, article
 2a:

Delete: The only acceptable email address to use with CPC Connect for responses to bid solicitations issued by PWGSC headquarters is: tpsgc.pareceptiondessoumissions-apbidReceiving.pwgsc@tpsgc-pwgsc.gc.ca. or, if applicable, the email address identified in the bid solicitation.

Insert: The only acceptable email address to use with CPC Connect for responses to bid solicitation issued by NRCan is: procurement-approvisionnement@NRCan-RNCan.gc.ca

At 08, Transmission by facsimile or by Canada Post Corporation's (CPC) Connect service, article 2b:

Delete: "six business days" **Insert**: "five business days"

At 20, Further information, article 2b:

Delete: in its entirety

Subsection 5.4 of <u>2003</u>, Standard Instructions - Goods or Services - Competitive Requirements, is amended as follows:

Delete: 60 days Insert: 180 days

2.2 Submission of Bids

Bidders must submit all proposals electronically. Given the current constraints on NRCan's networks, the

electronic mail system has a limit of 1GB per single message received and a limit of 20GB per conversation. NRCan encourages bidders to submit all bids earlier than the closing time.

Bids must be submitted no later than the date and time indicated on page 1 of the bid solicitation.

Only bids submitted using CPC Connect service will be accepted.

At least five (5) business days before the bid solicitation closing date, it is necessary for the Bidder to send an email requesting to open CPC Connect conversation to the following address:

mailto:procurement-approvisionnement@NRCan-RNCan.gc.ca

Note 1: Bids will not be accepted if e-mailed directly to this address. This e-mail address is to be used to open CPC Connect conversation, as detailed in the Standard Instructions 2003 (article 08, paragraph 2), or to send bids through CPC Connect message if the bidder is using its own licensing agreement for CPC Connect.

Note 2: Send as early as possible in order to ensure a response, Requests to open a CPC Connect conversation received after that time may not be answered.

IMPORTANT: It is requested that you write the bid solicitation number in "Subject" of the email:

NRCan-5000075633 - Recruitment, Management, and Maintenance of a pool of Subject Matter Experts

NRCan will not assume responsibility for proposals directed to any other location.

The onus is on the Bidder to ensure that the bid is submitted correctly using CPC Connect service. Not complying with the instructions may result in NRCan's inability to ascertain reception date and/or to consider the bid prior to contract award. Therefore, NRCan reserves the right to reject any proposal not complying with these instructions.

Due to the nature of the bid solicitation, bids transmitted by email, mail or facsimile to NRCan will not be accepted.

2.3 Former Public Servant

Contracts awarded to former public servants (FPS) in receipt of a pension or of a lump sum payment must bear the closest public scrutiny, and reflect fairness in the spending of public funds. In order to comply with Treasury Board policies and directives on contracts awarded to FPSs, bidders must provide the information required below before contract award. If the answer to the questions and, as applicable the information required have not been received by the time the evaluation of bids is completed, Canada will inform the Bidder of a time frame within which to provide the information. Failure to comply with Canada's request and meet the requirement within the prescribed time frame will render the bid non-responsive.

Definitions

For the purposes of this clause, "former public servant" is any former member of a department as defined in the <u>Financial Administration Act</u>, R.S., 1985, c. F-11, a former member of the Canadian Armed Forces or a former member of the Royal Canadian Mounted Police. A former public servant may be:

- a) an individual;
- b) an individual who has incorporated;

- - c) a partnership made of former public servants; or
 - d) a sole proprietorship or entity where the affected individual has a controlling or major interest in the entity.

"lump sum payment period" means the period measured in weeks of salary, for which payment has been made to facilitate the transition to retirement or to other employment as a result of the implementation of various programs to reduce the size of the Public Service. The lump sum payment period does not include the period of severance pay, which is measured in a like manner.

"pension" means a pension or annual allowance paid under the Public Service Superannuation Act (PSSA), R.S., 1985, c. P-36, and any increases paid pursuant to the Supplementary Retirement Benefits Act, R.S., 1985, c. S-24 as it affects the PSSA. It does not include pensions payable pursuant to the Canadian Forces Superannuation Act, R.S., 1985, c. C-17, the Defence Services Pension Continuation Act, 1970, c. D-3, the Royal Canadian Mounted Police Pension Continuation Act, 1970, c. R-10, and the Royal Canadian Mounted Police Superannuation Act, R.S., 1985, c. R-11, the Members of Parliament Retiring Allowances Act, R.S. 1985, c. M-5, and that portion of pension payable to the Canada Pension Plan Act, R.S., 1985, c. C-8.

Former Public Servant in Receipt of a Pension

As per the above definitions, is the Bidder a FPS in receipt of a pension? Yes \(\simeg \) No \(\simeg \)

If so, the Bidder must provide the following information, for all FPSs in receipt of a pension, as applicable:

- a) name of former public servant;
- b) date of termination of employment or retirement from the Public Service.

By providing this information, Bidders agree that the successful Bidder's status, with respect to being a former public servant in receipt of a pension, will be reported on departmental websites as part of the published proactive disclosure reports in accordance with Contracting Policy Notice: 2019-01 and the Guidelines on the Proactive Disclosure of Contracts.

Work Force Adjustment Directive

Is the Bidder a FPS who received a lump sum payment pursuant to the terms of the Work Force Adjustment Directive? Yes □ No □

If so, the Bidder must provide the following information:

- a) name of former public servant;
- b) conditions of the lump sum payment incentive;
- c) date of termination of employment;
- d) amount of lump sum payment;
- e) rate of pay on which lump sum payment is based;
- period of lump sum payment including start date, end date and number of weeks:
- g) number and amount (professional fees) of other contracts subject to the restrictions of a work force adjustment program.

2.3 **Enquiries - Bid Solicitation**

All enquiries must be submitted in writing to the Contracting Authority no later than five (5) calendar days before the bid closing date. Enquiries received after that time may not be answered.

Bidders should reference as accurately as possible the numbered item of the bid solicitation to which the enquiry relates. Care should be taken by Bidders to explain each question in sufficient detail in order to enable Canada to provide an accurate answer. Technical enquiries that are of a proprietary nature must be clearly marked "proprietary" at each relevant item. Items identified as "proprietary" will be treated as such except

where Canada determines that the enquiry is not of a proprietary nature. Canada may edit the question(s) or may request that the Bidder do so, so that the proprietary nature of the question(s) is eliminated, and the enquiry can be answered to all Bidders. Enquiries not submitted in a form that can be distributed to all Bidders may not be answered by Canada.

2.4 Applicable Laws

Any resulting contract must be interpreted and governed, and the relations between the parties determined, by the laws in force in Alberta.

Bidders may, at their discretion, substitute the applicable laws of a Canadian province or territory of their choice without affecting the validity of their bid, by deleting the name of the Canadian province or territory specified and inserting the name of the Canadian province or territory of their choice. If no change is made, it acknowledges that the applicable laws specified are acceptable to the Bidders.

2.5 Improvement of Requirement During Solicitation Period

Should bidders consider that the specifications or Statement of Work contained in the bid solicitation could be improved technically or technologically, bidders are invited to make suggestions, in writing, to the Contracting Authority named in the bid solicitation. Bidders must clearly outline the suggested improvement as well as the reason for the suggestion. Suggestions that do not restrict the level of competition nor favour a particular bidder will be given consideration provided they are submitted to the Contracting Authority at least five (5) business days before the bid closing date. Canada will have the right to accept or reject any or all suggestions.

PART 3 - BID PREPARATION INSTRUCTIONS

3.1 Bid Preparation Instructions

The Bidder must submit its bid electronically, Canada requests that the Bidder submits its bid in accordance with section 08 of the 2003 standard instructions. The CPC Connect system has a limit of 1GB per single message posted and a limit of 20GB per conversation.

Canada requests that Bidders provide their bid in separately bound sections as follows:

Section I: Technical Bid (1 electronic copy)

Section II: Financial Bid (1 electronic copy) in a separate file and document

Section III: Certifications (1 electronic copy)

Prices should appear in the financial bid only. No prices should be indicated in any other section of the bid.

Section I: Technical Bid

In their technical bid, Bidders should demonstrate their understanding of the requirements contained in the bid solicitation and explain how they will meet these requirements. Bidders should demonstrate their capability and describe their approach in a thorough, concise and clear manner for carrying out the work.

The technical bid should address clearly and in sufficient depth the points that are subject to the evaluation criteria against which the bid will be evaluated. Simply repeating the statement contained in the bid solicitation is not sufficient. In order to facilitate the evaluation of the bid, Canada requests that Bidders address and present topics in the order of the evaluation criteria under the same headings. To avoid duplication, Bidders may refer to different sections of their bids by identifying the specific paragraph and page number where the subject topic has already been addressed.

Section II: Financial Bid

Bidders must submit their financial bid in accordance with the Financial Proposal Form in Appendix "2". The total amount of Applicable Taxes must be shown separately.

Exchange Rate Fluctuation

SACC Manual clause C3011T (2013-1106), Exchange Rate Fluctuation

Section III: Certifications

Bidders must submit the certifications and additional information required under Part 5.

PART 4 - EVALUATION PROCEDURES AND BASIS OF SELECTION

4.1 Evaluation Procedures

- (a) Bids will be assessed in accordance with the entire requirement of the bid solicitation including the technical and financial evaluation criteria.
- (b) An evaluation team composed of representatives of Canada will evaluate the bids.

4.1.1 Technical Evaluation

Mandatory and point rated technical evaluation criteria are included in Appendix "1" - Evaluation Criteria.

4.2 Basis of Selection

4.2.1 Basis of Selection – Highest Combined Rating of Technical Merit and Price

To be declared responsive, a bid must:

- a. comply with all the requirements of the bid solicitation; and
- b. meet all mandatory criteria; and
- c. obtain the required minimum points specified for each criterion for the technical evaluation, and
- d. obtain the required minimum of points for each of the resources for the technical evaluation criteria which are subject to point rating.
- Bids not meeting (a) or (b) or (c) and (d) will be declared non-responsive. The responsive bid with the highest number of points will be recommended for award of a contract.
- The selection will be based on the highest responsive combined rating of technical merit and price. The
 ratio will be 70% for the technical merit and 30% for the price.
- To establish the technical merit score, the overall technical score for each responsive bid will be determined as follows: total number of points obtained / maximum number of points available multiplied by the ratio of 70%.
- To establish the pricing score, each responsive bid will be prorated against the lowest evaluated price and the ratio of 30%.
- For each responsive bid, the technical merit score and the pricing score will be added to determine its combined rating.
- Neither the responsive bid obtaining the highest technical score nor the one with the lowest evaluated price will necessarily be accepted. The responsive bid with the highest combined rating of technical merit and price will be recommended for award of a contract.
- The table below illustrates an example where all three bids are responsive and the selection of the contractor is determined by a 70/30 ratio of technical merit and price, respectively. The total available points equal 135 and the lowest evaluated price is \$45,000 (45).

Basis	Basis of Selection - Highest Combined Rating Technical Merit (70%) and Price (30%)				
		Bidder 1	Bidder 2	Bidder 3	
Overall Techni	cal Score	115/135	89/135	92/135	
Bid Evaluated Price		\$55,000.00	\$50,000.00	\$45,000.00	
Calculations	Technical Merit Score	115/135 x 70 = 59.63	89/135 x 70 = 46.15	92/135 x 70 = 47.70	



Pricing Score	45/55 x 30 = 24.55	45/50 x 30 = 27	45/45 x 30 = 30	
Combined Rating	84.18	73.15	77.70	
Overall Rating	1st	3rd	2nd	

PART 5 - CERTIFICATIONS AND ADDITIONAL INFORMATION

Bidders must provide the required certifications and additional information to be awarded a contract.

The certifications provided by Bidders to Canada are subject to verification by Canada at all times. Unless specified otherwise, Canada will declare a bid non-responsive, or will declare a contractor in default if any certification made by the Bidder is found to be untrue, whether made knowingly or unknowingly, during the bid evaluation period or during the contract period.

The Contracting Authority will have the right to ask for additional information to verify the Bidder's certifications. Failure to comply and to cooperate with any request or requirement imposed by the Contracting Authority will render the bid non-responsive or constitute a default under the Contract.

5.1 Certifications Required with the Bid

Bidders must submit the following duly completed certifications as part of their bid.

5.1.1 Integrity Provisions - Declaration of Convicted Offences

In accordance with the Integrity Provisions of the Standard Instructions, all bidders must provide with their bid, **if applicable**, the Integrity declaration form available on the <u>Forms for the Integrity Regime</u> website (http://www.tpsgc-pwgsc.gc.ca/ci-if/declaration-eng.html), to be given further consideration in the procurement process.

5.2 Certifications Precedent to Contract Award and Additional Information

The certifications and additional information listed below should be submitted with the bid but may be submitted afterwards. If any of these required certifications or additional information is not completed and submitted as requested, the Contracting Authority will inform the Bidder of a time frame within which to provide the information. Failure to provide the certifications or the additional information listed below within the time frame specified will render the bid non-responsive.

5.2.1 Integrity Provisions – Required Documentation

In accordance with the section titled Information to be provided when bidding, contracting or entering into a real property agreement of the Ineligibility and Suspension Policy (http://www.tpsgc-pwgsc.gc.ca/ci-if/politique-policy-eng.html), the Bidder must provide the required documentation, as applicable, to be given further consideration in the procurement process.

- Bidders who are incorporated, including those bidding as a joint venture, must provide a complete list of names of all individuals who are currently directors of the Bidder or, in the case of a private company, the owners of the company.
- Bidders bidding as sole proprietorship, as well as those bidding as a joint venture, must provide the name of the owner(s).

Name of Diddon			
Name of Bidder:			
OR			

Bidders bidding as partnerships do not need to provide lists of names.

Name of each member of the joint venture:
Member 1: Member 2: Member 3: Member 4:

Identification of the administrators/owners:

SURNAME	NAME	TITLE

5.2.2 Federal Contractors Program for Employment Equity - Bid Certification

By submitting a bid, the Bidder certifies that the Bidder, and any of the Bidder's members if the Bidder is a Joint Venture, is not named on the Federal Contractors Program (FCP) for employment equity "FCP Limited Eligibility to Bid" list available at the bottom of the page of the Employment and Social Development Canada (ESDC) - Labour's website.

Canada will have the right to declare a bid non-responsive if the Bidder, or any member of the Bidder if the Bidder is a Joint Venture, appears on the "FCP Limited Eligibility to Bid list at the time of contract award.

5.2.3 Additional Certifications Precedent to Contract Award

5.2.3.1 Status and Availability of Resources

5.2.3.1.1 SACC Manual clause A3005T (2010-08-16)

5.2.3.2 Education and Experience

5.2.3.2.1 SACC Manual clause <u>A3010T</u> (2010-08-16) Education and Experience

5.2.3.3 Former Public servant

Former Public Servants See the Article in Part 2 of the bid solicitation entitled Former Public Servant for a definition of "Former Public Servant".	Is the Bidder a FPS in receipt of a pension as defined in the bid solicitation? Yes No If yes, provide the information required by the Article in Part 2 entitled "Former Public Servant"
	Is the Bidder a FPS who received a lump sum payment under the terms of the Work Force Adjustment Directive? Yes No If yes, provide the information required by the Article in Part 2 entitled "Former"

	Public Servant"
SIGNATURE for CERTIFICATION	
The Contractor certifies having read and understood acknowledges receipt.	the information included in the present document and
Name	Date
Signature of Authorized Representative	

PART 6 - SECURITY REQUIREMENTS

6.1 Security Requirements

- 6.1.1 Before award of a contract, the following conditions must be met:
- a. the Bidder must hold a valid organization security clearance as indicated in Part 7 Resulting Contract Clauses;
- b. the Bidder's proposed individuals requiring access to classified or protected information, assets or sensitive work sites must meet the security requirement as indicated in Part 7 Resulting Contract Clauses;
- c. the Bidder must provide the name of all individuals who will require access to classified or protected information, assets or sensitive work sites;

PART 7 - RESULTING CONTRACT CLAUSES

The following clauses and conditions apply to and form part of any contract resulting from the bid solicitation.

7.1 Statement of Work

The Contractor must perform the Work in accordance with the Statement of Work at Annex "A" and the Contractor's technical bid entitled , dated . (to be completed at contract award)

7.1.2 Task Authorization

The Work or a portion of the Work to be performed under the Contract will be on an "as and when requested basis" using a Task Authorization (TA). The Work described in the TA must be in accordance with the scope of the Contract.

7.1.2.1 Task Authorization Process

- 1. The Technical Authority will provide the Contractor with a description of the task using the Task Authorization form specified in Annex E.
- 2. The Task Authorization (TA) will contain the details of the activities to be performed, a description of the deliverables, and a schedule indicating completion dates for the major activities or submission dates for the deliverables. The TA will also include the applicable basis(bases) and methods of payment as specified in the Contract.
- 3. The Contractor must provide the Technical Authority, within 15 calendar days of its receipt, the proposed total estimated cost for performing the task and a breakdown of that cost, established in accordance with the Basis of Payment specified in the Contract.
- 4. The Contractor must not commence work until a TA authorized by the Technical" Authority has been received by the Contractor. The Contractor acknowledges that any work performed before a TA has been received will be done at the Contractor's own risk.

7.1.2.2 Minimum Work Guarantee - All the Work - Task Authorizations

1. In this clause,

"Maximum Contract Value" means the amount specified in the "Limitation of Expenditure" clause set out in the Contract; and

"Minimum Contract Value" means 5%

- 2. Canada's obligation under the Contract is to request Work in the amount of the Minimum Contract Value or, at Canada's option, to pay the Contractor at the end of the Contract in accordance with paragraph 3. In consideration of such obligation, the Contractor agrees to stand in readiness throughout the Contract period to perform the Work described in the Contract. Canada's maximum liability for work performed under the Contract must not exceed the Maximum Contract Value, unless an increase is authorized in writing by the Contracting Authority.
- 3. In the event that Canada does not request work in the amount of the Minimum Contract Value during the period of the Contract, Canada must pay the Contractor the difference between the Minimum Contract Value and the total cost of the Work requested.
- 4. Canada will have no obligation to the Contractor under this clause if Canada terminates the Contract in whole or in part for default.

For each authorized task:

- the authorized task number or task revision number(s);
- a title or a brief description of each authorized task;
- the total estimated cost specified in the authorized Task Authorization (TA) of each task, exclusive of Applicable Taxes;
- the total amount, exclusive of Applicable Taxes, expended to date against each authorized task;
- the start and completion date for each authorized task; and
- the active status of each authorized task, as applicable.

For all authorized tasks:

- the amount (exclusive of Applicable Taxes) specified in the contract (as last amended, as applicable) as Canada's total liability to the contractor for all authorized TAs; and
- the total amount, exclusive of Applicable Taxes, expended to date against all authorized TAs.

7.2 Standard Clauses and Conditions

All clauses and conditions identified in the Contract by number, date and title are set out in the <u>Standard Acquisition Clauses and Conditions Manual</u> (https://buyandsell.gc.ca/policy-and-guidelines/standard-acquisition-clauses-and-conditions-manual) issued by Public Works and Government Services Canada.

7.2.1 General Conditions

2035 (2022-12-01) General Conditions - Higher Complexity - Services, apply to and form part of the Contract.

As applicable, replace references to Public Works and Government Services Canada (PWGSC) with Natural Resources Canada (NRCan).

7.2.2 Supplemental General Conditions

The following clauses apply to and form part of this contract:

4006 (2010-08-16), Contractor to Own Intellectual Property Rights in Foreground Information

7.3 Security Requirements

The following security requirement (SRCL#178686 and related clauses provided by the Contract Security Program apply and form part of the Contract:

- The contractor/offeror must, at all times during the performance of the contract/standing offer, hold a valid designated organization screening (DOS), issued by the Contract Security Program (CSP), Public Works and Government Services Canada (PWGSC)
- 2. The contractor/offeror personnel requiring access to **protected** information, assets or sensitive work site(s) must **each** hold a valid **reliability status**, granted or approved by the CSP, PWGSC
- 3. The contractor/offeror **must not** remove any **protected** information or assets from the identified work site(s), and the contractor/offeror must ensure that its personnel are made aware of and comply with this restriction
- 4. Subcontracts which contain security requirements are **not** to be awarded without the prior written permission of the CSP, PWGSC
- 5. The contractor/offeror must comply with the provisions of the:
 - a. Security Requirements Check List, attached at Annex "C"
 - b. Contract Security Manual (latest edition)

7.4 Term of Contract

7.4.1 Period of the Contract

The period of the Contract is from date of Contract Award to March 31, 2025.

7.4.2 Option to Extend the Contract

The Contractor grants to Canada the irrevocable option to extend the term of the Contract by up to three (3) additional one-year period(s) under the same conditions. The Contractor agrees that, during the extended period of the Contract, it will be paid in accordance with the applicable provisions as set out in the Basis of Payment.

Canada may exercise this option at any time by sending a written notice to the Contractor before the expiry date of the Contract. The option may only be exercised by the Contracting Authority, and will be evidenced for administrative purposes only, through a contract amendment.

7.4.3 Comprehensive Land Claims Agreements (CLCAs)

The Contract does not include deliveries of services within locations within Yukon, Northwest Territories, Nunavut, Quebec, or Labrador that are subject to Comprehensive Land Claims Agreements (CLCAs). Any requirements for deliveries of services within locations within Yukon, Northwest Territories, Nunavut, Quebec, or Labrador that are subject to CLCAs will have to form part of a separate contract.

7.5 Authorities

7.5.1 Contracting Authority

The Contracting Authority for the Contract is:

Name: Moira Farkas

Title: Senior Procurement Officer

Organization: Natural Resources Canada

Address: 5320 122 Street, Edmonton, AB T6H 3S5

Telephone: 403-462-1162

E-mail address: moira.farkas@nrcan-rncan.gc.ca

The Contracting Authority is responsible for the management of the Contract and any changes to the Contract must be authorized in writing by the Contracting Authority. The Contractor must not perform work in excess of or outside the scope of the Contract based on verbal or written requests or instructions from anybody other than the Contracting Authority.

7.5.2 Project Authority (to be provided at contract award)

The Project Authority for the Contract is:

Name:

Title:

Organization:

Address:

Telephone:

Facsimile:

E-mail address:

The Project Authority is the representative of the department or agency for whom the Work is being carried out under the Contract and is responsible for all matters concerning the technical content of the Work under the Contract. Technical matters may be discussed with the Project Authority; however, the Project Authority has no authority to authorize changes to the scope of the Work. Changes to the scope of the Work can only be made through a contract amendment issued by the Contracting Authority.

7.5.3 Contractor's Representative (to be provided at contract award)

Name:
Title:
Organization:
Address:
Telephone:
E-mail address:

7.6 Proactive Disclosure of Contracts with Former Public Servants

By providing information on its status, with respect to being a former public servant in receipt of a <u>Public Service Superannuation Act</u> (PSSA) pension, the Contractor has agreed that this information will be reported on departmental websites as part of the published proactive disclosure reports, in accordance with <u>Contracting Policy Notice: 2019-01</u> of the Treasury Board Secretariat of Canada.

7.7 Payment

7.7.1 Basis of Payment – Limitation of Expenditure

The Contractor will be paid for its costs reasonably and properly incurred in the performance of the Work, in accordance with the Basis of Payment in Annex "B" to a limitation of expenditure of \$______ (to be provided at contract award). Customs duties are included and Applicable Taxes are extra.

7.7.2 Limitation of Expenditure – Cumulative Total of all Task Authorizations

- 1. Canada's total liability to the Contractor under the Contract for all authorized Task Authorizations (TAs), inclusive of any revisions, must not exceed the sum of \$ ______ . (to be provided at contract award). Customs duties are included and Applicable Taxes are extra.
- 2. No increase in the total liability of Canada will be authorized or paid to the Contractor unless an increase has been approved, in writing, by the Contracting Authority.
- 3. The Contractor must notify the Contracting Authority in writing as to the adequacy of this sum:
 - a. when it is 75 percent committed, or
 - b. four (4) months before the contract expiry date, or
 - as soon as the Contractor considers that the sum is inadequate for the completion of the Work required in all authorized TAs, inclusive of any revisions, whichever comes first.
- 4. If the notification is for inadequate contract funds, the Contractor must provide to the Contracting Authority, a written estimate for the additional funds required. Provision of such information by the Contractor does not increase Canada's liability.

7.7.3 Method of Payment

Monthly Payment

Canada will pay the Contractor on a monthly basis for work performed during the month covered by the invoice in accordance with the payment provisions of the Contract if:

- a. an accurate and complete invoice and any other documents required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- b. all such documents have been verified by Canada;
- c. the Work performed has been accepted by Canada.

7.8 Invoicing Instructions

Invoices shall be submitted using the following method:

E-mail:

Invoicing-Facturation@nrcan-rncan.gc.ca

Note: Attach "PDF" file. No other formats will be accepted

Please do not submit invoices using more than one method as this will not expedite payment.

Invoices and all documents relating to a contract must be submitted on the Contractor's own form and shall bear the Contract number: (to be provided at Contract Award), and Task Authorization number.

Invoicing Instructions to suppliers: http://www.nrcan.gc.ca/procurement/3485

7.9 Certifications and Additional Information

7.9.1 Compliance

Unless specified otherwise, the continuous compliance with the certifications provided by the Contractor in its bid or precedent to contract award, and the ongoing cooperation in providing additional information are conditions of the Contract and failure to comply will constitute the Contractor in default. Certifications are subject to verification by Canada during the entire period of the Contract.

7.10 Applicable Laws

The Contract must be interpreted and governed, and the relations between the parties determined, by the laws in force in Alberta.

7.11 Priority of Documents

If there is a discrepancy between the wording of any documents that appear on the list, the wording of the document that first appears on the list has priority over the wording of any document that subsequently appears on the list.

- (a) the Articles of Agreement;
- (b) the supplemental general conditions <u>4006</u> (2010-08-16), Contractor to Own Intellectual Property Rights in Foreground Information;

the general conditions 2035 (2022-12-01) general Conditions - Higher Complexity - Services, apply to

(d) Annex A, Statement of Work;

and form part of the Contract;

- (e) Annex B, Basis of Payment;
- (f) the Contractor's bid dated , (to be inserted at contract award).

7.12 Foreign Nationals (Canadian Contractor *OR* Foreign Contractor)

SACC Manual clause A2000C (2006-06-16) Foreign Nationals (Canadian Contractor)

OR

(c)

SACC Manual clause A2001C (insert date) Foreign Nationals (Foreign Contractor)

7.13 Insurance

The Contractor is responsible for deciding if insurance coverage is necessary to fulfill its obligation under the Contract and to ensure compliance with any applicable law. Any insurance acquired or maintained by the Contractor is at its own expense and for its own benefit and protection. It does not release the Contractor from or reduce its liability under the Contract.

7.14 Dispute Resolution

The parties agree to maintain open and honest communication about the Work throughout and after the performance of the contract.

- (a) The parties agree to maintain open and honest communication regarding the Works throughout the performance of the Contract and thereafter.
- (b) The parties agree to consult and co-operate with each other in the furtherance of the contract and promptly notify the other party or parties and attempt to resolve problems or differences that may arise.
- (c) If the parties cannot resolve a dispute through consultation and cooperation, the parties agree to consult a neutral third party offering alternative dispute resolution services to attempt to address the dispute.
- (d) Options of alternative dispute resolution services can be found on Canada's Buy and Sell website under the heading "Dispute Resolution".

ANNEX "A" STATEMENT OF WORK

SW.1.0 TITLE

Recruitment, Management, and Maintenance of a Pool of Subject Matter Experts

SW.2.0 BACKGROUND

Natural Resources Canada's (NRCan) 2 Billion Trees Program (2BT) provides funding to support projects to support Canada's 2030 Paris Agreement greenhouse gases emissions reduction target and establish the building blocks to get to net-zero by 2050. This support also increases collaboration between Indigenous peoples and other natural resource development stakeholders, including governments, industry, and non-governmental organizations. Planting trees will contribute to the restoration of habitat and provide a multitude of other social, cultural, environmental, and economic benefits.

A multi-disciplinary, inclusive and independent Expert Review Panel (ERP) is important to the 2BT program's evaluation process. The ERPs will assess 2BT applications based on rated criteria that may include, but is not limited to:

- Eligible projects will contribute to incremental planting and associated management of trees and forests. This includes monitoring trees after planting.
- Eligible projects will contribute clear benefits in terms of net carbon sequestration and greenhouse gas (GHG) emission reductions in the period to 2050.
- Eligible projects will seek to achieve co-benefits.
- Eligible projects will contribute to planting that is ecologically suitable or otherwise appropriate for its location, given site conditions.
- Eligible projects will result in permanent additions to forest, improve existing forest or allow for permanent protection of forests.
- Eligible projects will include environmentally acceptable practices that improve forest health, diversity in species and/or mix and coincide with practices normally associated with sound reforestation, afforestation and urban tree/forest plantation establishment and management (intent of this to cover specific practices that will be deployed and to quantify the plan)
- Eligible projects will include seedling or vegetative cutting source (nursery, stool bed), species and density of initial planting, and validation of availability.
- Eligible applicants have the capacity to carry out the proposed project and ensure its successful implementation.
- Eligible projects have proposed a reasonable and realistic timeline and project plan, have considered potential challenges and have appropriate risk mitigation measures in place.
- Eligible projects have requested an appropriate level of funding and have the financial capacity to manage the project.

The 2BT has a year-round ongoing intake of project applications and accepts applications online. The program sets deadlines for applications to facilitate batch reviews of applications throughout the year; and based on the availability of funding, reserves the option to review applications individually or in small batches at other times of the year, as needed.

NRCan makes funding decisions for submitted applications, informed by internal analysis, and supported by recommendations from a convened ERP, which are an advisory body of subject matter experts (SMEs). When NRCan receives an application, the 2BT program will conduct a preliminary assessment of completeness and mandatory eligibility. An ERP will be convened and tasked to review and assess applications that meet the completeness and mandatory eligibility requirements, and rate project applications through a consensus-based

process. Results from the ERPs process will form a recommendation on the merits and risks of each proposed project to the program that may be considered as part of its funding decision process.

ERPs under this contract will be convened as/when required by NRCan to review applications received by the Program between when the Contract is Awarded to March 2025. NRCan reserves the option to extend the contract for a further three (3) year term until March 2027.

SW.3.0 OBJECTIVES

Each year the amount of funding requested will need to coincide with the available program Budget. The purpose of having an ERP is to ensure that government funding is distributed in a transparent manner through an objective and fair process. Final funding decisions are made by NRCan management, informed by the independent reviews of applications by SMEs and the consolidated comments and recommendations of the ERP and other considerations as are relevant.

The objective of this contract is for the Contractor to recruit, manage, and maintain a pool of Subject Matter Experts to perform the required assessments of submitted applications.

Specifically, the Contractor will:

- Create and maintain a pool of SMEs with varying subject matter expertise and other criteria detailed in Section SW.4.0 below;
- Coordinate the participation of SMEs in ERPs;

SW.4.0 PROJECT REQUIREMENTS

The Contractor must determine a methodology in identifying subject matter experts (SME) in the following fields:

- Registered Professional Forester (RPF), including specialists in restoration/afforestation in a Canadian context
- Forestry specialists, including in regional economic development in Canada.
- Business Development / Business Finance
- Indigenous economic development and forest management specialist

The Contractor must include Indigenous subject matter experts with experience and knowledge of Indigenous Forest management planning and operations as well as Indigenous economic development.

The Contractor must also be able to recruit francophone SMEs to support the review of French proposals on an as-needed basis. NRCan does not intend to translate French proposals to English.

SW.4.1 TASKS, DELIVERABLES, MILESTONES AND SCHEDULE

The work will be assigned on an as and when needed basis via Task Authorizations for the following task:

 To recruit, manage, and maintain a pool of Subject Matter Experts that will review applications under the 2 Billion Trees program.

This will ensure the Contractor can remain responsive to the needs of NRCan, to allow the Department to be transparent, evidence-based, and inclusive in funding decisions taken in delivery of the program.

To recruit, manage, and maintain a pool of Subject Matter Experts

The Contractor will be tasked to establish, manage, and maintain a pool of qualified Subject Matter Experts (SMEs) that can in turn be tasked to review and make recommendations to NRCan for submitted applications.

The Contractor will be expected to conduct activities to recruit SMEs with varying specializations and will endeavor to capture sufficient breadth of membership within the pool to allow NRCan to meet representation targets for convened Expert Review Panels (ERPs).

NRCan targets: 25% or more (up to 100% in certain cases) Indigenous participation as SMEs on each ERP; achieving gender balance; and achieving geographic (regional) and official languages diversity. NRCan will maintain an ongoing internal process to ensure the target is maintained for the duration of the contract.

In this role, the Contractor will recruit and manage relationships to ensure sufficient SMEs are available to review applications for NRCan, with reasonable notice and responsiveness. The Contractor will be responsible for convening and managing SMEs throughout the duration of each ERP.

SW.4.1.1 INFORMATION ON TASKS AUTHORIZATIONS:

The 2 Billion Trees program launched an ongoing Call for Proposals (CFP) in December 2022. Review periods will take place throughout 2023-2024 and beyond, until such point as there is no grant or contribution funding available.

As part of this on-going call, NRCan will set a deadline for application submissions and will notify potential applicants via email, and website. Outside of any Calls for Proposals, based on available funding, NRCan may elect to have individual or small batches of applications received throughout the year to be assessed ad hoc by SMEs, or may elect to hold them until a subsequent review period.

Additional application streams are anticipated to be available in 2023-2024. The assessment process and timing for these streams is still being determined but applications received through these streams will also be subject to review by an ERP.

Note: Any and all subsequent Task Authorizations will be dependent on the continued availability of funds, and/or the identification of new funds. Task Authorizations for recruiting and managing SMEs may also be issued on the annual anniversary of this contract, where the Project Authority and Contractor agree that additional recruitment to maintain sufficient numbers of SMEs within the Contractor's pool of experts is warranted.

NRCan also retains the option to issue Task Authorizations under this contract for additional recruitment, or ERPs with specific SMEs (for specific subject matter specializations) to assess and make recommendations to NRCan on the merits and risks of projects proposed, that were submitted (solicited or unsolicited) to other transfer payment programs delivered by Natural Resources Canada requiring similar resources. Such considerations will be taken in consultation with the Contractor and respective SMEs, with no less than 30 calendar days' notice (unless agreed by the Contractor).

SW.4.2 REPORTING REQUIREMENTS

The Contractor must ensure the SMEs can attend in person or hold conference calls, as required, and provide updates on the status of the project by email to the project authority.

SW.4.3 METHOD AND SOURCE OF ACCEPTANCE

All deliverables and services rendered under any contract are subject to inspection by the Project Authority. The Project Authority shall have the right to reject any deliverables that are not considered satisfactory or require their correction before payment will be authorized.

SW.5.0 OTHER TERMS AND CONDITIONS OF THE SOW

SW.5.1 CONTRACTOR'S OBLIGATIONS

In addition to the obligations outlined in Section 4 of this Statement of Work, the Contractor must:

- Sign and comply with the terms of a non-disclosure agreement provided to the Contractor by NRCan;
- Ensure that all Subject Matter Experts sign a non-disclosure agreement; and exclude the participation of SMEs
 in specified ERPs (or individual application reviews) where a perceived, potential, or actual conflict of interest
 has been identified. The signed non-disclosure needs to be provided to the Project Authority.
- Maintain all documentation in a secure area.
- Treat and keep all documents and proprietary information as confidential.
- Identify any conflicts of interest with NRCan or individual applicants and identified project partners.
- Submit all written draft reports in electronic Microsoft Word and/or Excel format; and final reports in PDF format.
- Confer with the Project Authority, as necessary throughout the term of the contract.
- Ensure that no documents deemed Protected (or higher) are stored or maintained on the contractor's premises outside of the NRCan digital repository/telework environment.

*All work must be performed within the Citrix Telework environment and then saved in GCDocs or other NRCan approved repository (i.e. none of the documentation/files may be downloaded to contractor's local PC.

SW.5.2 NRCan's OBLIGATIONS

NRCan will facilitate the completion of the project by managing the meetings providing access to documentation, networks, etc. including the following:

- Ensure that no document deemed Protected (or higher) be shared with the contractor (hard copy) outside the NRCan network.
- Access to facilities and meeting rooms with associated equipment, telephone, etc., as required;
- Access to a staff member who will be available to coordinate activities;
- Provide comments on any draft reports within five (5 working days) and/or,
- Offer other reasonable assistance or support, as appropriate.

SW.5.3 LOCATION OF WORK, WORK SITE AND DELIVERY POINT

The Expert Review Panel sessions will be held virtually. Bi-weekly meetings (virtually) will be held as required to ensure project delivery.

When connecting a device to the NRCan network, the contractor must utilize a trusted (non-public) WiFi access point.

SW.5.4 LANGUAGE OF WORK

Work directly with NRCan can be completed in English however the Contractor will need to be able to operate in both Official Languages to support recruitment and solicitation of expert panel members.

ANNEX "B" BASIS OF PAYMENT

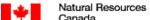
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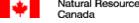
Contract Number / Numéro du contrat



ANNEX "C", SECURITY REQUIREMENTS CHECK LIST

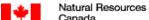
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Contract Number / Numéro du contrat 173923 Security Classification / Classification de sécurité UNCLASSIFIED

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de sécurité » au haut et au bas du formulaire. 12. b) Will the documentation attached to this SRCL be PROTECTED and/or CLASSIFIED? La documentation associée à la présente LVERS sera-t-elle PROTÉGÉE et/ou CLASSIFIÉE?																
attachments (Dans l'affirma	If Yes, classify this form by annotating the top and bottom in the area entitled "Security Classification" and indicate with attachments (e.g. SECRET with Attachments). Dans l'affirmative, classifier le présent formulaire en indiquant le niveau de sécurité dans la case intitulée « Classification de sécurité » au haut et au bas du formulaire et indiquer qu'il y a des plèces jointes (p. ex. SECRET avec des plèces															

TBS/SCT 350-103(2004/12)

Security Classification / Classification de sécurité UNCLASSIFIED

Canadä

Last page of SRCL#178686 to be provided at Contract Award.



ANNEX "D", TASK AUTHORIZATION FORM

TASK AUTHORIZATION							
Contractor:							
				Financial c	oding:		
Contract number:							
Task number:				Date:			
		(for completion by	Request y Technical auth	ority)			
1. Task Description o	f the W	ork required:					
2. Date		From:	To:				
3. Work location							
4. Travel Requirement		[]Yes []No	Specify:				
5. Others Conditions /Restraints		[] Yes [] No Specify:					
6. Basis of paiement :		Total estimate Cost (Firm Per Diem) []					
7. Level of security clearance required for contractor's personne		[X] Reliability [] Secret					
8. Linguistic need		[] English and French [X] English [] French The categories of personnel requiring bilingualism include:					
		[For completion	Proposal on by Contracto	r]			
9. Cost breakdown for			I	1			
Name + Level of Proposed resource	PWC	SSC Security File Number	Firm Per Diem Rate	Estimated # of Days	Total cost		
T TOPOGOG TOGGGIOG			Ziem itaie	" or Days			
Professional services -estimated cost			\$				
				Taxes:	\$		
				Frand Total:	\$		

TA Approval						
10. Signing Authorities	Signature	Date				
Name, Title and Signature of Individual Authorized to Sign on Behalf of Contractor:						
Name, Title and Signature of the Contracting Authority ———————————————————————————————————						

11. Basis of Payment and Invoicing

In Accordance with the article entitled "Basis of Payment" in the contract.

Payment to be made based on receipt of detailed monthly invoices for services rendered, subject to full acceptance by the Project/Technical Authority. Total of payments not to exceed the contract value.

Invoices shall be sent in accordance with the invoicing instructions included in the Terms and Conditions of the contract.

APPENDIX "1" - EVALUATION CRITERIA

Mandatory Technical Criteria

The Mandatory Criteria listed below will be evaluated on a simple pass/fail basis. Proposals which fail to meet the mandatory criteria will be deemed non-responsive.

Bidders are advised to address each criterion in sufficient depth to permit a complete requisite analysis and assessment by the evaluation team. Proposals failing to adequately respond to the mandatory criteria may be excluded from further considerations. The proposal should address each of the criteria in the order in which they appear.

Bidders are advised that only listing experience without providing any supporting data to describe responsibilities, duties and relevance to the criteria will not be considered demonstrated for the purpose of this evaluation.

Bidders are advised that only listing experience without providing any supporting data to describe responsibilities, duties and relevance to the criteria will not be considered demonstrated for the purpose of this evaluation. **Bidders are requested to cross reference the mandatory technical and point-rated criteria** in a concise format by using page, paragraph(s) & sub-paragraphs as applicable to their supporting technical documentation.

The Bidder should provide complete details as to where, when (month and year) and how (through which activities/ responsibilities) the stated qualifications/experience were obtained. Experience gained during formal education shall not be considered work experience. All criteria for work experience shall be obtained in a legitimate work environment as opposed to an educational setting. Co-op terms are considered work experience provided they are related to the required services.

Bidders are also advised that the month(s) of experience listed for a project whose time frame overlaps that of another referenced project will only be counted once. For example: project one time frame is July 2001 to December 2001; project two time frame is October 2001 to January 2002; the total months of experience for these two project references is seven (7) months.

Item	Mandatory Criteria	Proposal Page #				
M1	The Bidder must demonstrate their experience recruiting, managing and maintaining a pool of Subject Matter Experts (SMEs) that includes knowledge of the relevant subject matter in a Canadian context. In order to demonstrate this experience, the Bidder must provide their Curriculum Vitae (CV) and written summaries of up to two (2) similar* projects delivered within the past five (5) years (60 months) from date of bid closing.					
	Within each project summary, the Bidder must provide the following information:					
	 Name of client and brief description of the project; Brief description of the type and scope of services provided, methodology used and results; Brief description of the role the Bidder played in providing these services (was the Bidder the Prime Contractor or a sub-contractor on the project); Duration of the project, including the start and end dates (month/year to month/year); Extent to which services were provided on time, on budget and in accordance with the established project objectives; and Name, telephone number and/or email address of the client reference to whom the Bidder reported. 					
	The contact information may be used to validate the information provided.					
	* Similar projects defined as: advisory committees, standards review committees, proposal review panels, and industry or academic review panel.					

Point Rated Technical Criteria

The criteria contained herein will be used by NRCan to evaluate each proposal that has met all the mandatory criteria.

Proposals will be evaluated using the evaluation grid provided on the following criteria:

Item	Point Rated Technical Criteria	Points Breakdown	Maximum Points
R1	The Bidder's Understanding	The Bidder will be evaluated based on their	10
	of the Work	understanding of the following and participation in	
		the delivery of work:	
	The Bidder's approach includes		
	an understanding of the role of	3 Points for addressing the role of the 2BT	
	the expert review panel, and the	program and review process, and NRCan's	
	role of the Contractor.	funding application process.	
		3 points for addressing the role of the expert	
		review panel.	
		A points for addressing the role of the Centractor	
		4 points for addressing the role of the Contractor.	

R2	The Bidder's Approach to the Work The Bidder's approach demonstrates a realistic and achievable deliverable framework including practical time schedule, achievable milestones and work assignments.	The Bidder will be evaluated based on addressing the following in their approach and in the delivery of work: 5 points for outlining the activities 5 points for outlining the deliverables 5 points for outlining milestones and timelines	20
		5 points for highlighting extent of staff participation in each of the activities under the contract (e.g., NRCan staff participating in all activities)	
R3	The Pool of Subject Matter Experts	The Bidder will be evaluated based on having existing access to a pool of qualified experts.	22
	Evidence of existing access to a pool of subject matter experts that meet the composition requirements outlined in SW 4.1	Type of pool (two or more members for each expertise), including each resource's roles and their detailed Curriculum Vitae's (CVs) highlighting work undertaken in their corresponding area of expertise:	
		4 points if majority of the pool is diverse (Indigenous, regional representative).	
		2 points for a bilingual pool	
		4 points for a pool with Registered Professional Foresters (RFP), including specialists in restoration/afforestation in a Canadian context.	
		4 points for a pool with forestry specialists in regional economic development in Canada.	
		4 points for a pool with Indigenous Economic Development and forest management specialists.	
		4 points for a pool with Business Development and/or Business Finance specialists.	
		Total Points Available	52 points
		Minimum Points Required	26 points

APPENDIX "2" - FINANCIAL PROPOSAL FORM

Limitation of Expenditure – Firm Per Diem Rate

The financial evaluation will be conducted by evaluating the Total Tendered Price using these Price Tables as completed by the Bidders. As a minimum, the Bidder must respond to this pricing schedule by providing firm, all-inclusive per diem rates for each of the following categories of personnel in its financial bid once completed.

In respect of the Estimated Level of Effort (Days) listed below, the estimated number of days is for evaluation purposes only during the solicitation process and does not represent a commitment of the future usage by Canada.

Initial Contract Period: Date of Contract Award to March 31, 2025

Category of Personnel	Level of Expertise	Estimated Level of Effort (Days)	All-inclusive Per Diem Rate	Total Cost
(Subject Matter Expert) Registered Professional Forester (RPF), including specialists in	Senior	25	\$	\$
restoration/afforestation in a Canadian context.				
(Subject Matter Expert)	Senior	25	\$	\$
Forestry specialists, including in regional economic development in Canada.				
(Subject Matter Expert) Business Development / Business Finance	Senior	25	\$	\$
(Subject Matter Expert) Indigenous economic development and forest management specialist	Senior	25	\$	\$
Recruitment and Management of SMEs	N/A	25	\$	\$
Total Tendered Price for financial (taxes extra):	proposal evalua	tion		\$

Option Period #1: April 1, 2025 - March 31, 2026

Natural Resources Canada

Category of Personnel	Level of Expertise	Estimated Level of Effort (Days)	All-inclusive Per Diem Rate	Total Cost		
(Subject Matter Expert)	Senior	25	\$	\$		
Registered Professional Forester (RPF), including specialists in restoration/afforestation in a Canadian context.						
(Subject Matter Expert)	Senior	25	\$	\$		
Forestry specialists, including in regional economic development in Canada.						
(Subject Matter Expert)	Senior	25	\$	\$		
Business Development / Business Finance			·			
(Subject Matter Expert) Indigenous economic development and forest	Senior	25	\$	\$		
management specialist						
Recruitment and Management of SMEs	N/A	25	\$	\$		
Total Option Period #1 for financi (taxes extra):	Total Option Period #1 for financial proposal evaluation					

Option Period #2: April 1, 2026 - March 31, 2027

Category of Personnel	Level of Expertise	Estimated Level of Effort (Days)	All-inclusive Per Diem Rate	Total Cost
(Subject Matter Expert) Registered Professional Forester	Senior	25	\$	\$
(RPF), including specialists in restoration/afforestation in a Canadian context.				
(Subject Matter Expert)	Senior	25	\$	\$
Forestry specialists, including in regional economic development in Canada.				

(Subject Matter Expert) Business Development / Business Finance	Senior	25	\$	\$
(Subject Matter Expert) Indigenous economic development and forest management specialist	Senior	25	\$	\$
Recruitment and Management of SMEs	N/A	25	\$	\$
Total Option Period #2 for financia (taxes extra):	\$			

Option Period #3: April 1, 2027 - March 31, 2028

Category of Personnel	Level of Expertise	Estimated Level of Effort (Days)	All-inclusive Per Diem Rate	Total Cost
(Subject Matter Expert) Registered Professional Forester (RPF), including specialists in restoration/afforestation in a Canadian context.	Senior	25	\$	\$
(Subject Matter Expert) Forestry specialists, including in regional economic development in Canada.	Senior	25	\$	\$
(Subject Matter Expert) Business Development / Business Finance	Senior	25	\$	\$
(Subject Matter Expert) Indigenous economic development and forest management specialist	Senior	25	\$	\$
Recruitment and Management of SMEs Total Option Period #3 for financi (taxes extra):	N/A al proposal evalu	25 Jation	\$	\$ \$

Total Tendered Price (Initial Period	+ Option Period #1 + Option	Period #2 + Option Period #3) for financial
proposal evaluation (taxes extra):	\$		

Under any resulting contract, Canada will not accept travel and living expenses that may need to be incurred by the contractor for any relocation of resources required to satisfy its contractual obligations.